Friday February 2 1990

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#### World News

#### Yugoslavia sends army into Kosovo as more die

The army was called out in a show of force in Yugoslavia's southern province of Kosovo as more people died in clashes between the security forces and ethnic Albanians. Six more people were killed yesterday following clashes between police and demonstrators. Page 14

Fighting eases

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Fighting between General wichel Aoun's soldiers and the Christian Phalangist mili-tia of Dr Samir Geagea eased last night after reports that the two men had agreed to a sefire. Page 4

Germans warn west The US, Britain and France and charge were given a solemn warning by leading W Germans to take seriously German aspirations on unity or risk sparking serious resentment against the stern allies. Page 2

Turks fear violence Turkish fears of a return to the extremist violence that led to the 1980 military coup have been stoked by the murder on Wednesday night in Ankara of Muammer Aksoy. head of the Turkish Law Asso-

ciation. Page 2 China poll move

China's Communist Party, reasserting its authority after suppressing pro-democracy demonstrations last year, said it would tighten control over issue, gand! coming! Hissorie and Page 4 coming local elections.

Troops out talks in. comparai e Hungary and the Soviet Union began talks on a timetable for the withdrawal of all Soviet other 20 cmt: troops from Hungarian terri-

Naval cuts plan

Talks on cutting Soviet and US navai forces, particularly in the Asia-Pacific region, were proposed by Oleg Sokolov, the Soviet ambassador in the Philippines, who warned that a continued build up at sea could cause strategic instability.

Arms conversion

Bonn and weapons manufac-turers such as Daimler-Benz are beginning to show interest in converting military products into civilian ones, in the light of the quickening pace of disarmament. Page 3

Canada refugees up The easing of travel restric-tions in E Europe has led to an increase in the numbe arriving by air at Gander, New-foundland, claiming refugee

status in Canada Page 3 Pope's warning Pope John Paul said the superpowers could not abandon

their responsibility for solving regional conflicts, especially in Africa, because of turnoil in eastern Europe. China frees prisoner

One of China's most prominent political prisoners, Liu Qing, who was active in the democracy movement of the late 1970s, has been freed from jail after serving a 10-year sen-

Singapore unmoved A Singapore court rejected an plication by an alleged leader of an alleged Marxist anti-government plot for release from detention without trial court officials said.

Quark inventor dies Indian-born physicist Mirza Abdul Baqi Beg, whose theoretical work helped establish the quark model used to describe the basic structure of matter, died at the age of 55.

Avalanches in Alps Avalanches in the French Alps have killed at least four people in recent days as skiers starved of snow for two months took chances on unstable snow-

# **Aritmos takes**

## 49% holding in Puma of **W** Germany

PUMA, the troubled West . German sporting goods con-cern, is changing hands again — less than a year after it was purchased by Cosa Liebermann Holding, a Swiss-run trading company Which operates out of Hong Kong

Aritmos, Sweden's leading sports equipment company, said it had bought 49 per cent of Puma's voting shares from Cosa Liebermann for SKr335m (\$55m), with an option for a complete takeover next year. Page 15

RON BRIERLEY, the New Zealand businessman, emerged as the potential buyer of GPG. the trouble-prone UK financial services group, with an offer valuing it at £55m (\$90m).

PINNACLE West Capital, the embattled Arizona holding company, rescheduled \$650m of debt hours after MeraBank, its insolvent savings and loans subsidiary, was seized by fed-eral regulators. Page 17

ARIANESPACE, the European spacecraft consortium, which launches more than half the world's commercial satellites increased its capital by FFr1.06bn (\$181m) in funding and diversification. Page 16

NISSAN Motor is considering exporting cars from its UK assembly plant to Japan, the first such move by a Japanese vehicle maker. Page 14

CHUBB, the US casualty and property insurance company, property insurance company, reported strong earnings for the year in spite of catastrophe losses after the Californian earthquake. Page 17

BANK OF JAPAN'S, governor yasnshi Mieno, stated his determination to curb the threat of a resurgence in land prices. Page 14

MITSUBISHI Corporation, the Japanese trading house, celebrated the approval of its proposed leveraged buy-out of Aristech Chemical of the US.

ALAN BOND, the Perth entreprevent, has received a demand from National Australia Bank for immediate repayment of a A\$385m (\$296m) facil-ity from Bond Media. Page 18

BANK OF MONTREAL is suing Robert Campeau, head of the troubled Campean Corpora-tion, for defaulting on a \$21.2m personal loan. Page 17

BRITISH ISLAND AIRWAYS, the loss making charter airline, has called in the receiver.

HILTON HOTELS, the big Beverly Hills based hotel and gaming company, said it was put-ting off a decision on any of the takeover and restructuring proposals. Page 17

INDUSTRIAL BANK of Monaco, the small bank whose problems forced the French banking supervisory body to intervene in its operations on Monday, has applied to a court to suspend business. Page 19

POLAND'S inflation grew much faster than predicted last month, with the result that real wages will be cut by an unprecedented 30 per cent in an attempt to stay within IMF targets. Page 2

NIGEL LAWSON, the UK's former chancellor of exche quer, is be a non executive director of Barclays Bank PLC and Barclays PLC, its holding company, and an advisor within the group. Page 6

HACHEPTE, the French publishing group, has put its news-paper distribution centre, in the heart of Peris, up for sale, in one of France's biggest real estate transactions. Page 16

**EXPORT CREDITS Guarantee** export insurance body, posted an unprecedented £411m (\$728m) trading loss in its last financial year, five times more than the previous year's short-

# Kohl rejects Modrow plan of neutral united Germany

MR HELMUT KOHL, the West German Chancellor, last night rejected an East German pro-posal for a united but neutral German state and said he would negotiate unity only after East Germany's free elec-tions on March 18.

Mr Kohl was responding to a four-step plan outlined by Mr Hans Modrow, the East Ger-man Prime Minister, under which East and West Germany would "overcome" their division and unite in a militarily neutral state with Berlin as the

The Chancellor said the plan contradicted the concept of pan-European unity that Mr Modrow claimed to support. "I

strictly reject the concept of German neutrality," he said.

The startling proposal for "one united Fatherland" was presented by Mr Modrow a day after his talks in Moscow with Mr Mikhail Gorbachev, the Soviet leader. In a proposal clearly endorsed by Moscow, Mr Modrow told a news confer-ence in East Berlin that "the unification of the two German states is on the agenda."

East Germany's initiative places the western allies in a quandary by stipulating that a prerequisite for unification would be the "military neutral-ity" of Germany. This was explicitly ruled out in the past by the allies who, under a 1954 treaty with the Soviet Union, retain a legal say in any unifi-

cation of Germany.

Mr Modrow outlined four "possible" steps leading to a united Germany:

• The two German states should create an economic. currency and transport union and join their legal systems.

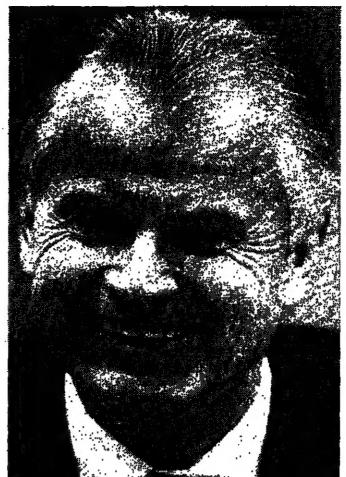
• A confederation should be established with joint institutions such as parliamentary commissions, regional assem blies and joint executive bod-

 Sovereign rights of both states would be handed over to the authorities of the confeder-

• A "unified German state"in the form of a German federa-tion would be created through elections in both parts of the confederation. A parliament would be convened to decide on a constitution and a "unified government with its seat

Mr Modrow said the "interests and rights" of the four Second World War allies and all other European countries would have to be taken into account. Another precondition
was the military neutrality of
East and West Germany "on
the way to federation."
As Mr Kohl's reaction indicates, this is certain to be the

most controversial part of the plan. The western allies - the US, Britain and France - in Continued on Page 14 Unity aspirations serious, Bid to stem lumigration, Page 2



#### unions threaten to strike over prices By Mark Nicholson

**Key Soviet** 

in Moscow

SOVIET workers in a range of crucial industries, including steel, chemicals and cement, are threatening to strike unless the Government immediately cancels recent price rises for diesel, electricity and

This represents the most serious threat of industrial serious threat of industrial unrest since the coal miners' strike paralysed most of the mining industry last summer. It also indicates the depth of popular resentment at any hint of price rises in the heavily subsidised Soviet system.

tern.
The All Union Central Council of Trade Unions, the official Soviet labour organisation, wrote this week to the Council f Ministers, which decreed the price rises from January 1, warning of "social tension" and bankruptcies unless the resolution was annulled.

A special commission of the

union formed this week to address the prices issue was meeting last night to discuss setting up a strike committee immediately.

In its letter to the Government, the commission said that if the Council of Ministers did not act at once on prices, many enterprises "will be forced to use the law of the USSR on the procedure for resolving labour conflicts"the phrase used for strikes. It gave the Government until Monday to reply, the day of the Communist Party's Central Committee plenary meeting. The power and transport

price increases affect whole-sale prices paid by state enter-prises, and cannot be passed on in the form of higher retail

The unions complain that forcing enterprises to bear the cost of the rises out of their own funds will lead to widespread bankruptcy, sharply reduced profits and corre-sponding wage cuts for the

Trud, the union newspaper, reported yesterday that trade union councils had been beseiged by delegations and deluged by letters opposing the price rises from workers in and cement industries.

Trud claimed that 42 of the country's 73 cement factories faced big losses or outright

Rabochaya Tribuna, the ommunist Party labour newspaper yesterday reported a Continued on Page 14

# **Gold price** \$ per ounce in London

#### US plan to sell IMF gold hits opposition

By Stephen Fidler in London

International Monetary Fund gold to tackle growing repay-ment arrears to the IMF has hit strong opposition from western governments.
Differences over the plan are

likely further to delay longrunning negotiations on an expansion of the IMF's

Western government offi-cials said the plan was pres-ented to the IMF executive board this week after previous discussions among the Group of Seven leading industrial nations. Opposition is led by West Germany and Italy, although it seems to be drawing cautious support from France. Eleven debtor countries,

including Peru, Vietnam and Nicaragua, have arrears total-ling more than \$3.7bn. They face two main sanctions: they cease to be eligible for new IMF loans - which means that most foreign creditors will not lend to them and, in extreme cases, they could be expelled. The US plan involves setting up a pool of resources of up to \$2bn which would be financed

in two ways. Up to 3m ounces of the 103m ounces of gold held by the IMF could be sold. Up to 1975, when any coun-try joined the IMF, gold had to

be deposited with the fund. The US idea is that the gold put in by the countries in arrears amounting to about 3m ounces could be sold. The gold is valued at the IMF at with yesterday's open market price of \$416 an ounce.

The second part of the pool would be financed by borrow-ers paying slightly more to the DAF, and lenders receiving somewhat less.

The pool would offset some of the arrears and generate Continued on Page 14 Commodities, Page 24

# Moscow welcomes Bush troop plan

By Quentin Peel in Moscow and Peter Riddell and Lionel Barber in Washington

THE Soviet Union yesterday welcomed the proposals by President George Bush to cut troop levels in central and eastern Europe, as a step towards "removing foreign troops from foreign soil."

The US plan, announced late on Wednesday, suggests a ceil-ing for US and Soviet forces in central Europe of 195,000 on each side, compared with the 275,080 level under the pro-posal being discussed in the Vienna conventional arms

decided to propose the desper cuts because of rapid political changes in eastern Europe and the calls by these countries for an early withdrawal of Soviet troops. US officials also believe that Moscow's current political problems provide an opening for rapid progress on arms con-

Mr Gennady Gerasimov, the

Soviet Foreign Ministry spokesman, told an official briefing that: "The proposals merit careful examination."

However, he pointed out that the 195,000 figure proposed by the US did not include 30,000 troops that would be kept in Britain and other countries away from the central front

references to the failure of communism in eastern Europe. His attempt to portray develdefunct communist system invoked the strategy of the Cold War.

The Soviet spokesman con-firmed that Mr Bush had briefed Mr Mikhall Gorbachev, the Soviet leader, on the con-tents of his State of the Union address, in a telephone call on Wednesday. He said the US proposals

would have to be tabled in the Vienna conventional arms negotiations, although there could be some delay while they were co-ordinated with the other Nato allies.

In Washington, Mr Dick Cheney, the US Defence Secretary predicted that the Soviet Union would have withdrawn its troops from eastern Europe by the middle of the decade. However, he warned against any drastic changes in Nato strat-

Mr Bush's proposals were can and Democrats in Con-

US officials have constructed the package to take account of concern among European allies, notably Britain, about the dangers of too rapid a The White House has

stressed that the new ceilings reflect "the minimum level of

to sustain Nato's strategy of forward defence and flexible Even if, as we expect, Soviet forces in this region are reduced even further, the US

US forces needed in Europe to

protect American interests and

does not envisage the further reduction of its forces in Europe below this new level." The proposals were generally elcomed throughout Europe. In West Germany, where

most of the US troops are deployed, Mr Hans-Dietrich ter, said Mr Bush's proposal was "an important step for-In Brussels, Mr Manfred

Worner, secretary-general of Nato said that the European allies offered their 'broad support in principle." Further reports, Page 3; Moscow calls for Asia-Pacific naval cuts, Page 4

## UK to underwrite consortium in building Eurofighter radar

By David White, Defence Correspondent, in London

agreed to underwrite a consortium led by Ferranti Defence Systems to the tune of DM200m (\$118.8m) to satisfy West Ger-man concern about financial risk in building the radar for the European Fighter Aircraft. The agreement to indemnify West Germany up to this amount in the event of the Ferranti-designed radar failing to meet its targets was the key to last week's preliminary deal ending a two-year deadlock between the two countries. A communiqué after last month's meeting between Mr Tom King, UK Defence Secre-

tary, and Mr Gerhard Stoltenberg, his West German coun-terpart, said "significant progress" was made on the radar dispute but gave no Ferranti International

announced afterwards that it was planning to sell its Edin-burgh-based Defence Systems division, which includes its airborne radar operations, to the General Electric Company for £310m (\$520m). A ministerial announcement

THE BRITISH Government has is expected in the next few days confirming agreement between the four EFA countries to fund development work by the Ferranti-led consortium. a contract expected to be worth more than £300m. The radar is expected to bring more than film worth of work if the EFA goes into production.

The Ferrenti unit's share of the work will be a third. Its partners in the consortium are Siemens of West Germany, Fiar of Italy and Inisel of

The contract will formally be awarded by Eurofighter, the Munich-based industrial consortium developing the air-craft. But the radar has long been a political issue between the two governments. Bonn officials say the delay in resolving it has contributed to opposition in West Germany against the £22hn EFA project. The British Government's long-standing refusal to provide a unilateral state-backed gparantee was the main obstanative of an upgraded version of the Hughes APG-65, a US radar which the Daimier-Benz subsidiary Telefunken System Technik produces under

Following the emergence last year of a financial crisis at Ferranti, which has alleged a \$215m fraud in connection with Signal and Control of the US, Bonn also sought UK govern-ment undertakings as to Ferranti's future. Mr King was able to provide

this undertaking in the knowledge of the planned purchase by GEC and at the same time gave in on the demand for a financial guarantee. However, Britain refused to provide a "blank cheque" to cover cost overrune setting DM200m as overruns, setting DM200m as the upper limit of its liability. The UK Government is

believed to have agreed to the concession after estimates that development of separate Brit-ish-led and German-led radars would cost the UK twice as cle in the way of obtaining much as it is now guarantee-Bonn's agreement. West Germany was supporting the alter-

Ferranti broke ban, Page 4

FT-SE 100:

2,345.8 (+8.5)

1,866.0 (+2.0)

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#### CONTENTS

Britain: Stock Exchange alters its rules ........6 Management: Honda's backroom role in flydrive synergy -Crafts: Abandon safe good taste and back a British craftsman

Editorial comments Right time for arms cuts; Charging for UK eye tests Politics Today: The money is not on South

Asia: Malaysia Airlines System counts the cost of flying Companies 21-22 Financial Futures Financial Futures Gold Companies 19-11 Gold Companies 14-12 Companies 24 Letters Conserved 32 Lex Currencies 6 money 32 Lombard

#### Jordan: Extles return to sample experiment in | Indonesian villages bank on reforms to farm economy



Following the initiative on rural co-operatives by President Suharto (left) the governor of the Bank of Indonesia has unveiled new reforms for the village economy where more than half the nation's population live.

\$1.68475 London: \$1.6825 (1.6800) DM2.8275 (2.8350) FFr9.6025 (9.6275) SFr2.5200 (2.5250) Y243.75 (242.75) £ Index 89.1 (89.0) QOLD

Chief price changes yesterday: Page 15

New York lu DM1,67625 FFr5.6995 SFr1.4945 Y144.975 DM1.6800 (1,6870) FFr5.7075 (5,7300) SFr1.4975 (1.5035) Y144.85 (144.55)

Fed Funds 818% yield: 8.004% Long Bond: yield: 8.448%

2,593.02 (+2.48) S&P Comp 329.17 (+0.09) Tokyo: Nikkei

3-month Interbank:

#### MARKETS

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New York: Comex Apr \$423.3 (412.4) \$416.25 (412.75) N SEA OIL (Argus) Brent 15-day Mar \$19.90 (19.825)

Tokyo close: 144.50 US Lanchtime Rat 3-mo Treasury Bills:

\$ index 67.0 (67.0)

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LONDON MONEY closing 151 (151) Liffe long gift future

## Take German unity seriously, Allies warned

By David Marsh in West Berlin

THE US, Britain and France were yesterday given a solemn warning by leading West Ger-mans to take seriously German aspirations on unity or risk sparking serious resentment against the Western Allies.

The warning was given added urgency by yesterday's revelation in East Berlin that the Soviet Union is making military neutrality of the two German states a condition for

German unity.
At a conference on the future of Germany, Professor Dieter Mahncke, deputy head of planning staff at the Bonn Defence Ministry, said reunifi-cation had to take place on the basis of solid links with the European Community and

Pointing out the tendency of Britain and France to mistrust West Germany's attachment to the West, he asked of the Allies: "What have they learnt from the past? They should not repeat the failures of the

Mr Mahncke, who was speaking before the news from East Berlin broke, pointed to the danger that the people of East and West Germany might decide that unity was prefera-ble to continued membership of Nato and the Warsaw Pact. "We have to avoid this choice coming about," he said.

In another comment underlining the pressures for unity building up before the East German elections on March 18, Mr Ottfried Hennig, state sec-retary in the West German Ministry for Inner German Relations, also criticised the

Allies' stance on reunification.
"Foreign governments cannot for 40 years support human rights, freedom and self-determination for Eastern Europe, and then, when the process starts, put their worries about it into the foreground," he said. "That is not consistent."

Mr Heinz Ruhnan, the chair-man of Lufthansa, told the conman of Luithansa, told the con-ference — organised by the West German Springer newspa-per group — that he was grow-ing increasingly irritated about fears abroad of the economic might of a unified Germany. "It is the same whether we are 60m or 76m (people)," he said. Mr Ruhnau, an outspoken Mr Ruhnau, an outspoken critic of Allied control of air routes to Berlin, said West Germany's partners should be careful not to push Germany into a corner as in the 1920s

"Not only the Germans mur-dered the Weimar Republic," he said, adding that Germany's first experiment in democracy failed partly because foreign politicians declined to support German moderates in the

The Bonn government's view as set out by Mr Hans-Dietrich Genscher, the foreign minister, on Wednesday, is that a reunified Germany should remain part of Nato but that the area taken up by Fast Germany. taken up by East Germany

could be demilitarised.

Mr Pierre Lellouche, a leading French foreign policy expert, said a "strategic vac-uum" in the middle of Europe would encourage dangerous forces of neutralism across the

#### E German plea for cash to help stem immigration

By Andrew Fisher in Dresden

EAST GERMANS will continue to leave for West Germany unless foreign capital flows in quickly enough to help revive the economy and improve liv-ing standards, according to Mr Wolfgang Berghofer, the mayor of Dresden, who recently left the Communist party.

"If capital doesn't come to us, then our people will go to the capital," he said. East Ger-mans have continued crossing into the West at the rate of up to 3,000 a day. The mayor was speaking at a dinner to mark the opening of offices by Dresdner Bank, West Ger-Dresden - where it was a significance "way beyond" founded 118 years ago - and the merely regional.

other East German cities. Mr Wolfgang Röller, the bank's chief executive, said the transfer of Western capital, technology, and management and marketing knowhow to and marketing knownow to East Germany was urgently necessary. "The quicker this transfer is made, the more successful will be the reshaping of the economy and the resulting improvements for the people."

#### Romanians play down power-sharing offer

THE all-powerful provisional National Salvation Front, Romania's leading body yesterday proposed the creation of a "mini-parliament" with veto

president of the newly formed Progressive Party. "No one in history wants to leave power. They just want to have discus-

took power in the vacuum after the December revolution which toppled the dictatorship of Nicolae Ceausescu.

parties but gave no time frame for its establishment. Also dis-cussed during the six-hour meeting was the need for more technocrats in the NSF.

#### **Brussels** urges wider links with East bloc

By Lucy Kellaway in Brussels

FOTURE relations between the European Community and Eastern Europe should be broadened to include political, trade, financial and technical matters, but should not for the time being address the issue of EC membership, the European Commission said yesterday.

Its views on the evalution of

Its views on the evolution of relations with East Europe – which, although lacking in which, atthough tacking in detail, constitute its clearest policy statement so far — will be presented to member states at Monday's foreign

ministers's meeting.

The paper follows an impassioned speech to the European Parliament by Mr Jaques Delors, the Commission president, calling for "new forms of co-operation with Eastern Europe," and raising the question of East German membership of the

The Commission will suggest five firm conditions for the granting of aid to East European countries.

European countries.

These are a respect both for the law and for basic human rights, the establishment of a multi-party system, the holding of elections before the end of this year, and movement towards a market

The type of association agreements envisaged with Eastern Europe would be similar to those being negotiated between the EC and the European Free Trade

The areas covered would include the liberalisation of trade, technical assistance and financial support, joint projects for building East Europe's infrastructure, and a political dialogue of

unspecified nature.

The relationship should involve considerable flexibility to be fine-tuned to suit the different needs of individual countries, the

Commission said.
It also said there was a need for new types of aid for East Europe, which would include export credit and investment

Necessary changes to the Community budget would also have to be made.

The Commission will receive requests for aid later this

containing a progress report of reforms on the five areas. It said this would be taken

into account in the granting of letter of intent signed last

## Belgrade offers an olive branch to Kosovo

YUGOSLAVIA'S Prime Minister, Mr Ante Markovic, yesterday called for a "dialogue with forces in Kosovo on the condition that they agree to maintain the integrity of the country and the implementation of the economic and social reforms." The Prime Minister announced measures to try to reduce the tension and restore stability to the region and the stability to the region and the

country as a whole. Unrest continued yesterday in the southern province of Kosovo where the federal authorities say 19 people have been killed over the past 10 days in clashes between the ethnic Albanian majority and

Mr Markovic's statement is the strongest to date by the federal Government, now the only united and respected institution in the country, that it is prepared to solve the Kosovo issue not on the streets but through political institu-

tions and dialogue.
"Any activity outside the "Any activity outside the legal institutions of the system should be avoided," Mr Markovic said, adding that meetings, strikes and demonstrations in other parts of the country . . do not contribute towards solving the problems." This was a clear reference to recent nationalist demonstrations in Serbia in which thousands of Serbs vowed to march to Kosovo to protect the Serb and Montenegrin minorities

and Montenegrin minorities against alleged intimidation by the ethnic Albanian majority. Mr Markovic said that the Government would send the Federal Secretary of Informa-tion to the province "because the public is not fully informed of events in Kosovo."

Close aides said yesterday that any chance of a dialogue with the ethnic Albanians, the federal authorities and the Serbian authorities required an end to the "bitter, racist and



provocative war of words between all the republics."

During a meeting earlier in the week of the State Presidency, whose members include the presidents of the republics and provinces, Mr Slobodan Milosevic, the ambitious and nationalist President of Serbis;

proposed sending in the army. Slovenia, Croatia, Macedonia and Bosnia-Hercegovina rejected this, while the pro-Milosevic leaderships in Vojvo-dina, Kosovo and Macedonia sided with Serbia. The split sided with Serbia. The split vote represented a second defeat within a fortnight for Mr Milosevic. Last month, the extraordinary party congress, for which he had personally campaigned, ended in disarray after the delegation from Slovenia walked out.

In addition, talks continue between the new independent political groups in Kosovo and Mr Janez Drnovsek, the President of Yugoslavia, a further indication that the state bodies are prepared to recognise the

are prepared to recognise the legitimacy of some of these recently-formed groups.

Yesterday, the Kosovo-based Committee for the Protection of Human Rights met Mr Drnovsek in Belgrade. The committee is demanding free

elections, respect for human rights for all the ethnic groups in Kosovo and an end to emergency measures.

Serbia imposed a state of emergency in Kosovo last emergency in Kosovo last March following bitter clashes between the police and ethnic Albanians demanding a restoration of their autonomy. This had been removed after Mr Milosevic pushed through sweeping amendments to Ser-bia's constitution which gave the republic direct control over the province.

Opposition to a dialogue between moderate ethnic Alba-nian groups and the federal authorities remains fierce among sections of the Serb minority. Yesterday Jedinstvo. Kosovo's Serbian language daily, rejected any such dia-logue. "This is obviously aimed at escaping responsibility for the recent bloodshed," the

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#### Soviet troops could quit Baku 'in two weeks'

THE military commander of Baku, the Azerbaijani capital, yesterday predicted that thou-sands of troops who entered the city last month after ethnic pogroms and a collapse of Communist power could be withdrawn in two weeks, Reuter reports from Baku. Lt-General Vladimir Dubi-

nyak told a news conference, attended by the first foreign reporters allowed into the Azerbaijani capital for almost a month, that there was little sign of continued organised resistance to the army.

Representatives of the radi-cal Azerbaijan Popular Front were sceptical about his remarks and one said he

believed the soldiers would remain until elections could be held in the southern republic. Quentin Peel adds from Moscow: Journalists in Azer-baijan said last night that the baijan sain last night that the military commanders in Baku openly admitted that their intervention on January 19 was a response to a direct threat to Soviet power, and not

to protect Armenians.

Meanwhile in the Soviet republic of Moldavia, bordering Romania, the authorities have imposed a six-month ban on any political action which might cause inter-ethnic strife. There has been tension between the Moldavian- and Russian-speaking people.

New chief

appointed

By John Wyles in Rome

THE TOP management job in

the Rai, the Italian public radio

and television networks, and one of the hottest political seats in Italy has passed from an adherent of the Christian Democrat (DC) left to Mr Giovanni Pasquarelli, a figure more

representative of the party's

for Rai

## Poland's rate of inflation gathers pace

By Christopher Bobinski in Warsaw

INFLATION in Poland grew much faster than predicted last month, with the result that stay within the income targets approved by the inter-national Monetary Fund.

quarter would outstrip inflation over the period.
Preliminary figures for Janu-

Leszek Balcerowicz, the deputy premier, have, however, rejected pleas by the Labour Ministry for an easing of wage controls which would allow real wages to fall by no more than the 32 per cent centrolly.

than the 21 per cent originally The left-wing OPZZ unions

Lawyer's murder revives extremism fears in Turkey

The Islamic Revenge Move-ment said Mr Aksoy was killed because he opposed the wear-ing of islamic attire. He was a strong proponent of Kemalism.

the peculiarly Turkish and

staunchly secular republican tradition laid down by the

limit the fall in real wages to no more than 25 per cent in

given way to demands by farm-

Warsaw to get its own food

cereals at short notice, but Poland must modernise to sup-port itself," an EC spokesman said after talks between EC trade commissioner Frans Andriessen and Polish minister Witold Trzeciakowski, who is co-ordinating international aid for the country.

Poles are eating more bread this winter because meat prices have scared. The Polish delegation told the 12-nation community that breadmaking wheat was its most urgent food

The EC will send 300,000 tonnes of wheat in February and a further 300,000 tonnes is on top of 500,000 tonnes sent "We are ready to deliver since September 1989.

Alpasian Turkes, leader of the far right Nationalist Work

Party, who blamed it on enemies of Turkey.

cally practised in Turkey by security forces, according to the chairman of the Ankara branch of the Turkish Human Rights Association, Mr Muzaf-fer Ilhan Edost. Speaking yes-

terday, on the first anniversary of the coming into force in Tur-key of the European Conven-

tion against Torture, he cited detailed evidence of 37 alleged

cases of torture, 10 of them

Torture is still systemati-

current ruling majority.

A trained economist and former journalist who once edited the DC newspaper, Il Popolo, the 61-year-old director general breed of political manager who has thrived in post-war Chris-tian Democrat-dominated Italy.

He is no stranger to the Rsi, having worked there for nine years until 1986. His last post being deputy-director general. This was followed by a complete change as managing plete change as managing director of the public company which runs Italy's autostrade network. His important contri-bution there is said to have been a number of initiatives such as enlarging the number of picnic spots – to make them more "user friendly."

Despite having a lien on the director general's job, the DC has been forced over the past 15 years to open up the Rai to other political parties, to the extent that its president is a Socialist, Mr Enrico Manca, and two of its three news and current affairs departments are

Mr Pasquarelli's predecessor,

Mr Fasquarein's predecessor, Mr Biagio Agnes, took his farewell of the board yesterday lamenting the difficult circumstances in which the company has to operate, constrained as it is by a legal limit on its share of advertising revenues and licence fee income which has declined in real terms. Last year's operating loss is expec-ted to be around L170bn (£81m) while debts have now reached

#### France gets tough on immigration but struggles with the European dilemma Jennifer Monaghan reports on problems posed by open borders (from West Germany). A fair proportion of the asylum-seek-ers are from Sri Lanka. Even

ers are from Sri Lanka. Even without insurgencies and wars, the birth rate and poverty of the Third World guarantee migration north. In France the work is there - ill-paid, precarious, dirty and sometimes dangerous, but available.

Immigrant labour in France is part of a clandestine workforce which keeps the wheels going round. The construction industry, including the Channel Tunnel, relies on it: the fashion industry would collapse without it; domestic serlashon industry would cor-lapse without it; domestic ser-vice would evaporate. The social security cost of declared labour - putting up the wages bill by at least 50 per cent - militates against legality, as do other commitments of do other commitments of

secure employment.
The Government has declared that it aims to penalise the employers, not the employed. More work inspectors are being appointed - 450 have previously tried to cover the whole country. Fines have been increased, but the sunction is gravingly used contion is sparingly used, espe-cially on small companies. There is room for manoeuvre in tackling the delays in deci-sions on asylum. This is being done, both by hiring more stall

prevent the export of unwanted peoples to France. Known easy-access frontiers, notably with Gormany, Belgium and Italy, are to be watched more carefully. The postponed Schengen agree-ment on free movement between France, West Germany and Benelux thus looks and by exerting diplomatic

to the overall immigrant figures - about 4m adults and 1m children, out of a total popula-tion of 55m. But they make a vast difference to the places where they end up, which tend

More poor families from abroad strain existing programmes, and threaten the second half of the Government's twin policy, namely integration of all legal immigrants.

Meanwhile, one young Muslim has taken to removing her scarf before going to school. She is a French teacher who converted to Islam and always taught in class with her head covered—until the affaire des foulards.

# Aksoy's murder was con-demned yesterday by Mr women, in police custody in the capital last year.

THREE GENERATIONS: Immigrants tend to end up in the poorer areas, which already have

pressure on other countries to still more remote.

The new arrivals in France, whether legal or illegal, do not

where they sha up, which tend to be poorer areas which already have problems, espe-cially in housing and oduca-tion. Many are the target of state-aided programmes aimed at integration, for French as well as immigrant children.

#### power over the NSF ruling council until elections are held on May 20, AP reports from The proposal was made at a roundtable conference which the NSF said was aimed at giv-Bucharest. But initial reaction to the ing a governmental role to the opposition. The Front said the "mini-parliament" would be proposal from the opposition was sceptical. "They're not

Dresden's mayor, whom local businessmen and officials believe could play an important role in the newly volatile East German political scene, said the opening of an office by Dresdner Bank in the city had

month from East Germany, Bulgaria, Czechoslovakia, Romania and Yugoslavia,

real wages will be cut by an unprecedented 30 per cent as the Government seeks to

national Monetary Fund.

At the same time the National Bank has eased Poland's credit squeeze by fixing its basic interest rate for February at 20 per cent, thus failing to match the expected inflation rate for the second

month running.

The basic rate in January was set at 36 per cent after the

The Ministry of Finance is arguing against concessions on incomes, after having recently ary show prices growing by some 70 per cent compared with the previous month. The

Government had predicted a 45 per cent increase, which was to have been compensated for by no more than a 15 per cent rise in incomes. Finance officials led by Mr

ers for preferential interest rates on loans following the slump in sales of fertilisers and

pesticides last month when chemical factories such as Pulawy and Police were forced to cut their output by half.

The European Community
told Poland yesterday that it
will donate wheat to help it
through the winter but wants

adds from Brussels.

the streets between extremists of left and right inflamed by

religious disagreements.
In the past week there have been a botched bomb attack on

the Istanbul stock exchange.

and the shooting in Islanbul of a policeman shown in newspa-

pers pointing a pistol during illegal May Day demonstra-tions last year. The latter was

claimed by the extreme left-wing Dev-Sol organisation. Stirring the ferment have been ultra right-wing national-ist protests against the sup-pression of Azeri kith and kin

in Soviet Azerbaijan. But Mr

controlled by the Socialist and

Controlled by the Socialist and Communist parties.

The politicians have this week strengthened their grip by setting up a president's committee at the Rai, populated by representatives from all the political parties.

Mr. Pascularill's produces and controlled by the controlled parties.

Mr Agnes resigned after seven years before he was pushed following the DC left's loss of its majority in the party last February. He is tipped to head Stet, the public telecommunications holding company.

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going to share power with me," said Mr Mihail Balasescu, vice

important source of con-

flict in France, according to Prime Minister Michel

Rocard. His assessment is proving all too accurate, not just for France but for Europe

too.
In France, immigration has been in the headlines since the autumn. The spark was the affaire des foulards, launched

when a headmaster precipitated a collision between Islam and secular state education by banning three Moslem girls from attending classes in their headscarves. The affair still number on

rumbles on.

The perceived menace to the principle of laicité (hard-won against 19th century Catholicism) is just one aspect of a diffuse sense of threat. Islam is the second religion of France, yet neither the French state nor the French people have discovered how to live with it.

discovered how to live with it.

In a country used to legalistic, cut-and-dried solutions, the diverse and often divided face

of Islam provides no representative interlocutors. The funda-

mentalist minority, quick to take to the streets, reinforces

French popular perceptions.

The headscarf affair coin-

revealing that primary immi-gration, far from halting, had

The 11-member council is the ruling arm of the NSF, which

composed of three members from each of the 28 opposition

MMIGRATION is the most increased substantially. Asy- ond-generation lobby, SOS Rac-

lum-seekers in particular have

doubled since last year to

80,000. The vast majority are refused, but processing takes years. Applicants thus become settlers and stay on as as "offi-cial clandestines."

This presented Mr Jean-Marie Le Pen of the National Front with a rich lode and he mined it well in by-elections in

November. The coalition of the less extreme right has taken notice, though without going so far as to steal Mr Le Pen's

So has the Government, in a much tougher tone on the

question of immigration, although its line remains

essentially the same: illegal immigrants out, legal settlers welcome and deserving every assistance. The flurry of activ-ity since the by-elections is simply a reinforcement of the

existing policy - if policy it be.
From both right and left, the
Government has come under
fire for having no clear line, for
having allowed the immigrant
problem to drift and, as a

result, for being caught on the hop by the recent elections.

The socialists have seen a widening divide between the parliamentary party and activists of Maghreb origin. The latter in association with the sec-

ter, in association with the sec-

TURKISH FEARS of a return umnist for the left-leaning to the extremist violence that led to the 1986 military couphave been stoked by the murder on Wednesday night in Ankara of Mr Muammer Aksoy, head of the Turkish Law Association.

Law Association.

Responsibility for the assassination was claimed by the hitherto unknown "Islamic Revenge Movement," and has been condemned by leaders across the political spectrum, including President Turgut Craf. "Nobody knows what will happen next in Turkey. It's a shadowy situation," said Mr Ugur Mumcu, a respected col-

isme, have been pressing for a Ministry of Integration tar-

geted specifically at immi-grants and their children. Mr Harlem Désir, the SOS leader, was tipped to have a promi-nent role. The Government

instead came down in favour of creating a ministerial commit-tee under a close associate of Mr Rocard. The love-affair

between SOS and the socialist Government is off. "They'll give us everything, except

power," comments one SOS

Mr Rocard's fears about immigration as the major source of conflict are clearly being realised. But it is not yet posing a serious threat to his administration. Public opinion realistication by the transfer of the conflict and the conflict are clearly being a serious thread the conflict are clearly being a serious thread the conflict are clearly being a serious thread to his administration.

polls indicate that Islam and the National Front are almost

equally unpopular. The Government's twin approach on immigration still wins broad approval. The vital question is

how to achieve it.

Illegal immigration is the Achilles heel. Short of turning France into a police state with hermetic borders, there is not a great deal to be done on its

own. As President François Mitterrand has stressed, the problem is one for Europe. New arrivals include Yugo-

slavs (from Italy) and Turks

daily newspaper Cumhuriyet.

Mr Aksoy's murder was a reminder of the "terror atmosphere of the 1970s," said Professor Erdai Inonu, leader of the main opposition Social Democratic Populist Party. However, other newspaper col-umnists and diplomats said the situation was not yet that critical. Some commentators pointed

out that yesterday was the anniversary of the slaying in 1979 of Mr Abdi Ipekci, editor and columnist of the daily Milliyet, which for many Turks epitomised the slide into anarchy.

great nationalist leader Mus-tafa Kemal Ataturk in the

While the Government's popularity in opinion polls has slumped because of failure to curb an inflation rate of around 70 per cent, extremist agitation has resurrected painful memories from the late 1970s of around 20 deaths daily from running gun-battles in

#### THE BUSH PROPOSALS

# A presidential punch at the Pact and a pat for the allies

Lionel Barber sums up the White House's multi-faceted move in the military numbers game at the core of Europe

RESIDENT George Bush's new proposal for deeper cuts in US and Soviet forces in Europe has all the familiar Bush character traits: a boyish delight in surprise and an ability to counter-punch under pressure.

The proposal — the centrepiece of Mr Bush's State of the Union address to Congress on Wednesday night - represents an attempt to seize the inititative when the president looked to be in danger of being overwhelmed by events.

Overseas, calls by the new leaders of Czechoslavakia, Poland and Hungary for the swift removal of Soviet troops from their territory have reinforced the notion that the Warsaw Pact, if not at the point of disintegration, no longer poses the threat

that it did a year ago.

At home, the return of Congress this week signalled the start of fresh pressure for US defence spending cuts - driven not just by the changing circumstances in Europe but also by domestic budgetary

constraints and the search for a "peace" Nato and the Warsaw Pact, the "central ing rapidly and, until this week, officials House stated on Wednesday night, "even if dividend".

Nato and the Warsaw Pact, the "central ing rapidly and, until this week, officials House stated on Wednesday night, "even if sounded optimistic about an agreement — as we expect — Soviet forces in this Together, these political considerations

combined to render out of date Mr Bush's proposal last May to reduce US and Soviet forces to 275,000 troops apiece as part of the current Nato/Warsaw Pact conventional arms talks (CFE) in Vienna. ast May, that proposal seemed bold, especially since it forced Moscow to

accept an assymetrical cut: the US would only have had to reduce its forces by 30,000, but the Soviets would have had to trim by more than 300,000. The new Bush proposal is carefully structured and tries to strike a balance between exploiting the reduced Warsaw Pact threat while reassuring allies, such as Britain and France, that the US has not pressed the panic button. In sum, it does not mean the president his men intend to bring the boys (and girls) home.

The first aim of the proposal is to address the area of prime tension between

ances confront each other. Under Mr Bush's plan, the US can leave 195,000 troops in the "central zone" of West Germany; the USSR can leave 195,000 troops in the "central zone" of Rast Germany, Czechoslovakia, and Poland.

The second aim is more subtle. The US would agree to leave 30,000 more troops in other western European countries, leaving a maximum of 225,000 US troops in westa maximum or 225,000 US troops in west-ern Europe compared to only 195,000 Soviet troops in eastern Europe. Thus, the principle of assymetry is preserved. But Mr Bush also wants to resolve Nato's pres-ent dilemma: how to avoid having US forces equated with Soviet forces, which would give legitimacy to the Soviet pres-ence in eastern Europe.

ence in eastern Europe.

The disadvantage of producing new numbers at this stage is that it could disrupt the Nato/Warsaw Pact negotiations at the (CFE) in Vienna. These were proceedsounced optimistic about an agreement before the end of this year. However, the view among top US officials is that the upheaval in the eastern bloc — coupled with President Mikhail Gorbachev's prob-lems at home — means that Moscow is in

a mood to do deals. Among the Nato allies, the view is a little more circumspect. Officials who recall history note the effort it took Dean Acheson and President Truman to per-Acheson and President Truman to per-suade a reluctant Congress to approve large-scale economic and military assis-tance to western Europe after World War II; now that the Cold War seems to have been won, the fear in some quarters is that this commitment could fade and isolationism could stage a comeback in Congress, with Mr Bush showing little will to resist.
Mr Bush appears to have responded with a pledge that the US will not seek an wer troop limit once the initial CFE

region are reduced even further, the United States does not envision the further reduction of its forces in Europe

below this new level."

More questionable is the White House assertion that the new Bush proposal reflects the "miniumum level of US forces in Europe to protect US interests and sustain Nato's strategy of forward defence and flexible response." In other words, Nato military strategy is to remain intact, despite the convulsions to the east and despite the new numbers on force levels.

r Richard Cheney, US Defence
Secretary, offered the same reas-Suring message on strategy when presenting his \$295bn budgetary request to Congress early this week. The problem is that very few people in Congress believe that it holds water.

Senator Sam Nunn, who chairs the Sen-

probably the most influential Democrat in Congress on defence issues, argues that, without agreement on a new western strategy, there can be no serious decisions on how to reshape the US military budget. Ris fear is that, without such an accord, Congress will simply go on a "chopping spree" in search of defence cuts to pay for domestic programmes. Mr Bush's proposed troop cut is an attempt to head off such a stampede. By setting a credible benchmark on US force levels in Europe, the president is building bridges to Mr Nunn.

But the President - who is often accused of lacking vision - seems also to be trying to put a floor under future force cuts in the next round of conventional arms talks - CFE 2. There is little consensus in the administration, the US military or the western alliance on the scope of such negotiations but, as one senior British official, said: "It does not necessarily

# Germans A new seek to alliance, weapons Europe

By David Goodhart in Bonn THE WEST German Government and weapons manufacturers such as Daimler-Benz are beginning to show a serious interest in the possibilities of "arms conver-

possibilities of "arms conver-sion", converting military products into civilian ones, in the light of the quickening pace of disarmament.

In the short term, disarma-ment and troop withdrawal will create problems not only for the country's expanded armaments industry but also armaments industry but also for those towns and regions which have become heavily dependent on foreign troops. The 245,000 US troops now stationed in West Germany spend about DM14bn (£5hn) a year and employ 170,000 peo-ple. The expected withdrawal of 50,000 troops will leave a

dent in both figures. Rapid disarmament could also knock a dent in the earnings of Daimler-Benz which has just completed its expan-sion into armamenta with the acquisition of MBB and the establishment of a new subsid-

iary, Deutsche Aerospace.
Mr Christian Poppe of Deutsche Aerospace said yesterday that the company had this month established an arms conversion committee, which would be reporting its findings in about six months. He said that conversion into medical and transport products had the greatest potential Dornier, part of MBB, recently devel-oped a laser machine for destroying gall stones as a pin-off from a military laser

In Bonn, the Economics Ministry has commissioned a report on the armaments industry from the Munich-based IFO economic institute. A chapter will investigate the potential for arms conversion.

# convert for a new

EIGHT months ago, President George Bush volunteered to negotiate a 10 per cent cut in American troops in Europe, down to a common US-Soviet ceiling of 275,000 men. This week, without waiting for the offer to be accepted in the Vienna Conventional Force talks, he has raised it by another 80,000 to bring a new common celling of 195,000 men. At this rate, the Atlantic part of the Atlantic Alliance will have disappeared down the plug hole before the rest of us have had a chance to turn

It has therefore become rather urgent to think about the Alliance from first principles, before it melts away entirely under the warm glow of détente and disarmament. It is quite evident that the nature is quite evident that the nature and intensity of the threat have changed substantially, and may well change even more radically in future. It follows that the security arrangements of Western Europe must adapt to evolving circumstances. My hunch is that the changes will have to be as radical as the revolution in the Rast.

I have constructed a chain of questions, which may point to some possible conclusions. Do we need to keep Nato alive?

Do we need to keep an inte-

grated military structure in • Can we keep an integrated military structure, and if so, on Is German unification inevi-• If so, do we want a united

Germany to be a member of Nato? Does that mean East German membership of Nato, and if so, how do we square it with the anxieties of the Soviet

creditors on debt servicing, in

talks expected to begin soon after President-elect Fernando Collor de Mello takes office on

Brazil has reserves of some \$7.2bn (roughly the value of

four months' imports) while

unpaid debt interest is expec-ted to have climbed to about

\$5.5bn by the manguration.

Behind the declining trade
performance he factors such as

the impact of the ending last year of the International Coffee

Agreement, which had sustained world market prices and contributed to Brazil's high

inflation rate.
Imports have been fuelled by

businesses increasing orders from abroad to stock inventory

and raw materials, in anticipa-

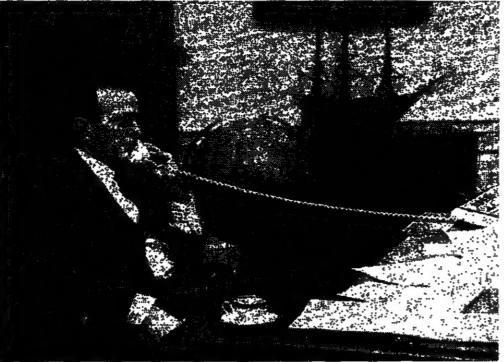
tion of a substantial currency

devaluation by the new gov-

omy later this year.

In detail, the figures show a

sharp drop in the production



George Bush opens a long line to Mikhail Gorbachev, but Senator Sam Nunn (right) will also need convincing about defence cuts

Union and other East European countries?

What is the interaction of the German problem, first on Nato, and second on the European Community?

Nato, Germany and the EC

- these are the three magnetic
poles in West Europe; naturally, therefore, the sequence increasingly links them together, with the following Of course we must try to

keep Nato alive. Mr Gorbachev is a charming fellow; perhaps he means well. But who knows what - or who - will come along next?

• We need an integrated military structure, with specific

military structures present on the ground, because that is the only (partial) guarantee that the alliance would still be alive on D-Day. A purely political alliance of formal promises runs the risk of betrayal, as Czechoslovakia was in 1938. An integrated military structure with continued German participation may only be possible on certain minimalist

Conversely, any Anglo-American attempt to perpetuate Nato's present structures, doctrines and forces might well succeed in alienate West Germany from the military alliance alto-

IAN DAVIDSON ON EUROPE

 Some form of German unity seems inevitable in the fairly near future; and the more Western governments or East Germany try to slow it down, the faster it will be. • It is extremely important for the West, and paradoxically for the Soviet Union as well that a united Germany should be a member of Nato. The dangerous alternative is a united Germany, possibly with nuclear capability, on the loose in the centre of Europe.

Nato membership for a united Germany could only be acceptable in Service on the loose in the centre of Europe. acceptable in Soviet eyes if the

organisation became low-pro-file, concomitant with a low-

level threat. This condition might be satisfied (under para-graph 3), with a level of US ground forces in Germany that was low or even zero, with a much reduced role for landbased nuclear weapons, and with a shift from forward defence strategy with heavy troop concentrations to a strategy of strategic warning and

The US would still be a member of the Alliance and part of the integrated military structure, with air and naval forces in or near Europe; but it would no longer be the domi-nant or most visible force in · The natural and necessary corollary of a tame Nato would

be a strong, more federally-A tame Nato, with more remote US forces and reduced nuclear presence, would be a valid counterpart to the reduced Soviet threat; a feder-ally-united EC, through its institutional framework of majority decision-making and the rule of law, would be a compensating guarantee, in

civilian terms, that a reunited Germany would not be a dis-turbing factor in the emerging European constellation. On both counts the new configuration should be stabilising, and reassuring to the Soviet Union and the countries of Eastern Europe; above all, it would be reassuring because the leading spokesman for Western Europe would be a civilian and not a military power. But this configuration would also have the enormous advantage for the West, in that it might provide the best available chance of keeping the Nato alliance in business.

One power might well be deeply put out by such a minimalist re-writing of Nato's role: the US, which would see a

role in the Alliance, and even a downgrading of its political role in Europe.

That is not the ungrateful outcome the US may have bargained for when it came to save us. Still, to paraphrase Joe R. Brown's immortal clos-ing line in Some Like it Hot: "Nothing's perfect."

sharp reduction of its military

#### Address highlights domestic dilemmas

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush yesterday won widespread praise for the domestic and foreign goals he set in his State of the Union address on Wednesday evening, but was sharply criticised by leading Democrats over his specific

With his approval rating in the polls undging 80 per cent, and by character a unifier rather than a divider, Mr Bush did not have to do much to ensure a warm reception on the night from Congress, which he daly received. The plan to cut troop levels in Europe naturally captured most attention, but it only

the 35-minute address. The rest consisted of a broader discussion of his

domestic agenda.
Mr Bush spoke in his familiar downbeat way. The occasional theatrical touches reminiscent of the Reagan era, like quoting from a letter written by a soldier killed in Panama, stood out for their rarity. A revealing moment was when he spoke as a grandfather, albeit a still youthful looking one in the amiable, if occasionally bumbling, manner of actor James Stewart.

actor James Stewart.
In some ways Speaker of the
House, Mr Tom Foley,
appeared more presidential in
offering the Democrats' televised reply immediately afterwards. The white-haired Foley
was more fluent than Mr Bush
while also being a malescape - while also being a welcome contrast to his oleagenous precontrast to his oleagenous pre-decessor, Mr Jim Wright, who resigned as Speaker eight months ago. Mr Foley set out the Democratic view on educa-tion and protecting "the peo-ple who go to work and pay

the taxes".

Television critic, Tom Shales of the Washington Post, fairly described Mr Bush's address as "your standard, basic, generic presidential speech".

He noted that "Bush's speech and his delivery of it were and his delivery of it were

competent, goodhearted, uninspired and uninspiring, although the blandness didn't discourage the assembled legislators from interrupting it with applause." The loudest ovation from Republicans came when he repeated his campaign promise of "no new

Yet, both in content and reception, the address reflected Mr Bush's current political dilemma. He is build-ing up an impressive reputa-tion in foreign policy with sur-prises like the troop cuts. But, domestically, he has much less freedom of manoeuvre. There is, in effect, a stalemate between the executive and the legislature.

The Democrat-run Congress can block any Bush proposals it dislikes, as over capital gains tax last year ( but proba-bly not in its modified version this year). Similarly, Mr Bush can veto congressional propos-als he dislikes, such as those liberalising abortion laws. In his speech, Mr Bush repeated the appeal he made in his inaugural address, that the American people had not sent them there to bicker: "Once again I offer my hand to all of you." He called for co-operation on legislation on clean

In particular, he outlined new national educational goals, including an increase in the percentage of students graduating from high school to at least 90 per cent from the

air, child care, educational standards, and on crime and

While Mr Bush may now have won some freedom of manoenvre on defence speuding, his overall Budget and domestic plans will face a strong challenge over the coming weeks and months — as has been shown in the rough ride given this week to Mr Richard Darman, the Budget Director, by the Senate and House budget committees.

#### OTHER AMERICAN NEWS

# Brazilian trade surplus 'slipping'

By Ivo Dawnay in Rio de Janeiro

BRAZIL'S first-quarter trade surplus is set to drop to almost half of the equivalent 1989 level, according to an official report by a Planning Ministry think-tank. The Institute of Economic and Social Planning (Ipea) esti-

mates that exports will exceed imports by just \$2.2bn - down from \$4.2bn in the equivalent period of 1989. The figures show imports rising by 23 per cent and exports falling by 15 per cent over the three Independent analysts are

attributing the downturn to various unrelated factors, with a broad consensus forecasting a year-end surplus of \$10bn to \$12bn - substantially down on the \$16bn recorded

If so, that will influence Brazil's negotiations with foreign

## Soviet bloc on Canada

The refugees all flew in on Aeroflot or Cubana Airlines, tors usually make themselves known to Canadian police and customs officials in the interare then taken to immigration. officials for their claims to be

Refugees to Canada normally need to prove that they have fled persecution in their home countries. Despite the recent improvement in the political climate in Eastern Europe, most of the recent arrivals are likely to be accepted as refugees by the Canadian authorities.

Turks, Sri Lankans and Latin Americans is any guide, Ottawa's attitude may harden if the number of claimants

agreed this week to increase immigration staff at Gander and St John's, and to set up a permanent refugee board in Newfoundland to handle the eight-month backlog of Eastern European refugee claims. December, partly as a result of the exceptionally bad weather. 350 refugees in St John's. It is estimated there are now

# El Salvador steels itself for a rebel siege

Another guerrilla offensive threatens if peace talks are not renewed, says Tim Coone

L SALVADOR could soon experience repeat scenes of last November's all-out guerrilla offensive, if the Government and rebels are unable to agree on renewed peace talks.

to agree on renewed peace talks.

February 10 was the deadline suggested by the left-wing FMLN guer-rillas for talks between representatives of the rebel group and of President Alfredo Cristiani's right-wing government. The United Nations has agreed to President Cristiani has agreed to a meeting but he wants the UN to act as a witness to the talks and not as a mediator. No firm date has yet been

fixed, although President Cristiani will be in New York to meet privately with UN representatives this weekend. He has previously insisted that the FMLN should abandon its military struggle before returning to the negotiating The last round of bilateral talks came

to an abrupt end following the bombing of a trade union building in the capital San Salvador, last October.
One of the left's most prominent labour leaders, Ms Febe Elisabeth, was killed in the attack which was widely

attributed to a right-wing extremists.

The November guerrilla offensive fol-Mr Roberto Canas, a member of the

Diplomatic-Political Commission of the FMLN, told the Financial Times recently: "The offensive was launched to persuade the Government to table serious talks." He said that in the previous round the Government had been stalling, believing the guerrillas to be in decline and with few military prospects.

The offensive dealt a stunning blow to President Cristiani's strategy of tak-

ing the war to guerrilla strongholds in the mountainous regions of Morazan and Chaletenango. The guerrillas' reply was to bring the war to the capital. For two weeks they held on to most of its northern and eastern suburbs, as well as parts of several other major cities.

Despite heavy aerial bombardments, Mr Canas says the FMLN suffered only 400 dead – about 34 per cent of their committed forces by western intelli-gence estimates. He says that new recruitment as a result of the spectacular offensive "has replaced our losses. Our military strength is intact." Preparations have also been made to counter-act the Government's air superiority "on the ground and in the air," he says.

During the last offensive, an aircraft bringing supplies of surface-to-air mis-siles from Nicaragua to the guerrillas crashed in El Salvador. Previously, there had been no firm evidence that any missiles had been used in combat. Western military experts believe that the introduction of missiles into the 10-year conflict could break the military stalemate and shift the balance in the guerrillas favour.

Mr Canas insists, however, that despite FMLN preparations for a new

offensive, the guerrillas are ready to negotiate a peace agreement, but one which would have to include substantive reforms of the armed forces and judicial system. he Government's recent

announcement that it discovered within the armed forces the assassins of six Jesuit priests, their housekeeper and her daughter - murdered last November - has neither con-vinced the Roman Catholic Church nor the FMLN that a genuine housecleaning is under way. Representatives of both say that the list of accused. which include a senior officer, are only the tip of the iceberg.

Mr Cafar says that there still remain many assassinations to be cleared up. including that of Ms Elisabeth last October, of El Salvador's archbishop, Monsignor Oscar Arnulfo Romero in 1981, and more recently of Mr Hector Ogueli, an El Salvadorean Social Demo-crat leader who was assassinated three weeks ago by a hit squad. The new archbishop, Mgr Arturo Rivera y Damas, said last week that he has also received death threats. Mr Canas says that the FMLN believes President Cristiani is desperate

not to lose US economic and military support, which is the subject of several bills about to be presented in the US Congress. US religious groups are lob-bying heavily to have the aid cut because of the recent slayings. An aide to a US senator prominent in Central American policy debates, said he did not believe there was enough support in Congress to cut aid completely, but that a compromise motion might succeed in tying aid packages to advance in the neartiting process. advances in the negotiating process.

Mr Canas believes, however, that if aid is continued, the army will be

encouraged to fight rather than negoti-

ate. "We are preparing for both possibil-ities," he said.

## Talks fail to end deadlock at Ford Mexican plant

By Richard Johns in Mexico City

workers and the official leadership of the Confederation of Mexican Workers (CTM) on Ford's assembly plant at Cuautitlan have shown little sign of breaking the deadlock paralysing output there. The closure of the plant is now well into its fourth week, at a cost to the company estimated independently at more than 4,000

For the time being the management is little more than a helpless spectator at an interunion dispute over representa-

TALKS between dissident tion, which could become embarrassing to the Adminis-tration of President Carlos Salinas de Gortari in its drive to attract foreign investment. At a meeting of the Federal

Committee of Conciliation and Arbitration last Friday, Ford withdrew its request for an injunction ending its existing contract with the CTML The rebels are demanding

recognition of their leaders, headed by Mr Raul Escobar. Workers at the plant, in the state of Mexico, have also threatened a mass defection to the Confederacion Obrera Revolucionaria, a rival federation less amenable to state As a condition for a return

to work, Mr Escobar and his colleagues on the Cuautitlan workers' negotiating commit-tee have also stipulated that the company should undertaken in writing to guarantee the physical safety of the labour force, the removal from the site of armed security forces, and the re-employment of the full 3,800-strong labour force without any victimisation

The shut-down and occupa-

tion of the plant began on January 8 when thugs stormed the factory to attack workers protesting at the company's method of deducting tax on their 1989 productivity pay-ment and Christmas bonus. In the affray one worker was killed and seven badly injured. At least the rebels have the satisfaction that a warrant has been issued for the arrest for Mr Hector Uriate, former official CTM leader at the plant, as the alleged "intellectual

author" of the assault. He is now in hiding. Ford appears to be paying a heavy price for reliance on the official leadership imposed from above rather than elected local representatives.

In November last year (the last month for which figures are available) Ford's output at Cuautitlan totalled 4,805 vehicles: 1,472 Taurus, Cougar and Thunderbird cars and 3,333 lorries. In addition, at its Her-mosilla plant in the state of Sonora it produced 3,253 Topaz

#### Survey shows slowdown By Peter Riddeli in Washington and Federal Reserve governors have both said this week they US manufacturing activity expect a rebound in the econ-

declined in January, according to a widely watched guide to the state of the economy.

The National Association of Purchasing Management's

ers' index to 45.2 last month, from a revised 46.7 in December. This is the ninth consecutive monthly drop. The figures underline the recent marked slowdown in US economic activity. They do not

tainty. Administration officials

business survey shows a sharp drop in the purchasing managcomponent, down to the lowest level since December 1982, and a big decline also in new orders, with employment falling for the 11th month and the inventories/stocks index at its lowest level since December 1986. But new export orders continued to show relative necessarily mean that a recesstrength. Construction spendsion is imminent, though they ing dropped by 0.6 per cent in inevitably add to the uncer-

# refugees land

By Bernard Simon in St John's, Newfoundland

THE EASING of travel restrictions in Eastern Europe has led to a sharp increase in the numbers arriving by air at Gander, Newfoundland, claiming refugee status in Canada. A federal immigration official said yesterday 124 pessengers presented themselves as refugees at Gander in January, more than 10 times the num-ber in January 1989. Most were Poles. Others came from Romania, Bulgarla and the

which stop to refuel at Gander en route to Havana. The defecnational transit lounge and

But, if past experience with

increases sharply.
The federal Government

Moscow

calls for

Asia-Pacific

THE Soviet Union called yesterday for talks to reduce the level of naval forces, particularly in the Asia-Pacific region, warning a continued build-up at sea could cause serious strategic instability. Reuter reports from Manila.

While there were good prospects for halving the levels of Soviet and US strategic nuclear arsenals, "the arms race in naval forces continues largely unchecked," Mr Oleg Sokolov, Soviet ambassador to the Philippines, said in a prepared speech.

Speech.
"There are not even talks on

these matters anywhere, including the Asia-Pacific region." Mr Sokolov stated.
"The impression is that someone is deliberately trying

to maintain a new version of 'the bamboo curtain' against arms control in this part of the

world," he said.

The Soviet Union has already sharply cut its naval forces in the Pacific, reducing its presence by 57 ships and submarines between 1964 and 1989, he said It has also started reducing its presence at the

reducing its presence at the Cam Ranh Bay military base in

Cam Ranh Bay mintary case in Vietnam.

Speaking before a tour of the Asia-Pacific region later this month by Mr Dick Cheney, the US Defence Secretary, Mr Sokolov said the Soviet Union had not yet received a positive reply to proposals for talks on halting the build-up of naval forces in the area.

forces in the area.

Mr Cheney said on Tuesday
he would discuss deployment
of US forces in the Pacific dur-

ing his trip to South Korea, Japan and the Philippines. He declined to forecast any big

cuts in the region.
US officials have said Washington has different interests in the Pacific from Moscow

because the US is a sea power, while the Soviet Union is a land-based power. Failure to

match arms reductions at sea with those on land could be dangerous. Mr Sokolov said.

"It leads to a situation when the lack of naval reductions in the face of those occurring in

land and air-based nuclear mis-siles, as well as in conven-tional arms, could become a

naval cuts

By Michael Holman, Africa

FERRANTI International, the British defence company, was yesterday accused of breaching yesterday accused of breaching UN embargoes on both arms exports to South Africa, and imports from the republic.

Mr Robert Hughes, the British Labour Party MP and chairman of the Anti-Apart-

heid Movement, has written to Mrs Margaret Thatcher, the Prime Minister, calling for an immediate investigation into "major failures by the security services in relation to Ferranti's South African connec-

Mr Hughes was drawing on information due to be disclosed last night in the Thames Tele-vision programme, This Week. He claims that as a result of Ferranti's takeover of the US registered company, International Signal and Control (ISC),

the embargoes were broken.

The points raised by Mr. Hughes in his four-page letter involve a complex link between Ferranti, ISC, and Armscor, the South African state-controlled arms production and procurement corpora-

Mr Hughes says it is a matter of "gravest concern" that a Mr R. Clyde Ivy, a US national, was appointed to the board of Ferranti in 1987.

"Prior to this appointment," writes Mr Hughes, "Mr Ivy had been employed from 1977 to 1980 as a senior official of the South African company Ken-tron, which is a wholly-owned subsidiary of Armscor."

Mr Hughes alleges that at the time of its takeover by Fer-ranti International in 1987 ISC

was under investigation in the US over alleged illegal shipment of military equipment, by its subsidiary ESI Manufactur-ing Inc. to South Africa.

"These shipments continued up to 1989, after the takeover of ISC by Ferranti," continues Mr

Hughes. He asks Mrs Thatcher to the matter "with investigate the matter "with the utmost of urgency". A spokesman for Ferranti has denied that the company was "knowingly involved with any illegal trade with South Africa."

#### **Beirut** fighting eases

FIGHTING between General Michel Aoun's soldiers and the Christian Phalangist militia of Dr Samir Geagea eased last night after reports that the two men had spoken by telephone

and agreed to a ceasefire.

The sound of mortar fire could still be heard in East Beirut but the artillery battles of the last two days - which killed more than 60 civilians and wounded more than 200 - appeared to have ended.

Gen Aoun had staked his future as the self-proclaimed leader of Lebanon's Christian enclave on his ability to wipe out the 10,000-strong militia, which has put up more resis-tance than he had expected. For much of yesterday the city was still shrouded in

smoke. Fighting was particu-larly heavy around the Minis-tries of Justice and Finance, at the eastern end of Beirut's dividing Green Line. Gen Aoun's artillery gunners

wounded 15 Christian refugees mostly children - sheltering in an abandoned school in Jemmaizeh, in territory held by the militia.

Many Lebanese believe that Gen Aoun's real motive in pro-voking the stand-off was his desire to seize the Phalange-controlled port and taxation system. President Hrawi's government in West Beirut has cut all central bank funding to Aoun's renegade government.

After the US State Department called on Gen Aoun to step down on Wednesday, he accused the Phalangists of of the American secret ser-

## Indonesian villages bank on reforms to the farm economy

John Murray Brown looks at a shift in institutional lending

→ HIS week, following President co-operatives, Mr Adrianus
Mooy, governor of Bank Indonesia,
unveiled reforms for the village economy, where more than half the country's 175m people live. "We have
newspapers entering the villages, the
army is in the villages, so why not the
hearke?" he acked

banks?" he asked.

The changes add up to a radical shift in Indonesian farm policy and a welcome move towards more marketrelated institutional lending. Subsidised credits, long seen as the univer-sal cure for an ailing agriculture, are to go. Commercial and state banks will now have to extend 20 per cent of their loan portfolio to small enterprises, those with assets of less than Rupiah 600m (£202,020). Foreign banks are exempted.

The reforms come amid growing

concern that development is bleeding the countryside, as increases in rural savings are used to finance largely savings are used to finance largely urban investments. It might almost be a definition of what happens when a country develops. As one banker put it: "The man who yesterday kept his savings under the mattress is today exchanging a claim on Bank Indonesia for a claim on a commercial bank and earning interest to boot."

Thailand and Malaysia have similar polices but this is the first time that indonesia has imposed rules on sectoral lending. It is, in part, a political

toral lending. It is, in part, a political gesture to defuse criticism that Chinese groups are dominating the economy. Inevitably, comparisons are being made with Malaysia's New Economic Policy which also set out to eradicate rural poverty by a racial restructuring of the economy in favour of the indigenous Malays. ential rates - is to be phased out.

Indonesia has several rural credit programmes. A 1988 World Bank report on rural credit lists more than 20. Some, like the Kupedes scheme at Bank Rakyat Indonesia, work well at market interest rates of 32 per cent.

There is also a multitude of informal continues schemes. On the small.

mal savings schemes. On the small island of Lombok there are more than 20 informal associations covering everything from the cost of farm inputs to the staging of a religious festival. Despite interest of more than 5 per cent a week, the informal sector is said to account for a staggering 60 per cent of rural credit.

The general problem is that rural demand is highly seasonal - for example, rice loans. Many of the official programme rates are too low to cover collection and administration costs. Too often, as in Mexico and other countries, there is also the feeling that subsidised credit is merely a tool of government policy.

"In our experience," said Mr Mooy,
"the provision of credit at the right
time, especially for small businesses,
is more important than the cost and
the internet and " the interest rate."

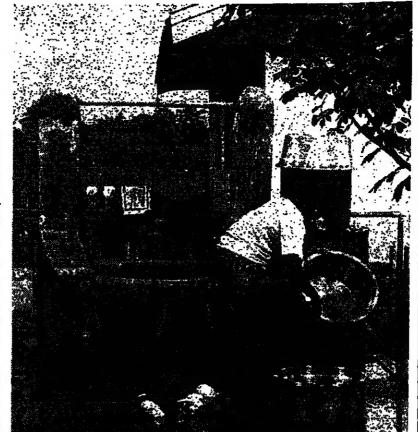
This week's reforms consign one of the principal monetary instruments to the banker's locker room. The liquidity credit - high-powered money used by commercial banks to refinance loans with Bank Indonesia at prefer-

The system was introduced to restrain inflation by channelling the country's oil windfall to capital-intensive projects. A surge in investment, a construction boom and increased liquidity from new banks or new issues on the stock exchange is raising the spectre of inflation again. But

ing the spectre of innation again. But for this year's record rice harvest many economists believe inflation would be higher than Bank Indonesia's estimate of 6 per cent. The liquidity credit is merely stoking the fire, hurting the small businessman, people on fixed incomes and the poor. Outstanding amounts have now reached a third of total bank loans. Perhaps 20 per cent of that is bad debt. One reason, Mr Mooy says, is that the programme is seen by both the clients and the banks as a "social institution instead of a regular bank

One despairing banker described Kut, the subsidised co-operative credit kut, the subsidised co-operative credit programme, as "a permanent financial disaster." He also doubted whether this week's changs in the interest rate to 16 per cent — leaving the co-operative a 7 per cent margin — was enough when small credits are as little as Rp25,000.

The old argument was that farmers are poor and require capital to raise production. Without subsidies they are kept in poverty, and the moderni-sation of agriculture is stiffed. It was also said that the co-operative pro-vided small farmers finance without the need for land certificates or other proofs of title as security.



Village life for a woman at a well in Sumatra

Performance has fallen short of expectations, however, and the costs have been much higher than anticipated. Mr Mooy cites the small Investment and Working Capital credit programme where arrears payments are 25 per cent of outstanding loans. About 12 per cent has been written off. It is a similar story with the Kut.

after massive defaults, it was found that fertiliser purchases increased.

The burden of claims on Askrindo, the Government's insurance agency, has also been considerable. scant evidence that the subsidy works. Indeed, when the agricultural credit programme collapsed in 1985

## State banks reduce lending rates under government pressure

INDONESIAN state banks announced cuts in prime lend-ing rates yesterday under clear government pressure in the wake of credit policy reforms autounced earlier this week, John Murray Brown writes from Jakarta.

Despite predictions of tighter short term money fol-

SINGAPORE, trying to curb its

car population, has increased registration taxes by 500 per cent, Reuter reports from Sing-

The average price of a new car, already one of the highest in the world at \$\$60,000

(£19,150) rose nearly 10 per cent on Wednesday when the Gov-ernment raised the registration

Dealers said the high tax on

new cars would have a domino

effect down into the used-car

Many owners who had

advertised their second-hand

cars for sale in the newspapers on Wednesday withdrew their offers. "The Government is

making cars an investment,"

Other motor vehicles were

even harder hit by the tax

increase. The registration fee for new motorcycles rose to \$\$1,005 from \$\$5 and taxis and goods vehicles to \$\$15,000 from \$\$15 dollars.

At a news conference, Mr Yeo Ning Hong, the Communi-cations and Information Minis-

said one dealer.

tax by \$\$5,000 to \$\$6,000.

Singapore 'tax war' on

cars sends prices soaring

lowing Bank Indonesia's deci-sion to reduce its subsidised credit programme, rates for the best customers fell 3 points to 16 per cent. Commercial rates fell a point to between 20 per cent and 24 per cent, still the highest in the Asian region. Banks are currently highly

ter, said the rises were an

interim measure to stop motor-ists rushing to buy new cars before the Government intro-

duces a quota system to limit the number of vehicles on

Full details of the quota sys-

tem, which will come into

effect in April or May, have not been decided but motorists will

have to bid for a limited num-

Government measures to

limit car ownership through

higher taxes are unlikely to have much effect on affluent

Singaporeans until the public

transport system becomes

the past to push car prices higher, but one in five of the

One young professional who had decided he could just

afford a new Daihatsu Charade

at S\$40,000, 18 months' salary, found its price had jumped to

S\$45,000 overnight.
"But I have no choice, I need a car in Singapore so I have to bite the bullet," he said.

population now owns a car.

The Government has tried in

more comprehensive.

Singapore's roads

ber of licences

liquid following recent deregu-lation which saw a space of new banks and allowed greater competition for savings. Bank indonesia has used its "SBI" certificate of deposit to absorb some of this excess funds. These short-term instruments amount to around

By Roger Matthews in Bangkok

STRIKING dock workers in

Thailand said yesterday that they would seek the help of senior military commanders in resolving their dispute with

the Government over the pri-vatisation of the country's first

deep-water port, which is due to start operations at the end

of this year.

The call by the unions for military leaders to help resolve

the issue is obviously aimed at

difficulties. General Chavalit Yong Chai-

yudh, the acting chief of the armed forces, has made little secret of his political ambitions and may decide to retire from

and may decide to retire from the army soon.

He may feel that his stature within the country could be significantly advanced either by a successful intervention in the port dispute, or by the eco-nomic dislocation which would

result from a more prolonged

stoppage.
The inevitable politicisation

of the three-day strike came as

industrialists issued their first warnings of a slowdown in fac-tory output due to shortages of

exacerbating the Gov

compares with the increase in BI's subsidised credits – the liquidity credit – which jumped Rp3,600bm in 1989 to Rp16,000bm, about a third of total bank credit.

Thai strikers appeal to army

In his annual speech to bankers last month Mr Adri-anus Mooy BI's governor urged banks to bring down

particular the five state banks which account for around 70 per cent of total bank assets, have come under strong pressure. Borrowing costs have been crippling industry when the trainer to pain investment. it is trying to raise investment to switch into export lines in response to recent government

on the east coast. The unions are said to be ready to accept a deal whereby the Government would still invite hids for two of the wharves, but the others would be operated by the Port Authority of Thailand and its six affiliated unions.

However, the Government is

However, the Government is

resisting, conscious that another defeat at the hands of the public sector unions would

have serious implications for

selling into private ownership more of the country's state-

owned enterprises.
Union hostility intensified

yesterday when the Cabinet

also reaffirmed its intention to

change the legal status of the Electricity Generating Author-

ity of Thailand and the Tele

phone Organisation of Thai-land, making them both into

limited companies.

General Chaitchai Choon-havan, the Prime Minister, has

havan, the Prime Minister, has demonstrated a pragmatic approach to political issues. Reluctant though be may be to give way again on privatisation, there is little doubt he will not put his Government's tenure of office at real risk.

incentives.

Traditionally rates have been little influenced by sup-ply demand factors. With a regime of free exchange con-trols a more decisive factor was the rate available in Singapore coupled with expecta-tions about further rupiah

#### Australian monthly deficit sharply lower

By Chris Sherwell in Sydney

reported a sharply reduced monthly current account defi-cit of A3908m (£413m) for December, the first time it has dipped below A\$1bn since

tegle decision last week to

Analysis nevertheless cau-tioned against seeing a turn-ing point in the improved

Seasonally adjusted figures showed a monthly deficit of A\$1.6bn, while the full-year figure is still expected to be above A\$20bn, a record.

The visible trade surplus of

Exports were virtually unchanged, while imports fell

AUSTRALIA yesterday

The better-than-expected figure, which included a visible trade surplus of A\$502m, reflected the economic slowdown being generated by the Government's tight monetary

and fiscal policies.

It also appeared to validate the Labor Government's stra-

start easing interest rates.
With businesses and mortgage-payers squeezed badly
and a general election due by
May, a further easing of policy
is widely expected.

December figure, which com-pared with a A\$1.6bn deficit the previous month and
A\$2.33bn in October.
They pointed out that
December was a shorter trading month and included no
expensive aircraft imports.

A\$502m represented an impressive A\$867m turnround on the November figures.

the changes, while imports and by 20 per cent.

The foreign exchange markets in Sydney took the news in their stride, with the Australian dollar weakening to 59.1 on a trade-weighted basis, compared with 59.4 at Wednes-

compared with 59.4 at Wednes-day's close.

Mr Paul Keating, the federal Treasurer, said the figures were a further sign that demand was slowing, but he warned that demand would have to remain in check for as much as four or five years.

serious element of strategic instability and a great impedi-ment on the way to further disarmament," he said.

"Let us not forget that today
just one strategic submarine
carries a destructive potential

equal to several Hiroshimas and Nagasakis."
Mr Sokolov was addressing Filipino businessmen in Manila

ahead of talks scheduled for March or April on the future of US military bases in the Philippines, the largest outside US The partial Soviet with-drawal from Cam Ranh Bay was not intended to influence

the talks on the future of the US Subic Bay naval base and Clark air base north of Manila, Mr Sokolov said. The US says Clark and Subic

are important for the defence of the Pacific and Indian Ocean region, and wants to extend the lease, which expires in

Mr Sokolov said the logic behind the network of bases built up during the Cold War was rapidly eroding.

#### Chinese party tightens grip on elections

CHINA'S Communist Party, reasserting its authority after suppressing pro-democracy demonstrations last year, said yesterday it would tighten control over coming local elec-tions, Reuter reports from

Peking.

The party will "strengthen its leadership" to ensure the success of elections to local people's congresses, the New China News Agency quoted the Central Committee as saying.

A party document referred to unspecified "problems" and warned of difficulties caused by "erroneous concepts on

warned of difficulties caused by "erroneous concepts on democracy".

It spoke of "the negative effects of the widespread trends of bourgeois liberalisa-tion" – a reference to Western political ideas under fire from the hardline leadership.

"A few cadres have become sick of elections," the party document said without elabo-ration.

ration.
Dissatisfaction with local elections in Hefel, in Anhui province, led to student demonstrations across China in late 1986. These culminated in a comeback by bardline party veterans, who ousted Hu Yao-bang, the reformist party leader. Hu's death of a heart attack last April led in turn to renewed nationwide demonstrations for freedom and

The agency said the terms of delegates elected to local governments in 1986 and 1987 would expire by the end of this year. Some local elections have been held already.

#### Hun Sen wins backing of National Assembly

CAMBODIAN PRIME MINISTER Hun Sen has been strongly endorsed by the Phnom Penh National Assem-bly in his negotiations to end the 11-year conflict in his country, Reuter reports from Bang-kok.

Pracheachon, the newspaper of the ruling Communist Party, said on Friday the assembly agreed to give Hun Sen "the right to prepare a detailed plan of action" to bring peace. Hun Sen, 38, as Prime Minister and Foreign Minister and a senior party leader, has been the frontman for the Vietnamese-backed Phnom Penh goverament in all negotiations.

Diplomats and foreign aid workers in Phnom Penh had spoken recently of reports that passed to include guarantees spokesman said.

The airport was necessary because Kimpo Airport is too small for expected traffic.

PRIME he might be losing the confidence of the leadership as the army lost ground to the Khmer Rouge and other guerrillas. He will represent Phnom Penh in a new round of peace talks with the three Cambodian guerrilla factions, Vietnam and other regional states in Jakarta

at the end of February.

The six-day assembly meeting, which ended on Wednesday, backed proposals for the United Nations to play a key role in the settlement process, confirming a reversal of Phnom Penh's previous rejec-

tion of a UN role. Pracheachon stressed the

#### Seoul to build new airport.

SOUTH KOREA will start building a large international airport near Seoul next year, Transportation Minister Kim

Chang-keum announced yester-day, Reuter reports from Seoul.

"The airport will have a capacity to handle up to 35 million passengers a year," the

The site has yet to be cho-sen, he said in a report to Pres-ident Roh Tae-woo. A ministry spokesman said the airport, to be completed in 1996, would have four 4km runways and would cost 870 bn won (\$1.3bn).

Gen Chavalit: may intervene

raw materials and delays in

meeting export orders. Under That law, public sector strikes are illegal, but the authorities

have yet to challenge the unions' definition of the stop-

page as an "extraordinary

meeting".

It has been widely predicted that the Government will be

forced to accept a compromise over the future manning of the

new Laem Chabang terminals

They were given one week to leave Britain.

The spokeswoman would not identify the other eight but Iranian television reported earlier that the Iranian journalist and two students had been ordered to leave the country.

## Britain for 'public good' BRITAIN said yesterday it had ordered the expulsion of nine Iranians, including the London

Iranians deported from

bureau chief of Iran's state television, for reasons of national security, Renter reports from London.
"There are nine people who have had deportation orders

against them on the grounds that it would be conducive to the public good for reasons of national security," a British Home Office spokeswoman

students in December. A third was arrested and charged with

student group warned that British citizens in Islamic

an arson attack on a London bookshop selling copies of Sal-man Rushdie's The Satanic In a statement issued in Tehran two weeks ago, a radical

countries and elsewhere would be in danger unless Britain freed jailed Iranian students. Iran's late spiritual leader Ayatollah Ruhollah Khomeini

condemned the book as blas-phemous to Islam and ordered the author's death. Tehran broke diplomatic relations with Britain over the affair.

## Exiles return to sample Jordan's experiment in democracy Lamis Andoni reports on the Kingdom's liberalisation drive which could prove to be a lesson for the Arab world

Hani Hourani, a prominent writer and researcher, has come back to settle in the Jordanian capital, Amman. During his wander-ings he established a reputation as one of the most respected experts on

The kingdom's liberalisation drive, which has meant an end to the ban on political activists, has enabled Mr Hourani and many members of the

opposition to return.
Like thousands of other politicians and intellectuals who were denied passports for "security reasons," Mr Hourani will soon have his passport back and be able to publish his pre-viously banned books. "People around me did not believe

that I was allowed back, but for me, my being here is a sign that this

experiment can work," says Mr Hourani, who is considered the ideo-logue of the left-wing Jordan Peo-

ple's Democratic Party.

"After living for many years in the so-called radical Arab states, I believe that there is finally a democratic experiment which can inspire the Arab people who are still living under authoritation." under authoritarian regimes," he says. Mr Hourani spent many years in the Syrian capital, Damascus, north of Jordan.

Many Jordanians share Mr Hour-ani's hope that after decades of absolute monarchy the country is mov-ing towards more popular participation and broader political freedoms. In the weeks following the country's November general election - the first in 23 years - the rate of political change here has

been unparalleled in the Arab World. Instead, it is likened by Jor-danians to the transformation of Eastern Europe. They compare their experiment to Soviet perestroika, because in both cases it has been the rules of the game rather than the leadership which has changed.

The Jordanian Government is scrapping martial law, imposed after the 1967 Arab-Israeli war, the repres-sive defence law enacted by the Brit-ish mandate authorities in 1935, as well a strict 1953 anti-Communist law. "All of these laws are in the process of being abolished completely," says one Jordanian official. Both the martial and defence laws had stifled freedom of expression and political organisation and bad practically rendered the Jordanian constitution - considered one of the

most progressive in the region - ob-solete. Unlike some other Arab states, where opposition members have simply been killed, repression in Jordan has taken much more sub-tle forms. Activists and writers have had passports withdrawn or denied, suffered from bans on work or travel, and been detained without trial.

n 1988 Jordan's decision to sever its official <u>links</u> with the Israelithe pretext for retaining martial law.

In April 1989, resentment of deteriorating economic conditions and political repression finally erupted in riots which swept the southern parts of Jordan - the traditional support base of the Hashemite monarchy. Since then, the King and Government have sought to reassert their legitimacy at home by conceding to some popular demands and embarking on a daring experiment.

The most crucial test for this

The most crucial test for this experiment took place at the start of the year, with a lively, three-day parliamentary debate which finally gave Mr Mudar Badran, the Prime Minister, a vote of confidence. Mr Badran set a precedent by allowing himself to be questioned.

Jordanians, however, still remember how in the 1950s and 1960s opposition deputies would be arrested and Parliament would be dissolved after a controversial session.

after a controversial session.

"From now on." declares a Jordanian government official, "we have to answer to the Parliament." But there are no illusions here about the extent of the liberalisation, "The

to the 1953 Constitution, the King retains the right to appoint the Cabi-net and dissolve Parliament. These constraints do not seem to discourage many people. They believe that a reversal of the democratisation process would seriously backfire, probably undermining the legitimacy of the system.

Disiliusionment with other, "radical" models of Arab government helps to dampen opposition. "History has shown that both radical republics and consequents. republics and conservative mon-archs can be authoritarian and repressive," says Mr Hourani. "We hope to realise a new model here. We have no models to emulate."

the Constitution is a partial partici-pation," says Dr Jamol Shaer, a for-mer Jordanian minister. According democracy.

It did not specify how the party would strengthen its con-trol. The number of candidates would remain higher than the posts contested, it said.

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of mayal reform:

curbs on its car exports to the European Community after 1992 but not after 2000, Reuter reports from Tokye.

comes as European foreign ministers prepare to meet in Brussels next week to try to forge a common policy on opening the market to Japanese car imports ahead of 1992. An official of Japan's Ministry of International Trade and Industry (Miti) said Japan had been prudent in exporting to the EC and was prepared to

continue this policy. But Japan feared a Fortrese Europe after 1992 with reduced access for imports. An official Japanese report last year said that Japanese manufacturers should take no action that might cause the EC to move toward a bloc econ-

omy.
"In Western Europe, oversupply is a problem. To pre-vent the market from becoming closed, the Japanese auto industry must continue moderate export activities and maintain a balance with overseas

Britain and West Germany are now fairly open to Japa-nese cars, but France limits them to three per cent of the market and Italy to 2,500 cars a

Average EC market share for Japanese car imports is 10 per

#### Hungarian airline to update fleet with western aircraft

By Paul Abrahams in Budapest

MALEV HUNGARIAN Airlines is to acquire seven mediumrange tets and at least two wide-body long-range aircraft, probably from Boeing.

Maley already operates three Boeing 737s and last week said it would lesse three more from GPA, the Shannon-based leas-

ing company. Mr Lajos Jahoda, Malev's director general, did not exclude the possibility of acquiring Airbus or Soviet aircraft if they met price and performance specifications.

Maley wants to operate two wide-body jets on routes to Asia and the US by 1993. A further wide-body jet is needed by 1995 before the Budapest cent but in Denmark and Ireland, which have no domes-tic vehicle production, it reaches 30 per cent.

sports from Tokye.

A European diplomat in Tokyo said the two main positions at the Brussels meeting unisters prepare to meet in would be that of the liberals, led by West Germany and Britain, favouring an open market, and that of the protectionists - France, Italy and Spain - who want a transition period to protect their car industries.

European diplomats in Tokyo said while sensitive and difficult negotiations would be required, a compromise could be reached.

Mr Patrice Genre, of the French Agency for Industrial Development, said there should be no problem reaching an agreement, as all parties agreed on the aim of an open market but differed on the means of achieving it.

Mr Genre said France's motor industry could not bear a sudden rise in Japanese imports and the opening had to be gradual giving companie time to adapt. France would propose a maximum transition period of up to 1999, he said.

and Vienna world exhibition.

The seven medium-range air-

Maley said it would prefer to

purchase the aircraft outright

rather than from a leasing

Mr Jahoda said the airline

craft are required by 1997.

## Japan to restrain Mexican president seeks fair trade deal By William Dullforce

PRESIDENT Carlos Salmas de Gortari of Mexico yesterday called on the General Agreement on Tariffs and Trade (Gatt) to ensure that countries such as Mexico, opening their economies to imports, received full reciprocal treatment for

their exports. Such equilibrium was one of five principles that should form the basis for the final year of the world trade organi-sation's trade-liberalising Uru-guay Round, President Salinas proposed while visiting Gatt beadquarters in Geneva. It was paradoxical, he said.

that countries delaying the opening of their economies had the greatest negotiating power in the Gatt talks. The Mexican president was particularly harsh about the

proliferation of non-tariff obstacles to imports and by the replacement of the "objective" concept of free trade with the "subjective" one of fair trade — a term which has had increasing currency in the US during the last couple of years, as the Americans have tried to deal with their trade deficit.

The four other principles which President Salinas suggested should be kept in mind in the final phase of the

Round were: · Compliance with basic Gatt rules should be re-established. This would entail bringing trade in farm goods, textiles and clothing under Gatt, Mexico faced severe restrictions on the growth of its

• The quality of Gatt rules should be improved. Lack of precision allowed for unilateral interpretations of the rules and misuse of anti-dumping provisions to harass exporters. • Innovative mechanisms should ensure that the trading

exports in these sectors.

The special treatment for ng countries allowed in Gatt had not always been effective. • The trend towards regional trading blocs should be channelled in such a way that the blocs became poles for develop-ing trade instead of impenetra-

system contributed to coun-

tries' economic development

#### on import safeguards By William Dullforce

THE EUROPEAN Community yesterday tabled a proposal that would allow governments to apply selective restrictions against imports seriously

injuring domestic producers. Brussels' insistence that the temporary safeguard action Gatt allows countries to take against surges of imports can he aimed at only one or a few suppliers has become a big stumbling block in talks aimed at improving the safeguard regime.

Yesterday the EC outlined ideas for "Interim precautionary action" by a government when it believes that imports from identified sources are causing injury. The government would first

call for consultations with the the exporting countries. These talks would have to be held within 10 working days. Fail-ure of the consultations would allow the importer to restrict imports from those particular countries on an interim basis. The restrictions could be maintained until the end of an investigation into the alleged injury but not for more than

## EC plea to Gatt OECD warns of 'subsidy war' among world's rich nations

By William Dawkins in Paris

BETTER international monitoring of state aid to industry is badly needed to reduce the risk of a subsidy war between the world's richest countries, warns the Organisation for Economic Co-operation and Development (OECD). It argues that state aid usually ends up harming the economies of both the country con-

cerned and its competitors. In all but the most sensitively planned cases, state aid only gives a short term boost to the recipients while distorting the share-out of scarce resources, draining government finances and generating international trade friction, the

study says. The success of international negotiations on scrapping tariff barriers has increased the temptation for Governments to turn instead to industrial aid to solve economic and political problems. "Given the lack of internationally standardised methods of defining and reporting subsidies, they remain far less transparent than tariffs," and therefore more likely to produce rows, argue the OECD's Mr Robert Ford and Mr Wim Suyker

Industrial aid across the OECD's 24 member countries during the 1980s averaged 1.5 per cent of gross domestic product. This embraces a low of 0.7 per cent of gross domes-tic product in the US between 1985 and 1988 to a high of 5 per cent to 7 per cent in Norway, Greece and Ireland. Britain and New Zealand are the only OECD members to have cut

subsidies during the decade. But this broad stability is only because OECD countries' economic prosperity has reduced pressure on govern-ments to bail out companies in trouble. A downturn could quickly send them back to their bad old ways, warns the

study. Subsidies are highest in transport and declining sectors like steel, coal and shipbuilding. Grants are the most popular type of aid, particularly in Italy and the UK, while France, Relgium and Denmark tend to rely on state shareholdings and soft loans. Tax breaks are the

second most popular in

Europe, but top the list in the US where they absorb three times more Government spending than grants.

Whatever the method, the study concludes that economically effective industrial grants are rare. The experiences of Airbus and the Japanese Government's support for its semi-conductor industry in the early 1980s showed that while subsidies are successful in gaining market entry, "the costs tend to outweigh the benefits,"

claims the paper.

The standard reply is that aid makes up for market shortcomings, funds research and development combats unfair foreign competition, and promotes regional development or exports. The study concludes these are legitimate - but questionable - value judgements, but that common international definitions are

OECD Department of Eco-nomics and Statistics, Working Paper no. 74: Industrial Subsidies in the OECD Economies. 2 Rue André Pascal, 75775 Paris, Cedex 16, France

# Enter the twilight zone of Sub-Saharan statistics

The Miti official said Japan could agree to a transition period during which exports Michael Holman reports on the nightmare world of official trade figures and bureaucracy in Africa would continue to be restricted, but too long a time, such as 10 years, would not be acceptable, he said.

statistics mean anything? No, according to a recent World Bank paper.

They are "almost useless", asserts
Dr Alexander Yeats, a Bank economist, author of a study" which reveals
what are politely termed "major discrepancies" in trade data for 36 Afri-

can countries.

Benin, if United Nations data were to be believed, has been a major trading partner with itself. In one year, the Ivory Coast reported exports of \$2.5km to the European Community, \$500m less than the figure reported by Brussels. Data for Gambia are missing in 1967 and 1978, while Zimbabwe's imports from Malawi were exactly the same in 1982 and 1983, according to the UN Statistical Office.

appear to be of no utility for deter-

mining the level direction, composi-

was considering becoming a privatised company. One of the advantages of this would be These and many other anomalies are revealed in a report which analysee official trade statistics reported by that some of the capital made available could be used to the UN. These records are the sole source for the compilation of developupdate the fleet. ing and developed country export and import statistics on a common classi-He refused to speculate on fication system, Standard Internawhen such a move might take tional Trade Classification (SITC).
"Official data", concludes Dr Yeats, place. Previous statements by the company suggest that it would not occur before next

O Sub-Saharan Africa trade tion or trends in African trade." The implications of the study are far-reaching Dr Yeats points out that accurate information is essential to efforts to increase trade between African countries through regional economic arrang

Africa's efforts to promote trade within the continent have so far had little success, although this may be due not only to unreliable statistics but also to a ponderous bureaucracy. As another World Bank report\*\* pinted out lest November, the continent has 200 regional organisations for co-operation and integration, but the intra-regional share of total Sub-Saharan African trade is the same as it was 20 years ago.

However, the consequences of "almost useless" trade statistics go

much further. As Dr Yeats warns: "Errors in developing country trade data could adversely influence government poli-cies relating to investment, balance of payments, initiatives for liberalisation of trade barriers, exchange rate policy and a host of other factors that affect

a nation's industrialisation." Although Dr Yeats does not elaborate on his warning, it is clearly pertinent to the structural adjustment programmes drawn up by the World Bank and the International Monetary Fund (IMF), and adopted in varying degrees by more than half of the Sub-Saharan governments.

The issues cited by Dr Yeats are fundamental to reforms, and his paper shows that at least part of the data on which reform strategies are based is thoroughly unreliable.

Aside from the neglect of government statistics departments through-

Benin, if United Nations data were to be believed, has been a major trading partner with itself

out most of Africa, Dr Yeats' report provides several reasons for the inac-curacies in trade data. · Discrepancies in reported quantities traded involving products such as

petroleum, coffee and cocoa "suggest that exporters have intentionally been under-reporting shipments to circumvent international commodity quo-· Smuggling accounts for the unre-

liability of figures on high-value, low-volume products such as precious African partner country trade, as

stones and is also encouraged by high import tariffs.

• Under-invoicing explains large dif
statistics may not accurately reflect ferences in some products' reported unit values; alternatively, exporters

are not getting full value on these • Trade with South Africa. The fact that Pretoria does not report exports to black Africa produces "major discrepancies in the trade statistics" After analysing matched partner statistics for the 36 countries' intratrade, the study reaches some general

First, such wide differences exist in reported matched statistics that the data "cannot be used to assess the overall level of intra-trade".

Second, the data "are probably equally useless for assessing the direction of intra-trade, since countries reported (by an exporter) as the major destination of trade often fail to report any corresponding imports."
Third, the data seem "equally defi-cient for determining the composition of trade," since big discrepancies exist in partner country statistics at lower

levels of product detail.

Fourth, there are "sizeable and perent differences" in the trends of

either the magnitude or direction of trade changes' Errors revealed by the study

"strongly suggest the need for more stringent quality control measures by the UN Statistical Office," writes Dr Yeats, "and by the reporting countries themselves." But economists who deal with

Africa, and who have read the report, believe that wide-ranging additional measures are necessary if the continent's trade statistics are to prove more reliable in future. "Unless African governments – and

the donor community - devote more resources to data gathering and processing, most statistics from the continent will continue to be little better than guesstimates," said one African

\* On the Accuracy of Economic Observations: Do Sub-Saharan Trade Statistics Mean Anything? Alexander J. Yeats. A working paper published by the International Economics Department, World Bank, Washington, DC. Tel: (202) 477-1234 \*\* Sub-Saharan Africa: From Crisis to Sustainable Growth.

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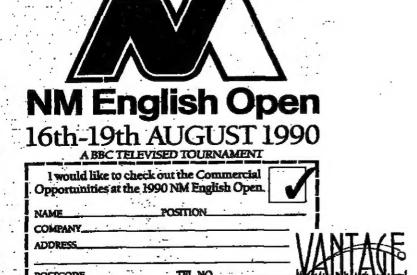
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London SEI 9HL. **FINANCIAL TIMES** 

## Government refuses inquiry into 'smear' allegations

By Ivor Owen, Parliamentary Correspondent

DEMANDS from all quarters of the House of Commons for a wide-ranging inquiry into renewed allegations by former Army press officer Mr Colin Wallace that the security ser-vices may have been involved in attempts to smear leading politicians of all partles in the 1970s were rejected by the Gov-ernment in the Commons last

night.
Mrs Margaret Thatcher,the
Prime Minister, angered the
opposition benches by insisting that information obtained from previously undisclosed files did not warrant such an investiga-

Repeated claims by Mr Neil Kinnock, the opposition Labour leader, that the docu-mentation which had come to light within the Ministry of Defence had created a new sit-uation were brushed aside by the Prime Minister. Mrs Thatcher confirmed that

she had expressed regret to those MPs who had been given incorrect information at an earlier stage, and stressed that the newly discovered material did not provide any evidence of attempts to undermine or dis-



Colin Wallace

credit ministers. But Mrs Thatcher, who was repeatedly challenged by Mr Kinnock to launch an inquiry to reveal the "full truth", stood by her statement on the Wal-lace affair of May 1987.

With equal determination Mr Tom King, the Defence Secre-tary, argued that the fresh documents which had come to light, the first of which were found "early last year," did no more than necessitate an

inquiry into whether Mr Colin Wallace, the former Army information officer, had been unjustly treated.

Mr Merlyn Rees, the Labour MP and former Home Secretary, revealed that he beginning warms of a proposal to

unaware of a proposal to engage Mr Wallace to spread "disinformation" during the period he was Northern Ireland Secretary.

Secretary.

He also emphasised that an earlier inquiry which he conducted with Mr (now Lord) Callaghan, the former Labour Prime Minister, into whether attempts had been made to destablise the Government of destabilise the Government of Mr (now Lord) Wilson had not covered "dirty tricks in North-

not go away – the next Labour Government will look at it and those who are hiding things from this Government had bet-ter remember that". Sir David Steel, the former

Liberal Party leader, said attempts to discredit himself and other members of the party in 1974 could only have been designed to interfere with

## Propaganda war of dirty tricks

By Raiph Atkins and Jimmy Burns

THE controversy surrounding Mr Colin Wallace, which this week has entangled prominent politicians in Labour, Conservative and Victoria vative and Unionists parties, goes back more than two

In 1968, as Northern Ireland's "troubles" were beginning to erupt, Mr Wallace was appointed as information officer for the army in North-ern Ireland at its Lisburn headquarters near Belfast. He was a civil servant with an equiva-lent army rank of major. In the months following Wal-

lace's appointment, the infor-mation department of the army ganised to provide an effective propaganda tool.

The Government has admit-

ted that a job proposal, almost certainly drafted with Mr Wallace in mind, straddled the grey area between supplying official information cleared for public release and the deliber-ate leaking of stories as part of

a propaganda war.
At the centre of Mr Wallace's allegations was the "Clockwork Orange" project. Its aim was to spread information about the Provisional IRA's

organisation and activities. Mr Wallace claims Clockwork Orange was extended to cover Protestant organisations and individuals who were blocking Government attempts to break the political deadlock in the province.

In the House of Commons it has been alleged that the MoD

include Mr Edward Heath, the Conservative prime minister until 1974 and Mr Harold Wilson, his Labour successor.

The circumstances surround ing Mr Wallace's dismissal have led to allegations that be was driven out of the civil ser-vice because he threatened to reveal the extent of the secu-rity forces activities.

The Government has this

week set up an inquiry into his appeal. In 1981, Wallace was arrested and tried on a charge of mur-der, later reduced to man-slaughter for which he got ten years. He was released on parole. In his book on the Wallace case, journalist Paul Foot alleges Wallace was framed.

#### Charter airline calls in receiver

THE steep fall in demand for package holidays abroad yesterday claimed its most significant victim yet as British Island Airways, the loss making charter airline, called in the receiver.

the four McDonnell Douglas MD-83 it leases, were grounded immediately after the announcement, leaving hundreds of holidaymakers

BIA's collapse reflects the depression which has descended on the charter air-line industry with a decline of at least 25 per cent in package tour bookings for this summer, after a 10 per cent fall last

The company, which is quoted on the Unlisted Securities Market, rose to prominence by flying Mrs Thatcher around the UK during her last two general election cam-

BIA, the carrier said to be the prime minister's favourite airline, has gone under at the end of the week which has confirmed that higher interest first half of this financial year, people at Gatwick airport.



'Favourite airline': BIA's best-known passenger in better days

spending, are starting to bear beavily on weaker companies in consumer related industries. BIA asked its bank, Lloyds

Bank, to call in the receiver to end a desperate struggle to stay in business, after it reported a £4.9m loss in the

rates and lower consumer in the wake of a £2.9m loss in 1988. The company's shares heavily on weaker companies have not been traded since November 27, when they were suspended at 30p after Mr Peter Villa, BIA's chairman said the company needed time to clarify its financial position. The company employs 386

## BA to start Glasgow-US service

BRITISH AIRWAYS is to operate three flights a week between Glasgow and New York from August 3, Lord King, the airline's chairman

said in Glasgow yesterday.

His announcement puts further pressure on Mr Cecil Parkinson, the Transport Secretary, to scrap the rule requiring transatlantic flights from Scotland to use only Prestwick airport. Mr Parkinson is reviewing the status of Prestwick, which is under-utilised, "early in the New Year".

Lord King said that the flights, using Tristar aircraft, aircraft, arcraft caused by the

would operate on Fridays, Sat-urdays and Sundays. Fares would be the same as for flights from London and Manchester. He was "fairly confi-dent" that Mr Parkinson would decide to allow intercontinental flights from Glasgow. The lack of a statement from

the Government was one reason for the length of time between the Civil Aviation Authority's granting of a licence to BA last December and the August start date. The

recent strike at the US aircraft maker's Seattle plant. Lord King said that BA would not run the Prestwick service if the Government continued that airport's monopoly. He said BA wanted a daily ser-

vice as soon as possible.

Officials say the delay in Mr
Parkinson concluding the
review is due to the time taken to examine the 1,100 submis-sions received on the issue. British Airways is to merge its marketing and operations departments following Mr Peter Owen's decision to resign

#### Record loss of £441m posted by ECGD

By Stephen Fidler, Euromarkets Correspondent

£441m trading loss in its last financial year, five times more than the previous year's short-

The loss, disclosed by Treasury officials yesterday, was due to a sharp rise in provi-sions on its loans to developing

countries.
The accounts, for the year ended last March, also suggest that a further sharp rise in the cushion against bad debts can be expected for the current

year.
The ECGD uses Bank of England guidelines for commercial banks - the so-called matrix - to set its provision

BRITAIN'S state export insurance body, the Export Credits Guarantee Department, posted an unprecedented rise from an average of about Of 15 important middle-inpublished a new matrix indicating bank provisions should rise from an average of about 30 per cent to 50 per cent of their exposure loans to problem Third World debtors.

The loss raises the cumula-tive deficit of the ECGD from 252m to £693m. The ECGD has now made provisions of £3.2bn against its total portfolio of about £12bn. New provisions last year amounted to £770m, compared

with £213m a year earlier. The department was due to disclose the figures at a news conference next week, when it is likely to emphasise that the provisions have been made for the most part on loans made a long time ago and compare

some £250bn in support of UK exports over its 70-year history. Of 15 important middle-in-come countries with debt problems, seven are not now being covered for medium and long-term lending, Mr Nigel Wicks, second permanent secretary at the Treasury-told the House of Commons Select

They are Argentina, Bolivia, Ivory Coast, Ecuador, Nigeria, Peru and Yugoslavia. An eighth, Brazil, has said it will delay payments to government

The ECGD's borrowings from the Treasury's consoli-dated fund rose in the year to about £1.7bn from about

#### IN BRIEF

#### **Ambulance** chiefs rule out acting as mediators

THE UK's chief ambulance officers ruled out formally act-ing as mediators in the long running ambulance pay dispute.

Representatives of the UK's 48 officers who met at an emergency meeting in Harrogate are seeking an early meeting with Mr Duncan Nichol, NHS chief executive, to discuss pro-posals they say could lead to a resolution of the 20-week dis-

Court revelations Details of recent attempts by liquidators of the crashed Barern Ireland". Mr Rees warned: "This will low Clowes investment companies to recover investors money have been revealed in the High Court after a senior judge lifted reporting restric-tions.

Sky costs

Rupert Murdoch chief execu-Rupert Murdoch chief executive of The News Corporation conceded last night that Sky Television could cost as much as £400m before any profits are seen. Murdoch, who was speaking on Thames Television's The City Programme, conceded that he now thought there was room in the market for both Sky and its satellite rivals British Satellite Broadcasting. ish Satellite Broadcasting.

Oil field approved

Development approval for one of the smallest North Sea fields yet was granted by the Department of Energy. Amerada Hess is to spend some \$7.3m to tap into the 1.5m bar-rel Hamish field, nears its Rob Roy field facilities.

Broker wound up Onyl de Falbe International, an insolvent Lloyd's reinsurance

broker, has been compulsorily wound up by the High Court in the public interest following an order made on an unopposed petition by the Department of Trade and Industry supported by a French company, Groupe Kleber, claiming to be a credi-tor for £160,000.

BAe to refit tankers

British Aerospace, in conjunction with Dorset-based FR Group, has won a major con-tract worth more than £100 million to convert VC10 and Super VC10 aircraft into flight refuelling tankers for the RAF.

The treasury's key monetary indicator, M0, continues to flash warning signals and appears to have grown at an annual rate of about 5.7 per cent in January. Mo is regarded as a reliable guide to spending in the economy because it measures the demand for notes and coins in

Arts Council TV

THE Arts Council has decided to go ahead with plans to set to go ahead with plans to set up its own television company. Basic funding of £1.5m has been approved for next year to establish Arts Council Televi-sion, a company designed to work with independent produc-ers and established broadcast-

Opera renovation

Westminster City Council has approved in principle a \$267m renovation scheme for the Royal Opera House in London. However, it has requested a series of design changes which are likely to involve increased

Foreign seafarers

British Steel is to re-register six ships outside the UK allowing the privatised steel company to replace more than 100 British seamen with cheaper foreign seafarers, although the ships will retain British offi-

News, US style News bulletins on satellite TV

are too Americanised, Lord Rees-Mogg, chairman of the Broadcasting Standards Coun-cil, said at the second day of a European satellite marketing conference.

Brel sold for £4.9m Brel, the privatised rolling stock manufacturer, was sold by British Rail for £4.9m, the company's annual report revealed. The report, which covers the year to September 30 1989, shows that the company had assets of £216.9m and debts of £212m when it was acquired by a report and the company had assets of £212m. acquired by a management and employee buy-out consortium last year.

TV breach denied

Cass Goossens, director general of BRT, the Belgian state television network and chairman of the Eurosport satellite television consortium, denied that European Commission officials in Brussels had decided the channel was in breach of competition rules.

Beatles project

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A £1 million waterfront tourist A £1 million waterfrom tourist attraction is to be built in Liverpool. Called the Beatles Story, it will recreate the sights and sounds of the long-lost Cavern Club in Liverpool where the band first played.

#### REPORTS OF THE PAY REVIEW BODIES

## Public sector faces wage rises in stages

By Michael Cassell, John Gapper and Alan Pike

THE Government yesterday tried to dampen down inflationary pay rises and bring an end to the ambulance dispute by insisting that recommended increases for 1.3m public sector workers, averaging nearly 10 per cent, should be paid in

stages.
The decision, agreed by the Cabinet, covers nearly one quarter of public sector work-ers. It means that most of them will receive a 7 per cent pay increase on April 1, with the balance delayed until January

1991.
Staging the £2.3bn package will save the Treasury £463m in 1990-91. Without phasing the m 1990-91. Without phasing the pay rises, nurses would have received a 9.6 per cent rise in April, with top civil servants and judges getting increases averaging 11 per cent.

The review bodies, which are

**TEACHERS** 

# on pay rises

GREATLY enhanced scope for local educational authorities to increase the salaries of individual teachers in order to meet local needs are a main thrust of the Government's pay The Government's pay pro-

posals for teachers pay in 1990-91 give all classroom teachers an average increase of 8.4 per cent, with a range from 6.4 per cent to 11.8 per cent.

There is also a new system
of pay for heads and deputies ranging from 9.9 per cent to 11.2 per cent and an average increase of 10.4 per cent.
The increases will cost
2820m, 220m above the Govern-

ment's proposed cailing.

composed of independent experts on pay matters and other public figures, make recommendations independent of Government cash limits and now report at the start of the year. Their freedom to recommend

higher overall increases than the Government wants has been made more awkward by the long-running ambulance dispute, which has increased the pressure to hold down other public sector pay awards. The decision to stage the increases is seen by ministers as an important step in helping to suppress pay expectations in both the public and private

sectors when average, year-on-year earnings are rising at 9.25 Mrs Margaret Thatcher said in a Commons written answer that the cost of immediately

#### TOP SALARIES Local powers High earners Officers to fare the best

THE BASIC rise recommended by the Review Body of Top Salaries is 7 per cent but fur-ther targeted increases mean that the overall increase in the 1990-91 pay bill will be 11 per

1990-91 pay bill will be 11 per cent, more than any other group in yesterday's reports.

The highest increase will be 16.7 per cent, although the payment of all the rises are to be staged. Of the basic increase 6 per cent will be paid from April 1 and 1 per cent from January 1991.

The review body says it is concerned at the gap between the group covered and the private sector since it recommended substantial increases in 1986.

implementing the recommendations - covering the armed forces, top civil servants,

forces, top civil servants, judges, doctors, dentists, nurses and other medical professions — would be too high. The staging of individual review body awards was common in the mid-1990s but in the past two years the Government has implemented awards promptly and nearly in full. This year, the only extra Treasury funds go to the Department of Health, which will receive an extra £205m to help receive an extra £205m to help smooth the path of the govern-

awards to doctors and nurses should convince ambulance crews their dispute over an original offer of 6.5 per cent was "hopeless," and they should resume normal work-

The Institution of Profession-als, managers and Specialists, which represents top civil ser-vants, said the Government had betrayed its staff and its own market principles. The biggest change in pay structure was recommended by

ment's NHS reforms.
Mr. Kenneth Clarke, Health
Secretary, said the staged the interim advisory committee on teachers' pay, which said education authorities should be given greater freedom to vary pay within a new national scale.

ARMED FORCES

# get lump sum up to 11.5%

ARMY officers serving on Regular Commissions are to be paid special lump sum bonuses at key career points because of continuing recruitment and retention problems identified by the review body on military

Under the recommendations, regular serving armed forces personnel will receive an averbetween 8.7 per cent and 9.5 per cent from April 1 1990.

The cost of the increase, including bonuses and allowances is put at £431.4m. The recommendations include a new system of bonuses for

non-commissioned personnel in the Army and RAF,

two companies are British owned. Mr Lawson has also known Sir Martin Jacomb, the

chairman of BZW, and Sir John Quinton, the Barclays

chairman, for many years. Indeed his links with Sir Martin go back to the 1950s when Mr Lawson was a jour-

MEDICAL

# Doctors get

But Mr Roger Poole, chief negotiator for the ambulance unions, said the awards would "fuel the frustration" of ambu-lance crews. He said ambu-

lance crews were having to fight for higher pay while nurses already knew their award.

The staging of the awards was criticised by other unions. The Institution of Profession-

THE Government rejected the recommendations for extra increases at the top of the con-sultants' scale and in the size

of consultants' awards.

It accepted the recommendations of the review body, which, when fully implemented, will result in an average pay increase for hospital doctors of 9.5 per cent and 11.5 per cent for GPs.

For nurses, the report, the seventh of the nursing staff review body, says that it remains to early to judge the effect of the new clinical grading structure on staffing, and

ing structure on staffing, and the flexible pay scheme intro-duced last year is also too new

## Lawson to become director at Barclays

By Peter Norman, Economics Correspondent

NINETY-NINE days after his spectacular resignation as Chancellor of the Exchequer, Mr Nigel Lawson yesterday found a new outlet for his tal-

It was confirmed that the Right Honourable Member of Parliament for Blaby would become a non executive director of Barclays Bank PLC and Barclays PLC, its holding com-Barclays PLC, its holding com-pany, and an adviser within the Barclays group. Mr Law-son's advisory role will involve two days' work a week at Bar-clays de Zoete Wedd, the investment banking arm. Last night, Mr Lawson told

the Financial Times that his work on the overseas side of BZW's business would be "particularly important."
He said that his "part time job with a leading British financial house" fitted in well

with plans to write a book and remain in politics.
It is understood that Mr

Lawson will be paid around



with the Barclays group, more

than making up for the loss of his £56,627 a year salary as a cabinet minister. Another attraction of Bar-clays and BZW was that the

when Mr Lawson was a jour-nalist on the Financial Times. Sir Martin was then a barrister and wrote legal items for the newspaper. The two men became friends. Sir Martin is the god father of Mr Lawson's daughter, Emily.
Sr John said: "He can help us open doors across the world. and imagination in financial engineering. He has a tremen-

Mr Lawson will not be expec-£100,000 a year for his work ted to advise the bank on aspects of British economic policy. However, his thoughts on these matters are sure to bulk large in his book, which he hopes will be published after the next general election.

The former Chancellor is currently negotiating with publishers about the book, which will probably take the form of reflections on his time as a

 $\leq 3^{-34^{-3}}$ 

tional autobiography.

Mr Lawson is expected to start his new City career shortly. Whereas senior civil servants have to be placed in purdah before moving to lucra-tive post-retirement jobs, for-mer ministers are free to follow their own judgement on how soon they can begin

boardroom life. For Mr Lawson, the chance annual salary of £26,701 will be especially welcome. He has a young family to support. He has been living in London in a house lent by friends since los-ing his Downing Street house. Last night he said that he might take one other directorship but would not seek "a

Lex. Page 14

## Stock Exchange alters its rules as dust settles after the Big Bang

Richard Waters examines the latest overhaul in market dealing

is likely to vote on the first overhaul of the market's dealing rules since Big Bang more than three years ago. The aim is to reinforce a system which has proved itself vulnerable since the collapse of October 1987. The Exchange fears that without significant changes, the UK's central equity market could face fragmentation. To purists, the changes rep resent a significant step back from the ideals expressed when the rules were adopted by the

the rules were adopted by the Exchange's council, in July 1984. Yet broker-dealers argue that there is no option if the London market is to survive in its present form.

'The changes have been proposed by a special task-force set up by the Exchange's domestic equity market committee ~ the most powerful of the myriad committees within

the myriad committees within the market – under the chairmanship of Mr Nigel Elwes of Warburg Securities.

London's trading system relies on competing marketmakers quoting prices at which they are prepared to buy Bang. The Elwes committee said it which they are prepared to buy and sell shares. Prices at which deals are done are then reported to the Exchange and

The level of transparency at both levels took a turn for the both levels took a turn for the worse a year ago. Soon after it was set up, the Elwes committee recommended, and the council accepted, that market-makers should no longer be obliged to deal with each other at the prices they quote on SEAQ automated quotation screens, and that trades of above £100,000 would no longer be published immediately to

be published immediately to the market as a whole. This brought immediate claims from newer entrants to the London equity market, par-



Nigel Elwes: his committee believed Big Beng was unfair

ticularly those from the US, that established firms were try-ing to bend the rules in their ing to bend the rules in their favour. City regulators also looked askance on what appeared to be a retreat from the ideals espoused by the Exchange at the time of Big Range.

had no option. It said that broking firms, already reeling from falling profitability, were exposed unfairly to loss by the Big Bang market system. Competitors were able to use information about what trades had been done to launch predatory attacks on firms that had

taken large positions in a par-ticular stock. "Fair-weather" market-makers were said to be prospering at the expense of genuine mar-ket-makers, by "piggy-backing" on their trades to make a liv-

The Elwes committee is proposing partially to reverse its earlier recommendations, reintroducing the obligation on market-makers to deal with each other and improving the trade reporting system. But to satisfy the concerns of larger firms, it is proposing a system of performance measurement to ensure that market-makers fulfil their obligations.

Some of the heat has gone out of this issue over the past year - in part because fair weather market-makers are

now believed to pose less of a threat than was at first thought. Within the Exchange, there also appears to be a sense that such firms pose less of a threat than was perceived a year ago - though for very different

The Elwes committee is also likely to make one recommen-dation beyond its brief — that the Exchange should consider the Exchange should consider reactivating its compensation fund, which was replaced by a compensation scheme set up under the Financial Services Act. The FSA scheme covers the first £30,000 of a loss overs
the first £30,000 of a loss and 90
per cent of the next £20,000 — a
maximum of £48,000. The old
Stock Exchange fund, by comparison, covered losses of up to
£250,000.

5250,000.

The extent of cover provided by a new fund to top up the FSA scheme would depend on factors which have not yet been explored, such as the amount and cost of insurance

amount and cost of insurance cover for brokers.

The level of compensation offered by other European mar-kets is also likely to be a factor — as competition between European markets increases, London will not want to get

left behind.
One official said: "There's a different sort of attitude. It's not the attitude that we saw at the end of 1988. Some people then were behaving very badly. Now there is a general acceptance of the rules."

Immediate publication of

large bargains is unlikely to be reinstated, though. The Exchange is unrepentant – an official, who declined to be named, said: "To have total visibility in the market is not effective. You cannot in any way expect a system to work efficiently if it requires people to disclose when they are taking a major bull or bear position."

will be replaced by a more sophisticated system based on the "normal market size" for each stock.
In crude terms, bargains which fall within these limits

The crude £100,000 threshold

will be published promptly, while details of larger deals will be delayed.

By these means the Exchange hopes to maintain the commitment of the large equity market. It fears that more stringent rules would undermine their position and drive business from the mar-

In a further move to draw more business to the market, the Elwes committee will recommend a new dealing system for small bargains - a new
"green strip" on SEAQ screens,
on which will appear the best
price quoted by any firm for
small transactions in a particular stock

SMITTHEN STATES

small transactions in a particu-lar stock.

This is likely to be keener than the current "yellow strip" price for large bargains, and so would offer small investors a better deal.

In an important move, members of the Exchange would be required to route bargains to the firm offering the "green strip" price, rather than simply matching it themselves. The committee believes this will mean that the firm that quotes the best price will win the business, and so should encourage keener quotes.

on staffing at

Phancellor is on

isting with pol-

The deal was a "triumph...the deal of the decade," he insisted last month. "There is not one term we could have bettered."

The National Audit Office, the House of Commons watchdog on the financial performance of government departments, on the other hand, believes that BAe acquired Rover at a bargain-basement price. "The sale price of £150m fell significantly short of the real value of the company," it

The controversial Rover acquisition has helped dramatically to reduce BAe's reliance on defence. However, many people have questioned whether the purchase of the previously ailing state-owned car maker was the best way for it to move from slowing defence markets into higher growth civilian markets. Has Rover's contribution been worth all the trouble?

Judgment of the terms of the deal is complicated, but hindsight has pro-vided some illumination and has shown that in the short-term, at least, Roland Smith, the BAe chairman, brought off a considerable financial coup, the dimensions of which were far from clear when he stunned the financial markets with his move on

Rover in early 1988. Early talk about the potential syn-ergies between the automotive and aerospace industries, on the other hand, has greatly subsided Certainly, hand, has greany subsided. Certainty, study groups have been set up between the two groups to assess very long-term mutual benefits that may be derived in areas such as electronics and advanced materials.

Rover is also passing on management lessons it is learning from Honda of Japan in areas such as minimum inventory controls and there is the start of a flow of managers between Rover and BAe. But Rover's success or failure in the 1990s will hinge on none of this It will depend on whether it can engineer the sort of product-led recovery that has so com-pletely eluded it in the past two

Most immediately the Rover acquisition has greatly increased BAe's asset base and has almost doubled its

The assets are clearly not hugely profitable. There was an almost uninterrupted history of chronic losses, but the old British Leyland empire had been ruthlessly pruned, and the Rover Group management, Båe itself, and the Government all believed in 1988 that the business would be profitable in both the short and mediumterm. And, of course, BAe paid next to ew City the nothing for it, or was paid to take it

# The conclusion of a series on British Aerospace examines its car and other diversifications By now Lord Young, the former UK Secretary of State for Trade and industry, is probably in a minority of one in seeking to maintain the argument that British Aerospace acquired Rover, the UK's leading car maker, in 1988, at anything but a give great the Company of the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything but a give great the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later the UK's leading car maker, in 1988, at anything later

Kevin Done assesses the contribution of Rover and its partner



BAe acquired Rover largely debtfree after the Government had pumped in \$547m. BAe also gained further financial concessions variously valued at up to £38m, plus tax concessions, the final value of which

Certainly BAe was pleased with the terms of the deal based on its own valuation of the assets. Its 1988 balance sheet revealed a capital reserve of £894m, an increase from £55m in 1967, the increase of £829m "arising from acquisitions", chiefly the Rover

Furthermore, it has since recouped a large part of the £150m acquisition price, which in any case it has still not paid and will not pay until the end of March 1990, a concession val-ued at £22m. It has sold off certain Rover stakes in non-core businesses, raising £126m from DAF and Istel

alone.
Smith insists that BAe was not buying Rover "for tax benefits or property; you don't build a business on tax, you build it on products and people. The main thrust of our interest is product. We are buying the cars and the technology."

As a key condition in the purchase

BAe took over responsibility for Rover's five-year corporate plan and the car maker's intention to invest £1.2bn in the business in the five years 1988-92. By the end of 1989 some 2504m had been spent. Sir Graham Day, Rover Group chairman and BAe board member, says the issue at Rover is not its improving profits per se, but cash. "Can the business generate enough cash to make the invest-

ments to generate the profit?"
Rover profits last year were far better than BAe had expected when it began negotiating for the takeover in early 1988, but there is still a yawning gap between its financial performance and that of its bigger rivals. Most European volume car makers have been enjoying record profits in 1988 and 1989 buoyed up by very strong

For BAe one of the most crucial motor industry we could not com-attractions of the Rover deal was the mand if we stood alone. It gives

car maker's burgeoning relationship with Honda of Japan. "We would not have done this deal without Honda," says Smith. "We are linking with the most significant car manufacturing business in the world." The hope is that the transfer of management tech-niques from Honda to Rover can also

be extended to BAe itself. Despite the hyperbole it is clear that Honda has played a vital role in enabling Rover to survive over the past decade, by providing it with resources to plug gaping holes in its product line-up. The relationship will be formalised shortly, when Honda takes a 20 per cent equity stake in the Rover car and Land Rover fourwheel-drive vehicle businesses. In return Rover will gain a 20 per cent stake in Honda's UK manufacturing operations.

George Simpson, Rover managing director and recently appointed to the BAe board, says that the Honda link gives Rover "a position in the global

#### Watch this space access to up-to-date technology in both management and in products." The latest product of the Honda colonglomerates have

These will provide cheap mobile communications for

the mass market, allowing customers to make and receive

calls anywhere in the country.

This entry into PCN will be a considerable gamble for a company with little experience

of consumer electronics and

telecommunications markets.

The art of signing long-term

of governments is not the same as selling consumer gad-

The diversification into PCNs hinges on the company's

experience in both satellites and space. The world's space industry is highly competitive

at the moment, so BAe has

done well to win a number of satellite contracts from NATO

and Inmarsat, the interna-

tional maritime satellite com-munications organisation.

The move into PCNs pro-

vides the company with an

opportunity, it believes, to

enter a market which should

grow rapidly during the 1990s. BAe hopes to become a service

provider in the UK and com-

pete with British Telecom and

and in developing countries where there is demand for

the cost of laying wire between far-flung towns

ecommunications but where

December this year.

"Our first goal as

a bank is to help our

customers meet theirs."

gets on the high street.

hardly been the most fashionable flavour of laboration, the new generation Rover 200/Honda Concerto was unveiled in Europe in late autumn last year. Honda project management techthe past decade. Yet British Aerospace, with its interests in defence, satellites, niques have played a key role in Rover's ability to launch the car at its civil aviation, cars, and prop-erty development, among oth-Longbridge, Birmingham, assembly plant "with obvious in-built quality from day one that in the past BL has had great problems in doing. We have adopted many Honda technologies in ers, appears to have assembled the requisite components to qualify for that description.
It is one to which John Holt,

managing director of BAe Space Systems, objects. Conbringing this car to market," he says. The new generation Rover 200/400 range, the associated K-Series engine, giomerates tend to be hulking, a revamped Metro small car to be nflexible and without internal launched in late spring, and the Land Rover Discovery introduced late last logic. He argues that the company, far from conforming to this stereotype, is proving that it is flexible enough to diver-sify away from military activiyear together represent an unprece-dented new product offensive for the Rover Group, which will largely determine its fortunes in the European ties towards high growth, non-defence sectors, using its technology and expertise to create new applications.

As an example, Holt points to the decision by BAe to move into the field of Personal Commarket in the early years of the 1990s. Lacking any stimulus from new products for most of 1989, Rover's car

sales had continued to slump. Sir Craham Day insists repeatedly that it is profitability and not market share that is Rover's main priority, but Simpson admits that "there is a volume in the UK below which one has to consider the distribution struc-

Rover has suffered enormous car sales problems too in the US, but Simpson insists that the company remains committed to the US car market. Rover can also point by contrast to the US success story of its Land Rover subsidiary, where sales of the Range Rover, the luxury four-wheel drive leisure jutility vehicle, jumped last year by 41 per cent. The company is also opening up new markets for the Range Rover in Japan and in Can-

To be successful we do have to sell 500-600,000 vehicles a year worldwide, but rather than increasing our UK market share we would see more of that number going into continental European markets," says Simpson. Rather than sales volumes, Sir Gra-

ham Day prefers to point to the "sig-nificant" change in the group's sales profile which now includes a larger percentage of cars with greater added value. Rover's biggest car sales success last year was its 30-year-old Mini,

"In our current phase we still have some products competing head-on with those of volume producers. That is not, repeat not, part of our medium-term strategy," he said recently. "If our strategy proves correct, we will find that as Rover progressively changes, our product will also change and move into higher specified sectors of the market. That is the only route for us to take if we are to improve our

According to Sir Graham, the turn-round cycle at Rover will be 7-10 years starting from the autumn of 1986. Previous articles in this series appeared on January 29 and 31.

"BAe Space Systems is a highly flexible division, looking ahead all the time," says Holt. "In some respects, that is because of the market in which we operate. Space is uncertain. We have to take a pragmatic approach, keeping all the options open, listening

to the customer." He argues that this attitude provided the vision for BAe Space Systems to realise the potential of PCNs. He believes they could change the way that people view telecommunications - not in terms of location-to-location, but of personto-person.

However, in finding other sectors into which to diversify, BAe has been a little slower off the mark. Raymond Mould, deputy chairman and chief executive of Arlington Securities, the property development company bought by BAe last August, admits that BAc entered the commercial devel-opment market as it was entering a downturn. Nobody is suggesting that 1990 is going to be a particularly exciting year, he says.

He argues, nevertheless, that in other respects the company to the bear for electric PA.

pany has been far-sighted. BAe recognised the value of its original landbank and that of the properties provided by the controversial purchases of Rover and Royal Ordnance. In total, the company owns 35,000 acres. Rather than selling sites to the highest bidder as have other companies, such as British Gas, BAe decided that by buying Arlington it could develop the sites on its own account. Arlington hopes to increase its turnover by 2200m over the next two years, from around £70m in

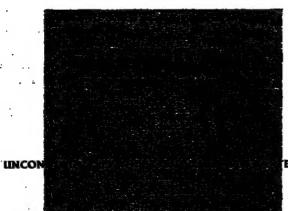
To offset any over-dependence on the UK market, Arlington is being encouraged by BAe to participate in the group's internationalisation by exploring overseas markets. It is already developing a business park in Calais.
These telecommunications,

Mercury Communications when the duopoly comes to an end, which is scheduled for space and property businesses are intended to provide BAs with a stream of revenue in The company also expects to be able to exploit its PCN technology within the UK, in Eastern Europe, on the continent as the PTTs are deregularles, and in developing countries. the mid- to late-1990s when defence spending could begin to fall steeply. A slip up in the next couple of years would not have a severe impact on the company immediately but it could cast a shadow over its longer term prospects.

Paul Abrahams



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division for that.

Mr Edington, rather, is the managing director of Lynton, bought by BAA in 1988 for £220m. And Lynton has a threefold role. First, to make efficient use of BAA's airport land which may already be partially developed. Second, to exploit sur-plus land at BAA's seven airports Third, to run the Lynton business along lines established before the takeover, that is, property development off an investment base. It is a double-headed company: airport

Now that the property industry is running into one of its gloomy periods, the umbrella of a major corporation is an attractive shelter.

The operations which Lynton undertakes are not quite, but nearly, impervious to the cycles of the property industry: the aviation industry has its own momentum. And, for Lynton's activities outside the airports, the parent company provides a comfortable backstop. Lynton is one step removed from the capital markets. It obtains money for development through the BAA treasury. Given that BAA is seen as a top class borrower, and in any case has a modest gearing of around 30 per cent, Lynton gets rel-atively cheap money. Mr Edington estimated that borrowing is one per-centage point cheaper than it would

But Lynton in its pre-takeover days was never a racy spender on sites. Its landbank now is the BAA

# Another kind of airport ground control

By Paul Cheeseright

landbank. So it is not sitting on sites which simply drain away funds. "If values have dropped it has clearly been on sites," said Mr

This financial strength puts Lyn ton in the position where over the next two or three years it can make acquisitions from companies forced to sell. Meanwhile, it has not delayed any of its own projects — the largest of which are in central London, just outside Birmingham and New York — despite the changes in the market.

"At the moment we have per-

ceived a lack of confidence in the market place. There are a fair num-ber of enquiries, but conversion of that into leases has dropped off," said Mr Edington.

But, as the chart shows, Lynton has an investment portfolio which produces a steady stream of rental income. Yet for BAA, in the longer run, income from the investment properties and from development and trading profits is probably less important than the effect Lynton can have on the BAA balance sheet. In the latest annual figures for 1988-89, BAA as a whole had pre-tax

Lynton's investment portfolio Total value 2378.5m

profits of £198m and Lynton pre-tax profits of £8.1m. The numbers will change, but Mr Edington expects the proportions to remain the same.

In March 1989, Lynton's asset base was £378.5m of investment properties and that figure included properties which had been passed into its account by the parent - mainly hotels and land. To put this into perspective, BAA valued its airport assets at £1.6bn. In the current year, given the state of the market, the Lynton total is likely to increase only slightly. BAA this year is revaluing its operational assets like

Quarter to December 89 Month of December 89

terminals, runways and so on.

The combination of the BAA revaluation and the effect of the market on the Lynton portfolio means that the proportionate Lynton contribution to the BAA balance sheet in the immediate future is unclear. But over the learner term is unclear. But over the longer term Lynton's activities both on and off airport lands should have an appre-ciable effect.

When Lynton moved in under the BAA wing, BAA transferred to it some £100m of land. This land was the basis of the original planning Lynton undertook on how best to exploit it. But that exercise revealed that BAA also had other land which could be more intensively managed - land, for example, which had

Industrial/ Hotels Hotels under Other warehouse completed development 0.3% 5.8% 5.7% 4.9% £1,3m

been ground leased to airlines needing support facilities but where only there was low density building.

At Heathrow Airport there is some 20 acres capable of immediate development and more later on, once sites have been unlocked; that is when Lynton has reached agreement with existing land users on the costs and benefits of putting holdings to a more intensive use.

At Gatwick Airport there is about 50 acres ready for use, suitable

50 acres ready for use, suitable mainly for warehousing, in contrast to Heathrow where future developments are likely to be of general (B1) business space.

But Stansted, with 600 acres suitable for development and a new terminal of the stansted of the stanst

minal ready for completion in March 1991, is the airport which March 1991, is the airport which offers Lynton the most obvious possibilities for development on a large scale. This will go ahead down two tracks. First, the provision of office buildings — and 100,000 square feet of accommodation is so far under construction. Second, the provision of warehousing and industrial space related to aviation uses.

Stansted is not quite a developer's dream, however. Lynton cannot allow imagination free rein. The

allow imagination free rein. The planners of the Uttlesford District Council, into whose jurisdiction Stansted falls, are anxious that only air-related development should take place at the airport.
But Lynton's exclusive position is

maintained because the authority

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planners are equally anxious to resist any speculative property development outside the sirport.

The four Scottish airports offer only limited possibilities. Opportunities for development are sparse at Aberdeen and Prestwick. They exist at Edinburgh for offices and warehouses, but only on a limited scale. Glasgow, given some expansion from an eventual opening to international traffic, is likely to want more back-up facilities. It is here that Lynton is likely to be most active. But there is no shortage of land at any of the Scottish airports.

Development on airport land is a delicate matter. BAA's main business, obviously, is to have its airports running smoothly, it has the Office of Fair Trading watching it does that without abusing its monopoly position.

The policy of the Scottish airports is the office of fair Trading watching it does that without abusing its monopoly position.

does that without abusing its monopoly position.

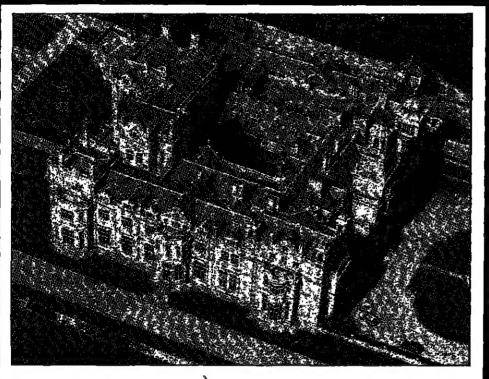
From this it follows that the Lynton role in making more efficient use of airport land has to be subordinate to the general aim of BAA's main line of business.

Thus, if a building is needed to bolster airport services — additional flight catering facilities, for example — then it will have to be built regardless of the developer's usual margin.

This is not to say that Lynton will not expect a return on buildings constructed for airport use. But it is to say that it is forced to approach its airport-related prop-

approach its airport-related prop-erty business in a different way from its developments elsewhere.

from its developments elsewhere. Lynton, like most other developers looks for a margin of about 20 per cent on its non-airport activities. Such a figure tends to be reduced when there is the security of a pre-let, and in the case of airport-related projects this will often be the case, because building will take place in response to demand.





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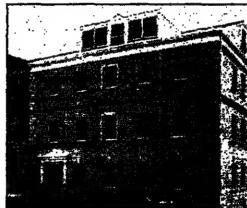
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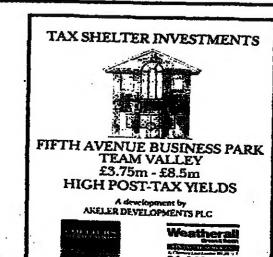
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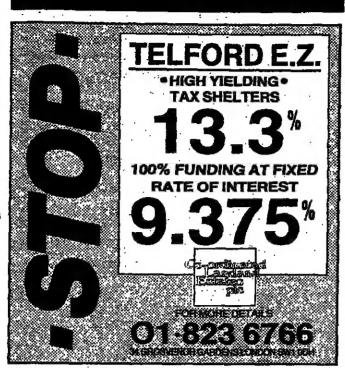
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Notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required on or before the 2nd day of March 1980 to send in their full names, their addinesses and descriptions, full particulars of their debts or claims and the names and addresses of their celebra fit any) to the undernigned Mr Antoniy Haji Rouseas FCCA of Julis House, 3 Themstroles Darvis Brest, P O Box 1912, Nicosia, Cyprus, the liquidator of the said company, and it so required by notice in writing from the said liquidator, are personally or by their solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in delegat thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Date this 2nd day of February 1990 A Haji Rousses FCCA Liquidator

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#### **FT LAW REPORTS**

## Drug licensee may prove safety in overdose

RE ORGANON LABORATORIES LTD Court of Appeal (Lord Justice Mustill, Lord Justice Russell and Lord Justice Stuart-Smith): January 30 1990

THE HOLDER of a DHSS licence to sell a medicinal product who opposes its varia-tion by the licensing authority, may produce evidence of its safety in overdose to support his assertion that it can "safely be administered" under UK law in that the degree of adverse effect is acceptable against benefit; and the authority, because of gov-ernment failure to incorporate EC directive requirements based on "normal use" into UK law, cannot reject the evidence on the ground that it is irrele-vant under EC law.

The Court of Appeal so held when dismissing an appeal by the Department of Health and Social Security from a Divisional Court judgment quashing its decision to vary the provisions of product licences issued to Organon laboratories

LORD JUSTICE MUSTILL said that during 1976 the Depart-ment of Health and Social Security licensed Organon to sell and supply a proprietary anti-depression medicine named Bolvidon and its active

ingredient, mianserin. Sections 19, 20 and 28 of the Medicines Act 1968 required that the licensing authority should have regard to the safety of a product when deciding whether to grant, suspend, revoke or vary a licence. Recently new data gave rea-

son for concern about the asso-ciation between mianserin therapy and haemotological disorders, especially with regard to patients over 65. The Committee on Safety in Medicine concluded provisionally that the use of mianserin in that age group should be restricted.

The conclusion was notified to the company, which exercised its right to make repre-sentations to the committee and then to the Medicines

Various reasons were advanced as to why the provi-sional conclusion should not be affirmed. There was one to which the company attached great weight and which it desired to support by evidence namely that misuserin had low toxity when taken in

excessive quantities The committee and the commission took legal advice in advance of the oral hearings. The advice, which was based on section 28(3)(g) of the 1968 Act and EC directive 65/65 on Approximation of Medical Products, was to the effect that safety in overdose was not a relevant factor in assessing the safety or harmfulness of a drug. Accordingly both the committee and the commission

excluded the evidence from the hearings.

Taking the advice of both tribunals the authority decided to vary the licences with effect from January 1 1989. On the company's application the Divisional Court held exclusion of the evidence was a misdirection, and quashed the decision. The licensing authority now

appealed.
The company contended that by shutting out the evidence the two tribunals, and the licensing authority which adopted their advice, inappo-sitely narrowed their field of enquiry and unbalanced the exercise of the discretion to vary the licences. The authority maintained that the advice given to the tribunals and their conduct was right, and that the original decision should be restored.

By article 189 of the Treaty of Rome an EC directive "shall be binding as to the result to be achieved, upon each mem-ber state . . . but shall leave to the national authorities the choice of form and methods".

Article 11 of Directive 65/65
provided that the competent
authorities should suspend or revoke a medicinal product licence where the product proved to be "harmful in the

When the directive was promulgated the UK had not yet become a member of the EC and the 1968 Act had not been enacted. By the European Communities Act 1972 all obligations arising under the treaties were to be recognised and available in law.

normal conditions of use"

There were at least four areas of potential conflict between the directive and the 1968 Act.

First, though both contem-plated a risk/benefit analysis, they differed in that under the directive its outcome was conclusive whereas sections 19, 20 and 28 of the Act left scope for discretion. Second, whereas section 28 empowered the authority to suspend, revoke or vary a licence, article 11 contemplated only suspension or revocation. Third, the criteria which determined whether the licence should be suspended or revoked under article 11 were

the same as those for the initial grant(article 5), whereaunder the Act the facts rele vant to the existence and exer cise of the discretions con ferred by sections 19 and 20 or the one hand and section 28 or the other were not the same Fourth, the references to safety were differently expressed in the directive and the Act.

The scheme of the two enact ments was not the same. In therefore seemed plain that the UK was in breach of its treaty obligation to harmonise the law on medicinal product licences on the lines of directive 65/65.

For the licensing authority if was said that irrespective of UK legislation, it was bound to honour the treaty obligation imposed on the state by the

For the company it was dis-puted that the state could rely on the directive as against individuals or corporations where it had failed in its duty to carry it into local law. It was asserted that the company was entitled to the best of both worlds. If the relevant UK leg-islation best suited its case it need look no further. But if the directive yielded a more favourable result, it might rely on that instead of the Act, although the state might not do so, being in breach of its EC

obligations.
The company was content to found upon the Act. There were two distinct strands of authority enabling

directives, though not directly enforceable if unenacted, to be given a measure of effect by the English court. The first required the court to construe UK legislation so far as possible to accord with

any directive on which it was based (see Garland [1993] 2 AC 751). The parties agreed that principle did not apply in the principle did not apply in the present case.

The second precluded the state from relying as against an individual on a directive which it should have but had not put into legislative effect (see Becker (1982) ER 53 and Marshall (1986) 1 QB 401).

The cases showed plainly that the principle operated in one direction only. It inhibited the state, but gave no rights

the state, but gave no rights against the individual. The doctrine plainly hinged on the fact that the state was, in the Community sense, a wrong-doer. The reasoning could not be turned the other way round, for the individual was not in default.

Both the theoretical underthe decisions of the European Court made it clear that an un-enacted directive did not impinge on the right of the individual to rely on domestic legislation if that suited his

purpose. Section 28(3)(g) of the Act provided that the authority could vary the provisions of a licence where the medicine could no longer safely be administered for the purposes indicated in the licence.

The first question was what were "the purposes indicated in the licence." The obvious place to look for an answer was in the licences themselves. There was no reference to pur-pose. Instead there was a mar-ginal reference to "use", against which was written "symptoms of depressive ill-Presumably that meant the indicated purpose was the relief or alleviation of symptoms of depressive illness.

Accordingly, one must ask what test was to be applied when deciding whether mian-serin could "safely" be "admin-istered" for the purpose of alleviating symptoms of

depression.

There was no absolute standard of safety. Very few drugs were entirely free from risk of side effects in some patients. The question must always be whether the degree of risk was sufficiently low to be acceptable, and that could not be addressed without an appreciation of the benefits to be gained from taking a risk of that degree. Safety did not involve an immutable standard.

"Appreciation" must also be read in context. Administering the drug for the purposes of alleviating the symptoms of depression could not be stretched to include taking of the drug for suicide purposes.

If the evidence in question had been admitted the decision would not inevitably have been the same. Accordingly, in agreement with the Divisional Court, it was held that the tribunals and the authority misdirected themselves as to the nature of the exercise demanded of them by the Act. The appeal was dismissed.

Lord Justice Russell and

Lord Justice Stuart-Smith agreed.

For the authority: Richard McManus (Treasury Solicitor, DHSS) For the company: Ronald

Walker QC and Alexander Hill-Smith (Waltons & Morse) Rachel Davies



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PARK

Krause, Barbara Fuchs, Sona Cervena and Eliane Coelho. Par-cular is jointly choreographed by William Fursythe, Susan Mar-shall and Amanda Miller, danced to music by Bill Frisell, Bee-thoven and Gavin Bryars. Inti-genie en Tanaide by Gilck is pro-duced by Patrice Csurier and Moshe Leiser, with Helena Doese, Keith Lewis, Francois is Roux and Gregory Yurisich. William

and Gregory Yurisich. William Forsythe's ballet Artifact rounds

Opera. This week's highlight is Fidelio starring Hildegard Beh-rens, Theo Adam and Rene Kollo, conducted by Hans-Martin

conducted by Hans-Marum Schneidt. Further performances of *Die Fledermans* in Otto Schenk's traditional production. Two ballet evenings: *La Sylphide* choreographed by Auguste Bour-noville and *Onegin* by John

Metropolitan Opera. The sea-

metropointan Opera. The several premiere of Il Tropatore features Metropolitan debuts of Susan Dunn as Leonora, Lajos Miller as Count di Luna and conductor Rico Saccani; the cast also includes Dolora Zajick as Marina Marina and Emparano Marina.

Azucena and Ermanno Mauro as Manrico. Harold Prince's pro-duction of Faust, conducted by Charles Dutoit, continues Lin-coln Center Opera House (362

6000). Les Ballets Trockadero de Monte

Carlo. The first New York performances in seven years of the transvestite satiric company include the world premiere of Black Swan in the three mixed

programmes City Centre, 55th E. of 7th Av (246 0102) New York City Ballet. The mixed

off the week.

New York

#### EXHIBITIONS

The Royal Academy: Frans Hais - the great retrospective, already shown in Washing and due to go on to Haarlem, of the work of one of the greatest painters of the 17th century Dutch school, Master of the portrait, he was all but forgotten for 200 years after his death in 1666, and he remains an enigmatic and controversial figure.

The Royal Academy. Inigo Jones, Architect—a full study and exquisite show of the intimate drawings and designs of the greatest of British architects, Wren. Jones was architect to James I and Charles I, and Greenwich Hospital, St Pauls' in Covent Garden and the Banqueting House in Whitehall remain to us as his masterpieces. Daily until February 25, except bank holidays.

The Louvre. The landscape in . Europe from the 18th to the 18th century. The exhibition of some 150 drawings by Rubens, Brueghel, Poussin, Rembrandt and others retraces the developand others retracts the development of two different conceptions of landscape representation with the scientific treatment of perspective favoured in Italy and the more aimospheric one prevalent in the northern countries. Pavillon de Flore. Closed Tues, ends April 23 (40205151). Musée d'Art Moderne de la Ville de Paris. Kunka (1871-1957) or The Invention of Abstraction. The subtitle of the vast retrospective sums up the progres of the Czech-born artist from Vienna-inspired symbolism to giorious colours acquire a life

Feb 25 (47286127). Musée Carnavalet. Paris in daguerrotypes celebrates the 150th anniversary of the birth of photography with an exhibition of some 150 old daguerrotypes completed by 30 modern ones. 31, rue des Frames-Bourgeois, closed Mon. ende Feb on geois, closed Mon, ends Feb 28. Institut du Monde Arabe. Egypt-Egypt. An exhibition of 25 chefnyres, including the most recent finds, starts with statues and bas-reliefs dating from the middle-empire, continues with a golden crown of a high priest of Osiris with some elements

of Roman art and Coptic icons and concludes with Islamic exhibits. 1. Tue des Fosses-Saint-Bernard (closed Mon). Ends March 18 (40513838). The Louvre and the Chateau de Versailles. David. A retrospective consisting of 84 paintings and 165 drawings is held simultaneously in the Louvre and in the Chateau de Versailles. It retraces the artistic development of the founder of neo-classicism who, cutting free from roccco's frivolities, preaches the Roman republic's rigorous virtues in republic's rigorous virtues in The Oath of the Horatii and in The Lictors returning to Brutus the bodies of his sons. Louvre closed Tue, Chateau de Versailles closed Mon, both exhibitions end Feb 12.

Galerie Isy Brachot, 62a Avenus Louise, works of Joseph Buys. Closed Monday, ends Feb 17. Musées Boyaux des Beaux-Arts. Seventeenth century flower paintings; a selection from the museum's collection of Flemish and Dutch masters. Closed Mon-

day; ends Feb. Archives Générale du Royaume, Grand Sablon, commemorates Belgium's short-lived declaration of independence from the Austrian Empire and the subseque power struggle between France and Austria for control of Bel-gium. Daily, closed Sunday, ends 31 March.

VIIIa Medici and Palazzo Degli Uffici. A homage to Andre Mas-son: over 350 works by the French surrealist painter spread inconveniently over two sites, connected by a half-hourly bus.

connected by a half-hourly bus. Ends Feb 15. Galleria Nazionale D'arte Moderua. Jean Dubuffet. Immensely enjoyable exhibition which includes drawings, paintings and sculpture from the Twenties up to the last works of the early Eighties, with salient and illuminating outstatons from Dubuf. nating quotations from Dubuf-

Castello Sforzesco, Henry Moore castello sintesco. Henry more retrospective. 49 sculptures covering the years 1938-1983, the larger of which are seen to excellent effect in the countyard of the 15th century castle, while the item clearly castle, where the smaller broates, preparatory studies and drawings are shown inside, in the beautifully lit Sala Viscontes. Ends March 25.
Palazzo Reale. Fernand Leger retrospective: includes over 150 works - paintings, watercold as well as book illustrations Ends Feb 18.

Centro de Arte Reina Sofia. Antonio Saura. 70 works by the Spanish artist printed between 1956 and 1985. The exhibition focuses on four themes: Ladies Crucifixions, Goya's dogs and Multitudes. Ends March 19.

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is still turning out an average of 1000 labels a day, it's living proof that the ngorous tests an OKI goes through in

analyses the sources and devel-opment of art in Central and South America, from the wars of independence through to the present day. Ends March 4. Fundacion Juan Natch. Ian Woodner collection of works by Oddon Redon consisting of some 100 works in various media, illus-

100 works in various media, illustrating the different aspects of the French symbolist painter's work. Ends April 1. Museo dal Prado. Following the highly successful Velazquez exhibition at the Metropolitan, the Prado is now host to the largest show to date of works by the most Vela century spice. anow to date or worse by the great 17th century artist. Fifty of the 80 paintings at the exhibition belong to the Prado, the rest have been borrowed from various collections around the world and in some cases are being shown in Spain for the first time. Ends

Palan de la Virreina, Meret Oppenheim (1923-1983), Retro-spective exhibition. Some 130 works by the German surre artist including paintings, sculp-tures, drawings, objects, col-lages. Ends March 25,

Schirn Kunsthalle, Am Römer-berg 6. The Surrealists. Around 600 paintings, drawings, photos and objects are on display with works by Masson. Tanguy, Man Ray, Tanning and Ernst. Until Feb 18.

Kunsthalle, am wall 207. Gott-hard Graubner: Painting on paper. 130 watercolours, govaches and pictures with a mixture of technique by the 58-year-old artist are exhibited until Feb 18.

#### Hamburg

Eunsthalle Glockenglesserwall. Ian Hamilton Finlay with works from the French Revolution. Ten of the Scottish painter's projects including reliefs and 40 graphic works are on show until Feb 28.

Sprengel Museum, Kurt-Schiwtt-ers-Platz. Der blaue Reiter (The Blue Horse). This museum is displaying around 61 pieces from its own collections as well as some additional paintings on loan from East Germany and by other artists who belonged to the same Munich-based group Works by Wassily Kandinsky, Franz Marc, August Macke, Alexej von Jawlensky, Gabriele Münter and Marianne von Werfekin can be seen until Feb 11. Kestner-Gesellschaft, Warmbi chenstrasse 16. A retrospective of the Spanish painter Joan Miro (1893-1963), with around 120 works on loss from Spain. Ends Feb 19.

#### Cologne

Museum Ludwig, Bischofsgarten-strasse 1. The most comprehen-

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sive retrospective on Andy War-bol, who died in 1987, with around 160 pieces from New York. They can be seen only in Cologne until Feb 11. The retro-spective includes works from the 1940s and 1950s as well as his famous portraits of Elvis Presicy, Marilyn Monroe, Warren Beatty, and paintings based on

Städtische Galerie im Lehmbach-haus. The most complete retro-spective of the expressionist painter Karl Schmidt-Rottiuff to date with almost 370 works from 70 private and public collec-tions. After the Kirchner and Heckel exhibitions, this is the third significant project from one of the founding members of the Brücke group. Schmidt-Rottluff, who died in Berlin in 1275 was strongly attacked dur-1976, was strongly attacked dur-

The Eunsterlans is host to Mer-cury and the Muses, a vast col-lection of artifacts, documents and objects from Leipzig, on dis-play for the first time. The collec-tion, ranging over four millennia. contains treasures from Ancient Egypt, Greece and Rome. The exhibition also contains European pointing from the middle ages to the 19th century, includ-ing works by Caspar David Fried-rich. Ends Feb 18.

Pierpont Morgan Library. The library's superb collection on Gilbert and Sullivan, including autograph scores and fibretti, letters and memorabilia, is the centrepiece of this exhibit, the most comprehensive ever mounted on the Vicortian oper-etta masters with more than 400 items on view, Ends Feb 18. New York Public Library. More than 125 documents of the Aboli-

# tionist Movement, including photographs, letters and rave books, display the spirit and drive of the long effort to free the slaves. Ends Sept 15.

National Gallery. Highlighting this decade's renewed interest in printmaking in America, the 100 prints comprise a special exhibit borrowed from the collection of Joshua P. Smith, among them works from major contem-porary artists including Jasper Johns, Richard Diebenkorn and Alex Katz. Ends April 8.

Sezon Museum of Art, Ikebu-kuro. Andrew Wyeth: Helga. A selection from the many paint-ings and sketches Wyeth made of his favourite model over a 15 year period and not revealed to the world until 1986. A secret obsession or commercial ruse? Tobacco and Salt Museum, Shibuya. The Way to Narita. Not Tokyo's international airport, but the nearby Shinsoji Temple, a major destination for pilgrims

#### OPERA AND BALLET

ARTS

Royal Opera, Covent Garden.
The long-awaited new production of Borodin's *Prince Igor* by Andret Serban is a collaboration of the Royal Opera and Ballet, conducted by Bernard Haitink, and features a splendid cast of Eastern European principals: Sergey Leiferkus in the title role, Anna Tomowa-Sintow. Elena

chulanza.
The Royal Ballet at Covent Garden performs its cluttered Suan Lake on Fri, Sat and Tues.
English National Opera, Coliseum. David Pountney's curious Troviate production (this is the one with the cornfield on stage in Act 1) returns with Helen Field in the title role, and Alan Onie and Edmund Barbam as Opie and Edmund Berham as the Germonts. The company undertakes a Berlioz rarity, Beatrice and Benedict, his late, ravishingly beautiful version of Much Ado about Nothing, produced by Tim Albery, conducted by Mark Elder, and with Ann Murray, Philip Langridge in the title roles. Further performances of Faust, in Ian Judge's deft. of Foust, in Ian Judge's deft, fast-moving, extremely success-ful production (using the original

spoken dialogue).

Paris Théâtre des Champa Elyaées European 18th century baroou operas conducted by Rene Clemencic. Testoride Argonaula (1780) a two-act opera from Portugal in the Gulbenkian Founda-tion Production (Mon). Dafne 170 (1714) a two-act ope from Austria in concert version (Thur). L'Olimpiade (1734) a three-act opera from Italy in con-cert version (Sat). (47203637).

#### London

National Symptony Orchestra conducted by Stanley Black. Ros-sini, Berlioz and Tchaikovsky (Sat). Barbican Centre (638 8381). London Philharmonic Orchestra conducted by Kurt Masur. Schu-mann, Debussy (Sun). Royal Fes-tival Hall, South Bank Centre (928 8800).

(928 8800).

#### **Paris**

Trio Tchnikovsky (Mon). Salle Gaveau (45632030). Orchestre Colonne conducted by Philippe Entrement, Karen Adam (violin), Gary Hoffman (cello), Brahms, Boulez, Debussy (Mon). Salle Pleyel (45638873). Orchestre de Paris And Rasemble Intercontemporain conducted by Plerre Boulez. Varese, Dalbavie, Bartok (Wed, Thur). Salle Pleyel (45630796). Orchestre National de France. Levinas, Schnittke, Bartok (Thur). Radio France, Grand Auditorium (42301516).

noyal Flanders Fillingmonic
Orchestra conducted by Gunter
Neuhold with Cristina Ortiz
(plano), Beethovett, Laporte and
Schumann, Palais des Beaux-Arts (Sun).
London Symphony Orchestra
conducted by Michael Tilson
Thomas plays Berlioz Ives and
Mozart (Thurs). Palais des

#### Frankfurt

Frankfurt's Radio Orchestra conducted by Gerhard Schwarz with pianist Christian Zacharias. Aaron Copland, Beethoven, Webern and Mendelasohn (Wed Thurs). Alte Oper.

Royal Concertgebouw Orchestra under Riccardo Chailly, with Leo van Doeselaar (organ). Stra-vinsky, Hindemith, Dvorak (Frl. Sun matinee). Concertgebouw (718 345). Elly Ameling (soprano) accompa-nied by Rudolf Jansen. Schubert recital (Sat). Concertsebouw (718

345). Erystian Zhaerman (piano). Schubert, Litzt (Sun). Concertgebouw (718 345). Netherlands Philharmonic with

Nederlands Dans Theater in Jiri Kylian's Tents-Schul to imusic by Mauricio Kagel (Fri). A new production of Mazari's Cost fan tatte from the Netherlands Opera, directed by Jürgen Filmm, with the Royal Concert-schouw Orchestra conducted gebouw Orchestra conducted by Niklolaus Harnoncourt, Char-lotte Margiono (Flordiligi), Laur-ence Dale (Ferrando), Gilles Cachemaille (Coglielmo) and Iris Vermillion (Dorabella) (Mon. Wed). Muziekthester (255 455).

Gran Tentre del Licen. Elektro by Richard Strauss, produced by the Royal Theatre de la Mon-nale and Opera National Brux-elles, with Eva Marton in the title role and conducted by Uwe Mund (318 92 77).

and the first of the property of the second of the

Forest National. The Bolahoi Ballet and Orchestra conducted by Alexander Kopylov in Giselle choreographed by Yuri Grogorov itch with Natalia Besamertnova and Irek Mokhamedov. Palais des Beam-Arts. Dancers from the Bolshot and La Scala di Milan perform Tchaikovsky's Nutcracker suite.

Nutcracker suite.

Cirque Royal. Die Wiener Operetten Thester in Strauss's Die Fledermaus staged by Zdenko von Kosdak and conducted by Theo Kurt Streit and Ning Liang.

#### Antwerp

Kominklijks Viannse Opera. The Royal Flanders Opera in Haydn's *L'infedelta Deinsa*. Sigis-wald Knijkm conducts La Petite Bande Orchestra, staged by Phi-tinas I once!

Stantsoper. Jenufa by L Janacek. La Traviata by Verdi, Le Nazze

Heinrich Schiff (cello) and Paul Gulda (pisuo). Bach, Killmeyer and Besthoven. (Set) Herkules-sahl der Residenz. Heinz Holliger and Ursula Holliger with the Wuarttemberg Chamber Orchestra under Joerg Faerber play works by Bach, Respighi, Handel and Luios-lawski (Sun), Philharmonie im

Hermann Prey lieder recital. accompanied by Hartmut Deutsch (piano). Schubert and Karl Loewe (Tues). Philharmonie

Berlin Philharmonic Orchestra under James Levine plays works by Smeterena (Sat, Sun); conducted by Zubin Methia and Midori (violin) with a Richard Strauss programme (Thurs), Phil-

#### **Amsterdam**

Netherlands Philliaumanic with Frank Peter Zimmerman (violin), Harmut Haenchen conducting. Berg, Bruckner (Tue, Wed). Concertgebouw (718 345). Royal Concertgebouw Orchestra conducted by Riccardo Challly, with Ronald Brautigam (plano and harpsichord), Viktor Liberman and Jaap van Zweden (violins), Araxia Davtian (soprano) and Artur Elsen (base). Stravinand Artur Elsen (base). Stravin-sky, Schnittke, Shostakovitch

(Thur). Concergebouw. (718 345).

di Figuro by Mozart. Ballet: Verk-larte Nacht by Schoenberg, Wie-genlied by Albin Berg. Les Noces by Stravinsky. Volksoper. Die Zigenperbaron by Johann Strauss. Kiss me Kate by Cole Porter. One fine Tutte by Johann Strauss. Alss me Adie by Cole Porter. Cost fan Tutts by Mozart. Mignon by A. Thomas. Hoffmanns Erzachungen by Offenbach. Die Zirkuspringes sin by Emmerich Kalman. Die

Opera. La travicta returns with Julia Varady, Marcia Bellamy, Fernando de la Mora and George Fortune. Fidelio in Jean-Pierre Ponnelle's wonderful production with Janis Martin, Barbara
Vogel, Gerd Feldhoff and Spas
Wenkoff. Der Troubadour features Sharon Sweet, Ruth Hess
and Corneliu Murgu. Der Nussknacker has Rudolf Nureyev

Hamburt Opera. Der fliegende Hollander is sung by Simon Estes, brillisut in the title role. Othello has a strong cast led by Wisdimir Atlantow, Sharon Sweet, Franz Grundheber and Helnz Kruse. Idomeneo under the superb mus cal direction of Gerd Albrecht with Josef Protschka, Roberts Alexander, Joanna Rozkowska,

## Opera. Die Fledermaus is a well

ione repertoire performance with Josef Protschka, Alfred Kuhn, Gabriele Fontana.

#### Dones Opera. The successful Youri Vanna' Spartakus ballet, offsred for the last time this season.

Frankfurt

Opera. Der Zigeunerbaron fes-tures Adalbert Waller, Carlos-

Netherlands Philiparmonic with vocalists, Harmut Haenchen conducting, Mahler, Zemlinsky (Fri). Vredenburg. (31 45 44). Radio Philharmonic under Kent Nagano, with Patrick Gailnis (flute). Schumann, Reinecke, Prokofiev (Sat). Vredenburg. (31

#### Barcelone

Colorado Quartet, Mozart, Bar-tok, Seethoven (Wed), Fundacion Caja de Pensiones (317 57 57). Mikita Magaloff (piano). Scar-isti, Beethoven, Debussy, Stra-vinsky, Chopin (Thurs). Palau de la Musica Catalana (301 63 43).

#### Madrid

Spenish National Orchestra conducted by Ferdinand Leitner, with Andre Watts (piano). Brahms, Strauss (Fri-Sun). Audi-torio Nacional de Musica (337

Moscow Virtuosi conducted by Moscow Virtuosi conducted by Vladimir Spivakov. Guibaldulina. Britten, Schubert (Fri). Bach (Sat) Auditorio Nacional de Musica (337 01 00). Nikita Magaloff (piano). Scarlatti. Beethoven; Debussy, Stravinsky, Chopin (Tues). Auditorio Nacional de Musica (337 01 00). Italian-Spanish festival Divertimento Ensemble de Milan conducted by Sandro Gorli. Bussotti, Marco, Gorli (Tues). Auditorio Nacional de Musica (337 01 00).

of to).

Symphony Orchestra of the Tchatkovsky Conservatoire (Moscow)conducted by Leonid Mikolatev, Ruggero Ratmondi (bass). Mussorgsky, Rimsky-Rorsakov, Borodin, Tchatkovsky, Glinka, Verdi (Wed). Auditorio Nacional de Musica (337 01 00). Spanish National Choir conducted by Alberto Blancafort. Rossini programme (Thur). Auditorio Auditorio Popramme (Thur). Rossini programme (Thur). Audi-torio Nacional de Musica (337

New York City Ballet. The inited repertory continues with performances of Donizetti Variations, Coppelia and La Source. New York State Thestre, Lincoln Canter Cartes.

Gerhard Oppitz (piano). Brahms

## programme (Thur). AuditorioNacional de musica (337 01 00).

Lindsay String Quartet, Mozart, Britten, Smetana (Fri, Thurs). Musikverein. Elena Baschkorova piano recital by Schumenn (Mon), Konzer-

Wiener Symphoniker, conducted by Hans Graf. Schubert, Rubin, Mendelssohn (Wed). Musikver-Daniel Barenboim plano recital. Bach's Goldberg Variations (Wed). Konzerthaus.

#### New York

Orchestrs, of St. Lake's conducted by John Kliot Gardiner. Siravinsky, Bartok (Tue). Carnegie Hall (247 7800) New York Philharmonic, Erich New York Faintagement: In Leinsdorf conducting, Philip Mysrs (horn). Strauss-Cuperin, Haydn, Mozart (Tue). Avery Fisher Hall (874 6770)

Chamber Music Society of Lin-coln Center. Albinoni, Purcell, Mozart, Zelenka, Bach (Wed). Kennedy Center Concert Hall (467 4600)

Chicago Symphony Orchestra. Claudio Abbado conducting Vik-toria Mullova (violin). Shostakov-ich, Tchaikovsky (Toe, Thur). Orchestra Hall (425 5566)

#### Tokyo

Austrian Radio Symphony Orchestra, conducted by Manfred Honeck. Mozart, J. Strauss, Sun-tory Hall (Mon). (235 1661). Mathslav Rostropovich (cello) with the National Symphony Orchestra, conducted by Steven Arbatt. Dvorak, Prokofiev. Bun-kamura, Orcherd Hall (Wed). (289 2899).

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Maha! 51271 (41)

HAYMARKET STUDIO, LEICESTER

landlady, sees someone else there, and retreats inconspicuously. Simon Usher's masterly direction makes the spectacle seem almost natural, but thereafter fights a losing battle against Miss Fielding's natural inclination to seize the reins and gallop away with even those scenes in which she should be a Miss Fielding rushing

on with the news that "They've knocked down a poor old man - squashed im flat" in the intonation of the late Irene Handl and the eye make-up of Theda Bara is more hypnotic than Pirandello's prismatic probing of personality, even in this well-cast revival of the comparatively rare Vestire gli Ignudi.

Speeding (90 minutes, no interval) through the three acts of this facet-turning, acts of this facet-turning, kaleidoscopically shifting examination of a sordid suicide attempt certainly leaves no time for the agonisingly wordy and cumbersome setting-up that crippled the National's recent Man, Beast and Virtue; but it leads to a final verbal whirligig when characters gabble when characters gabble through their own true" versions of what happened, sometimes completing one another's statements, confusingly throwing in the pronoun "she" without clarifying whether this refers to the unhappy girl or her employer's deranged wife,

Pianol Brains F). Auditorials (337 01 00)

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Variations

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A deliberate blur tosmudge even further Pirandellian superimposition of different truths, or appearances of truth, perhaps; but it does leave the audience breathlessly feeling it may have missed something. The waif-like

The first theatrical coup comes within a few seconds. Fenella after swallowing poison, is sheltered by the writer, Nota, who excitedly fills in her history with the

> The press went to town on the girl's sacking from her post as a diplomat's nanny after a fatal accident to her infant charge. The girl was mistreated, bullled, perhaps even framed by the mistress of the house; and seduced by a young man who abandoned her for a well-connected

Naturally, the others involved give their own sometimes contradictory version of events. The girl was having an affair with the master of the house; they were found in bed at the time of the child's accident; it was all made up by the wife. by the wife.

To the fairly conventional

idea of an event changing according to whoever is viewing it, Pirandello adds the element of individual choice. The decision of how to present yourself or your circumstances automatically throws other people out of kilter; gear-changes, new slants, adjustments are made, sometimes frantically, to accommodate each new vision of the truth. Responsibility and guilt are shoved around the company as in a game of "Pass the parcel."

The play was notably done in England in the early 1960s when the glamorous leading actress, with an irreproachably Pirandellian merging of fact and illusion, suffered a much-publicised off-stage depression. The home team of Leicester Haymarket's studio theatre gives us Valerie Gogan, heautiful, enigmatic, both vulnerable and knowing according to the shifting sands of the play's perceptions.

Martin Hoyle

# The Naked | Abandon safe good taste and back a craftsman

British crafts are not synonymous with hairiness, wholemeal and macramé, says Susan Moore

ontemporary British crafts are respected and admired around the world. Who are its patrons? Americans, Europeans, Japanese. Perhaps 70 per cent of the best work produced in this country ends up overseas. As for audiences for crafts events here, they are bard to come by. A four-month Crafts Council exhibition such as avant-garde German jewellery, will attract around 10,000 visitors - though knitters, quilters and the like fare far better. A six-week seminar on collecting crafts planned by the Contemporary Art Society was abandoned last autumn because of lack of response. Why are the British so indif-

erent? Is it explained by visual illiteracy, or a propensity to look backwards? Or is it simply the kind of lack of imagination that induces us to replicate unthinkingly the Regency dining rooms and George I draw-ing rooms that are safe Good Teste? There may be a problem of association. Perhaps the crafts will forever be synony-mous with hairiness and wholemeal, wobbly pots and macramé

Moreover, there is no substantial intellectual or industrial backing for the crafts. Why, for instance, has no art historian talked about Hans Coper in relation to Brancusi? Certainly a year's column inches devoted to criticism of the crafts in the national press would not papier-maché a bal-loon. Industry does not appear interested in exploiting young British talent. If Rod Arad, say, were in Turin, he would be designing cutlery or motor cars. In France, Andre Debreull; whose ideas come from working in England, has

glass. So keen is Japan's interest in British design that tele-grams flew across the world as a result of Christie's latest catalogue, one of which virtually read: who is Sir Edwin Lutyens? will he design a cafe? The trade, at least, has

responded to the potential. Sotheby's launched the first auction at the beginning of the 1960s — it was not a success. In 1982, Christie's began offering specialist sales of contemporary accommission of field which rary ceramics, a field which has been developed very suc-cessfully (thanks to American hidding at the top end of the market). In 1985, the firm attempted to hure the collectors of Morris, Voysey, Knox and Liberty into the field of contemporary glass and, in 1988, furniture. What happened? British collectors carried on supporting the early 20th cen-tury, and overseas clients took off the modern design. But, Paul Greenhalgh of Christie's assures me, the tide is turning. Enormous effort has been

expended on attracting a new audience – and a richer one (few bidders are happy to experiment with over £5,000). Both major auction houses pre-fer to term these objects as contemporary decorative arts, the antiques of tomorrow (the specialist dealers who have sprung up are less squeamish). Anyway, saying one's son is a furniture maker is now unlikely to send shock waves around a cocktail party thanks to David Linkey. At Saturday's private view for Christie's much-publicised auction of modern and contemporary decorative arts on Wednesday, the firm gamely proffered champagne and Pop videos, and a gathering of young people who presumably had never passed

again by Six Crofts on Four - a series for Channel 4 due to go on the air from March 13. As its title, "Not Pots." suggests, there is not one wobbly pot in sight. Nick Gifford's imaginative photography avoids visual clichés, and the craftsman is allowed his or ber own voice. Each episode presents one craft and two makers with very different approaches.

"The Basketmakers - Beyond
Therapy" contrasts David
Drew and Lois Walpole, Drew,
who is the embodiment of the
Arts and Crafts ethic, grows
his own willow and makes traditional baskets in an idyllic
rustic Somerset cottage that rustic Somerset cottage that looks as though it were a set for *Interiors*. Lois Walpole, working in urban East London, trained as a sculptor and approaches baskets like a tapestry weaver. Her exuberant, kaleidoscopic wares incorporate anything from dyed cane to talentone wires string cut to telephone wires, strips cut from water bottles or from corrugated cardboard Monster Munchies boxes (Valerie Sin-gleton was never this inspired). An accompanying exhibition (at the Crafts Council Gallery in London until March 25) will tour the country during trans-mission. If this combination of

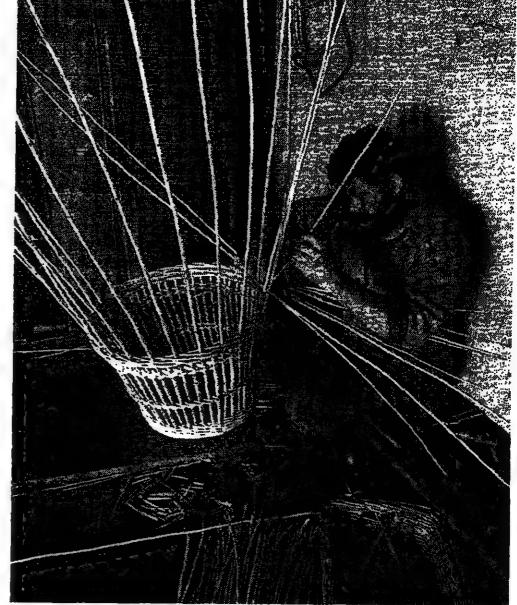
quality of contemporary crafts, nothing will Apart from the somewhat apologetic captions

— "knitting may sound very predictable" . . . "blacksmithing may not sound as though it could have a place in the 1990s" - the show is inspira-The 1980s saw a flowering of creativity in the crafts, great experimentation and, in England, a marked eccentric-

ity. (There is nothing slick

force does not convince us of

the liveliness, diversity and



David Drew, whose work is exhibited in the Crafts Council touring exhibition

about the majority of pieces being made.) We find survival (the Misses Garrick knitting Fair Isle) and revival. Most conspicuous is the rebirth of the artist-blacksmith, and yet Jim Horrobin (in focus on Channel 4), the son of genera-tions of village blacksmiths,

shows that survival of a traditional craft is only by way of revival. Architects and designers have rediscovered the aesthetic virtues of metalwork; missions was to design and make fittings for the Yama-

Crafts as a philosophy for a way of life may be disappearing. Instead, makers seem to have found a new niche in the design and image-conscious late 1980s. When will the British

# The Next Best Thing

There are three characters in Graham Alborough's little comedy, and in the last half of the evening one of them seldom talks except to himself. He is, as it happens, the winner in the two-men-and-a-girl contest, but only because the author

makes it so. The winner is Steve, a. ign-writer. His antagonist is Eddie, a freelance reporter, and the prize will be Elaine. Elaine is already married to Steve to start with, but she had an unsatisfactory affair with Eddle some years

The trouble now is that Steve never talks to her, whereas Rddie never stops. As Elaine has just had a very interesting experience - she drove a van into a pylon and electrocated 354 pigs - you can see that she is likely to be happier with Eddie, and she spends a night

with him.
Steve, left alone in his sindio, talks to himself, and his refrigerator makes social conversation to him, no one explains why. He finds kddie's address in his studio and goes to see if Elaine is there.

He is about to ring the doorbell when Elaine, after a long speech about following chance notions, decides to live on her own and meets him at the door. And goes back to live

There is not enough wit or philosophy in Alborough's writing to enliven this thin little tale. Eddle's talk is fluent enough to excite Elsine, who bursts out, "We're saying filings! we're talking!" as if she were playing in Roots, but does not seem to care that neither he nor she is saying anothing interesting anything interesting.

Penny Bunton does what she can with Elsine, and raised an occasional smile. Neil Dudgeon as Eddie has a lot to say about pulp journalism, and Robert Bathanat's Steve has a good deal to say about hand-lettering, but neither is a really interesting

character. Robin Don has provided an interesting set on a free-floating stage. Patrick Sandford is the director.

B.A. Young

## Kreutzer Quartet

At her death almost four years ago, the composer Prianix Rainier bequeathed a fund for composition prizes, and for recitals by young artists "to include 20th century or con-temporary music (including from time to time my own)."

For the second year the Berk For the second year the Park Lane Group has organised these Memorial Concerts. On Wednesday the excellent young Kreutzer Quartet duly offered a 20th-century pro-gramme, which ran from Sibel-ius and Bartók via Rainier to Hugh Wood and the 29-year-old Martin Butler. A rich menu in its own right, it also served to display the

Kreutzer's notable range, They were keen and well-studied in Bartok's Third Quartet, but it most committed performances sestite. All their other music was realised with great vividness; one even suspected that picturesque and "evocative" pieces are what, just now, they warm to most.

The flavour of Miss Rainler's 1939 Quartet sometimes evokes very intelligent film-music (her the singular composer), but the Kreutser reading seized upon everything vital in the piece. They made the most of Butler's

artful string-writing in his recent "Songs and Dances from a Haunted Place," which is candidly picturesque: ghostly lrish fiddler in a deserted moorland, first rhapsodising and then jigging, Much refined expertise goes into painting the picture; it will be interesting to learn how far Butler's talent will run toward self-standing

In its own way, Hugh Wood's Quartet no. 3 (1978) is no less a neo-romantic affair – an awak-- though it is more ambi-tiously and elaborately strucchaconne, but with symphonic

nodes as well as all that enthusiasm for Nature. The Kreutzer players addressed it with resounding sympathy and canny appreciation of its ground plan, to great effect and general satisfaction. They did no less for Sibelius's only quar-tet, the "Voces Intimae" (even while their pitch was becoming slippery, at the end of a long concert); indeed, they delivered it with more extrovert passion than Scandinavian quartets usually allow themselves. That vas exciting to bear, whether or not one might prefer a more objective" reading for keeps.

David Murray

## Sarah Walker

There has never been any good musical reason why female singers should not essay Schubert's Die Winterreise. The vocal part is equally suitable for voices of either sex and there now seems to be a queue of women waiting to sing the work - all of them, one notes, mezzo-sopranos, who must feel that their darker timbre is especially fitting for the cycle's dark mood.

The most recent is Sarah Walker, the first British mezzo to embark on this journey. An experienced recitalist, she sets out well equipped to meet its challenges. She is always com-

municative in Lieder and Wednesday's performance found the pacing of the cycle already well within her grasp, though she would no doubt have preferred to face such an arduous undertaking without the cold that forced her to make a break just before the

half-way mark.
With the rain driving down on the Wigmore roof, it should also have been easy to create the right atmosphere, doom-laden and wintry, the heart laid open to the elements. That she did not succeed in doing so may have been due to the limitations

imposed on the voice. The range of colour was altogether too restricted for such pictorial songs and when hushed singing was called for, the tone sometimes threatened to give way altogether. Instead it was Graham

Johnson, the accompanist, who tended to establish the mood. The determined tread in the beat that set the cycle on its way, the impulsive rush into "Rückblick," each established a potent surrounding atmosphere. Where the performance did get a grip on the music was in the coner of the music was in the songs of greatest anguish, where Sarah

Walker, always a fine dramatist, joined him in pushing intensity to its limits. In these lies the beginning of

a true and penetrating Die Winterreise. But the competition is fierce and there were few moments during this evening that could erase recent memories of Brigitte Fassbaender or Christa Ludwig in the same music, the one searingly passionate, the other majestic. That will be difficult for any artist singing in a language that is not his or her

Richard Fairman

#### February 2-8

Garber (239 6200), Jerome Bobbins' Broodway (Imperial). Anyone attracted by the notion of three hours of film trailer previews will adore this compendium of Robbins' directed and choncerarched plays of the compendium of Robbins' directe and choreographed plays of the past 40 years, including On the Town, West Side Story and

Gypsy.

Bunours (Barrymore Theatre).
Neil Simon's latest comedy is a self-conscious farce, with bollow humour that misses as often as it hits (239 6200).
Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's

feline (239 6262). A Chorus Line (Shubert). The longest-running musical in the

true story of the French diplomat Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-

lishment (968 9000).
Winter's Tale (Goodman). Frank
Galatt directs a production that
spans the ages, interpreting
Shakespeare as running from
Orid and (elevision. Ends Feb.
12 (A48 3800) Orid and delevision. Ends Feb.
17 (443 3800)
I'm Not Rappaport (Briar St).
Shelley Berman, one-time standup comic, now plays Nat, Herb
Gardner's memorable Central
Park character who gags his way
through the 1986 Tony Award
winner, (346 4000).
The Good Times are Eliling Me
(Rody Politic) This City Lit mo-

(Body Politic). This City Lit production of Lynda Barry's first play captures an American child-hood with poignant zaniness (871 3000).

#### Takyo Kabuki, Kabuki-za, Performances

at 11am and 4.30pm. Of the three pieces in the matines, the most famous is Funo Benkei (Benkei in the Bout), set on a kabuki ver-sion of a noh stage. The evening programme features two short dance pieces and a full-length drama, Sannin Kichiza (Three Men Called Kichiza), an amusing and action-packed genre piece about three bandits who all have in English (541 3131). National Nob Theatre. The nob play Tomoe, written by Zeami in the 14th century, is performed in the 14th century, is performed together with a kyogen comic interlude (Wed 1pm), (423 1331). Le Recit de la Servante Zerline. The great Jeanne Moreau makes her Tokyo debut in an adaptation of Herman Broch's story about an elderly maid and her memories of unrequited love. In French. Theatre Apple, Shinjuku (661 6581). Ends Wednesday.

## Mozart and Salieri

FESTIVAL HALL & RADIO 3

Wednesday's City of London Sinfonia programme looked enticing: Rimsky-Korsakov's one-act Pushkin setting for two players, Mozart and Salieri (1897), in the first half followed by the Mozart Requiem in the econd. Music from the second steals gently into the first as Rimsky-Korsakov's (and Pushkin's) Mozart feels the shadows of death falling on him, and as Salieri's poison apocryphal, of course - works

its way through his veins. Rimsky's opera, a subtle and fascinating "little thing" (as he called it), was written as a conscious exercise in the heightened-conversational style of Russian word-setting made famous by Dargomyshsky's Stone Guest. It requires an audience ready and able to hang on each word as it falls from the two singers' lips

- Salieri (bass) has the key part, but the lyrical arioso of Mozart (tenor) is beautifully contrasted – in conditions of close intimacy.
The Festival Hall is not,

therefore, the ideal venue; but in any case the decision to give the work in a feeble semi-staging (to the left of the orchestra on the platform) meant that the lights were turned down and the printed translation was unavailable for consultation during the performance. From a seat on the "wrong" side of the stalls I missed entirely the heat of any genuine stage activity: it was a chilly, unengaged reading. A simple concert performance

would have been far preferable.

The first Salieri was Shalyapin: it was one of his most astonishing achievements, a landmark in the sariy part of his career (the detailed construction of his portrayal and, its effect on early audiences are recounted at length in Victor Borovsky's recent, masterly Shalyapin biography). One cannot fairly hunger for a new Shalyapin every time the piece is tackled; still, it was disappointing that the Russian bass-baritone Anatoly Safyulin could (on Wednesday's showing) summon only rough-and-ready vocal resources and a not very compelling way with words for this Festival Hall revival.

Martyn Hill's Mozart (who also played the piano himself, very capably) lacked strong personality, though as usual Mr Hill's singing was unfailingly true and shapely. The conducting of Richard Hickox completed the tepid impression — cautious, unidiomatic, essentially undramatic. The Requiem after the interval was given with large choir (the London Symphony Chorus, in good form) and small orchestral forces; the imbalance between groups, which persisted uncorrected by Mr Bickox in all the choral movements,

made for a feeling of leadenness all but unrelieved.

Max Loppert

## Desirable Residents

THE OVAL HOUSE

This depiction of urban vagabonds is drab, damp, sad, untalented and paved with good intentions. Devised by writer/poet Ken Cockbourn, and given by the Cardiff Company Paupers' Carnival Theatre, it is not just dull as ditchwater, it is ditchwater. Take 30 seconds looking at the homeless around Waterloo and anyone may see greater physical intensity and oddity, stranger and more disturbing societies, postures and gestures than this work attempts. Take four tales of those

wanderers who may or may not be homeless: the rebel middle class girl expelled from school, the middle aged lady who loves birds and dreads bureaucracy, the meths-drinker who fiddles social security applications, the greying man who sells toys that fell off the backs of lorries. With grey and tepid earnestness, Desirable Residents traces their hallucinations. squabbles, sob-stories. Part one lasts an

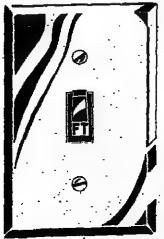
hour. About part two, I can't say; I didn't survive that long. It is completely of a piece; nothing disturbs its torpor. At one point, Mo (Vanya Constant) basks in artificial flowers in a tin bath; at another, Sarah-Jane Baxter (Julie Turner) does an idle, soft-grained, gestural dance. The one is exactly the same half-hearted effort at lyricism as the other. Each character is allotted his or her little mad scene. Whatever its mood or speed or pressure, it is drained of conviction by the same lacklustre timidity. Its characters don't become flesh; they're just standard types.

"Are they not also Desirable Residents?" asks the press-release. But the writing and acting, treating these street-people with benevolent mildness, keeps them firmly at one remove. This is the writing and acting of part-time soup-kitchen helpers.

Alastair Macaulav

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#### ARTS GUIDE

THEATRE

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman (734 8961, cc 836 2428). Jeffrey Bernard is Unwell (Apollo). Brilliant performance by Peter O'Toole as an alcoholic journalist who embodies a Fal-staffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own

writing, Ned Sherrin directs (437 2883). A Little Night Music (Piccadilly). A Little Night Music (Piccadilly). Fine revival by Ian Judge, imported from Chichester, of Sondheim's 1973 schlagobers version of a Bergman film. A beautiful score, composed mostly in waltz time, is touchingly performed by Lila Kedrova, Dorothy Tutin (her best work in years), Peter McKnery and Susan Hampshire (867 1118).

Another Time (Wyndham's).

Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Maids Vale. Albert Finney plays father and concert planist son across 35 years, suggesting that takent is a means of escape and a rea-son for not going back. Janet Sunnan and Sara Restelman are electrifying in support

Anthony Hopkins as the tortured

dinlomatic hero in a Peter Shaf-

fer-style "spectacle of ideas"

(867 1116).

M. Butterfly (Shaftesbury). Peter Egan has taken over from

dressed up in John Dexter's superb production as a metapho of homosexual life (379 5399). or nonnesental life (379 3389).

Aspects of Love (Prince of
Wales). Andrew Lloyd Webber's
latest is an intimate chamber
operetts derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn.

Heidi Chronicles (Plymouth). Wendy Wasserstein's award-win-ning drama covering 20 years in the life of a successful American baby becomer goes from sup-port for Eugene McCarthy's pres idential aspirations to electoral ambitions in the 1980s (229 5200). Gypsy (St James). This 30th snut-versary production does more than revive a rich, vivid musical; it also introduces a new better in the Merman tradition. Type Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into burlesque (246 0102).

Grand Botel (Martin Beck).

Tommy Tune, Broadway's present trusted doctor directs this

ent musical doctor, directs this remake of the Garbo film to at least shake the bones of this mert depiction of lives crissinert depiction of irves criss-crossing in an elegant, but some-what random setting (246 0102). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical emphasises the descent into mad-ness of Bob Gunton as the demon bashes of Flost Street (730 8300). barber of Fleet Street (239 6200). Lend Me a Tenor (Royale). A sprucing up in the set of a decay-ing town's big time opera ambi-tions makes a transatiantic bit of this ferce, with a local cast led by Philip Bosco and Victor

poetry set to music is visuall startling and choreographically

US (239 8200). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageanity and drama

(289 6200).

M. Butterfly (Bugene O'Nelli).

The surprise Tony winner for 1968 is a somewhat pretentious and obvious meditation on the whose long-time mistress was a male Chinese spy (246 0220). fer from London (239 6200).

Street Magnolies (Royal George). Ann Francis and Marcia Rodd play the leads in this view of

#### FINANCIAL TIMES

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## Right time for arms cuts

PRESIDENT Bush's proposals to cut the number of American forces in Europe should be welcomed by everyone concerned: the US, western Europe and what is by now a somewhat nebulous Warsaw Pact.

The proposals are a new initiative at the right time. Among their merits is that bere is a US President leading rather than having action forced on him by Congress. Mr Bush is also seen to be doing something to help Mr Mikhail Gorbachev at a time when the Soviet President has troubles enough at home. Not least, the decision to cut American force levels in Europe should put new life into current negotiations on arms control.

Nevertheless, troop cuts alone, however desirable at the present stage, are not a strategy and the key question is what happens next. The situa-tion in eastern Europe remains very uncertain, as it does in the Soviet Union itself. While some recent actions may be irreversible - like the disman-tling of the Berlin Wall - that does not mean that all risks of conflict have disappeared. And even if the Warsaw Pact were to dissolve itself, the Soviet Union would remain a formidable military power. Indeed if the USSR were to lose some of its constituent parts, Russia would still be a nuclear power capable of threatening the rest

of Europe and the US. The task is to bring military strategy and arms control negotiations into line with political developments. It will be difficult, but not impossible.

Many of the fora for dealing with the problems are already in place. The challenge is to realise that time may be lim-

Unnecessary overkill On strategic nuclear weap-

ons the idea of deep cuts is not new. On the US side they go back to President Carter, on the Soviet side to the early days of Mr Gorbachev. Both sides possess a degree of over-kill which they know to be unnecessary. The forum for cuts exists in the strategic arms reduction talks (START). There should be a mutual interest now in reaching agreement within the next few: months, for if the present

opportunity is missed, it may not quickly arise again.

There are talks on cuts in conventional forces in Europe (CFE) in Vienna. A proble here is that they have always been seen as negotiations between blocs: NATO and the Warsaw Pact. That becomes hard to sustain if the new Hun-garian and Czechoslovak Governments are telling the Soviet troops on their territory to go home even before there has been an East-West agreement. Once again, that points to the need for speed.

Diplomatic task

fication on the political and economic fronts. Again, how-ever, speed is crucial. On all these questions, there are other established fora

which can be used. There is the four power agreement on Berlin and Germany as a whole, which allows the main wartime western allow to talk to the Russians. It should not be used above the Germans heads, but its existence should not be forgotten. There is also the Helsinki Agreement which brings together all European states, except Albania, phis the US and Canada and is a continuing process. It, too, will have a role to play in guaran-teeing freedom and democracy in the new Europe.

The two western countries most likely to be disturbed by recent developments are Britain and France. It is unlikely that they can maintain their present level of troops in Germany when the Americans are cutting back. Britain, in particular, may have more future as a naval power than one with a large land army in Europe. These are matters of strategy. They

## Charging for eye tests

THE DEMAND for eyesight tests in the UK has fallen by roughly 22 per cent since the Thatcher Government introduced charges last April. Opti-cians say that many people may now be driving cars with uncorrected vision. More worrying, the statistics appear to suggest that up to 100,000 people could be suffering from diseases, such as glaucoma and diabetes, which would previously have been detected in routine tests. In heated Parlia-mentary debates last year, ministers brushed aside warnings from the optical industry that charges could damage the nation's health. It is now harder to dismiss such objec-

tions as self-serving. Ophthalmic services have been a testing ground for mar-ket principles in health care. In 1984, the Government ended the opticians' monopoly on the supply of spectacles. In 1985, it lifted advertising restrictions and sharply reduced the National Health Service's role as a direct supplier of specta-cles. In 1986, all NHS spectacle provision ceased; children and people on low incomes were given vouchers to spend on privately-produced spectacles of

These liberalising measures had broadly favourable conse-quences. Opticians, once a rather dowdy part of the NHS, joined the dynamic retail market of the late 1980s. They began to see clients as customers rather than patients. Premises were refurbished. Many new companies entered the market. The range of spectacle frames on sale in the high street greatly increased. With the arrival of vouchers the shelves of unattractive "NHS specs" - once the bane of schoolchildren's lives became a thing of the past.

#### Final stage

The Government saw the introduction of eye test charges as just the final stage in a long and beneficial process of liberalisation. It took steps to make some vulnerable groups eligible for free tests. Ministers argued that everybody else could afford to pay fees, which average about £11.70 per test. Indeed, Mrs Margaret Thatcher went further, claiming that people would be upset if they were not

allowed to pay for the tests and thus contribute towards the cost of other improvements in the NHS.

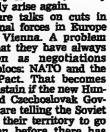
Yet charges for sight tests are not a natural progre from previous reforms of this industry. Nor do they respect the principles underlying either the NHS bill currently before Parliament or the new contract for family doctors.

#### Earlier reforms

The earlier – and successful reforms of the optical industry were designed to increase competition between suppliers of spectacles, not to give con-sumers a financial disincentive to seek care. (Vouchers were simply a better way of distributing a given subsidy for spectacle purchase.) They thus respected the founding princi-ples of the NHS, which are that care should be free at the point of delivery and financed out of general tax revenue. The same is true of the wider NHS reforms. Controversial innova-tions such as self-governing hospitals are intended to increase efficiency in the sup-ply of care by encouraging more competition between providers. There is no suggestion that the effectiveness of the service can be improved by charging consumers for X-rays or diagnostic checks in hospi-

The philosophy behind the new GP contract is even fur-ther removed from that of eye test charges. The emphasis is on preventive medicine: for example, large amounts of money are being spent to ensure that more women have regular cancer smear tests. Charging for eye tests is the antithesis of preventive medicine: it is recipe for ensuring that many serious eye disorders are not detected in time for correction. Yet the revenue many legical prices are as a regulative. such levies raise is negligible when set against the NHS's

522bn budget.
The demand for eye tests may recover somewhat as peo-ple grow more used to charges. But the figure is unlikely to reach its previous level; some deterioration in health standards thus looks inevitable. This would not have occurred had ministers adopted a consistent approach in their search for cost savings in



This question of the twin alliances applies especially to the two Germanys. There is no evidence whatsoever that the Federal Republic wants to leave NATO, but no evidence either that it wants East Germany to join, even if German unification comes about very quickly. The diplomatic task is thus to persuade the East Germans to remain in the Pact while force reductions and withdrawals are negotiated. That is by no means incompatible with progress towards uni-

£1.3bn to £2.7bn during the decade. GEC went from revenues of £3bn in 1980 to £5.9bn in 1988, and the figure need to be discussed. will rise further after its recent spate of mergers.
Sales figures tell only part of the story. The composition of those reve-

nues has, in many cases, also changed abruptly. Companies have reshufiled their portfolios of businesses, selling off product lines to focus on profit and Some companies have been almost

he UK's engineering compa-nies and industrial groups,

profoundly changed by the experience of the 1980s, begin the new decade with a new pecking order and a fresh set of challenges.

Over the past decade, the industry's

size rankings have been transformed. Acquisitions have turned companies

between £7m and £100m into ones

"The changes have been greater than during any other period. It has shaken up the whole structure," says

Mr Barrie Stephens, chief executive of Siebe, the controls and garage equip-

ment company.

His company is one of those which have grown rapidly, largely by acquisition, during the 1980s. Siebe's sales soared from £44m in 1980 to £1.2bn in 1988, the last full year for which figures are available. Other rapidly growing companies include Williams Holdings (paint, industrial and consumer materials fire protection

sumer materials, fire protection equipment), Tomkins (hand guns to lawnmowers), and to a lesser extent, BBA and the electrical group FKL

Williams' turnover rose from less than 58m in 1980 to 5825m in 1988,

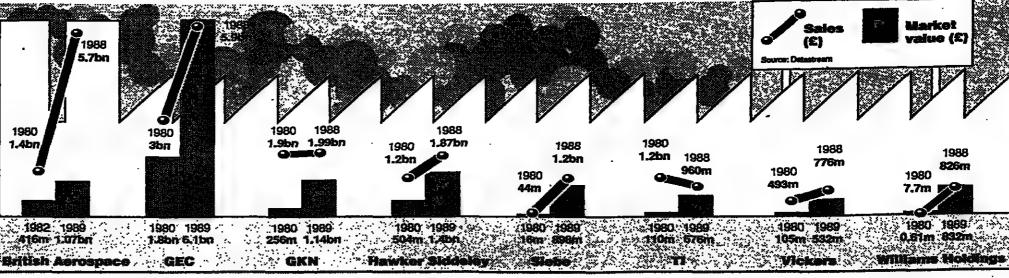
than £8m in 1980 to ££25m in 1988, with over £1bn likely for 1989.

By contrast, TI's last reported full-year sales were marginally down on the 1980 figure of £1.2bn, GKN's were unchanged at about £2bn and Vickers raised its sales by little more than a half to £780m. Market capitalisation tells a similer story.

ment company.

with sales of £1bn or more.

completely reconstituted. TI sold its machine tools, white goods and bicy-cle interests and is now a specialist engineer in seals, tubing and fur-



Nick Garnett reports on the challenges the UK engineering industry faces in the 1990s

# Building on a decade of change

with sales of £1bn or more.

At the same time, many of the older, more traditional companies like Vickers, TI. Hawker Siddeley and GKN - names embedded in Britain's industrial history - have achieved only modest sales growth. Some now have turnover no higher in nominal terms than 10 years ago. Many have been overtaken in both sales and market capitalisation by what were minnows at the start of the last decade.

"The changes have been greater naces. Vickers has also made big changes, of a less clearly defined sort. It expanded in office furniture, then sold the business off; it left litho-graphic plate manufacturing, and is getting deeper into marine and medi-cal equipment. Dowty has left mining equipment and hydraulics and moved more into aerospace and, with the purchase of CASE, information technology. IMI has moved away from metals and further into mechanical

engineering.
One feature of the reshuffle has been a reduction in exposure to the automotive sector. Smiths Industries for instance, has doubled its defence aerospace interests with the purchase of Lear Siegler Avionics. GKN has also reduced the relative size of its

Many old-established companies have been overtaken by competitors that were minnows at the start of the 1980s

automotive interests, even though that remains its core business; at the same time, it has largely left the steel business. Lucas Industries, more sub-tly, has edged further into aerospace and moved away from lower value added car components like batteries and starter motors.

tells a similar story. Siebe's rocketed from 216m to 2900m at the turn of the year, well past that of Vickers or TI. Williams went from 2600,000 to 2830m. This process has not affected every Not all large companies have alid down the rankings. A few have main-tained their place in the pecking one. Hawker Siddeley remains largely in the businesses with which it started the decade. So does Babcock, after merging and then de-merging with FKL BICC has sold off some peripheral activities, but it is concen-trating on expanding its original core areas in and out of the UK. order, doubling their sales over the period. BICC, the cables and construc-tion group, went from turnover of

of diversified engineering holding company, the "mini-conglomerate". such companies as Williams Holdings, Evered, Tomkins, and Suter. They have had mixed success.

Some, like Williams, have succeeded - though their focus has often

moved away from engineering. Others, like Evered, failed to live up to expectations and are now in completely different product areas.

The acquisition policies of the newer companies have varied substantially. Williams has bought and

sold many companies but with a strategy of adding businesses to a few consistent themes. Tomkins tends to retain the companies it buys, but in many disparate sectors. Siebe is also an acquirer, but usually of companies making related engineering equip-

The leadership of some industrial sectors has been transformed by this reshuffling. In the power industry, Rolls-Royce's acquisition of NEI, and the merger of the power businesses of GEC with that of France's Alsthom, are cases in point. Similar developments have occurred in pumps (Weir's purchase of Mather and Plait) and in food equipment (APV's acquisition of Baker Perkins). Swapping of interests between Glynwed, Delta, IMI and McKechnie has altered the ownership structure of some metal products sectors and there has been some rationalisation in machine tools.

But most sectors have not gone through such change. Even where there have been some shifts among a sector's leading companies — for example in motor components, with BBA's acquisition of Automotive Products and T & N's purchase of AE — the rest of the competition remains frameworld.

UK mechanical and electrical engineering groups now have much biggar interests abroad, and exports account for a larger share of sales — though this has not attracted much public attention. Only 41 per cent of the turnover of the 20 largest engineering stocks is now generated in the UK, according to stockbrokers County NatWest.

Many of the acquisitive companies have expended their manufacturing overseas, especially in the US. This might have been good for their profits; but it has not helped the UK's balance of trade. The biggest employers in the UK, with the biggest factories, remain the older industrial

Foreign ownership of British companies in these broad sectors remains limited. The most significant include the GEC-Alsthom deal, Honda's stake in Rover, Mannesmann's 5 per cent shareholding in TI and, among unquoted companies, the purchase of Lansing, the UK's biggest fork-lift maker, by Linde, the German engi-neering and gases group. In one sec-tor, precision bearings, Japanese companies, principally NSK, now have more than half UK production capac-

Linked to better management, the combined effect of all these changes has generally been healthy. "Britain had fallen to a level in the early 1980s that it had almost disappeared as an effective manufacturing power," says Mr Brian McGowan, Williams' chief executive. Profits surged over the course of the decade: GKN's, for example, from a loss of film at the beginning of the decade to a profit of £178m in 1988, and Lucas from a loss of £21m to a profit of £187m over the same period. And the acquirers have also shown strong profit growth. Wil-liams, for example, has gone from a loss of £755,000 to a profit of £116m,

Modern production equipment gives the best users in some sectors an overwhelming competitive advantage

while BBA's profits have risen from 2850,000 to £64m.

The challenge of the 1990s will be to build on the changes of the past decade in a climate in which competition — particularly from abroad — will grow more intense. "It is going to be much tougher in the 1990s," says Janet Sidaway, snalyst at Kleinwort

The integration of the European market is one reason why competition will grow flercer. And the changes in Britain have not happened in a vac-uum. Many competitors in Europe and North America have become leaner and more focused than they mendous upheavals that have occurred in the UK. Japanese competitors, however, are less of a threat in these industries than in consumer goods, for example.

The search for scale - in sectors

that are still very fragmented - will ensure a continuing flow of acquisitions, especially in automotive compo-nents and aerospace products. "A lot of companies are just too small to survive," says Mike Tampin at Hoare

The aim of the search for scale is to

possess critical mass in core product areas. "You will have to strive for size," says Mr Stephens at Siebe. "If you have not got critical mass in the 1990s you will not be able to afford research and development and Japanese and German competitors will eat you alive. Foreign competition is going to be very tough, I'm afraid."

Getting manufacturing technology right, he says, will make or break some companies. In many sectors, the vital technology decisions are those which govern companies' ability to produce the right products in the right volumes at the right unit costs. Modern production equipment allows

odern production equipment allows the best users in some sectors to gain an overwhelming competitive advan-tage against the laggards: they can produce small batches of differentiated products on very short lead times at unit costs not very different from those which required much longer production runs a few years ago. For companies hoping to grow quickly through acquisitions, the easiest years may be over. "What we have done will probably not be repeated by anyone in my lifetime," says Mr McGowan at Williams. At the beginning of the 1980s, says Mr David Blackwood, an analyst at Hoare Govett, UK engineering had a lot of undervalued assets. "It had been through recession and people could see businesses that had a lot of fat and where rationalisation could proquickly through acquisitions, the ea and where rationalisation could produce meaningful returns. There is much less of that now."

The industry is likely to face a less

encouraging economic climate. Engineering companies have enjoyed neering companies have enjoyed exceptionally strong demand for several years now. This is unlikely to continue right through the 1990s. In a tougher business environment, some of the companies which made a success of the 1960s are going to come unglued over the coming decade. There may very well be "unbundling" of some former "bundlers."

Perhaps the biggest challenge of the 1990s — and one which may well not be met — is to overcome one of the

be met - is to overcome one of the traditional weaknesses of UK manu-

After the changes of the past decade, it is now more difficult than ever to find large British industrial companies which have generated strong organic growth by developing their own products and using them to take market share away from foreign competitors. This is in marked con-trast to the UK pharmaceutical-chemi-cals sector, where such behaviour is

For all the talk of improved efficiency and more coherent company portfolios, virtually no sector of Brit-ish manufacturing has been able to plunder global markets with new world-beating products of their own design. For all the industry's restruct-uring, that is unlikely to change in the decade alread.

#### Z unmasked: K silent

Our anonymous contact in Cambridge was right. There is now overwhelming evidence that "Z", the pen-name of the writer who argued that President Gorbachev's reforms are doomed, is Professor Martin Malia, a historian on the faculty of the University of California at Borbelov.

ornia at Berkeley.

My colleague, Lionel Barber, sets it out at length in the forthcoming issue of the American magazine, New Republic. The Z article is too close to unpublished manuscript written by Malia in 1986 called "Russia Under Western Eyes" for there to be any doubt. The two pieces contain matching literary allusions from Hegel, de Tocqueville, and a colourful use of Russian, French and semi-colloquial American. Two questions remain, how-

ever. Why does Malia decline to admit authorship of the article which was excerpted in the New York Times on Jan-uary 4 and first published in Daedalus, the quarterly of the American Academy of Arts and Sciences? There is nothing to be ashamed of.

And who is "K", the person who, using the King's College, Cambridge address, tipped us off in the first place? If K would care to be in touch with us again, we shall send the customary reward of a bottle of malt whisky.

Shilling's hats Extraordinary what one learns as Observer. Went to a hat show yesterday, fully expecting it to be hats for men, never having heard of David Shilling. He makes hats for ladies. They were appreciated abroad long before they took off at home. The British view was that they were more misse.

## OBSERVER

or Blue Bouquet. In future, we shall see hats in a quite different light.

#### Groundhogs

Today is Groundhog Day. If you ever want to pass as American, it is at least as important to know this as it is, for example, to change the way you hold your knife and fort.

it claims is an old Scots saying:
"If it is bright and clear, there

will be two winters in the year." Probably there is also

a link with Bill Foggitt, the

Thirsk weatherman, who says much the same thing. Actually, Groundhog Day is just an excuse for several

thousand people to gather at Cobblers Knoll outside

worthy pull Pail the groun-

worthy but I tall the ground dhog from a concrete burrow to talk about the weather in "groundhog-ese." On every other day of his 10 to 12 year life, Phil lives in more comfort

in a glass-fronted burrow in a corner of the town's library. Phil and his predecessors have failed to see their shad-

ows on only nine occasions in 103 years. But harbingers

of an early spring are becoming more frequent; it happened three times in the 1980s and

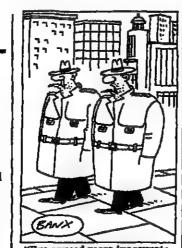
Punxsutawney to watch a local

Groundhog Day is the one day of the year when the small town of Punxsutawney in Pennsylvania is more likely to figure as a dateline in most US newspapers than is Paris or London. The Punxsutawney groundhog, similar to a woodchuck

or marmot, is a first cousin to St Swithin. If he sees his shadow this morning, there will be six more weeks of winter. If skies are overcast, spring will be early.

In search of roots, the local
Groundhog Club traces the
tradition to Candlemas Day observances brought by German immigrants and to what

was that they were more muse-ums and art galleries than for wearing. The collection shown at the Hyde Park Hotel was stunning, especially a hat that, I think, was called Bluebird



"I've caused more inaccurate statements in the House of Commons than you've had bot dinners."

is said by some to be the latest worrying evidence of the greenhouse effect.

#### Not so rich ■ The extravagant lifestyle

of Romania's late dictator, Nicolae Ceausescu, has been matched since his death by some equally extravagent tales about his wealth.

The latest suggestion to be knocked down – by the Roma nian National Bank, no less - was that he had had 40 tonnes of gold (today worth more than \$530m) shipped to Switzerland.

Romania Libera, the coun-Romania Libera, the country's higgest daily newspaper, was responsible for that allegation when it published an interview this week with an anonymous man who claimed he had accompanied the gold on two flights to Zurich in September and October 1980.

Then there were the photographs of Elena Ceausescu's diamond-heeled shoes, which were flashed around the world

were flashed around the world when her house was opened up to western journalists.

Eager to get the full, spar-kling, story, staff of the dia-mond trade magazine, Diamond international, tried to trace the source of the diafound that the "diamonds" were only paste and that the shoes were part of a Charles Jourdan collection widely sold in boutiques in various European cities.

#### Frank talking

■ Public relations has never been a South African strength That applies to blacks as well as whites. At a recent meeting in Lusaka, the African National Congress (ANC), put out the wrong speech by Alfred Nzo, its Secretary-General. There was a text full of fiery rhetoric designed for public consumption. Somehow, however, the ANC distributed Nzo's remarks to the closed session. Among them: "We must admit that we do not have the capacity within our country to intensify the armed struggle in any meaningful way."

Nothing new ■ The folding French car, which we wrote about last week, is not a new invention.
Lewis Burrell, the archivist
to the Ramsgate Old Motor
& Motor Cycle Club and clearly a great authority, tells us that there was a man called Robert

Hannoyer who built one in Paris in the early 1950s. It was known as the Reyonnah – his own name spelt backwards. The front wheels folded under-neath the car and the idea was that it could be kept in hallways of apartment buildings in order to save parking prob-lems.

Last drop A New York jeweller is advertising a sterling silver key to squeeze toothpaste out of the tube.

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outh Africa is still a high-risk investment. Anyone who is thinking of putting money into Johnse chales into Joburg stocks, or advising a board to re-invest or roll over a loan, should wait a while. How long? Probably at least a year, maybe several more. This friendly warning holds good whatever President de Klerk may say in his important speech at the opening of Parliament in Cape Town today. For in spite of the positive steps and reassuring words that have come from Mr de Klerk since he took office in September, there is no guarantee that the present series of moves towards a negotiated settlement with the black

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majority will work out. The President himself is reported to have told 500 senior police officers the other day that South Africa could not afford to become embroiled in an "80 years' war" among its own people. The strong implication that he fears just such a possibility if his present efforts fail is reason enough to draw the conclusion that the republic is no place in which to put serious new

money just yet. That confrontation with the officers of what by all accounts has become a pretty demoralised and truculent police force was certainly courageous. It follows his demotion of his prede-cessor's national security council. Mr de Klerk's purpose is to deliver a mes-sage that has been studied with some care by the British Government: that be proposes to end the use of the South African police for political repression. "It is a question of methods," he said, according to one account of his speech. "When in future we act in a more subtle way in matters which have, in the past, been handled in a heavy handed way, it does not mean that we have changed our goal of creating a peaceful and civilised community where the rights of the minorities are safeguarded." This is more easily said than done. The current tour by a team of cricketers under Mr Mike Gatting has aroused strong emotions. To Mr Gatting it may be simply a matter of playing a grant and making a strong and making a pile of playing a game and making a pile of money, but to many black South Africans the tour has been a provocation. The result is that once again the police have been photographed using tear gas, whips and snarling dogs to control crowds of protesters. The South African Government appears to be more than slightly embarrassed by the visit and its consequences, while in London the kindest official/unattri-butable phrase used in a conversation

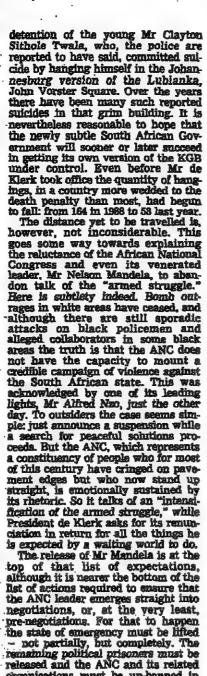
this week was that "Gatting and Coare just a bunch of mindless mercenaries." They are clearly out of their depth. They should come home.

The cricket tour is, however, a relational training out of the Provident tours. tively minor obstacle to a President who seems genuinely determined to maintain the momentum of progress towards talks. Another is the behaviour of his own security forces, who sometimes continue with old habits in spite of his efforts to reduce their status and restrict their work to ordinary crime control. Just this week he was obliged to order a judicial com-mission of inquiry into the death in

#### **POLITICS TODAY**

# The money is not on South Africa

By Joe Rogaly





allows the ANC to operate openly, but it has not so far been able to legalise the real situation

All of this taken together constitutes a package that is politically dif-ficult for President de Klerk to deliver as a "big bang" while the ANC adheres to its phrase about "intensifiadheres to its phrase about "intensification of the armed struggle." The temptation for the South African President must be to deliver part of what everyone agrees is required and call on the ANC to make a gesture in return. Perhaps that proposition was discussed with Mr Mandela himself yesterday. The trouble is that the world has been building itself up to an expectation of the entire "big bang"; Mr de Kierk's claim to be a man of reform will not be sustained if he announces too little today. he announces too little today.

Another obstacle to eventual agree-ment will certainly have to be dis-cussed fairly soon. It is this: the Afri-

onment are Rip van Winkles who were put into a political sleep at a time when the nationalisation of the time when the nationalisation of the commanding heights of the economy seemed desirable. Many of them, possibly including Mr Mandela, appear to have retained such a programme, which would cover the mines and the banks, as an article of faith. The ANC leader's recent statement to this affect. leader's recent statement to this effect has upset South African businessmen, some of whom see him on general grounds as the one man who can bring about a peaceful settlement. They should relax, take note of how far Mr Sam Nujoma and Swapo are moving away from a similar 1960s-fix-ation in Namibia, and maintain confidence in their ability to persuade any future government of South Africa that a policy based on pre-1989 east European economics would be absurd. These and other details of the

can leaders now coming out of impris-

evolving South African scene are watched with close attention by the British Prime Minister. She may yet benefit from having been wrong all along about sanctions. For it is the effect of sanctions, particularly independent adverse decisions on the quality of bank loans to the Republic, that has done so much to stimulate the manufacture of the program being led by the movement for reform being led by President de Klerk. The American-based sanctions have hit the hardest. Meanwhile, Mrs Thatcher has won popularity among white South Afri-cans for speaking consistently against them. Her reward could be an invitation to play some role, perhaps as a dramatic mediator at an awkward time, in whatever talks get started. My understanding is that she would not visit Pretoria simply to shake hands with de Klerk and Mandela, but only if she could be seen to have something to do. That rules out an early visit, although nobody knows what will happen after today's speech. Even if the speech shows vision and

a determination to find a solution in consultation with African leaders the Prime Minister will be taking a political gamble if she gets openly involved. One of her Cabinet col-leagues mused in a recent conversation that he could not be sure that the risk was worth any potential reward. I wonder. The immediate task is for quiet diplomacy that will steer the two sides around semantic obstacles like "armed struggle" and "banned ANC." The British are good at that, and the Foreign Office should help.

The major task will be to persuade President de Klerk that the flow of investment and business back to South Africa will not begin in earnest until there is a a genuinely demo-cratic new constitution, with universal suffrage and no nonsense about "group" (that is, tribal) structures upon which to base it. Someone else will have to persuade the ANC and other African parties that protection other African parties that protection for the white minority will have to be built into this probably penultimate constitution; I doubt that Mrs Thatcher is sufficiently trusted by blacks to be the person for the task.

Probably the only person who can do it is Mr Mandela. But then he would be creat to sign a next peace. would be crazy to sign a new peace treaty until he was convinced that

what was on offer was an irreversible shift away from white domination or white overall control. Until he could see such a ratchet built in to any new settlement the ANC would want to keep up the outside-world pressure, which is its principal true weapon. For once laid down, that weapon would be hard to reassemble.

It is for these reasons that we can-

not sensibly regard President de Klerk's Government in the same light as the old Communist regimes of eastern Europe, ready to topple as soon as the crowds gather. There, the Russian colonial army held its fire. There is no such outside army to withdraw from the Republic. I suspect that neither side has yet fully confronted what it would have to give up if there is to be a lasting settlement. That is why I say, don't bank on any such thing just yet. LOMBARD

## **Marxism** today

By Martin Wolf

Fascism Today has become one of the more fashionable intellectual weeklies of the late 1980s. Its editor remarks that the essential values of facism are no more than the superiority of co-operation over compenational community over anarchic individualism. Nazism he condemns utterly, as an evil distortion of these values.

According to fascist revisionists, both of the major British parties embody some fascist values. Mrs Thatcher, for example, is praised for a staunch defence of national interests, for authoritarianism and hostility towards deviant

But she is criticised for sup-porting the socially corresive notions of economic individualism and free enterprise. For most writers in Fascism Today the corporatism of a Heseltine and the interventionism of a Gould are far more attractive than the economic policies of the present Government.

The reader should breathe freely. Fascism Today does not exist, however readily a revisionist fascism could be concocted. No publication with such a title could attain respectability. Naxism has inoculated western society against the fascist virus. Yet Marxism has avoided this fate. Marxism Today "the

theoretical and discussion jour-nal of the Communist Party is among the most fashionable periodicals. The ideas of the recently elected leader of the British Communist Party are reported throughout the seri-

The hypnotic intellectual power of Marxism is one of the most intriguing features of this century. Yet its consequences have been devastating. Even-now, when the ruin that it has brought on the societies of eastern Europe is as transparent as the day, it retains an appeal that fascism has

entirely lost. No less a man than Vaclay Havel, the new President of Czechoslovakia, has said that after 40 years of Marxism – Leninism "the worst thing is that we live in a contaminated moral environment." Such moral contamination can be blamed on Marx himself, not merely on Lenin, his sorceror's

apprentice.
As the distinguished scholar of Marxism, Leszek Kolakowski has pointed out, "the view that freedom is measured by the degree of unity in society and that class interests are the only source of social con-flict, is one component of [Marxism]." From this follows the notion that the abolition of private property "does away with the need for negative freedom, or freedom tout court" But an action can be moral only if chosen. Without freedom there can be no morality. The assault on individual moral autonomy is reinforced by Marxist historicism, which implies that whatever strengthens the historically blessed cause of the working class is ipso facto justified. From these roots sprang all the most despicable features of Marxist totalitarianism, from denunciation of parents by their children to the gulag. Moral contamination is an inevitable consequence of the Marxist political "project" (to

use a favourite term).

Marx's marriage of materialiam with historicism was a product of genius. Yet his prediction that the development of the productive forces and its consequence, the class strug-gle, would inevitably lead to communism looks more

improbable by the day.
Where Marx's intellectual contribution is unquestionable is through his influence on the way we think about the relation between technology, economics and politics. But it is not in his role as a detached scholar that Marx became the

founder of a secular religion. In the 20th century a remarkably high proportion of the West's most cultivated people enjoyed a passionate love affair with Marxism's political programme. This infatuation is perhaps to be explained by the sweep of the theory itself and by its promise that history is on the side of utopia.

None the less, intellectuals of the next century are likely to be as amazed by this infatuation as are those of today by nineteenth century imperialism. Marxism has no today. It has a past — much of it diabolical.

# <u>LETTERS</u>

organisations must be un-banned in

law as it now more or less is in prac-

tice. Here the South African Govern-

ment's position is the mirror-image of the ANC's on "armed struggle": it

#### Productivity gains and unit costs

From Mr W.A.P. Monser.
Sir, Professor Layard ("The fallacy about productivity and pay," Jánuary 31) comments that it is a fallacy to think that inflation will fall where productivity gains are not spread equally across the whole workforce. But behind this is there not a greater fallacy still? Prof Layard assumes that, in

any case, the full productivity gain will go to the workforca. But if the whole fluancial ben-fit is translated into higher wages, unit labour costs can-not, by definition, fall. And if unit labour costs remain unchanged, there can be no

effect on inflation. Only if wages do not absorb the whole gain can unit costs decline.

Prof Layard's phrasing: "If
firms . . . pay higher wages,
räther than cutting their
prices . . . " confirms this.

Another remark by Prof Layard implicitly stresses a fur-

ard implicitly stresses a further facet of the same point. He says: "... differences in productivity growth ... are mainly due to technological factors and not to the efforts of factors and not to the efforts of the workers." It is indeed true that most labour productivity increases stem from the instal-lation of more or better machinery. The idea that pro-

ductivity is synonymous with a worker using his hammer fas-ter or slower is old-fashioned. But if productivity improve-ments are the result of investments are the result of invest-ment, then it is right and important that the financial benefit should be retained by the company, the source of this and future investment funds. The real contrast between the W.A.P. Manser,

UK and the countries illustrated in the professor's article is that their unit costs are not rising as ours do: hence the

#### The range of Conservative views on Europe

ous newspaper coverage of the meeting which the Prime Min-ister had with Tory MEPs recently. That was the entirely erroneous assumption that all Tory MEPs think exactly alike about everything. Mr Rogaly's article referred throughout to

From Mr Bryan Cassidy MEP.

Sir, Joe Rogaly ("Steadying grips on wobbly Europe," January 26) made an error which is sadly all too common in serious personner coverage of the superpose.

approach. On economic and monetary union (Emu) for example, the views of the group range from those who think that it is fundamentally erroneous to link economic and monetary union, through those who would like

the European currency unit, to those who would like to see a single European currency as early as possible. All these points of view could equally well be found among Conserva-tive MPs in the House of Com-

Bryan Cassidy, Buropean Parliament 97-113 Rue Belliard,

#### No time for a revival of chauvinist attitudes

From Mr Peter L. Walker. Sir, When the FT emulates the chauvinist attitude to Europe that has started to permeate the Murdoch media British business is the loser. David Buchan's report on Riccardo Perissich's appointment to head DG4 ("UK defeat in Brus-sels reshuffle," January 19) was almost objective, but the headline was hardly temperate or sensible.

Arriving in Brussels that morning for a meeting of our European consortium, I was greeted by my Belgian, French, Italian and Swiss board colleagues with a copy of the article. After 18 years in the European Community and three years painstakingly assembling a partnership

embracing 12 European compa-nies, I am now used to jokes about "Britain and Europe" as if there were more than 25 miles of water between us. But the reaction to your story was much more serious. It was seen as signalling a change in atti-tude in an objective, pro-Euro-pean paper, possibly signalling a change in the view of Europe taken by British industry. The single market poses enough problems for industry and commerce. Fostering an anti-British atmosphere on the Continent is more suited to "Argie

Bashers" than to the FT. When it comes to appointments to key posts within the European Commission, if the UK continues to attempt to promote the careers of British

civil servants in Brussels, we will never have effective influence. Appointments to director-generalships demand the highest quality people who are the best for the job - not career-blocked UK civil servants with sponsors among their formal political masters. In an earlier report the FT said that Mr Perissich was the best qualified for the job. That made your later headline appear even more intemperate. Even my friends in the Bruges Group do not suffer from such paranoia. Can we return to

objectivity soon please. Peter L. Walker, Commercial Director, ECP in Britain,

Market forces

#### Lord Donaldson urged to reject Justinian's advice

From Mr A. Pugh-Thomas. Sir, Oh for a latter-day Procopius to prick the arrogance of the latter-day, albeit anonymous, Justinian ("The task of rooting out undestrables," January 29). So confident is he of his own judgment that, although not present at the

debate, he can call on the Master of the Rolls to "step in and reverse the Law Society's incorrect decision" to refuse to allow a convicted murderer to qualify as a solicitor - a decision reached by the representatives of the solicitors' profes-sion well qualified to take it.

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Tempting though it must be for one man to substitute his own decision for that of 34, I hope that Lord Donaldson will resist the temptation to ape a Byzantine autocrat. A. Pugh-Thomas, 12 Castello Avenue, Putney, SW15

#### **Opportunities** for investment

From Mr M.J. Bart.

Sir, Mr Fairbairn (Letters, January 30) must be turning a blind eye to his sense of history in suggesting that only unit trusts are suitable for mass marketing. The 1868 pro-spectus for The Foreign and Colonial Investment Trust, which I have managed for the past 20 years, was specifically designed to provide "the investor of moderate means with the same opportunity as the rich

Marketing regimes are a matter for the regulators and we await the Securities and Investments Board's important retail review with interest. To suggest, however, that invest-ment trusts and unit trusts must be "subject to the same stringent regulations" neglects a fundamental difference between an open-ended vehicle (a unit trust) and a closed-end vehicle (an investment trust). Unit trust investors faced with forward pricing, redemption problems at Dumenil, or deal-ing in October 1987, may be surprised to learn they "can at all times redeem their units at

asset value on demand."

At a time when wider owner-ship is seen to be of increasing importance, Mr Fairbairn should welcome the role of investment trust savings and investment schemes, which The Foreign and Colonial Investment Trust pioneered in the UK. His enthusiasm for competition ahould surely encourage a proper opportu-nity for choice by increasingly sophisticated consumers: let them decide, on the basis of past performance and costs, which vehicle they prefer. M.J. Hart,

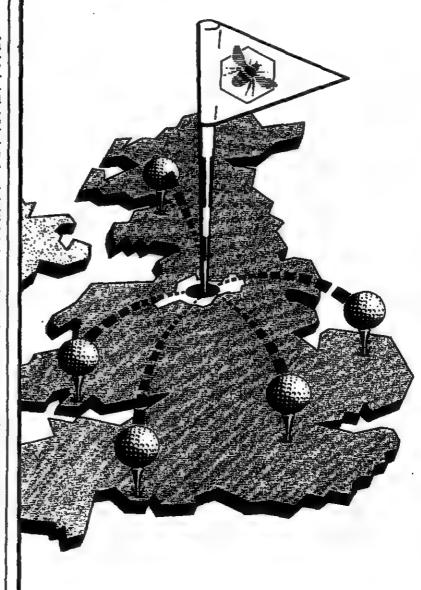
Director, Foreign & Colonial Management Ltd. 1 Laurence Pountney Hill, EC4

From Mr G.D. Hagelberg.
Sir, The Royal Bank of Scotland has just charged me £10 commission, equivalent to 3.89 per cent, to collect and credit to my account in London a sterling cheque for £257 drawn on a German bank. Is that how common markets

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G.D. Hagelberg 38 Mansfield Road,

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CAR MAKER'S EUROPEAN STRATEGY

## Nissan may export cars to Japan

By Kevin Done, Motor Industry Correspondent, in London

NISSAN MOTOR is considering exporting cars from its UK assembly plant to Japan, the first such move by a Japanese vehicle maker to ship

products there from Europe. Later this year Nissan, Japan's second-largest car maker, will embark on a significant change in its European product strategy, with the replacement of its ageing UKbuilt Bluebird saloon and hatchback range, which began production in the UK in 1986. The new car, to be called the Primera in Europe and in Japan, was unveiled yesterday in Tokyo and will be launched in Europe in the autumn in a determined effort to take the company further up market. The new car will also be launched in the autumn in the

US market under the group's new US luxury car franchise as the Infiniti G20. The launch of the same model as an entry-level car under the Infiniti luxury car marque in the US is a clear indication of the group's determination to use the Primera upper medium car range to take Nissan decisively up mar-

ket in Europe.

The Primera will be produced at two plants, one in

REGULAR checks on vehicle catalysts - devices being fitted

in growing numbers to meet

tougher European Community car exhaust standards - will be

made mandatory throughout

the EC if member states adopt a plan announced in Brussels yesterday.

Mr Carlo Ripa di Meana, the

EC's Environment Commis-

sioner, unveiled the idea for a compulsory scheme at the

Yugoslav

sent into

Kosovo

By Judy Dempsey

THE army was called out in a show of force yesterday in

Yugoslavia's southern province

of Kosovo as more people died in clashes between security

Six were killed following

clashes between police and

demonstrators. A girl was killed in the town of Podujevo,

scene of some of the flercest clashes, while an adult was

Tanks were seen moving towards the Kosovo-Albanian

border and fighter jets flew low

over Pristina, the provincial

capital. But the army did not

fire shots or use any force

against the demonstrators.

The local authorities in

Kosovo sent local army units

on manoeuvres throughout the

region in what is regarded as a

show of force and a possible back-up to police facing contin-

killed in Magura.

forces and ethnic Albanians.

in Beigrade

army units

Japan will accept continued curbs on its car exports to the EC after 1992 but not after 2000. A statement issued in Tokyo came as European foreign ministers prepare to try to forge a common policy on opening the market to Japanese car imports before 1992. Average EC market share for Japa-nese car imports is 10 per cent, but in Denmark and Ireland it is 30 per cent.

Japan and one in the UK, with the Sunderland plant as the sole source for the European

At the same time the UK plant will be the sole world source for the Primera hatchback model, the car that Nissan is considering for export to

Japan.
The company has begun an engineering and marketing study for the project, which would include minor re-engineering of the European prod-uct to meet technical specifications for the Japanese domestic market. The company is considering initial export volumes to Japan of 2,000-4,000 a year, with first shipments possibly

opening ceremony of a new catalyst plant just outside the

"Like everything else includ-ing, alas, ourselves," Mr Ripa di Meana told his audience,

"catalysts become less efficient as they become older. Regular

checks on their working effi-ciency are therefore vital if the (EC's) emission standards are

to be complied with on a con-

Belgian capital

EC plans regular exhaust catalyst tests

Some Japanese car makers are already exporting cars to are already exporting cars to Asia from assembly plants in the US, with Honda exporting to Japan and Toyota exporting US-built cars to Taiwan. The Primera range will be crucial to the future of Nissan's £617m (just over \$1bn) UK car plant,

the first Japanese car plant to be built in Europe.

The UK-built Primera, which will be launched in both four-door saloon and five-door hatchback versions with a range of high performance 1.6 and 2.0 litre 16-valve, twin cam engines, will spearhead the company's growing assault on continental European markets. The car will pose stiff compe-tition in Europe for ageing rivals such as Ford's Sierra as well as more recent introduc-

tions such as the Opel Vectra/ Vauxhall Cavalier and the Mr Yutaka Kume, Nissan president, said that Nissan was aiming to sell close to 220,000 a year of the new Primera/Infiniti iti G20 range worldwide, of which around 102,000 would be

sold in Europe, 60,000 in Japan and 54,000 in the US. In Japan, the Primera will replace the existing Nissan Auster and will be available in

Brussels officials say that

the need for regular technical checks is highlighted by expe-rience in the US, where some

car owners deliberately discon-nect their "cats" because they

The Commission's latest initiative will not only have implications for those EC coun-

tries which do not aiready

have a technical control sys-tem for vehicles. It is likely

Tanks enter Glogovac, Kosovo province, yesterday after clashes between police and demonstrators

army requires agreement by the Federal State Presidency,

which during a meeting earlier this week ruled out sending in the Federal army to contain

the violence between the police and the ethnic Albanians. The

army remains reluctant to be

drawn into the Kosovo conflict

which has already officially

are expensive to run.

1.8 and 2.0 litre versions. Capacity for the Primera at the Sunderland plant of more than 100,000 a year should be reached in 1991.

It is expected that around half of the production will be aimed at the UK market, with the balance going to continental European markets as well

as small volumes to Japan.
The UK-built Primera, which
is planned to reach a local (European Community) content of at least 80 per cent, will be crucial to the company's efforts to increase its sales in markets such as Italy, France and Spain, which currently have tight restrictions on direct car imports from Japan.
Nissan began exports of UKbuilt Bluebirds to other European markets in October 1988.
UK output totalled 77,000 last

year of which 44 per cent was sold in continental Europe. A second small Micra-class car range with a 100,000-a-year capacity will be added at Sunderland in 1992, bringing total capacity at the plant to more than 200,000 a year.

The Primera marks a further radical departure for Nissan towards far more adventurous, aerodynamic and sporty styl-

also to provide a big boost for those companies supplying "cat" testing equipment. Indus-try estimates point to a market in the mid-1990s of more than

20m vehicle catalysts a year.
Mr Ripa di Meana said that
he hoped proposals for stricter
emission standards for cars

over 1.4 litres will be approved "during this year". He also argued that industry should

not be afraid of higher environ-

Meanwhile, the Federal State

authorities yesterday said they

would not tolerate any "sepa-ratist or nationalist" forces which hindered the economic

and political reforms, but

instead indicated it would negotiate with movements

which upheld the constitution

and the territorial integrity of the Yugoslav Federation.

income. Countries in arrears would then adopt an IMF pro-

gramme to build up enough credits to have their arrears

paid off by the pool. Such coun-

tries' quotas would then be reconstructed and they would return to full IMF membership.

Opposition seems likely to be strong. The Bundesbank, which holds West Germany's

gold reserves, believes the selling of IMF gold would provide an undesirable precedent because it smacks of debt for-giveness, which should not be

countenanced.

Depending on how strongly the US pushes the idea, it seems likely to further delay

the talks on the quota increas

which were delayed until last year by the US refusing to

agree to discussions on an increase. Agreement on the

plan would need accord from 85 per cent of the IMF's 152

Sale of IMF's

gold opposed

Continued from Page 1

mental standards.



#### Japanese land prices will be held, says Mieno

especially as the country is in the midst of a general election

Hashimoto, the Finance Minis-ter, to delay a planned increase in the official discount rate. Yesterday, Mr Mieno said

Comprehensive measure

we sit back? The answer is 'no'," said Mr Mieuo. By monetary policy alone, the central bank could not

April 1, it said. The report emphasises the bank's concern about the risk of a possible resurgence in inflation, warning that it is necessary to keep a watch on

The central bank's predic-

deceleration in US growth.
However, the report's authors say there is little seri-

MR Yasushi Mieno, the governor of the Bank of Japan, yesterday stated his determination to carb the threat of a resurgence in land prices.

A further rise would widen the gap between the haves and have nots and increase social injustice, he told Japanese and foreign businessmen vexter-

foreign businessmen yester-day. It would also harm the country's economic strength and raise the risk of fuelling inflation, he said. Mr Mieno's comments were

campaign. However, Mr Mieno has

Last December, he fought off an attempt by Mr Ryutaro

were necessary, as envisaged in the Basic Land Law, a reform act, passed by the Diet (Parliament) last December. However, the law was not yet being put into effect. "Should

suppress land prices. "But that doesn't mean we should not do



By Stefan Wagstyl in Tokyo

unusually outspoken for a Jap-anese central bank official,

made clear since he took office last autumn that he is not afraid of confronting politi-

resterday, mr mieno sain complex reasons lay behind upward pressure on land prices, including tax policy and the attitude of financial companies. Financial institutions should not hand land over to speculators.

 The Bank of Japan forecasts in a report published this week that economic growth WIH slow.

Personal consumption will overtake private plant and equipment investment as the thief engine of economic growth, but the rate of increase is expected to decline in the second half of the 1990 financial year, which begins

labour shortages, the rise in lending, the stability of the yen and import cost increases in order to preserve price sta-

tions are echoed in a survey carried out by the Industrial Bank of Japan, which also forecast a slight slow-down due to the impact of rising import costs, labour shortages, higher interest rates and a

ous cause for concern. After four years of expansion it was normal for the economy to slow to take account of con-straints, particularly the lack of labour.

IBJ said that most big companies would easily cope. Small and medium-sized com-panies would suffer profit declines as they tried to control higher costs.

#### adying and sterling continuing to recover. There is confirmation, too, at the quoted company level: another bankruptcy yesterday, three profits warn-ings and two abrupt departures by chief executives. Barclays It is little wonder that Bar-, clays' share price is at an all time high. On the day it sacked

a dozen brokers at its BZW 1987 1988 1989 90

a dozen brokers at its BZW
merchant banking subsidiary,
it has replaced them with an
ace part-time salesman. What
broker could have pulled off
Mr Lawson's trick of selling
the Government's stake in BP
at 120p, then be hailed as one
of the shrewdest financial
hrains around on agreeing to brains around on agreeing to buy it back at 70p less than a month later? This sort of chutzpah is greatly admired on Wall Street, and fits in well with Barclays' undisguised ambition to entrench itself as Britain's leading commercial bank.

The tightness of UK policy is

becoming increasingly apparent, with the bond markets

The retail banks have been feeling increasingly victimised by the present Government. The rows over student loans, the Third World debt matrix, credit cards and local authority swaps must have made some o them them wonder if it would not be worth making some serious political contributions again. However, Barclays will doubtless intend to use Mr Lawson as more than a highly paid rollitical labbuist sens paid political lobbyist, especially since he has never been a clubbable politician like Nat-West's Lord Boardman any-

Mr Lawson's two biggest assets are his contacts book, especially its international entries, and the undoubted power of his intellect. He may lack managerial experience but his duties are non-executive; and Barclays, so it says, has no intention of changing that.

Despite its halfway loss of 28m, MFI still looks the stores buyout most likely to succeed. Part of the secret lies in having got in early, not only with the iginal buyout but with the refinancing. The company now claims to be able to stand base rates one or even two points higher without further cash injection. It helps that the original management team remains in apparent barmony; and perhaps above all, the business is making an operat**GPG** Share price (pence)

Mr Lawson

banks on Barclays

ing profit equal to three-quar-ters of the interest bill. If the recovery in consumer demand continues – and MFI says its sales have been back on an even keel since Christ-

mas – gearing could soon be a benign force again.

Generalisations are the harder because MFI is a sounder business than most of its rivals and fellow-sufferers. Acquiring its supplier at the time of the buyout, thus com-bining operational and finan-cial gearing, could have been suicide. But the manufacturing operation seems flexible enough to allow variable costs to come down faster than fixed costs are rising - a formula which has yet to be repeated in the retailing business itself. The move up-market with the Schreiber and Hygena brands seems meanwhile to have increased market share with little cost to gross margins. If, as still promised, MFI is to come to the market within three years, Asda's 25 per cent could yet prove a windfall.

GPG

Sir Ron Brierley's IEP must be joking in telling us how eager it is to rejuvenate the small financial services outilts which are left of Guinness Peat. Wednesday's annual report from GPG, a strangely lavish document for a such a rump of a company, suggests there must be some more compelling motive for IEP's rock-bottom 17p per share bid. One of GPG's businesses is an Oregon life insurance broker with a client base of savings and loans, three of them in Queer Street; the other a Texas fund manager, which last year GPG could not sell to its management at a decent price.

More likely, IEP is after GPG's net cash of \$89m, plus

perhaps its Stock Exchange quote as an apt raiding vehicle for Sir Ron in London's next bull market. Unfortunately, IEP is vague on whether or not it wants to keep GPG's listing, and that leaves its public shareholders, with 39 per cent, in a quandary.

In terms of price, at about 1.2 times net assets the bid is an insult. But it is also the only

thing on offer, especially since the 28 banks who owned the other 61 per cent of GPG have already sold to IEP. This is understandable banking behav-iour, since the 28 have now got back almost all the £100m they lent to GPG's former owners. But GPG's other shareholders, Mr Maxwell and Lord Kissin at their head, must decide whether it is worth not accepting the bid and taking the risk of a ride with Sir Ron.

Electrolux

It is not just in the UK that It is not just in the UK that consumer markets have been suffering. Electrolux's profits, down 18.6 per cent in the fourth quarter. Illustrate the gloomy state of the US and Italian white goods markets as well. The fact that the Swedish group increased its dividend by just 8.7 per cent, compared with the more recent 15 per with the more recent 15 per cent norm, suggests the pros-pects for 1990 are little better. The mere 3.4 per cent fall in annual profits owes much to some Skr400-Skr450m of profits on disposals.

But in accordance with good business school principles, Electrolux is not stinting on its investment programme, despite the downturn. Several billion kronor are being ploughed into refrigeration, washing machine and dishwasher plants; the costs have reduced interest cover from four to three times

four to three times. Shareholders will doubtless appreciate this spending in the long term; in the short term they might be entitled to expect more progress from the non-white goods divisions, which represent half of sales. That, after all, is what diversification is supposed to be about. But a combination of weak demand in building products and nigher aluminium oxide prices mean that earnings are likely to be flat this year. Although the Wallenberg stake means that the emun is safe from hostile unbundling, someone ought to question whether the group's six-divi-sional spread is maximising

This announcement appears as a matter of record only.



## Solvay Deutschland GmbH

DM 1,600,000,000 Revolving Dual Interest Base Facility

Arranger

Deutsche Bank Luxembourg S.A.

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Co-Lead Managers

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Schweizerische Kreditanstalt (Deutschland) AG

Westdeutsche Landesbank Girozentrale

Deutsche Bank Luxembourg S.A.

#### Soviet workers threaten strike Continued from Page 1

union leader in Pskov as saying: "We must always be aware of what we gain and lose when we adopt such resolutions, and what we gain in this case is clear - more social

However, a decision by the unions to strike could bring them into direct conflict with legislation passed by the Soviet parliament after the summer's miners' dispute, banning strikes in certain crucial sectors of the economy. The law banned strikes in the transport, fuel, energy and defence industries and in other sectors where stoppages could have "serious and dangerous

consequences. However, union leaders may favour taking a radical stand as a means of retrieving some of the credibility with workers they lost during the miners' strike, where unofficial strike committees took the lead.

By Robert Taylor in Stockholm

ued demonstrations by ethnic

The units, which are ulti-

mately answerable to the Federal authorities, had remained

in their barracks since ethnic

Albanians took to the streets

10 days ago demanding free

elections and an end to the

state of emergency.

Any full deployment of the

Albaniana

THE SWEDISH Government yesterday refused a request by industrial leaders to intervene in a dispute that has closed the country's banks since Monday. The industrialists fear the conflict will have a serious impact on business if it persists. But Mrs Mona Sahlin, the Labour Minister, said: "It is the two parties in the dispute who have responsibility for a settle-

with a rise of Skr2,800 (\$450) a month for the lowest paid.

The mediator trying to resolve the bank conflict called on the two sides to meet him this afternoon with the pros-

WORLD WEATHER

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#### Stockholm refuses to intervene in bank dispute

pect of a resumption of peace efforts over the weekend. The bank union has rejected the mediator's last offer of an increase of 8.25 per cent. Finnish banks yesterday locked out employees following their refusal last week to make transfers between banks as part of their campaign for a 10 per cent wage increase, writes Enrique Tessieri in Helsinki. The employees refused a mediator's proposal for a 6.2 per cent rise, and Mr Esko Ollila, a Bank of Finland official, said the wage dispute

The banks locked out their 50,000 employees in retaliation for a union decision to call on its 1,500 members in foreign financial transactions to strike. The union is seeking a 15 per cent pay rise for bank workers

might take two weeks to resolve. The bank employees plan to strike on February 15 if their demands are not met.

The lock-out is expected to
put a strain on state-owned Postipankki, the only bank to

Continued from Page 1

the past categorically ruled out a neutralised Germany. The US, in fact, suggested last month that East Germany would have to join Nato if it united with West Germany, an idea rejected by Mr Hans-Die-trich Genscher, the West Ger-man Foreign Minister. Mr Genscher is expected to

keep its doors open during the

US Secretary of State, to discuss West Germany's position Mr Modrow gave no time-scale for his plan but noted

visit Washington today for talks with Mr James Baker, the

Kohl rejects German neutrality plan that the "hour has come" to

draw a line under the Second World War and conclude a German peace treaty. In Berlin, joy at the prospect of unification was tempered by doubts about the four-step

A significant minority of people in both halves of the city said they were worried about the possible re-emergence of a German superpower and the effect on East German's few possible services. many's 16m population.

• West German shares jumped

boosted by fresh market enthusiasm over reforms in East Germany and the possibility of a reunification of the two Germanys. Regter reports from

"There are so many undreamed of opportunities linked to the opening of East Germany," said one trader. "If reunification came about it would be tremendous for West German firms."

Dealers said comments from Mr Modrow after the bourse closed held out the prospect for nearly 2 per cent in hectic Frankfurt trade on Thursday, further strong gains on Friday. The state of the s

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INSIDE

#### Desperately seeking the fruits of success



Mr Michael Spindler (left), new chief operating offi-cer at Apple Computer, has a way to go to live up to his reputation as a "brilliant operations strat-egist." Apple is in sober and down-beat mood at its failure to meet its sales and earnings projections over the Christ-mas quarter, and is

recognising weaknesses. In product and management. Louise Kehoe reports on the critical role Mr Spindler will play. Page 17

Jewel in Hafskind's crown

Harslund Nycomed, with estimated sales last year of NKr3.1bn (\$479m), is a minnow in the \$130bn-a-year international drugs industry. But it has one glearning jewel in its crown: Omnipaque, a contrast fluid used in X-rays. Last year Omnipaque, accounted by recently 20 per year Omnipaque accounted for roughly 70 per cent of the group's pre-tax profit. The company's goals now are to expand its marketing network and introduce new products. Page 15

#### Golden image tarnishes



Union leaders, govern-ment and public silks are bemoaning the deteriora-tion of Malaysia Airlines System's "golden ser-vice." Although the carrier's financial performance over the last

two years has been solid. it has been stretched by an expanding network,

#### Can pay, went to pay

Companies are increasingly pressing banks to introduce a procedure for electronic payment of bills, but such a system poses an enormous challenge for banks. The problem is documentation: when a payment is made from a corporate bank account, the corporate finance department needs a remittance advice to balance the books. Page 23

#### Grassroots farming



Romanian farmers are confused but excited

following the overthrow of a Communist sys-tem that replaced peasants and landfords with ripore than 4,000 co-operatives and state farms. The interim government has plans to hand back 2m nectares of co-operative land to the peasants, who will be able to grow whatever they want and will no longer be obliged to sell crops to the state. Page 24

#### **Market Statistics**

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# by 3% to

SKr3.6bn

By Robert Taylor in Stockholm

ELECTROLUX of Sweden, the world's leading white goods manufacturer, yesterday reported a 3 per cent fall in 1986 pre-tax profits from SKr3.72bm to SKr3.8bn (\$590m). It plans to raise its annual dividend from

SKY11.50 a share to SKY12.50. The latest result, struck after financial items, was much better than had been predicted by analysts, but included non-recurrent items which generated a net contribution to earnings of around SKr100m to SKr200m. Mr Anders Scharp, president and chief executive, said there would be a consolidation in performance this

Sales rose by 15 per cent in 1989 to SKr85bn from SKr73.96bn. The return on equity after full tax was 17 per

cent compared with 19 per cent in the previous year. In the fourth quarter of 1989, profit after financial items fell to SKr938m from SKr1.152bn a year earlier, while sales rose to SKr20.94bn from SKr19.87bn. Electrolux and the demand by

white goods, which represent 52 per cent of its product sales, continued weak in the final quarter of 1989, particularly in the US, Britain and Maly,

The North American market,

where the company sells a third of its production compared with 38 per cent inside the European Community, was highly competi-tive. Electrolux said there had been a "considerable decline in sales volume for leisure appliances" in the US.

However, Mr Scharp also indidemand for white goods in Conti-nental Europe, notably in West Germany. Total sales for house-hold appliances rose 6 per cent in 1989 to SKr43.7bn from In other business areas the

company's sales performance was much better. In outdoor products there was a 69 per cent improvement in sales last year to SKr8.4bn from SKr4.96bn in

A 20 per cent growth in sales recorded as well as an 18 per cent improvement in commercial services sales and 17 per cent in building components.

Electrolux added that extensive efforts had been made last year to strengthen long-term competitiveness in its core business areas. As a consequence charges had been taken against earnings, with substantial costs for new production facilities and ent of new products. Lex, Page 14

# Electrolux profits slip Puma changes hands again

No need to refinance, says MFI

By John Burton in Stockholm and Andrew Fisher in Frankfurt

Friday February 2 1990

German sporting goods concern, is changing hands again – less than a year after it was purchased by Cosa Liebermann Holding, a Swiss-run trading company which operates out of

Hong Kong.

Aritmos, Sweden's leading sports equipment company, said yesterday it had bought 49 per cent of Puma's voting shares from Cosa Liebermanu for SKr355m (\$55m), with an option for a complete takeover next

sports shoe and clothing com-pany with annual sales of SKr5.5bn, placing it behind Adidas, Reebok and Nike.

Aritmos claims the deal will make it the world's fourth-largest

If Aritmos acts on its option, it will acquire full voting power in Puma and 72 per cent of its equity. The remaining 28 per cent

By Maggie Urry in London

retailer, said yesterday.

THERE IS no need for any further cash injection at MFI, Mr

Derek Hunt, chairman of the kitchen and bedroom furniture

Although market conditions had not improved, Mr Hunt said, "trading in the five weeks since

aging."
On a "like-for-like" basis, he said, trading was "only just below that of last year." It was not until last March that trading

turned down sharply, affected by high interest rates which hit con-

sumer confidence and cut activ-

ity in house moving — more money is spent on MFI goods when people change properties.

Mr Hunt said the group had adequate working capital and that "whatever the immediate

future birings, we can more than see it through with our present financial arrangements."

He said the group could cope if

interest rates rose again and that he hoped to float the company

within three years.

MFI was bought out by its

management in November 1987 for £718m (\$1.15bn). It ran into problems last summer after the

trading downturn left it unable to meet an interest payment in

These were released when its 25 per cent shareholder Asda, the

Mr Hunt called the figures dis-

PUMA, the troubled West of Puma's capital stock is traded on the West German stock exchange as preference shares, which will be unaffected by the deal. These were trading at DM395 yesterday. The preference shares, which

were issued in the summer of 1986, had soured to more than DM1,500 before the collapse of sales in the US which plunged the company into the red that

With Puma's shoes trailing badly in the battle for US consumers' attention, the company brought in outside management. Mr Armin Dassler, who owned the company with his brother Gerd, had already stepped down as chief executive because of ill-health. Their father, Rudolf Dassler, had founded Puma after quarrelling with his brother Adi, founder of Adidas, the rival sports shoe company.

Having worked strenuously to recover from its US sales debacle, Puma expects a break-even result for last year, after three years of losses, and a small profit gain in

Mr Ingvar Wenehed, Aritmos' chief executive, said one of the benefits of the takeover would be improved savings on shoes pur-chased from subcontracted manufacturera.

Bulk purchases by Aritmos would total 30m pairs of shoes, lowering the purchase price by 5 US cents per pair and raising profits by about SKr9m. Despite fierce competition in

the US market, Mr Wenehed pre-dicted that sales of Puma soccer shoes could grow there due to increased American interest in the sport res-ulting from its participation in the World Cup this year and its hosting of the event in 1994.

Aritmos reported a profit of SKr325m on sales of SKr3.4bn in 1988 and predicts a profit of SKr525m for 1989. Previously involved in food processing and financial management operations, Helsingborg-based Aritmos did not enter the sport-ing goods sector until 1981 when it purchased another Helsingborg company. Tretorn, which speci-alises in tennis shoes in addition

to tennis balls.
It expanded its sporting good business to the US in 1986 when it bought Etonic, which markets golf and running shoes from Colgate-Palmolive.

Nearly a year ago, Puma sold its US operation to the local man-agement, who renamed it Sports Enterprises. Aritmos has also purchased this company to allow it to market Puma's products in the US through its own subsidiary, Tretorn/Etonic.

## **Brierley in** £55m bid for UK group

By David Lascelles in London

SIR RON Brierley, the New SIR RON Brierley, the New Zealand businessman, emerged yesterday as the potential buyer of GPG, the trouble-prone UK financial services group, with an offer valuing it at £55m (\$91.9m). If the bid succeeds, it would mark the closing chapter in a decade-long saga of turmoil at GPG, formerly known as Guinness Peat Group, where nearly two-thirds of the shares are in the hands of bank creditors.

the hands of bank creditors.
The bid is being made by
Industrial Equity (Pacific), the industrial Equity (Pacific), the international investment vehicle of Brierley Investments Ltd (BIL). IEP is offering 17p per share. Although this is below GPG's recent trading price of 23p, it is above its net asset value of 14.3p per share. The shares closed last night at 19p, down 4p.

The hid has been irrevocably accepted by SM Nominees, the group of 28 banks headed by Samuel Montagu which owns 61 per cent of GPG.

It came by the stake when Equiticorp, the New Zealand con-glomerate headed by Mr Alan Hawkins, went into voluntary liquidation a year ago. Equiticorp owned 61 per cent of GPG and had pledged the shares as secu-rity for a £100m loan from the

The other leading shareholders are Mr Robert Maxwell, the UK publisher, with 14.9 per cent, and Lord Kissin, the founder of the Guinness Peat Group with 5 per

Gunness Peat Group with 5 per cent. Neither made any immediate statement about their intentions yesterday.

Following a series of divestments last year, GPG's principal asset is a cash pile worth \$141m and two businesses, Management Compensation Group in Cregon and Ragie Trust and Manage. and Bagle Trust and Management in Houston. The company shifted its headquarters to Port-

anired its headquarters to Port-land, Oregon last year. In 1989 GPG made a net profit of \$17.3m excluding \$46m of extraordinary profits from the sale of subsidiaries. Mr Stuart Mitchell, IEP's UK

representative, said the company was making the bid because it could be enhanced by more force foi management. He denied that there was any

intention to break up the group and said that IEP intended to work with the management of the component companies.

IEP expected the bid to result

in the delisting of GPG, he said. But if insufficient acceptances were received IEP would be willing to continue with GPG as a

John Randell, left, finance director of MVI, talking to Derek Hunt, chairman and chief executive, at the presentation of yesterday's hiterim results in London

profit fell by 55 per cent to £22.1m and, after an interest charge of 230.1m (£25.5m), pre-tax losses were 28m (profit £24.5m). The fig-A 236m rights issue and a deferral of 260m of debt repayments were agreed with bankers and investors. The group was ures included a £2.8m extraordinary debit which Mr Hunt said was the cost involved in the group's refinancing in Aug-

yesterday formally reporting interim results for the period up to November 11, 1989. Mr Hunt said that MFI had been mentioned alongside "certain other retailers in our market sector" which are "suffering far more severe financial problems." food retail group, announced its interim results in December. He was understood to be ref-

erring to Lowndes Queens-way, the furniture and carappointing. On sales little changed at £304m, operating pet group, and Magnet, the Mr Hunt also said that MFI

management buy-out and "will

only re-finance once."

Lowndes has recently tied up

its second refinancing, while Magnet's buy-out took place only

was still reporting operating profits and that "we still have the same team of directors - all of them - that were behind the management buy-out."
Mr John O'Connell, managing director, said that the group had

costs, though not by as much as fixed costs had risen. The manuwell above their break-even level

Mr John Randall, finance director, said the group had about 2500m of debt, of which 60 per cent was at fixed-interest rates which would begin to unwind in

The group's interim preference dividend, of £6.5m, had been deferred to preserve cash and capital expenditure had been

quoted company. Lex, Page 14

## Sock Shop warns of loss for year

By Maggle Urry in London

SOCK SHOP International, the UK hosiery retailer, said yester-day that it expected to make a "material loss" in the year to February 28, compared with a 22.4m (\$4m) pre-tax profit in the previous 12 months. The group's shares, quoted on the Unlisted Securities Market, dropped 15p to

50p, valuing the group at £11m. Last month Sock Shop revealed that it was in talks about a refinancing of the group and was planning a restructuring of its loss-making US business. Yesterday it said these talks were continuing and its bankers were continuing their support.

Mr Peter Moss, director of corporate development, said he could not expand on the state-ment or define "material." He hoped the group could say more about the refinancing when interim results were announced on February 9. Analysts said the annual loss could run to several million pounds.
It is expected that an outside

investor will inject equity capital into the group, perhaps reducing from 80 per cent to under 50 per Jan 1989 A 43 per cent rise in

cent the stake held by Ms Sophie Mirman, chairman and joint managing director, and her hus-band, Mr Richard Ross, joint managing director. The group has heavy borrowings it wants to reduce to be able to expand in

interim figures, to August 31, to show a loss, as trading in the summer period was hit by hot weather and transport strikes, as well as high interest rates depressing consumer spending and raising the group's interest charges. Mild autumn weather is Analysis are expecting the also thought to have hit trade.

Rapid growth gives way to losses and closures

1983 Sock Shop founded by Ms Sophie Mirman and husband Mr Richard Ross: they earlier helped build the Tie Rack chain.

May 1987 Sock Shop floated on USM, valued at £27.5m (\$45.9m) by offer price of 125p. Forecast pre-tax profits of £1.65m for year to end-September 1987. Offer subscribed 53 times; share price closed at 257p on first day. Det 1987 First shops open in Jan 1988 Annual profits of £1.8m announced, beating flotation foreannual profits to £2.62m reported.

July 1989 First signs of trouble \$2.5m to £2.4m. US stores incur a £677,000 loss.

Dec 1989 Company announces closure of US shops and negotiations with a potential partner.

Jan 1990 Sock Shop announces

appear when profits for 12 months to end-February fall from

that it is in talks with bankers about a refinancing and expects a write-off in the US. Feb 1990 Warns of a "material" s for year and continuing talks

## ABB buys remainder of UK arm

By Andrew Hill in London and John Wicks in Zurich

SHARES in ABB Kent (Holdings) leaped 25 per cent yesterday after Asea Brown Boveri (ABB), the Swiss-Swedish engineering group which holds a majority stake, made an other for the UKbased company's remaining

ABB cours 54.5 per cent of ABB Kent, the world's secondlargest manufacturer of water meters, and will pay 178p in cash for each of the remaining shares. That values the company at £135m (\$225.5m). The shares rose 35p to 168p in London yesterday. ABB Kent makes valves, meters, industrial measurement and process control equipment and has been building up its European water meter business in the last year. Only Schlumberger, the US oil services group, makes more water meters.

The company is also expecting strong growth in the UK market. The newly privatised British water companies will be unable to use rateable value, the traditional basis for water charges, beyond the end of the century and many are considering meter

ing as an alternative.
Mr Sune Carlsson, executive vice-president of ABB in Zurich, said some of the British company's activities such as process automation and instrumentation overlapped with those of ABB's new US subsidiary, Combustion Engineering, which it bought last year.

Given a highly competitive changing

technology, said Mr Carleson there was a clear need for the co-ordination of product development, manufacturing and marketing, in the interests of econo-In 1988, ABB Kent made SRAm

Meters represented about 40 per cent of turnover. Brown Boveri Group, which merged with Asea two years ago, hought its stake in George Kent

before tax on sales of £130m.

The entire ABB group, a highly diversified engineering concern, had sales of \$17.83ba for the whole of 1988 and \$15.91ba for the first nine months of 1960, 21 per cent up on the corresponding period the market and rapidly changing year before.

This announcement appears as a matter of record only



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#### INTERNATIONAL COMPANIES AND FINANCE

## Hachette invites bids for prime Paris real estate

HACHETTE, the French publishing group, has put its newspaper distribution centre,

newspaper distribution centre, a substantial building in the heart of Paris, up for sale.

The building is expected to represent one of the biggest real estate transactions in the French market this year.

Banque Arjil, the investment bank controlled by Mr Jean-Luc Lagardère, Hachette's chairman, is inviting bids for the property in a two-round

the property in a two-round auction to be completed by April, with a minimum bid of FFr1.7bn (\$296.7m).

Paris property specialists expect that the building, occu-pied until 1991 by Nouvelles

Messageries de la Presse Parisienne (NMPP), the leading French newspaper distributor, could fetch substantially more than this minimum.

The property represents a total of 33,389 sq metres of floor space, with a further 6,704 sq metres of basement area, on a site of 5.300 sq metres. The headquarters of the Pechiney aluminium group, sold last year for FFr2.76bn, represented almost exactly the same

above ground floor space.
The NMPP building stands
on rue Réaumur in the second arrondissement outside what is generally regarded as Paris's golden triangle. Nevertheless, it stands only a hundred yards from the Paris stock exchange and close to the headquarters of most of the biggest French

Hachette said yesterday that the sale resulted both from NMPP's need to move to mod-ern accommodation, and from its strategy of realising sleeping assets.
The sale of the NMPP build-

ing will reduce Hachette's debt levels, which rose after a series of recent acquisitions, particu-larly two US purchases made in late 1988: Grolier, the encyclopaedia company, for \$449m, and Diamandis, the magazine

and ahroad.

Mercury has a 15 per cent shareholding in Fonfir as do the Spanish banks Banco de Zaragozano and Bankinter.

The venture marks an ambitious new step for Coffr, which will be broadening its activities in Spain.

and abroad

investing in medium sized Spanish companies seeking expansion both domestically

Cofir joins

investment

firm launch

By Tom Burns in Madrid

Warburg in

ties in Spain.

Over the past two years
Cofir has spent heavily to
acquire strong positions in key
sectors and it will now be purchasing, through Fonfir, smaller stakes in diverse com-

Coffr last year acquired a 49 per cent stake in Bodegas Berberana, the second most important Rioja wine producer, a 35 per cent stake in NH Hoteles, a domestic hotel chain, and 49 per cent of a fashion shop chain called Mas-

#### Vaduz bank | Sanofi increases earnings by 20% with strong sales By William Dawkins in Paris

SANOFI, the French

pharmaceuticals group con-trolled by the Elf Aquitaine oil producer, yesterday announced a 17.7 per cent increase in sales to FFr17.15bn (\$3bn) for 1989. The group estimated that last year's net profits would come out at between 20 per cent and 25 per cent above the FF1977m achieved in 1988.

Stripping out the impact of acquisitions made during the year, the turnover rose at an underlying 8.4 per cent to

of this decade, said officials.

The funds come from the 50 founding investors of Arianes-

pace, which is 58 per cent owned by French interests and

FFr15.83bn, the group said. Sales growth was slower in the second half, an underlying 6.6 per cent up from the same period of the previous year.
The perfumes and beauty

products division, which embraces Yves Rocher, Nina Ricci and Van Cleef & Arples, put in the fastest underlying growth, with a 12.3 per cent increase in sales. The blo activtties division was the slowest growing, with an underlying 6.3 per cent sales increase.

Cash injection for Arianespace

# Single-minded approach to X-rays.

Peter Marsh examines the unconventional strengths of Hafslund

t is a pharmaceutical com-pany but its best selling I product is not strictly a drug. It plans to expand in the European Community by an acquisition in Austria, which is not in the Common Market.

It has a sideline in running power stations and it gains a COFIR, the Spanish investment arm of Cerus, Mr Carlo De Benedetti's European Carlo De Benedetti's European holding company, has joined forces with Mercury Asset Management of the SG Warburg group to launch Fonfir, a new investment vehicle for the Spanish market with an initial Pia10hn (\$91.9m) capital.

Cofir, which holds a 55 per cent stake in the new company, said Fonfir would be investing in medium sized large chunk of its revenues from the sales efforts of other

companies. It splashed out \$55m last year for a business with no sales. Its chief executive is a former insurance offi-cial and its chairman is an entrepreneur who is also at the helm of a computer company. Welcome to Hafslund

Nycomed, among the world's least conventional pharmaceu-tical groups. The Oslo-based Hafslund, with estimated sales last year of NKr3.1bn (about \$480m), is a minnow in the \$130bn-a-year international drugs industry.

But in recent years Hafslund has attracted interest because of its single-minded approach to grinding out profits from its one big product. This is Omnipaque, a contrast fluid that enables doctors to take sharper, clearer X-ray images. The formulation, injected into the patient's blood stream before X-ray, has no therapeutic value. But because Omnipaque interacts with the body in

much the same way as a conventional medicine, it is generally categorised as a pharmaceutical product. Omnipaque is one of the two leading products in the \$2bn world market for imaging

world market for imaging reagents for X-ray diagnosis. Bracco, an Italian company which has a marketing the up with E. Merck, a Swiss-based drugs group, provides the other main formulation while Schering of West Germany is responsible for another, older product in this field.

Berlin-based Schering has an

Berlin-based Schering has an important role in the web-like network of relationships between Hafslund and other companies in the imaging field. Schering is unusual in that in some areas of imaging it com-petes with Hafslund, while in others it collaborates.

Hasslund gains half its revenues from Omnipaque. The product last year accounted for roughly 70 per cent of the group's pre-tax profit, esti-mated at some NKribn Other Hafslund activities include sales of drugs such as pain relievers and medical equipment, mainly in Scandinavia. It also runs five hydroelec-tric plants in Norway and makes ferrosilicon products – these last activities being a relic of the Hafslund's original

operations when it was formed late last century. Haslund's smallness, and consequent lack of marketing muscle, forces it to share income from Omnipaque with three other companies which sell the product under licence

in most major markets outside northern Europe.

These companies, Sterling of the US; Japan's Daiichi and Schering, take an estimated two-thirds of the total world sales of Orningane of about sales of Omnipaque of about \$800m a year.

Sterling, a unit of Eastman Kodak, and Daiichi seli the product in the US and Japan while Schering has marketing rights in West Germany, Austria, Switzerland and Italy. Hafslund itself markets the product in Britain, France, the Benelux countries and Scandinavia.

The sharing of revenues and profits over Omnipaque does not unduly bother Mr Svein Asser, Hafslund's 43-year-old

chief energitive.

Mr Aaser – who before taking over at Hafslund in 1986 worked in the insurance, paper and food industries - says he recognises the agreements as vital to boosting his company's income in nations where it does not have a direct pres-

or the longer term he is keen to expand Hafslund's own sales efforts in the US, the world's biggest drugs market, although this is unlikely to take place until the

Inte 1990s.

In Europe, however, the picture is changing more quickly.

Just before Christmas, Hafslund agreed the NKr780m acquisition of CL Pharma, a Vienna-based drugs company with annual sales of about 1550m then owned by the Aug. \$150m, then owned by the Aus-

trian Government.
The deal will take place in stages; Hafslund has bought a 55 per cent stake in CL and is

due to buy the rest over the next three years.

The purchase lifted Hafslund up the world drug-industry sales league table, from 80th position to 65th. But the main reason for Hafslund's interest in CL is the latter's marketing



Mr Svein Aaser: aiming to boost Hafslund's US sales

network, which is especially strong in West Germany, Europe's biggest market for medicines. In the long term CL's sales force is likely to reduce Hafslund's dependence on Schering in sales ventures. Of particular relevance here

is a product coming up through Hafslund's develop-ment trials: S-041, a contrast agent similar to Omnipaque, but used in the relatively new area of magnetic resonance

imaging (MRI).

MRI systems, like X-ray equipment, probe the body for signs of disease. They use a magnetic field and radio waves to produce images of internal gam on a screen. Use of MRI machines, which

can cost up to \$1.5m and are sold by companies such as Philips, General Electric and Siemens, is still in its infancy, especially outside the US. But Hafslund believes that eventually agreet like \$264 ptill add. ally agents like S-041 will add up to a big market in improv-ing MRI images.

According to Hafslund's plans, S-041 will come on to the market in the next 2-3 years. The Osio company has already signed up Sterling to sell the product in the US. Datichi will do the same job in Japan. And Hafslund – not Schering, which makes the single comwhich makes the single com-peting product for MRI imag-ing, and which is already on sale – will itself have respon-sibility for sales in Europe.

Hafslund gained the rights to S-041 through the \$55m pur-chase last year of California-

based Salutar, a research company still in the development stage. Mr Aaser says the money was well spent. "The Salutar research was ahead of us. They are the number one in-the world (in MRI research)."

Soli is one of a number of imaging products being-worked on by Hafslund's 200strong imaging research team. Besides work in X-rays and MRI, the company is also pur-suing other developments in contrast agents that can aid

ultrasound diagnosis.

Also in the field of research.

Hashund thinks it could gain
other elements from the CF acquisition besides the com-pany's sales team. CL is not known as a drug innovator." but Hafslund managers say-they were pleased and sur-prised to find it had some good"

research ideas.
Mr Gert Munthe, a Hafslundexecutive who has taken over as CL chairman, says he is especially impressed by new types of arthritis and heartdrugs under development in Vienna, Medicines such as these, assuming they complete clinical development, could be on sale by the mid-1990s, adding to Hafslund's product spread.

he dependence of Haf-slund on Omnipaque-has caused some flutterings among drugs-industry

observers.

"Even though in their field...
they are at the top, they are a
one-product company," says.
Mr Ian Broadhurst, an analyst. at the London office of BNP

at the London office of BNP Securities, the French bank.

Another negative thought some people have about Hafsiund is that it shares a chairman — in the shape of Mr Terje Mikaisen — with Norsk Data, Norway's biggest computer company. Norsk was once thought of as a bigh fiver once thought of as a high flyer but came crashing to earth last year after a succession of financial and management

Mr Asser scorns any talk ofcomparisons between Norsk and Hafslund, where Mr Mikalsen has a non-executive role and is the biggest shareholder-with a stake of 15 per cent.
"In computing, the pace of technical developments means-

that companies can be taken-by surprise. In pharmaceuti-cals that is not the case. We

## group rises to SFr45m

By John Wicks in Zurich

BANK IN Liechtenstein, the Vaduz-based group which last year took over GT Manage-ment of the UK, has reported an 8.5 per cent rise in 1989 net profits to SFr44.9m (\$29.8m).

The bank, which is con-trolled by a foundation of the Liechtenstein royal family, recorded a balance-sheet total up 20 per cent to SFra.6bn

Consolidated assets are put at SFr7.8on against SFr6.4on. The takeover of GT led to a sharp rise in the level of cli-ents' assets under manage-GT alone booked a 48 per cent jump in managed assets between April 1 and December

31 to 26.25bn (\$10.5bn), its pre-tax profits for the period rising 61 per cent to £6.82m. For the parent, the surplus from balance-sheet business rose 9 per cent to SFr65,4m and net brokerage commis-

sions 31 per cent to Earnings from trade in for-eign exchange and precious metals went up 17 per cent to

It expects to pay an unchanged dividend of 12 per

20 per cent in West German

ARIANESPACE, the European spacecraft consortium, which launches more than balf the The money is being raised by world's commercial satellites, yesterday increased its capital a new holding company, Arianespace Participation, which owns 95 per cent of the original by FFr1.06bn (\$185m) to fund operating group and is con-trolled by the same sharehold-ers. This is the biggest equity raising exercise since Arianes-pace's formation in 1979. growth and diversification. The cash will be used to develop small satellite launchers, manned spacecraft and to support Arianespace's cam-paign to be the operator of the

Meanwhile, the group yester-day welcomed two new indusfuture European space shuttle, Hermes, which is expected to come into operation at the end trial investors and made small changes to the ownership structure. Italy's Flat Aviazione is joining the five Italian industrial investors in the orig-inal Arianespace operating

Italy is nearly doubling its stake from 3.6 per cent to 7 per cent, to reflect the greater role played by Italian comparole played by Italian compa-nies in the production of the Ariane 4 and Ariane 5, the latest generations of the group's

Société Nationale des Poudres et Explosifs (SNPE), the French explosives pro-ducer, has also taken a 1 per cent stake in the operating

SNPE will work with BPD Difesa e Spazio, its Italian counterpart and owner of 4.5 per cent of Arianespace's capi-tal, to produce solid fuel for Ariane 5's rocket boosters.

# SAINT-GOBAIN

#### **SAINT GOBAIN IN 1989** ANOTHER YEAR OF GROWTH

The Group profited in 1989 from a favourable environment in almost all of its activities. It was therefore able, at the same time to increase profits, to raise investment to a record level and to develop by external growth.

Based on present estimates presented to the Board of Directors held on January 18, 1990, the key consolidated figures are as

In millions of French Francs	1989 Estimated	1988	1987 Restated
Sales Operating Income Income before tax and profit from	66 000	58 875	54 602
	8 800	8 026	7 267
the sale of non-current assets  Net income from consolidated subsidiaries	7 300	6 465	6 335
	5 000	5 061	3 489
Net income Net income, excluding profit from the sale of non-current assets	4 300	3 077	2 523 2 129
Resources from operations (cash flow) Capital expenditure on plant and equipment Total investment outlay	8 200	7 105	6 207
	5 200	5 357	3 530
	4 300	7 145	2 005

Sales increased by 12% and on a comparable basis by 9%. The Group has consolidated companies acquired recently, in particular Vetri (bottles, Italy), Stettner, TSL and Nuova Sirma (Industrial ceramics, Germany, Great Britain and Italy), Eurocoustic and Glasuld (insulation, France and Denmark), and SISA (cardboard packaging, Italy).

These sales are split: France Internal market 30%, exports from France 12%, other European Countries 37%, the Americas 21%; Operating income has increased by 10%. It is stated after the depreciation charge (MFF 3 700) which has increased by 20% following the major capital expenditure programmes in recent years and a charge for provisions (MFF 900)

income before tax and profit from the sale of non-current assets has increased by 13%. It is stated after interest expense (MFF 1 200) and non-operating costs (MFF 500) close to those of last year.

Profits from the sale of non-current assets have dropped sharply (MFF 600 against MFF 1 114 in 1988.) The income tax charge (MFF 2 800) has increased by 13%. Net income, after deduction of minority interests in Group subsidiaries, has increased by 6% and, excluding capital gains by 17%,

Earnings per share based on the number of shares issued at December 31, 1989 (62 056 010 shares) are FF 69,3 against FF 70,4 for 1988. Excluding capital gains they are FF 58 per share against FF 53,6 in 1988.

Capital expenditure on plant and equipment increased by 16% over 1988. It demonstrates the continuous and considerable effort of construction and renewal of plants which the Group has successfully undertaken. The expenditure is largely covered by cash flow, which has increased by 15%.

In addition there are significant acquisitions of companies which have partly contributed to the growth of the Group. The financing of the acquisitions has been made with a limited increase in net indebtedness. Net indebtedness is some FF 9 800 million against FF 8 665 million at December 31, 1988 which ensures that it is kept to a satisfactory level in comparison with total net equity which is now above FF 30 000 Million.

A review of performance by geographical area shows a further increase in the constribution to net income realised by the French companies in the Group which now account for 44%, a percentage close to their contribution to sales. Other European countries contribute 36% and the Americas 20%.

All the industrial divisions have made positive contributions to net income. The Container, Insulation, Fibre Reinforcement and Industrial Ceramics divisions have again improved their performances. The Flat Glass and Pipe Divisions have maintained them at high levels. The Paper-Wood division has confirmed its return to a satisfactory level. Only the Building Materials division, due to the importance of its sales in North and South America, has a slight decline in profits compared with the previous year.

The progression of results in 1989, their better distribution by activity and by country, reflect the strengthening of the positions of Saint-Gobain. The forecasts made for 1990 confirm the benefit of the decisions taken in recent years and the development prospects of the Group. Compagnie de Saint Gobain

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**NEW ISSUE** 

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February, 1990



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#### INTERNATIONAL COMPANIES AND FINANCE

## Pinnacle West reschedules Hilton debt as MeraBank seized

By Roderick Oram in New York

PINNACLE West Capital, the embattled Arizona holding company, rescheduled \$650m of debt hours after MeraBank, its insolvent savings and loans subsidiary, was seized by fed-eral regulators. With assets of \$6.57bn but

crippled by real estate losses. MeraBank is the largest thrift in Arizona and the fourth largest taken over by the US Government since the thrift crisis

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began in the 1980s. Pinnacle West said the resheduling saves it from filing for Chapter 11 bankruptcy pro-tection and will enable it to inject the \$450m into Mera-Bank demanded by regulators.

The infusion will free Pinns-

cle West of its obligations to

MeraBank, allowing it to concentrate on Arizona Public Service, its original core electric utility business. That is the object of a takeover bid from PacifiCory, a utility holding company serving seven west-ern states. The bid is contingent on Pinnacle West detaching itself from MeraBank.

PacifiCorp has proposed a share swap worth about \$8 a share or \$700m in total, plus assumption of Pinnacle West's debt. The target was trading at about \$5 a share when the offer was launched in December and rose \$% to \$11% yesterday.
The seizure of MeraBank

appeared to surprise Pinnacle West. It thought it had settled

by injecting \$300m in cash and \$150m in a 12-year note. However, regulators said they acted because manage-ment jeopardised the thrift's health by breaking regulations and using unsafe practices. It lost more than \$200m in 1988 and \$190m in the first nine months of last year. It is expec-ted soon to report further write-offs of around \$390m for

fourth quarter. MeraBank was solvent on November 30 by public accounting rules, but regulators said if goodwill was excluded it had a negative tangible net worth of \$337.4m. Pinnacle West paid \$421m for MeraBank in 1995.

bad real estate loans in the

Hilton's share price fell \$4 to \$57\(\frac{1}{2}\) immediately after the amouncement and other takeover stocks fell in sympathy after the brief rebound they had enjoyed on Wednesday.

and reshape

HILTON Hotels, the big Beverly Hills-based hotel and

gaming company, said yester-day it was putting off a deci-sion on any of the takeover and restructuring proposals which had been submitted to

The company's postpone-ment of a restructuring deci-

sion came as a beavy blow to

Wall Street's increasingly hard-pressed takeover specula-

By Anatole Kaletsky

the company's board.

in New York

At yesterday's low prices, Hilton stock was almost 25 per cent below the \$75 level at which it traded only two weeks ago. Hilton officially put itself up for anction last August, when analysis predicted foreign bidders would be willing to pay at least \$6bn or \$120 a share for the company's 278 luxury hotels and three Nevada casi-

However, Wall Street arbithe bids received by the board have been much lower than expected, raising the possibility that Hilton's directors

might choose not to sell the company at all.

The main alternative to an outright takeover is seen as a restructuring, which would ented the sale of some of the company's most prestigious hotel properties, with the pro-ceeds then being paid out as a special dividend to sharehold-

ers.

Hilton's board appeared lukewarm about ail of the plans rumoured ou Wall litret. It saled filliant's management and financial advisers to develop all of the acquisition proposals and restructuring strategies further and report back "within the next several weeks."

The board made clear that it

The board made clear that it might ultimately reject all of these strategies and continue running the company in its present form, without either a takeover or a restructuring.

#### **Gannett lifts** income in final period

By Alan Friedman in New York

GARNETT, one of the leading US media and newspaper con-glomerates, yesterday unveiled an 8.1 per cent rise in fourth quarter net income, to \$127.4m, or 79 cents per

share.
The fourth-quarter results, in line with expectations, were achieved on \$968.6m of revenues, which were up 7 per

cent.

Mr John Curley, Gannett's chairman, said the earnings rise, which came in spite of a weakening economy, reflected the company's diversified

These include USA Today, the tabloid newspaper which claims to have a readership of more than 6m on circulation

of L7m. Gannett said it could not reveal USA Today's exact 1989 revenues, which are thought to be in the \$300m to \$350m

Its other holdings include 81 Its other holdings include \$1 other daily papers, outdoor advertising and 10 television stations and 16 radio stations. Gannett said fourth-quarter earnings included a special non-taxable gain of about \$30m from the sale of a newspaper in Santa Fe, New Mexico.

The company added the gain was offset by fourth-quarter operating and shutdown losses of more than \$30m from GTG Entertainment, an ill-fated television production partner-ship that Gamett is pulling

pany's full 1989 results, for a 53-week year, saw net income rising by 9 per cent to \$397.5m, or \$2.47 on total reve-nues up 6 per cent to \$3.5bm. On Wall Street, where several newspaper stocks were down, Gannett's price was marked \$5 lower to \$40% yesterday morning.

# Hilton delays plans HK bank may buy Lloyds Canada By Bernerd Streen in Toronto and David Lascelles in London

New man to put shine on Apple

for takeover THE Hongkong and Shanghai Bank is a potential buyer of the loss-making Lloyds Bank Canada – a deal that would make it by far the largest for-eign bank in Canada.

The bank has confirmed its

interest in the Lloyds operation though it stresses it is only tentative at this stage. Lloyds Bank of Canada is the

former Continental Bank which was acquired by Lloyds Bank, the UK clearer, for C\$200m (US\$169m) in 1986 when it was in trouble. However the acquisition has not been a success, and it has been evident for some time that Lloyds is a willing seller, though it will not confirm this. Lloyds Bank Canada has assets of C\$4.9bn and is the

country's third biggest for-

A pple Computer's share-holders have come to expect more of the

company's annual meetings.
In the past they have been treated to booming pop music, glitzy graphics and show-biz

style presentations of new

products. In contrast, this

year's event on Wednesday was subdued and serious.

Apple Computer reflects the sobering failure of the com-

pany to meet its sales and

earnings projections over the Christmas quarter and a grow-

ing recognition that product

and management weaknesses have contributed to the short-

Growth in the US personal computer market has slowed significantly over the pest six months. Mr John Sculley, Apple chairman and chief executive admits: "Our hustness is

utive, admits: "Our business is

still booming in Europe and the Pacific but it is running

basically fist in the US."

Apple now expects sales growth of about 10 per cent

this year, halving its projec-

tions of a few months ago. For its first quarter, ending in December, Apple saw net income drop to \$124.8m from

\$140.5m a year earlier. Revenues rose to \$1.49bn from

The ebbing tide of US per-sonal computer sales growth

sonal computer sates grown has revealed significant man-agement problems at Apple and a failure to recognise important market trends.

ing the current quarter Apple may shed as many as 300 from its Cupertino headquarters

staff. Other cost-cutting measures are also being instituted,

doing away with some perks that Apple employees have

enjoyed. Stepping into the middle of

this unhappy situation is Apple's Mr Michael Spindler,

newly appointed chief operating officer. A German national

who has headed Apple's Ruro-

THE MOLSON Companies

improved its position as Can-ada's largest brewer in the

nine months ended December 31, in spite of a tide of dis-counted US beer in the Ontario market in the wake of Cana-

Molson's special chemicals

and hardware and building materials retailing sides also

The group reported earnings using two distinct methods, fol-

lowing last August's merger of its brewing with Carling O'Keefe into a 50-50 joint ven-

ture with Elders IXL of Austra-

lia. Before the impact of the merger, earnings for the nine

months were C\$95.6m (U\$\$81m) or C\$2.91 a share, up

18 per cent from C\$30.6m or C\$2.46 a year earlier. Sales were unchanged at C\$2bn.

da-US free trade.

Lay-offs are imminent. Dur-

The down-beat mood at

eign-owned bank. It has 54 branches and has concentrated on the upmarket retail and mid-sized corporate markets. The British bank out several of its own people, including a new chief executive, into the senior ranks of its Canadian subsidiary. One former senior employee says the British bank gave less attention to Lloyds

Canada than it needed. Lloyds Canada suffered a loss of C\$36.8m in fiscal 1989, by far the most of any foreign bank. This was due to three one-off adjustments, namely higher provisions on old problem loans, a write-down on part of the bank's investment portfolio, and an increase in Third World debt provisions. The bank says its operational performance last year was

pean operations for the past five years, Mr Spindler is about to take over day-to-day operat-

ing responsibilities from Mr

Mr Sculley now plans to focus on product development and long-term strategic plans, with the primary goal of speed-ing up Apple's laggardly prod-

uct development process,

which many blame for the

company's predicament.
Mr Spindler will also, temporarily, fill the management gap created by the abrupt resignation on Monday of Mr Allan

Loren, Apple's top US executive who was president of Apple USA.

The management shake-up

lacks the drama of events sur-rounding the 1985 departure of Mr Steve Jobs, the former Apple chairman. However, it

demonstrates a continuing

struggle between Apple's tech-nical and marketing experts.

Just as Mr Steve Jobs insisted on directing the company according to his vision of the future of personal computing technology — without regard for signals from the marketplace — so today's technology grants at Armie seem to

nology gurus at Apple seem to have lost touch with the reali-

ties of a highly competitive

Strong nine months at Molson

posted a small profit of C\$2.2m. Its net asset value - a clue to the possible sale price - was about C\$220m at the end of

Hongkong Bank of Canada, controlled by Hongkong & Shanghai Banking Corp, is also the product of a 1986 takeover of a troubled domestic bank, in this case Bank of British Columbia. Hongkong Bank has assets of C\$5.4bn and earned C\$34.8m in the year to Oct 31 1989. The bank has been particularly successful in catering to Asian immigrants and inves-

tors in Canada. The attraction of Lloyds for Hongkong Bank is that it would provide an entrance to the central Canadian markets around Ontario, expanding its

Louise Kehoe on the

tough task facing

Michael Spindler

(left), a German

national appointed

officer at Apple, where staff lay-offs

are imminent and

being revised

downwards

sales projections are

Acknowledging that the company had been slow to recognise the potential of the lap-top computer and growing demand for low-priced "low-

and" personal computers, Mr

Sculley said Apple needed to increase its efforts in these seg-

ments of the personal com-

of its product development efforts over the past year toward higher-performance

business-style personal com-puters, in spite of its roots in the consumer end of the per-

A big challenge facing Apple is how to speed up its product development cycle. Apple currently has no plans to intro-

duce new computers this year,

in spite of mounting competi-tion. Its main competitive

advantage — the software that makes the Macintosh computer

easier to use than other per-

sonal computers - is quickly

being eroded with the introduc-

tion of similar programs designed to run on IBM-com-

technology leadership by

Apple hopes to maintain its

sonal computer market.

his represents a signifi-cant switch for Apple, which has directed most

as chief operating

close to that of 1988, when it existing strength on the West

An acquisition would also mark a further shift in the Hong Kong bank's asset structure towards the North American market at a time when it is expanding its presence outside Hong Kong. However, it has already achieved its goal of having 30 per cent of its assets in North America through its ownership of the Marine Mid-land Bank in New York state, and this might curb its appe-tite for fresh business in Can-

Any deal is not thought likely to affect Hongkong Bank's plans for an eventual merger with the Midland Bank of the UK, where it owns 14.9 per cent, though no decisions have yet been made on this.

this year. None the less, critics

charge that Apple is losing its competitive edge. Mr Sculley acknowledges

that the company "must turn up the fire a bit" on new prod-uct development. "We can speed up the decision-making

process on new products."

Apple must also stabilise its

management structures, how-ever. The latest upheaval has clearly created anxiety among

employees.
One employee, seeking some assurance of stability, com-

plained at the shareholders' meeting: "Apple's US market-ing department has been reor-

ganised six or seven times in

the past couple of years."
Mr Sculley replied: "This
will be a year of tightening

management controls at Apple." He aims to achieve closer integration of marketing

and product development

between the engineering and the marketing sides of the com-peny. "With the appointment

of Mike Spindler, you can

expect more consistency in

how we manage our business,' he added.

expected to make further changes in the US marketing and sales organisation. In Europe he established a successful network of 150 independent stores selling Apple products called AppleCenters.

In contrast, US computer retailers typically sell the products of half a dozen computer

companies which compete for

the attention of salesmen with

sales bonuses, consumer rebates and other sales gim-

Mr Spindler will play a criti-

cal role at Apple.

He is described by colleagues as a "brilliant operations strategist." It remains to be seen,

however, whether his experi-ences in the European com-puter market can be success-

fully applied to solving Apple's pressing problems in the US.

Nevertheless, Mr Spindler is

# Bank sues Campeau for default

THE BANK of Montreal is suing Mr Robert Campeau, head of the troubled Campeau Corporation, for defaulting on a US\$21.2m personal loan. Mr Campeau borrowed the money two-and-a-half years ago to help finance the purchase of Campeau voting shares and debentures. He pledged 425,000 Campeau shares and about US\$15m of debentures as collateral.

The conditions were similar.

to a loan of C\$150m made by

Georgia

**Gulf faces** 

cash offer

NL INDUSTRIES, the Texas icals company controlled

by Mr Harold Simmons, the

corporate raider, is to launch a cash tender offer of \$45 per share for Georgia Gulf, a lead-ing integrated chemicals pro-

near. The planned offer, to be

made in the next four days, has sent Georgia Gulf's share price up by \$4% since it was

announced on Tuesday. Yester-

day the company's shares

stood at \$40%. Georgia Gulf, 25 per cent owned by management and

employees, is unlikely to sevour the NL move. Last

November the company rejected a \$50 per share offer,

worth \$1.2bn, from NL.

As a defence, Georgia Gulf is

By Aten Friedman

the National Bank of Canada to Mr Campean at about the same time. National Bank has seized Mr Campeau's collateral of 13m Campeau Corp common shares, am preferred shares and C560m of debentures.

Mr Campean has defaulted on both loans following financial problems after he took over Allied Stores and Federated Department Stores in the US. He owes the Bank of Montreal US\$585,000 in back

Federated and Allied stores whose chains include some of the best-known US department stores, filed for protection from creditors under the US Bankruptcy Code last month after an unsuccessful battle to alle-viate a crippling debt burden. The two groups, both wholly owned subsidiaries, said they were filing for Chapter 11 protection "to preserve operational strength and assets while the comparate debt is while the corporate debt is restructured."

## Compaq stock rises as sales top forecast

By Louise Kehoe in San Francisco

HIGHER than anticipated

HIGHER than anticipated fourth-quarter earnings at Compaq Computer, the Texasbased personal computer manufacturer, boosted the company's stock price yesterday by \$3% to \$79%.

Compaq reported sales of \$2.9hn for 1966, up 39 per centifrom 1968 sales of \$2.1hn. Net income rose to \$333m, an increase of 31 per cent over 1968 when the company earned \$255m. Earnings per share rose \$255m. Earnings per share rose from \$7.76 to \$6.27. Sales for the fourth quarter

were \$788m; an 18 per cent increase over the \$568m of last

Net income for the quarter was \$79m or \$1.84, down 14 per cent from the \$92m or \$2.18 in the fourth guerter of 1988. The earnings dip in the quarter had been anticipated, and most analysts had expected lower

computer market experienced a slowing growth rate," said Mr Rod Canion, president and chief executive. "However, sig-nificant new products combined with strong growth in European and international

sales made 1989 a good year for Compaq."
Sales in Europe and International sales grew 62 per cent and exceeded \$10n for the first time, Mr Canion said. North American sales rose by 24 per

The fourth-quarter earnings decline reflected the slowing growth rate of the personal computer market, combined with increased expenses listed to Compag's entry into related to Company of the computer systems business with its recent introduction of time. the Systempro product line,

the company said.
"We expect this slower marrmings. ket growth to continue in "In 1989 the US personal 1990," Mr Canion stressed.

## Marriott profits suffer in restructuring exercise

By Karen Zagor in New York

MARRIOTT, the hig US hotel chain, yesterday reported neg-ligible fourth-quarter profits, as restructuring charges negated strong earnings from

continuing operations.

The company is selling its sirline catering, fast-food and family restaurant businesses and streamlining its management to concentrate on its core lodging and food service

Mr Bill Marriott, chairman, said: "With restructuring behind us, we believe we can grow at 15 to 20 per cent per year from our 1989 profit base for continuing operations." Net income in the December quarter was \$1m or 1 cent a.

share, against \$65m or 56 cents in 1968. Sales in the quarter rose 18 per cent to \$2.52bn, while operating income fell to

\$137m from \$157m. Excluding a divestiture gain. restructuring charges and write-offs, earnings per share from continuing operations jumped 24 per cent in the 1989

in the full year net income was \$177m or \$1.58, against \$232m or \$1.95 a year earlier. on sales of \$7.54bn compared with \$6.62hn. Excluding extraordinary

items, perchare earnings from continuing operations advanced 10 per cent in the

CHUBB, the US casualty and property insurance company, yesterday reported strong earnyesterday reported strong earn-ings for the fourth quarter and year in spite of heavy catastro-phe losses in the second half following the earthquake in northern California, writes

Karen Zagor.
For the three months ended December 31, net income was. \$107.1m or \$2.44 a share, against \$83.9m or \$2 a year earher. For the full year, net earnings were \$420.8m or \$9.83, compared with \$359.6m or \$8.55 the previous year.

Catastrophe losses for the

year were \$89.5m, of which

1989 slipped 1 per cent to \$2.7bn. The combined loss and expense ratio, after dividends to policy holders, was 101.5 per cent for the year, compared with 99.8 per cent a year ago. Post-tax investment income for 1989, excluding life and

rose 15 per cent to \$345.1m

. The Washington-based com-

 Canada's Federal Government has settled a dispute with Noranda Forest goes into reverse

Third-quarter earnings equalled 78 cents a share, against 64 cents. SOURCES. The merger brought a net realised gain of C\$62m or

C\$1.88 a share for the nine This brought Molson's total earnings for the period to C\$157.5m or C\$4.79 a share. C3157.5m or C34.7b a share.
Diversey Corp's chemical sales rose 3 per cent world-wide. Europe continued to be the most profitable region, while Latin American operations were hit by several

Retail merchandising volume rose 8 per cent in spite of a generally softer consumer economy in Canada and operating profits were better.

acquisition of DeHavilland Canada in 1986, say industry

Boeing paid C\$90m net for DHC and its commuter aircraft assembly plant at Toronto, and later claimed the operation was in worse condition than it

thought It sought C\$110m in costs and damages for correcting health and safety problems at

the plant. The lawsuit will be settled by payment of C\$100m to Boeing by Canada Development

nvestment Corp, the federal

holding company
Boeing will also get a \$51m
forgivable loan towards development of the Dash-8-400 64-72 seater turbo-prop commuter aircraft. The loan will not be repaid if Boeing meets speci-fied sales targets.

• Canadian Pacific Forest

Products is shutting indefi-

nitely one of five newsprint

machines at its big Gatineau

mill near Ottawa because of

slow markets. About 100 work-

In addition Abitibi-Price is

reviewing all its operations to

cut costs and narrow its focus.

Earnings declined severely in

1989 and the quarterly divi-

#### Bethlehem Steel in 24% fall

BETHLEHEM Steel, the second largest US steelmaker, suffered a sharp decline in profits and sales in the fourth quarter. However, the company's results were better than the increasingly bearish consensus of analysts on Wall Street had

Bethlehem made net profits of \$50m or 58 cents a share in the fourth quarter. This represented a 24 per cent decline from the \$66m or 79 cents reported a year earlier, but the underlying fall was much steeper because of \$55m of net restructuring charges included in the year-earlier result.

in 1989 as a whole the company made net profits of \$246m or \$2.93 a share, 39 per cent down on the \$403m or \$5.32 reported in 1988.

The annual results were

more closely comparable than the quarterly figures because of roughly equal charges and write-offs in both years. In 1989 there were \$105m of net non-recurring charges, while charges amounted to \$113m the year

#### Flat earnings for General Dynamics

GENERAL Dynamics, the second biggest US defence con-tractor which produces the F-16 fighter, has reported record annual sales and essentially flat earnings for the year,

writes Karen Zagor.

The company, which is bracing itself for a downturn in the face of proposed cuts in defence spending, said fourthquarter net income slipped bout 3 per cent to \$82.8m or \$1.98 a share from \$85.2m or \$2.08 in the 1988 quarter. Revenues rose 6 per cent to \$2.63bn

were \$293.1m or \$7.01 against \$294m or \$7 a year ago. Net sales rose 5 per cent in 1989 to

Operating earnings in 1989 rose to \$583.9m from \$522.1m.

## Chubb expands despite California earthquake

\$73.5m were incurred in the

second half of the year. In the fourth quarter alone, catastro-phe losses amounted to \$31.5m. property and casualty post-tax underwriting loss of \$25m in the year, against income of

The company reported s

Net premiums written in health insurance operations,

out of.

#### share, down 57 per cent from Bloedel and several Eastern Casam or 16 cents a share a Canada subsidiaries. NORANDA Forest, the forest

products arm of the big Cansdian resource group Noranda, felt the impact of price discounting in newsprint and the higher Canadian dollar in

Net profit was C\$189m (US\$100m) or C\$1.72 a share, down 28 per cent from C\$263m or C\$2.52 a share in 1988, on revenues of C\$4.9bn, up 3 per

Fourth-quarter earnings

Casam or 16 cents a share a year earlier, on revenues of Calabn, ahead 8 per cent. Weak markets for newsprint in North America extended to

other paper grades, especially in the fourth quarter. The Canadian dollar rose about 4 per cent in 1989 against US currency, while higher interest rates reduced profits by about

C\$45m for the full year.
The results include Noranda were C\$27m or 22 cents a Forest's share of Macmillan dend rate has been halved.

ers will be laid off.

cess engineering and design division of the New York-based Chemtex, paying, with Chemtex management, some \$30m, Our Financial Staff adds. The division, which supplies tech-

The sale includes Chemtex overseas

# Mitsubishi avoids embarrassment as Aristech gives go-ahead

MITSUBISHI Corporation, the Japanese trading house, was yesterday celebrating the approval of its proposed leveraged buy-out of Aris-tech Chemical of the US, approved by the board after Mitsubishi increased its offer from \$26 to \$27 per share, writes Robert Thomson in Tokyo. The buy-out, now valued at \$880m, had threatened to become an embarrassment for the Japanese company, which had initially expected almost

Under the accepted proposal, Mitsu-hishi and Aristech management will establish a new company with capital of \$200m for the leveraged buy-out, the first undertaken in the US by a Japanese company. Aristech manage-

Mitsubishi, which had twice extended the deadline on its plan and

least \$27 per share if given further had not wanted to get involved in a be "carefully studying the Aristech! time to prepare a bid.

Mitsubishi proposal over the next law issued a statement yesterday saying it would begin a tender offer for Aristech shares within five business

> Huntsman Holdings, said the com-pany and GE Plastics, a subsidiary of General Electric and Huntsman's pro-posed partner, were "very disap-pointed with the manner in which the Aristech board of directors proceeded

division of USX, said the agreement permitted the company to continue to provide information to, and solicit proposals from, potential bidders other than Mitsubishi and the manment group.

The Aristech agreement provides that, if the transaction is not com-pleted, the company will "pay to Mitsubishi and the management group up to \$13m of actual, reasonable expenses incurred in connection with

of Chemter's \$100m annual revenues.

affiliates and offices in Tokyo, Bombay, Düsseldorf and Paking,

Mitsubishi has also bought the pro-

nology, equipment and engineering services for synthetic fibre plants, accounted for more than 90 per cent

from \$2.49bn For the full year net profits

\$10.04bn from \$9.55bn.

completing a cash and equity recapitalisation that will see the company going heavily into debt in order to pay out a special dividend to its share-NL owns about 9.5 per cent of Georgia Gulf. The tender offer is expected to step up pressure on Georgia Guif to complete the recapitalat the same wi • BF Goodrich, the chemical 3163 figures 563 and aerospace company, saw 1989 net income decline by 11.9 per cent to \$172.4m, or \$6.48 per share. The drop was attributed pri-

1987 marily to lower income from Resided the polyvinyl chloride (PVC) 54 802 7 257 5 335

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off expense a rooms to ref والمحاشق تقارين -5 coursessing

Rein' - The THE PROPERTY BY

prev district \$507 an ounce and 36 per cent above \$507. Revenue in the past year. was \$206,1m, up from \$147.5m. Barrick's 1989 net income took account of special charges

business during the second half of last year, this division suffered a 21.5 per cent fall in 1989 operating income to Total 1989 revenues were \$2.4bn against \$2.3bn, while fourth-quarter sales were \$573.7m, down from \$594.7m last time. Fourth-quarter net \$67.2m during the 1988 period. American

Barrick beats output target By Kenneth Gooding, 12172463 bi <sup>23</sup>1 Mining Correspondent

AMERICAN Barrick Resources, the Toronto-based mining company, heat its gold production target for 1989 by a wide margin. Output reached 467,837 troy ounces of gold, compared with 341,000 ounces in 1988 and a target of 440,000.
The substantial increase in production coupled with Barrick's price hedging programme helped lift the complany's net income for the year to December 31 from US\$30.5m or December 31 from US\$30.5m or 25 cents a share to a record \$35.8m or 30 cents

partick realised an average price of \$436 an ounce on gold sales totalling 472 450 sales totalling 472,452 ounces-last year, against the New average price of \$382 an ounce. Its cash costs averaged \$307.an ounce, up from \$280 in 1988. The company expects to boost gold output to 565,000 ounces this year and has hedged about 95 per cent of it at an average minimum price of \$421 an ounce. Barrick says that, should the gold price rise strongly, it has retained 75 per cent of the upside potential to

immediate approval, when Huntsman Holdings, a US plastics and chemicals

company, announced plans to offer at

4.

ment will take 12.5 per cent of the capital and Mitsubishi the remainder. A syndicated loan, led by two banks in the Mitsubishi family, will cover the financing needs.

days.

Mr Jon Huntsman, the chairman of

in this instance." He said the two companies would Aristech, formerly the chemicals

#### INTERNATIONAL COMPANIES AND FINANCE

political dimension: workers take their grouses to their poli-ticians. Productivity, measured

in terms of revenue per

employee, has recently been rising by around 12 per cent annually. But Singapore Air-lines, according to a report on MAS by stockbroker W.I. Carr,

useful given Malaysia's 7 per cent growth in real incomes.

MAS says its domestic operations broke even last year. If it can raise productiv-

ity further, and if the new

investments are used to justify higher fares, the local market

is a potential safety net - in

case anything goes wrong else-where that threatens its

renewal programme. Hence the

airline's willingness to put a

brave face on its troub

## An Asian airline counts the cost of flying

Lim Siong Hoon on Malaysia Airlines' need to generate funds without raising fares

he year has begun unhappily at Malaysia Airlines System. Union leaders aired their grouses in public last month, speaking of overwork, poor conditions and malfunctions in two leased air-

The public began writing letters to the local press complaining about delayed flights, cancellations and overbooking.

Then the Government stepped in Yes, said Dr Liong Sik Ling, the Transport Minis-ter, the carrier's golden service has deteriorated. He summoned its senior managers to give an account to Cabinet. Amid this furore, the MAS share price fell 20 per cent from its 11.50 ringgit high.

Securities analysts downgraded this year's forecast for pre-tax profit by 10 per cent to around 200m ringgit (US\$74m). Mr Abdul Aziz Abdul Rahman, the managing director, says simply of the bad publicity: "It will go away."

The airline's present trou-bles cloud its good financial record since it emerged from a 35m ringgit loss in 1982, and its privatisation that came three

Growth in annual revenues has been running at 20 per cent in the last two years. For the year to March the gloomiest prediction - from CIMB Securities, a local stockbroker still leaves a 22 per cent rise in revenues to more than 2bn ringgit and a pre-tax profit of 194m ringgit, up 28 per cent. MAS has never had it better.

The financial performance

does not entirely make non-sense of the claims against the airline. In one sense, MAS is a victim of its own success.

Since 1985 the airline's net-work, now covering 130,000 km, has been expanding at 10 per cent a year. International and domestic flights are 80 per cent filled on average. Then a jump in tourist arriv-

als, lured by a 1990 Visit Malaysia Year campaign, plus an influx of business visitors, put essure on the airline's capacity and services.

Mr Abdul Aziz says: "Our problems are about equipment, maintenance and staff." For a fleet size of 47, averaging 11% years of age, there are 300 flights daily. Its staff of 12,000 needs to be lifted to 14,000. For example, building an in-house technical servicing network and an engine overhaul centre are tasks that strain its engl-

neering capability.

MAS has set 1989-95 as a period of renewal, in the most extensive such exercise since, as Malayan Airways, it broke with Singapore in 1971.

he centrepiece in this change is the replace-ment of almost its entire fleet. By 1995 the age of its fleet is intended to average three years,

the 37 aircraft to be delivered between last year and 1995 will be 6bn ringgit. This fleet renewal programme has impli-cations for its international reach, financial performance and equity structure.

Share price (ringgits)

profitable long-haul routes where nearly 72 per cent of its four Boeing 747-400s and eight Airbus A330s. Some 55 per cent of its passengers travel on international routes, but they provide 78 per cent of revenues which, until 1988, subsidised

the domestic operations,
Providing services to additional international destinations - taking the total to 50
- will enable MAS to meet the competition from other Asia-Pacific airlines. They are expanding similarly and going for the same European and North American markets.

During its transition operat-ing margins will tend to shrink. The biggest threat to these, say analysts, comes from costs of staff and fuel, and higher depreciation charges as new aircraft arrive. Larger capital allowances

and lower maintenance costs could eventually offset some of the higher charges.

The big bills will pile up

between 1992 and 1995 when, simultaneously, three 747s, several of the 16 Boeing 737s and the eight Airbuses arrive. Half of the cost of each air-craft will be settled on deliv-

ery. "We don't like builet payments," says Mr Sulaiman Sujak, the finance director. MAS is putting a 3bn ringgit ceiling to its debt financing, he adds. So, to settle its bills

promptly there is a pressure to generate funds internally by keeping profits up while it looks for ways to raise equity Two options are available and both are thought likely: a cash call at home and an offer-

CIMB Securities reckons that 40 per cent in equity financing seems likely, says Mr Lau Yew Kong, its research manager. This can avoid crimping too much on earnings per share.

The foreign shareholding in MAS is already near the current 30 per cent limit (a 10 per cent block is held by neighbors and the shareholding in the sharehold

bouring Brunei), and a listing abroad appears justifiable. Malaysian government institutions, primarily the central bank, hold 60 per cent of the equity, but, says Mr Sulaiman, the state could divest while retaining control through a

lden or veto share. MAS began as a government creature, and elements of this character continue to exist in

its operation. Labour issues contain a

#### Big demand for Sime Singapore's public offer

SIME SINGAPORE'S public offer of 108.75m shares was 125-times subscribed in spite of uncertainty over the local car industry, one of the group's core businesses, Reuter reports from Singapore.

has as many employees produ-cing seven times the profits and twice the revenues. Yet popular pressure keeps More than 188,547 investors applied for 12.38bn shares, according to Development Bank of Singapore, lead manthe Government from allowing ager of the issue. MAS to raise domestic fares to Sime Singapore, previously a wholly owned subsidiary of Malaysia's Sime Darby, offered the shares at S\$1.15 each. The make up for the growing costs. With one hand tied, says Mr Aziz, "I would prefer running

an international airline," offering represented 25 per cent of its enlarged 435m share capital.

It is the second local company to go public this year.

Sime Singapore has subsiduated according to the second local company to go public this year. AS is secretive about how badly its domes-tic operations weigh down the overall performance. W.I. Carr estimated that 1968 domestic losses were nearly

taries and associated compa-nies engaged in six core activi-8.7m ringgit, or 6 per cent of pre-tax profits. ties covering a motor dealership, heavy equipment trading, technical and con-This is not a compelling enough reason for the Govern-ment to split the international sumer trading, packaging, and domestic sectors. The air-line's monopoly on the local roperty and insurance. Trokers said the recent decimarket could become more

sion by the Government to depress demand for new cars under a quota system had led to uncertainty over prospects for the car industry. But they said the strong response to Sime's offer indi-cated continued bullish senti-

ment and liquidity among Kim Eng Holdings, the first

issue this year, attracted a record 763-times subscription,

## Syndicate demands immediate A\$385m payment from Bond

THE FINANCIAL troubles of Mr Alan Bond, the Perth entre-preneur already under siege from creditors and regulators, have taken another turn for a bank syndicate for immediate repayment of a A\$385m (US\$296m) facility from Bond Media.

The demand was served on Wednesday by National Australia Bank (NAB) on behalf of the syndicate. Bond Media, 52 per cent owned by Bond Corporation, said in a statement yes-

terday that no replacement facility was in place.

It added that it disputed the need for immediate repayment and said it was contesting the move in the New South Wales preme Court.

After receiving affidavits resterday the court decided to adjourn a hearing until next

week.

The court action is the third. big legal dispute affecting the future of Mr Bond's sprawling empire, although significantly the banks involved in yesterday's move are not seeking the appointment of a receiver to Bond Media.

In another dispute, NAB heads a different syndicate which last month successfully applied to the Victorian Supreme Court for the appointment of receivers to Bond Brewing Holdings, the cash-generating beer subsidiary. Mr Bond challenged that decision and is awaiting the outcome. In a third battle, he is fighting in the Western Australian Supreme Court against the demands of two separate groups of US investors seeking interest and principal repayments on notes issued by Bond

Brewing and its own subsidiary, Swan Brewery. Yesterday Bond Corporation won an injunction delaying one US investor group from acting to liquidate Swan Brew-

INTER

Bond Media said it was continuing negotiations with local and overseas investors to restructure its finances before. the end of March, when A\$200m worth of convertible preference shares held by Mr. Kerry Packer's Consolidated Press Holdings are due to be

Bond Media owns the Channel Nine television network and a chain of commercial radio stations. Mr Bond bought the assets from Mr Packer for A\$1.05bn in early 1987. In spite of the flotation of Bond Media. that year and the network's highly successful ratings, the company's debt burden has.

proved too heavy.

Last month Mr Packer unveiled an audacious take-over bid for Bond Media under which his newly created group, Television Corporation of Australia, made a share swap offer for Bond Media valuing the company at just A\$53m, aiming then to recapitalise it through a A\$450m institutional place. ment at home and abroa

in the meantime, confusion reigns over the Government's precise position on foreign ownership of Australian television interests - an issue not only for Bond Media and for Mr Packer but for Channel Ten, which is seeking further equity after changing owner-ship recently, and Channel. Seven, which is in the hands of receivers after the collapse of -

its parent, the Qintex group.

The current upper limit is 20 per cent, and while the Government said earlier this month that it would stick by Labor Party policy and not relax this, indications are growing that changes are in train which will spell out a higher limit for overall foreign ownership and an individual limit.

trend to lighter crudes ... The governments of the two

adjacent Arab states each hold . 10.3 per cent of the company, which ships almost all its out-

put to Japan. The largest domestic shareholder, with 7.1 per cent. Is Tokyo Electric.

Power, the utility which is also

Revenues almost doubled to

ghank

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Water Control

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# Your growth, our growth. Consider the combination.

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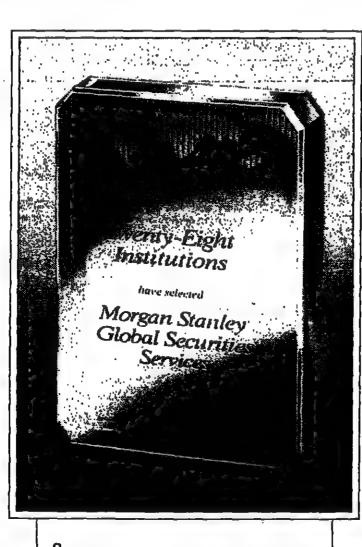
Standish, Ayer & Wood, Inc.

First Quadrant

Kansallis-Osake Pankki

1989

Metaxis, S.A. Paris



Since January, 1988, twenty-eight institutions have selected Morgan Stanley to support their international investment activities involving more than \$13 billion in assets (a partial list is shown here).

These institutions have derived both strategic and economic rewards from our highly integrated range of global custody and related services.

They, and other institutions who join them, should feel an even greater impact on the future, in a new ability to manage their destiny.

The foundation of this future will be our ability to plan our growth, not merely measure it. Resources are committed to assure that we can expand our capacity while maintaining undiminished our high standards of service.

To discover more about the qualities that have drawn together this diverse and outstanding group of institutions, please contact Mr. Alan M. Trager, Morgan Stanley Global Securities Services, 1251 Avenue of the Americas, New York, N.Y. 10020. Or telephone (212) 703-4432.

Prudential Insurance Company of America Newark

Rensselaer Polytechnic Institute

Phillips & Drew Fund Management Limited London

Manufacturers National Bank of Detroit Detroit

Henderson Administration International Limited London

Westpac Financial Services Sydney and Wellington

Morgan Stanley Asset Management Inc. London and New York

Templeton, Galbraith & Hansberger, Ltd.

Monitor Capital Advisors MacKay-Shields Financial Corporation Gamma Advisers Ltd. Subsidiaries of New York Life Insurance Co.

New York

United States Trust Company of New York New York

> Hewlett Packard Pulo Alto

## Arabian Oil profits soar

By Our Financial Staff

ARABIAN OIL, the biggest Japanese-owned oil producer, boosted pre-tax profits 185.4 per cent to Y62.55m (\$43m) last year and expects further growth to Y72bn in 1980.

The company produces heavy crudes in the neutral Kuwait, from a field discovered irs ago. While benefitim last year from an upturn in oil spot prices and increased demand, it is fearful about a

Y210bn from Y107bn as volume sales rose to 275,000 barrels a . day from 172,000 b/d.

#### Gotthard Bank to increase dividend

Gotthard Bank, the Swiss institution in which Sumitomo Bank of Japan holds 52.6 percent, is to increase its dividend to SFr20 (\$13.38) per share and participation certificate from SFr18, writes John Wicks in Zurich.

This follows the 17 per cent rise in net mofits last year to

rise in net profits last year to SFr48m - attributed by Mr Fernando Garzoni, chairman, to a gain in non-interest business. Net commissions rose 39.1 per cent to SFr88.2m.



Floating Rate Loen Notes 18,1425% THE JUNEAU TOOL

#### **OKAMURA CORPORATION**

concerning change of financial year and Dividend Accrual Period to the holders of the outs Bearer Warrants to subscribe up to ¥9,831,500,000 for shares of common stock of Okatsura Corporation

In accordance with the provisions of Clause 4(F)(iii) of the Instrument dated 26th May, 1987 (the "Instrument") pursuant to which bearer warrants (the "Warrants") to subsenbe up to ¥9,831,500,000 for shares of common stock of Okamura Corporation (the "Company") have been issued, notice is hereby given of the following:

(1) The Board of Directors of the Company at its meeting held on 22nd January, 1990 resolved that the Board would refer to the General Meeting of Shareholders of the Company to be held un 27th February, 1990 a proposal to amend the Company's francial year from the twelve-month period ending on 30th November in each year to the twelve-month period ending on 30th March in each year and the record date for the payment of annual dividends and interim dividends, respectively, on the Company's shares from 30th November and 36th May, respectively, in each year to 31st March and 30th September, respectively, in each year.

(2) If the above proposal is approved by the Company's shareholders on 27th February, 1990, the Company will have one irregular financial period, commencing on 1st December, 1989 and ending on 31st March, 1991. The first new full financial year will commence on 1st April, 1990. The record date will be 31st March each year for the payment of dividends and 30th September each year for the payment of interim dividends, if any, on the Company's shares.

(3) Subject to the aforementioned approximal, the "Davident Advanced"

shares.

(3) Subject to the aforementioned approval, the "Dividend Azernal Period" (as defined in Condition 4 of the Terms and Conditions of the Warrants) will henceforth be the period commencing on 1st December, 1989 and ending on 31st March, 1990 and, thereafter, each six-month period ending 31st March or 3th September in each year, unless changed by the Company in accordance with Clauce 4(F)(n) of the Instrument (4). The Subscription Price applicable to the Warrants will not be adjusted as a result of the above change of the financial year.

2nd February, 1990

OKAMURA CORPORATION 14-2. Nagata-cho 2-chome Chiyoda-ku, Tokyo, Japan

#### ALLIANCE -- LEICESTER

Alliance & Leicester Building Society £150,000,000

Floating Rate Notes due 1996

For the three months 29th January, 1990 to 30th April, 1990, the Notes will carry an interest rate of 15.1575% per annum with an interest amount of £189,32 per £5.000 and £3,786,47 per £100,000 Bond, payable on 30th April, 1990.

Listed on the Livernbourg Stock Exchange.

Bankers Trust Company, London

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**MORGAN STANLEY** 

THE DUTCH Government is to

abolish the bourse turnover

tax from July 1 this year, Reu-

By scrapping the tax, which

on bourse transactions, the

Government is responding to demands by the Dutch securi-ties industry to remove a sub-

stantial hurdle in its efforts to

turn Amsterdam into a leading

international financial centre.

coincides with the scrapping, already announced, of fixed bourse commissions.

Exchange yesterday welcomed the planned move.

The Amsterdam Stock

"This will have the effect of

reducing the cost of investing in securities. As such, it is in the interest of Amsterdam as

an internationally competitive financial centre and will be of

particular benefit to the inves-

for in the Netherlands," the

The scrapping of the bourse tax is one of a series of mea-sures introduced or planned

by the financial industry to make Amsterdam more attrac-

The Amsterdam stock

exchange association expects Amsterdam to be able to win

back a large part of the trade volume it has lost to London

and this will improve market

liquidity for investors," the

It said the finance ministry

compensated for the loss of revenue, generally estimated at around F190m a year, by scrapping an issue fee payable to the securities trade on gov-

Monaco bank

asks court to

appoint receiver INDUSTRIAL Bank of Monac

Morgan to raise

J.P. MORGAN et Cie, the

French arm of the US banking group, is to inject new capital into Nivard Flornoy, the Paris

stockbroker it controls, taking its stake to 90 per cent from 49 per cent, writes George Gra-

ham in Paris.

Nivard stake

ernment bonds.

tive as a financial centre.

hourse said.

The abolition of the tax

ter reports.

# nands 385m

iiquidate Swall by ledia said it was egotiations with a reseast investor. The its finances be of March, we worth of content e shares inches are due at the cases. Consolidations are due at ledic owner.

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to suspend business, Reuters reports.

Verements sites An official at France's Bankand states with court of the court should put BIM into receivership by today at the latest. He said the temporapy administrator appointed. is Tokyo Les by the Commission to rue the benk had asked the court to decree a notice of payments default. nga Yugʻab 1972 ල දැය 278,000 **ක**ම් 1 170 40 pd

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TROS

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Morgan originally planned to acquire Nivard Flornoy in stages, with its stake due to stages, with its stake the wrise from 30 per cent to 49 per cent and then to 80 per cent. This was in line with rules laid down by the Government to enable the French stock exchange to open up progressively to outside capital. However, Morgan has dis-

covered losses estimated at FFr154m resulting from unsettled transactions and wants to recapitalise the broker. It is therefore proposing to acquire all remaining minority share holdings for a token payment, except for 10 per cent held by Mr Jacques Nivard, executive chairman of the broker.

#### Amex starts trading in Nikkei warrants

THE AMERICAN Stock Exchange started trading in the latest of its range of warrants on Japan's Nikkei stock index yesterday when 6m put warrants issued by Bankers Trust were introduced, writes

Deborah Hargreaves. The Amex already trades similar put warrants issued by Denmark and Salomon Bros. The existing warrants use a fixed exchange rate in deter-mining the settlement value while the Bankers Trust issue uses a floating yen/dollar rate. The warrants expire on Janu-

#### INTERNATIONAL CAPITAL MARKETS

#### Netherlands Nationwide Anglia issue to scrap tax Bond on bourse makes a difficult debut turnover

By Deborah Hargreaves

THE Nationwide Anglia Building Society became the second UK building society to tan the sterling floating rate market yesterday – after Wednesday's deal by the Leeds Permanent – with an issue for £150m of bonds lead-managed by Credit Suisse First Boston. It was Nationwide's first market visit for two years. However, the bond issue,

which paid a coupon based on bank offered rate plus 1, had a difficult market debut. For a start, CSFB found it hard to form a syndicate for a deal which many underwriters con-sidered to be too expensive. Many market participants were shocked at a deal that they considered to be fixed at a "lunatic" level.

With a maturity set in February 1993, CSFB probably banked too heavily on investors paying a premium for a short-dated issue. But little demand materialised for the

deal and it was moving level of less 1.35 to 1.30. extremely slowly yesterday. Some market players believed CSFB ended up holding a lot of the bonds itself and was supporting the deal at a trading level of 99.90 to 99.95. CSFB itself admitted that the issue was tightly priced, but

#### INTERNATIONAL BONDS

saw good demand for currency floaters with short-dated maturities. The deal could experience some slow demand in coming months in spite of its ignominious launch.

Elsewhere yesterday, the popularity of the Eurolira secor was underscored with the launch of a L125bn deal for Exxon Capital which was man-aged jointly by Swiss Bank and Banco di Napoli. With a cou-pon of 12%, the issue attracted some good buying to trade at a

The West German market saw the first Eurobond deal for Algeria's utility company Sonelgaz which issued DM150m of bonds to a less than enthusiastic reception. The deal was trading at less 2% bid late yesterday and attracted some French buying at a level of less 2%, but overall the bonds sold slowly. The bonds offer an attractive 10.23 per cent yield over the relevant government bond for the retail

managed by Daiwa, was trad-ing well at less 1.55 to 1.45. In ite of its short first coupon, it was not targeted at the Japa-nese market and attracted a mix of European buyers.

Two deals in Finland were brought to the market yesterday in a bid to attract foreign buyers into the Finnish bond market which has been closed

to them since June 1985.

The Council of Europe's issue of Y25bn Eurobonds,

TERLING	Amount m.	Coupon %	Price	Metarity	7000	Book runner
lationwide Anglia B.Scc(z):	150	å	100	. 1983	7 <sup>1</sup> 2 bp	CSF9
irai cocon Capital Corp.♦	125on	12%	701,30	1983	138/38	Sanco di Napeli
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NMSS PRANCS redit Local de France(b)**** hoel Foods(f)**** hikibo Ltd.(g)***	700 70 50	73g ig Zero	101 100 100	1996 1994 1994	n/a 1½ 1½	Credit Suisse Nomura Bank (Switz) Swies Volisbank
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#### FT INTERNATIONAL BOND SERVICE

	INDUSTRIAL Bank of Monaco.	
•	the small Monaco bank whose	the program of the second of t
	problems forced the French	FT INTERNATION
	banking supervisory body to	FT INTERNATION
	fatervene in its operations on	Mark Committee of the C
		Placed are the Intertitute and least boards for subleh there is a
	Monday, has applied to a court	Listed are the latest international boods for which there is a
	to suspend business, Reuters	THE DOSLAN
	reports.	STEATGHTS Issued 15th Offer day week Yield
7	An official at France's Bank-	Asstria 95, 93
Ċ	ing Commission said a Monte	B.F.C.E. 94, 94
Ç	Carlo court should put BIM	Brit. Tel. Fin. 94, 98 250 100% 1014 +04 -04 9.21
-	into receivership by today at	L Canada 9 %
Ė	the latest. He said the tempo-	C.C.C.E 94, 95
ž	rary administrator appointed	Could National & L. 93
7	by the Commission to rue the	Credit Mational 7 92 92 100 97 97 404 +04 8.76
	bank had asked the court to	Credit National 75, 92, 109 92, 97** +04, +04, 8.76 Credit National 95, 82, 160 1007*; 1014, +04, 0 8.88 Dal-tick Nan 95, 92, 1014, 1015, 1025, 103, 0 9.08
8	decree a notice of payments	Demont 84 94
	default.	EFC 791
:	Commission officials have	140 1102 1034 104 404 8.89
7		E.I.B. 8½ 99 150 95½ 96 40½ -0½ 9.15 Earoffina 10½ 93
J	stressed that the BIM's trou-	Elec De France 9 98 200 994 994 104 -04 9.08
	bles did not affect the stability	Elec. De France 9 to 99
	of the Monaco banking system.	Finance 96
	The Commission temporar-	Fine Exp. Cd. 93 95 200 1004 1014 +04 -04 9.15
	ily closed the bank saying its	Ford Mater Credit 8 91
	financial situation had seri-	Gen. Elec. Cap. Corp. 9 93
	ously deteriorated because of	Gen. Elec. Cap. Crp. 10 1/291 300 .101 \ 102 0 404 8.87 G.M.A.C. 84 94 500 1974 975 +04 -04 9.44
	what it called adventurous	G.M.A.C. 996
	operations and the large sums	Sen. Mtrs. Corp. 91 <sub>6</sub> 92
	to be set against doubtful	18M Credit Corp. 8% 91 250 99% 100% 40% 0 8.91
	loons on its books.	IBM Credit Corp. 9 92 250 1004 1003 +04 -04 LW
	The bank closure, the first	18M Credit Corp. 91/2 92 250 100% 1011/2 +01/4 -01/4 8.86
	in 20 years in Monaco, was	traty 81 <sub>2</sub> 94
	ordered by the Commission	Haly 95, 99.
	under a 1963 treaty giving the	Raily 95, 99
	French body supervisory pow-	Japan Der. Bank 10 96
		LTCR of January 94 92 200 100 1005 405 405 9:11
	ers over the principality's	New Zealand 9 94 850 984 994 +04 =04 9.29
	banking system.	Nippon Tel.&Tel. 9% 98
	Judicial sources in Monaco,	Portugal 84 91
	confirming the legal action	Sumitana Com W/W 4 91 1500 1161 1171 40h D-0.01
	started by the bank's tempo-	Canada   2 L GK   200 L GR 2 GR 2 GR 3 L GR 3 GR 3 GR 3 GR 3 GR 3 GR 3 GR
	rary management, said that,	Toyota 9½ 91,
	once appointed, the official	Victorian 800 L1 > 42
	receiver would take several	World Bank 83 99 1500 963 974 +012 -012 8.76 World Bank 9 97 300 995 1003 +03 +03 9.01
	months to decide whether or	World Bank 9 97
	not to wind up the bank.	Mortel Rook 91, 99 300 1001, 1002, 403, 404, 9.11
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1	75	1975	97%	+04	+0%	14.05	l
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Bondos Alcos 6°s 02 US	9/87	56.7	174	1184	+0#	-0.54 49.41	١
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Dal-Ichi Kas. 37 04 US	7/89	3486.	914	921	+01	6.26 84.57	l
Eng. China Clay 612 03 E	9/88	4.8	925	935	+04	4.44	ł
Lackroke Grp. 54 04 S	6/89	3.55	101	102	-0.3	4.44 -0.58 14.03 15.61	ł
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Tense Inst. 24, 62 LK	10/87	8.77	117	1184	+0%	148.36	l
N.T. 45104 III. 17	THE STATE OF	-W.JZ	894	90%	+04	זכעכ	ı

No information available-previous day's price

This announcement appears as a matter of record only

December, 1989



US\$20,000,000 3 Year Term Loan

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Scandinavian Bank

Transaction led by

Scandinavian Bank Group plc 

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Funds provided by

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Netherlands

CAISSE DES DEPOTS ET CONSIGNATIONS France

CAIXA DE BARCELONA Spain

**CAIXA GERAL DE DEPOSITOS** Portugai

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et de Prévoyance France

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#### INTERNATIONAL CAPITAL MARKETS

## Treasuries fall despite weak purchasing report

By Janet Bush in New York, Martin Dickson in London and George Graham in Paris

US TREASURY bonds slipped back by yesterday's midsession in a reaction to Wednesday's sharp gains in spite of a report from US purchasing managers saying that the economy declined sharply in January for

#### GOVERNMENT BONDS

At midsession, the Trea-sury's benchmark long bond was quoted % point lower for a yield of 8.46 per cent. The national report from US

purchasing managers said the rate of decline in economic activity in January was the greatest since December 1982. The managers' index fell sharply to 45.2 per cent from 46.7 per cent in December.

The weakness in the national report confirmed the day from purchasing managers in the Chicago area.

The national report said there was a sharp fall in new orders, that employment orders, that employment declined for the eleventh consecutive month and that the inventories index was the lowest since December 1986. Prices declined for the eighth consecutive month but the rate of decline was the lowest since

One reason for the market's relatively weak tone was news of a 28,000 decline in initial claims for unemployment benefit, a weekly figure which is closely watched because it proan early hint for the monthly employment release

On Wednesday, the bond market rallied in spite of testi-mony on the previous day by Mr Alan Greenspan, Fed chair-man, saying explicitly that he thought the chances of a reces-

sion were low.

The present dynamics of the market are clearly technical and yesterday's modest declines were attributed mostly to profit-taking after Wednesday's full-point rally at the long end of the yield curve.

■ WEST GERMAN Government bonds ended the day mar-ginally higher than overnight levels after an early morning rally petered out in later trad-

E	BENCHMARK GOVERNMENT BONDS												
		Coupen	Red Date	Price	Change	Yleid	Week	Monte					
UK GILT	· 5	10.000 10.500 9.000	4/93 5/99 10/08	84-15 85-30 89-11	+ 2/32 -2/32 -5/32	12.11 11.20 10.29	12.20 11.15 10.17	11.48 10.58 9.58					
US TRE	ASURY	7.876 8.125	11/99 8/19	96-09 96-12	-2/32 -2/32	8.44 8.48	8.33 8.38	7.93 7.90					
JAPAN	No 119 No 2	4.800 5.700	8/99 3/07	89.7496 95.0558	+0.572 +1,008	6.5? 6.30	6.51 6.40	5.72 5.68					
GERMAN	iY .	7.125	12/99	96.2700	+ 0.070	7.68	7.72	7.48					
FRANCE	MATE	8.000 8.125	10/94 5/89	91.4948 90.7500	-0.030 + 0.010	10.35 9.66	10.20 9.56	10.21 9.50					
CANADA	•	9.250	12/99	95,4000	+0.200	2.29	9.91	9.56					
NETHER	LANDS	7.500	11/99	94,7200	+0.020	8.30	8.26	8.02					
AUSTRA	UA	12,000	7/99	95.6905	-0.105	12.78	12.75	12.92					

Technicai DatalATLAS Price St

pal tapstock in the French

The Treasury accepted hids for FFr4.75bn out of a total of

FFr7.45bn bid for, at a cut-off

This gives a weighted average yield of 9.63 per cent, 7 basis points higher than at last month's auction but lower

than in recent secondary mar-

ket trading.
A further FFrl.8bn was sold

of the OAT 8.5 per cent 2019, the longest bond sold by the French Government. The cut-off price of 89.15 gives an aver-

age yield of 9.60 per cent. 51 basis points higher than when it was last auctioned in Decem-

The floating rate OAT TMS

2001 attracted a total of FFr2.55hn of bids, of which the

Treasury served FF71.55bn at a cut-off price of 34.4. This gives a margin of 9 basis points above the average yield of government long bonds, on which it is indexed.

The auction dominated the

day's trading and the market closed little changed. At the

close the benchmark OAT %

due 1999 was quoted at a yield of 9.66, virtually the same as overnight, while the yield

spread against the German

market was unchanged at around 195 basis points.

THE DUTCH market tracked

Germany, overshadowed by

today's new Bund issue. Prices

shed much of the early gains on short covering and by the

close were an average of 10 cents higher.

Treasury's armoury.

price of 92.85.

ing.
European troop cut proposals and a strengthening D-Mark against the dollar, pro-pelled prices higher from the opening. But there was no fol-low through, with volume in the cash market very thin and investors preoccapied by today's new federal government issue. A weakening of US Treasuries at New York's opening also undermined senti-

The most recent federal 7% January 2000 bond was fixed at 97.07, up 25 pfennigs from the previous day's fix and about 10 igher than overnight. The yield fell to 7.63 per cent from 7.72 per cent. In late trading the bond was quoted around fixing level.

■UK GILTS closed little changed after a day of dull, featureless trading and light volume. In the absence of any powerful domestic influences, the market took its lead from international developments and opened up to % higher thanks to the overnight rise in US Treasuries but then fell back on profit taking. The benchmark 11% Treasury stock due 2003/07 was quoted at the close at around 106%, up & for a yield of 10.82.

THE FRENCH Government yesterday sold FFr8.1bn of bonds at its regular monthly auction, in a slightly strengthening market. The auction mostly focused on the 10-year fixed rate bond OAT 8.5 per cent 2000, currently the princi-

#### **JSDA** posts guidelines on tokkin funds

THE JAPAN Securities Dealers Association (3SDA) has issued guidelines to make the management of tokkin funds, or special money trusts, more transparent, Reuters reports.

The finance ministry saked the industry group in late December to tighten its self-regulatory practices after concluding that it was too easy for securities houses to sell stocksto guarantee

Tokkin are theoretically managed by investment management companies or by investors themselves, such as companies or financial institutions, with trust banks acting as custodians. But in practice the investor will often entrus the money to a brokerage to manage at will.

The guidelines say that investors wanting to open a tokkin account must be listed om a Japanese stock exchange or registered with the

Corporations investing in tokkin should have a tokkin fund manager on their staff with at least five years experi-ence, while financial institutions would be required to have Y50bn in deposits and savings, the JSDA said.

An existing account with realised or potential losses of 16 per cent or more would be placed on a brokerage watch list and if it were still on the list after three months, details would be reported to senior officials of the company managing the account and the

The ministry has already asked for checks on tokkin involving three levels of management at brokerages and reports to ministry officials every six months.
Under the guidelines, inves-tors should be asked to submit

written promises not to ask securities firms for guaran returns, the JSDA said. The JSDA's 262 member broterages will now formulate

in-house rules and submit them to the ministry for approval.
Tokkin funds and fund trusts, which are similar, but managed instead by the trust

banks, together are worth about Y41bn.

Peter Bruce on the latest drive to upgrade Madrid as a capital centre: short-term low interest promis-sory notes used mainly to attract undeclared income. is planning to issue the country's first Ecu-de-nominated bond — worth Ecusoom — later this month as part of a determined new drive to balance its public debt struc-

capital markets.

Mr Manuel Conthe, director general of the Spanish Trea-sury, also confirmed in an riew that the Treasury would from now on consider allowing non-supranational foreign institutions to issue peseta-denominated bonds. so-called Matador bonds, and that it planned to streamline the current slow process of withholding tax on Govern-ment bonds held by non-resi-dents. Mr Conthe also hinted that a rule imposed in early 1987, whereby interest is not paid on convertible peseta deposits worth more than Pta10m may be discontin The restriction was imposed to help stem the flow of specula-

ture and to modernise Spain's

The moves come as the Gov-ernment appears to be having some success in its effort to cool the economy and Mr Conthe implied that the capital controls imposed in 1987 and last year which did not directly contribute to dampening con-sumer demand and credit may

soon become redundant. The Government has already stopped insisting that local banks deposit 20 per cent of any money they borrow abroad in non-interest bearing accounts with the Bank of Spain. A similar rule still applies to corporate and private borrowers who have to deposit 30 per cent of the for-eign loan with the central

At the same time, though, the Government and the Bank finance Spain's spiralling cur-rent account deficit, which quadrupled last year to reach quadrupled last year to reach \$11.50n or 3.5 per cent of GDP. For the past two years, much of the foreign capital inflow that has helped cushion the deficit has been speculative. The Government, by modernising and liberalising its debt instruments, is clearly trying to ease a highly-distorted payments burden.

• Pagares del Tesoro:

There is constant debate about whether to phase them out.

• Letras del Tesoro (Treasury bills); hugely popular among foreign investors, they have become in just two years, the most sought after issues in the

Spain streamlines debt markets

Non-residents:

was then suffering interest rates above 20 per cent.

of Spain worry about how to

The Treasury uses four prin-

Treasury's armoury.

Bonos del Estado (Treasury) notes) and Obligaciones del Estado (Treasury bonds); traditional medium and long-term bonds subject to a 25 per cent withholding tax upon coupon payments. Capital gains tax is paid in the country of resiGovernment had imposed a rid is currently negotiating a withholding tax on Letras, the volume of Letras in non-resident hands rose to a record Pta435hn. It had failen again to Pta232hn has probably been greatest and where it hopes to generate new Ptal33bn by mid-January. Meanwhile, outstanding Treasury notes and bonds in nonresident hands has risen in vol-ume from Pta200bn to Pta251bn

Auctions of three-year bonds towards the end of the year were disappointing, however, in spite of a rise in yields to 13.53 per cent in December, well above the rate on Letras, which had fallen to 13.07 in December from 14.42 per cent

#### Summary of main capital controls

m Convertible peseta deposits above Ptal0m (\$92,000) cannot be Toward purchase and sale as well as repurchase agreements of government securities are not allowed. Forward purchase of foreign currency is allowed only against

convertible pesetas and for not less than seven days.

#### Residents:

Banks: Foreign currency holdings limited to percentage of capital through required "guarantee" ratios.

#Foreign currency and convertible peseta bank accounts not allowed — except for exporters who are subject to certain

■ Prior authorisation required on foreign loans greater than Pta1.5bn with maturity less than three years. ■ Non-interest bearing prior deposit of 30 per cent on foreign

Source: Chase Manhattan and Banco de Espana

One of Madrid's most pressing problems is that Treasury bills and pagares account for more than half the redemption

payments — nearly Pts9,000bn — it will have to make this year, while medium and long-term bonds attract relatively little interest abroad. It is herrendous to have to nay so is horrendous to have to pay so much in the short term," says Mr Jaime de Pinies, chief econ-omist at Chase Manhatten in

Mr Conthe agrees. "We want foreign investors to move from Letras to (traditional) public debt instruments," he says. To a certain extent, moves to lower interest paid on Letras is working. At the end of last last spring. The absence of buyers may be cyclical, but the Treasury is not taking any To make the shift from short

to long-term easier and more attractive to foreigners, Mr Conthe wants to cut out long delays in the deduction of withholding taxes on notes and bonds. At present the Spanish deduct 25 per cent and if the buyer lives in a country with which Spain has a double taxation agreement they can then apply for repayment of the dif-ference between the 25 per cent and an amount agreed in the

tax treaty. In most cases, this last amount is 15 per cent, and 12 has probably been greatest and where it hopes to generate near enthusiasm for its longer-temp The Treasury wants to elimi-nate the application for repay-

ment and simply deduct the final amount the investor ends up paying on interest received. Officials believe the delays involved in repaying some of the withholding tax are partly responsible for the "coupon-washing" of Spanish Government bonds that Mr Conthe said has now reached the proportions Road hold sive" proportions. Bond hold-ers abroad normally sell them to a Spanish bank just before the coupon date and the bank sells them on again after col-lecting on the coupon and, subsequently, entering a tax credit in its books.

Mr Conthe said the Treasury had waited until now to enter the Ecu bond market because it did not want to appear to contradict the restrictions placed on private borrowing abroad a year ago. He said at least two Ecu issues would be made this year. Entering the Ecu market, he said, bad also assumed political significance since Prime Minister Felipe strate Spain's commitment to monetary integration in the European Community following the peseta's entry into the exchange rate mechanism of the European Monstary Sys.

He could not, he said, be spe-Matador bonds, the first of which was issued by Eurofina in June 1987. Since then, some 33 borrowers - all suprana-tional bodies of which Spain is a member - have issued straight Matadors worth more than Pta300bn. The biggest borrower has been the European Investment Bank, with seven issues, one worth

Pta20bn in 1988. Matador bonds compete with-Government bonds and the Treasury's decision to allow, new institutions to issue them-has yet to be tested. Last year two non-supranational offers of three-year Matadors in the Euromarkets were withdrawn-when Madrid disapproved. The Spanish are clearly going to be careful about who they allowin to the Matador club.

The day's total was divided 1,405 calls and 1,837 puts, with the

interest in the new contract was

#### LONDON MARKET STATISTICS

# These indices are the joint compilation of the Financial Times

	use institute	OT AC		s and	100 F	soulty	of Ac		<b>e</b>		
	EQUITY GROUPS		Thursd	ay Fel	ruary	1 199	0	Wed Jan 31	Tire Jaco 30	Jan 29	Year ago (approx)
FH	4 SUB-SECTIONS gures in parentheses show number of stocks per section	ladex No.	Day's Change	Est. Earologo Yield% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	ad adj. 1990 to date	index INV.	iadex No.	index lin,	Index No.
1		893.97	+9.1	12.71		9.59	1.34				
2	Building Materials (27)	. 1180.94	+9.5	14.30		8.72	0.36		1666.70		1171.35
3	Contracting, Construction (36)		+0.3	16.38	5.21	7.99	0.14	,			
	Electricals (10)	2591.03	+0.2	10.39	4.80	12.16	9.65		2532.49		MALI
5	Electronics (30)	1729.35	-0.3	9.29		13.92	9.76				2040.69
6	Engineering-Aerospace (8)	456.44	+0.4	13.25	4.84	9.27	8.04				
7	Engineering General (45)	4/6.57	Property	11.74	4.92	10.28	0.34		475.71		
9	Metals and Metal Forming (6)		+6.1	25.27	6.44	4,47	0.60		ALM		113.71
	Motors (16)		+6.2	13.89	5.53	8,44	0.00	381.03			
		11230.84		10.48 8.81	4.48 3.71	11.07	3.00 2.10	1586.46		1619,26 1286,58	1167.17
	Brewers and Distillers (22)		phonesa	9.28	3.48	13.29	6.54				
25	Food Manufacturing (19)	7722 44	+6.7	9.46		13.16					
	Food Retailing (16)	7224 22	49.4	8.73	3.90 3.26	14.86	1.76 3.63	2314.04	1124.16 2313.47	2297.21	2671.22
27	Health and Household (13)	2483 34	-0.8	6.31	2.63	18.89	8.20	2583.30			2077.93
	Lelsure (33)		40114974	8.27	3.64	14.89	8.54	1624.44			
			+4.5	12.08	5.33	10.45	0.90	578.77		576.86	517.94
32	Publishing & Printing (17)	3600.31	+0.3	8.71	4.91	14.83	20.50		3562.30	3564.99	3747.33
34	Stores (31)	781.47		11.16	4.81	11.66	1.25	781.15	779.51	784.84	781.82
35	Textiles (13)	513.76	-0.5	11.25	5.84	10.78	6.66	516.29	517.79	519.49	521.94
40	OTHER GROUPS (103)	1177.95	+0.4	19.85	4.73	11.64	0.30		1166.20	1172.75	
41	Agencies (16)	1531.28	+8.3	6.84	2.19	17.97	0.05				
12	Chemicals (22)	1197.99	-0.2	12.66	5.37	9.31	0.27		1201.88		
43I	Conglomerates (13)	11614.70	+0.2	11.13	6.07	10.56	8.89		1610.90	1417.49	
44	Transport (13) Telephone Networks(2)	2299.26	40.1	10.52	4.18	12.11	2.84	2217.A3		2291.28	2264.21
46	Telephone Networks(2)	1243.54	+0.8	10.21	4.12	12.73	98.8	1233.93	1216.36	1221.11	1130.19
47	Water(10)	2020.86	400000	17.24	6.74	6.42	0.80	2021.59	2007.57		0.50
	Miscellaneous (27)		8.8+	9.42	4.36	11.98	6.91	1869.11	1860.33	1861_73	1412.95
		1166.36	+5.1	10.41	4.29	11.75	1.37	1164.67	1162.31	1168.69	1078.24
51	Oil & Gas (17)	2445.17	+0.7	8.81	4.66	15.00	6.21	2423.95		2371.12	
59	500 SHARE INDEX (500)	1272.49	+8.3	10.34	4.34	12.14	1.75		1252.84	1268.48	1157.32
61	FINANCIAL GROUP (114)	854.23	+0.6	-	4.98	-	0.35	845.43	143.83	838.01	754.84
621	Banks (9)	61 m 02	+1.1	18.82	5.52	6,98	0.00	<b>#99.70</b>	871.57	861.86	746.82
<b>55</b> J	Insurance (Life) (7)	11443.491	+0.3	-	4.68	-	9.00	1435.74	1428.89	1401.55	1060.58
66)	Insurance (Composite) (7)	722.87	+0.6	- 1	5.23	-	0.54	718.43	711.22	705.03	680,98
67 I	Insurance (Brokers) (6)	1139.86	-1.1	6.48	5.53	28.54	0.00	1152.42	1156.27	1142.32	1035.47
68)	Merchant Banks (8)	481.53	-6.1	-	3.69	-	1.00	4E1.83	478.84	483.67	341.77
69	Property (49)	1188.70	+0.5	7.71	3.63	16.40	0.94	1183.23		1190,29	
	Other Financial (28)		-0.5	12.72	6.36	10.31	1,44	332.65	333,92	333.34	382.92
71	Investment Trusts (68)	1235.63	+0.5	-	2.96	- 1	0.45	1229.40	1228.12	1229.97	
	Overseas Traders (5)		-6.6	10.82	6.50	10.87			1421.33	1431.55	
79	ALL-SHARE INDEX (687)	1170.77	+0.3	1	4.41	[	1.55	1167.15	1161.24	1164.32	1453.44
1		Index	Day's	ilay's	Day's	Jan	Jan	Jan	See.	Jan	Year
		Ma.	Change	High (a)	Low (b)	31	- 30 l	29	26	25	200

	FIX	ED I	NTE	REST	r		AVERAGE GROSS REDEMPTION YES	LDS .	Tin Feb	Jan 30	Year ago (approx	
	PRICE INDICES	Thu Feb 1	Day's change %	Wed Jan 31	zd adj. today	xd adj. 1990 to date	_	Company 15	years	18.62 10.24 10.12	18.67 18.24 10.12	9.06 8.87 8.82
1		115.45		115.26	_	1.33	5	Mediam 5; Coupons 15; 25;	MEATS	11.67 10.61 10.23	10.63 10.24	20.09 9.33 8.99
3	Over 15 years Irredeemables	125.22 134.36 151.83	+0.13 +0.10	125.06 134.51 151.67	0.33 -	1.31 0.33 0.00	9	Coupons 15	eir	11.81 10.39 10.16	11.45 14.45 10.38 10.17	18.26 9.54 9.15 8.82
	Index-Linked	124 <u>-55</u> 141.88		141.39	0.03	1.22 0.00	11	Index-Linked Inflation rate 5%	Up to Syrs. Over 5 yrs.	3.95 3.75	4.56	3.57 3.62
7	Over 5 years	138.37 136.57	<b>40,48</b>	137.70 137.86		0.47 0.44	녆	Inflation rate 10% Inflation rate 10% Debt &	Up to 5 yrs. Over 5 yrs.	3.04 3.58	3.15 3.61 13.30	2.72 3.45
_	Debenberts & Loans			17.48	111	0.35 0.16	16 17	Loans	5 years 15 years 25 years	12.68 12.67	12.69 12.68	11,20 10.80
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some anomalies opening up

THE start of dealings in a new Euro-FTSE 100 index contract large tachnical trade in the Water Package, and a pick-up in busi-ness in the LTOM's other FT-SE

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# The selling of the rind of the rump of the jinx

David Lascelles on the final break-up of the Guinness Peat Group with Ron Brierley's offer for GPG

HEN SIR Ron Brier-ley's HEP announced its offer for Guinness Peat Group yesterday, the City of London was treated to the rare sight of a target compa-ny's shares actually falling on news of a bid news of a bid. The shares shed up to 19p, below their nominal value of

25p. It was a fitting anti-climax to one of the sorrier and more enduring tales of woe in the UK financial sector.

But though this prompted many people to dismiss GPG as a "jinxed company" best abandoned to its fate, the saga has stirred issues about shareholders' rights.
GPG is all that remains of

the Guinness Peat Group which in the early 1980s, had ambitions to become a widely diversified financial services company with interests apanning the Atlantic. "Under its former chief execu-

tive, Mr Aiastair Morton, since

become co-chairman of Euro-tunnel, it included merchant banking, stockbroking, fund management, insurance, property and consulting services, even launched a cheeky hid for Britannia Arrow, one of the UK's largest unit trust

But GPG was constantly racked by internal strife, mainly because of incompati-bility between the abrasive Mr Morton, and the dogged Lord Kissin, the company's founder who still owned a sizeable

The jim tightened its grip in 1987 when Equiticorp, the fast-moving New Zealand conglommoving New Zealand conglom-erate led by Mr Alan Hawkins made a successful bid for 61 per cent of GPG, prompting the departure of Mr Morton, and the entry of Mr Robert Max-well, the publisher, with a 15 per cent shareholding. Equiticorp proceeded to split GPG in two by hiving off Guin-

banking arm. But any further plans Equiticorp may have had were brought to an abrupt halt in early 1988 when it was over-whelmed by its own problems and forced into voluntary liquidation, amid allegations that it had tried to prop up GPG's share price by buying stock through a subsidiary.

quiticorp's 61 per cent stake in GPG and Guin-ness Mahon passed into the hands of its bank creditors who were owed £100m, and set about trying to sell the stake to recoup their losses. The Guin-ness Mahon interest proved relatively easy to dispose of it was bought last summer for 295m by Bank of Yokohama. However, the remaining rump of GPG was more prob-lematic.

It consisted of Fenchurch, the insurance brokers; Forst-mann-Leff, a US fund manage-ment firm; GM Capital Corpo-

the Oregon-based Management Compensation Group; and Eagle Management and Trust, based in Houston. There was also a 14 per cent interest in Guinness Peat Aviation, the Irish aircraft leasing concern.

Though individually many of

these companies were highly successful, they did not, as a whole, make an attractive selling proposition, so a break-up was proposed. At the end of 1988, the Guinpess Peat Aviation stake was sold. Last September, plans were put to shareholders for management buy-backs by three companies - Fenchurch,

mann-Leff and GMCC. The terms were a matter of much controversy: in the case of Forstmann-Leff, for example, the proposed buy-back price was \$25m plus some deferred payment compared to the price of \$91m which GPG had paid for it only three years. had paid for it only three years

woted through, mainly because the bank creditors, with 61 per cent, were keen to get GPG into a more saleable shape. Furthermore, the manage-ments of the subsidiaries were in a strong position because they were entitled to sever their contracts and claim large

compensation if they did not get their way.
"The prices were insane", was the comment yesterday from a merchant banker who had been close to the negotia-

But the sales have now enabled GPG to attract a buyer enabled GPU to attract a puyer for what is left – two operations in the US and a \$14im cash pile from the divestments – so in that sense they achieved their purpose. However because GPG was

never more than a residue of a company in a state of constant upheaval, with its affairs dominated by bank creditors, it was never clear who was actually

Uncharacteristically, the quiescent shereholders included Mr Maxwell who appears to bave been advised that this was one skirmish he could wisely avoid. But it was a costly experience. GPG's shares, which hit a high of 91p in 1987 with the Equiticorp bid, and traded at 50p after the split, hit a low of 15p late last year before recovering to 23p on recent rumours of a deal.

ronically, the non-banking shareholders may now decide that it is in their best interests to hold on to

their shares.

The bid price of 17p is barely above GPG's net asset value of 14.3p per share, and a re-invigorated management may be able to redeploy the cash pile to better advantage. But it will now be up to Sir Ron to prove that he can lay the GPG linx to

FII-Fyffes

rises 31%

to I£25m

By John Thornhiii

# Buildings and equipment costs hold Domino to £4.71m

COSTS OF new buildings and equipment resulted in Domino Printing Sciences, the ink jet printing specialist, reporting pre-tex profits 2404,000 lower st £4.71m in the year to Oct-

This was after interest payable of £259,000, against last time's receivable figure of £257,000. In addition, some £340,000 of inter-est charges were capital-

Domino spent some 27.5m on facilities during the year, moving to a single die from five locations in Cambridge. it also commenced a redunng 1887 pus i rise to an 283,000 exceptional

There was a 21 15m extraordi-

nary gain relating to the sale of the old main plant. More recent sales of buildings are expected to reduce borrowings sharply from the year-end level of

Turnover rose to £37.96m (282.83m). Operating profits were marginally ahead at 24.97m (24.85m).

Gross profit of 216.31m (216.03m) showed some growth

after absorbing a 44 per cent increase in technical service support costs and a 30 per cent rise in research and develop-The US operation continued

its recovery, the company said. were split £7.72m (£6.3m) for the UK, £14.79m (£12.96m) for the rest of Europe, £10.94m (29.56m) for the US and Canada, and 23.67m (£2.57m) for the rest of the world. A discontinued business in mailroom equipment accounted for the

Earnings per share were 17.23p (17.95p). The final dividend is increased to 2.5p, making 4p (3.6p) for the year.

After alerting followers to growing competition from other players in its marketplace at the half-way stage, Domino said yesterday that sales had been better in the second half and there had been little impact on margins related to pricing pressures.

first quarter of the current year were showing 20 per cent growth on last year.

FMS Partners, the Cambridge-based investment con-cern formed last year and backed by AP Moller, the Danish industrial company, now holds 18.8 per cent of Domino's shares. Mr Neil Faulkner of FMS, the former chairman of Lezerd Bank's development capital arm, joined the board in

Having been scared by stories growing competition at the interim stage. Domino followers yesterday allowed themselves a few sighs of relief when the company said neither sales volfeeling the squeeze. Nevertheless, Domino ramains virtually a single-product concern operat-

a chance competition will eventually bite. The City, in any case, views Domino with caution, having lived through a number of false dawns in the past. FMS Partners, of course, voted with its walks last summer - since then the shares have fallen from about 250p to yesterday's close of 163p, so it is a good thing the investment company views itself as a long-term holder. Current-year forecasts are somewhat tentative but Domino might make about 25.2m, putting the shares on a prospective p/e of just below 9. The rating is not demanding; nor is it likely to

ing in a market which is

attracting quantities of new entrants and there's more than

#### NEWS DIGEST

## Street operator 37% rise at Thomas Thomas I to the state of **Thomas**

IN AN active year which included six acquisitions, Thomas French lifted pre-tax profit by 37 per cent, from £1.49m to £2.04m.

In the year to September 30 1989, turnover fell to £21.18m (£23.92m). Earnings worked through at 11.48p (6.42p) and the final dividend is 2.175p for

la total of 3.625p (3.02p).

In recent years French has undergone a radical change, reflecting its strategy to make decorative accessory products for the home. Likewise, concentration has

hean on the main area of oper-ation in the UK, reducing inter-national operations by selling Australian and South African subsidiaries.
The six businesses acquired

moved the group into glass decoration, bathroom accesso-ries, mirrors, hearth accessories, planters and polyester/silk

#### MAY at Drayton Far Eastern up 58%

Drayton Far Eastern Trust achieved a net asset value of 574.75p at December 31, an increase of 58 per cent over the 363.5p at the previous year-

Net revenue for 1999 totalled 2547.000 (£407,000). Franked investment income slipped to £103,000 (£118,000), while unfranked income from divi-

dends grew to £1,68m (£946,000) and from interest was up to £95,000 (£68,000).

Expenses and interest rose to £862,000 (£452,000) and earnings slid from 3.12p to 2.57p. The final dividend is lifted to 1.8p (1.7p) for an annual total of 2.8p (2.1p).

#### Interest hits Harvey & Thompson

Higher interest charges hit pre-tax profits of Harvey & Thompson, restricting growth from film to £1 19m in the half year to December 30. Operating income of this

pawnbroking and financing groupedvanced from £3.55m to £6.59m, while pre-interest outcome doubled to £2.8im. Earnings were 17.96p (15p) and the interim dividend is raised 1p to

Mr Rupert Galliers Pratt, chairman, said interest charges rose from £397,000 to £1.62m, reflecting the rise in UK rates and the acquisition last May of 70 per cent of Gauntlet Finance, which meant consolidating a higher level of borrow-

Gauntlet was making good progress, but in line with the stated intention of reducing the holding when a certain level of profitability had been obtained, the whole or part of the interest would be sold by the financial year-end. Mr Galliers Pratt said all other divisions continued their

good progress. Harvey & Thompson Trade Finance exceeded its budget and the Lewis Group again increased market share.

The hire purchase and leasing joint venture was on target for an increased contribution. and the expansion in pawnbro-king continued with the open-

#### ing of two more branches. Meggitt sells two offshoots for R2m

Meggitt, the specialist engineering group, has disposed of Bestobell Distribution and Rad-

Bestobell, which distributes industrial and engineering products, has been sold for .7m to Freeman Group, the

building industry supplier and contractor Radalec, which sub-contracts to the engineering industry, has been acquired for £280,000 by Acourt, a privately-owned

ngineering company. Meggitt said the disposals, at enable the management of Meggitt's energy division to concentrate on its main activi-

#### Rentokii expands further in US

Rentokil has further expanded its international tropical plant hire activities through its second US acquisition in less than two months.

The business of Botanicus Interior Landscaping of Kansas City has been added to Branching Out of Houston, Texas, 81m. Together with Tropical Plants, acquired in October 1988, this brings Rentokil's investment so far to more than

Further acquisitions are planned this year to secure dominance of the US market. Rentokil sold its US timber business for 25.8m in October and the proceeds are ear-marked for US purchases.

Turnover of Botanicus is put at \$400,000 and Rentokil said that the cost of the acquisition was less than 1 per cent of net

tangible assets.

The UK group, best known for its pest control business, also claims market dominance in plant rentals at home and in Australia, Austria, the Netherlands, Belginn and New Zea-

#### 24% take-up in Wharfedale rights

Wharfedale, the loudspeaker company whose management last month took control of Audio Fidelity, the consum electronics group, announced that 23.84 per cent of its rights issue had been taken up by existing shareholders. The issue has been fully

underwritten by York Trust, the USM-quoted financial services company, which, together with Wharfedale's management, will now end up with control of about 70 per cent of the enlarged share capi-

#### Mountieigh chiefs switch holdings

Mr Nelson Peltz and Mr Peter May, the US entrepeneurs who took effective control of Mountleigh, the property group, when they acquired 22.5 per cent of the ordinary shares, have switched their holdings into companies which they individually own, respectively NPII and PWML

in 15 per cent of the Moun-tleigh ordinary capital and Mr May in 7.5 per cent. They also retain holdings of convertible preference shares — 3.8 per cent in the case of Mr Peltz and 1.9 per cent in the case of Mr

#### Churchbury Estates advances to £3.8m

become so.

Taxable profits of Churchbury Estates, a wholly-owned sub-sidiary of Greycoat, the prop-erty investor and developer, rose from £2.67m to £3.8m for the six months ended Septem-

ber 30 1980. Gross rental income totalled 24.38m (23.28m) and earnings amounted to 26.23p (15.65p).

#### **UPL** decimes to losses of 6330,000

UPL Group, an importer, dis-tributor and manufacturer of food products, swung from profits of £158,000 to losses of £330,000 pre-tax for the six months to end-July 1989.

Loss per 10p share emerged at 6.55p (earnings 2.71p) and the interim dividend is emitted shareholders received 1p previously.
Turnover declined to £6.68m

(£7.21m). The directors said this was due to a number of factors including a company closure and, to some extent, the lysteria scare in late apring which affected sales of pates and related products. Losses were expected to con-

tinue in the second six months. For the 1988-89 year as a whole the Third Market company experienced a fall in pre-tax profits from £404,000 to £332,000.

## FII-Fyffes, the Dublin-based fresh fruit distributor, yester-day reported a 31 per cent increase in pre-tax profits for Taxable profits rose from 1£19.07m to 1£25.02m (£23.48m) on turnover 41 per cent ahead at 1£412.96m

(E293.03m). FII-Fyffes, Ireland's fifth

largest public company, reported satisfactory trading in the year with the greater overseas. The company said it maked confident about its long-term prospects and fore-cast that it would make several acquisitions in the near

Fully diluted earnings per share grew by 21 per cent to 6.21p (5.13p). The board has recommended a final dividend

of 0.6747p making a total of 0.943p, an increase of 10 per cent. During the year FII-Fyffes spent 1235m on capital expenditure and 1£22m on acquisi-tions. Shareholders' funds at the year end were 1£101m

#### Pan Andean to start trading

on Monday By Andrew Bolger

SHARES IN Pan Andean Resources, a non-quoted com-pany engaged in metals explo-ration in Bolivia, will start trading in London on Monday on a matched bargain basis under Stock Exchange rule

Formed in 1988, Pan Andean has mak resources of £700,000. Its 23m shares are held by private investors, 320 in Britain and 50 in Ireland. The company is involved in a joint ven-ture with Comibol, the Bolivian state mining enterprise, to study the feasibility of recovering silver and tin from tailings, the waste from old

Shares in Pan Andean will be traded at 7-9p by Winterfield Securities.

In October, Pan Andean announced a conditional agreement to merge with Fel-trim Mining, a Dublin-based Third Market exploration group run by Mr Conor Haughey, son of the Irish Prime Minister. The companies later decided not to proceed with the merger.

Feitrim, which was launched in 1988, had its shares suspended in July after two businessmen, Mr James Fitzsimons and Mr Derek Kelly, took a 25 per cent stake. A spokesman for Feltrim said Mr Fitzsimons and Mr Kelly had intended to reverse their private company into Feltrim to turn it into a leisure vehicle.

The shares were suspended at 45p, up from a low of 23p in June. Feltrim, which was valned at £1.12m at its suspen-sion price, holds 22 prospect-ing licences in Ireland with the emphasis on gold. The company said it was in talks to find a new partner.

#### ZANDPAN GOLD MINING COMPANY LIMITED

An Angiovasi Group Company Reg.No.55/02414/08

(Incorporated in the Republic of South Africa)

interim Report for the Half-Year Ended

31 December 1989 The unaudited financial results of the company for the above period are as

Half-year ended 31 December		Year ended 30 June
1989 R000	1988 R000	1988 R000
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14 334 218	17 E30 104 68	39 600 335 205
14 552 398	17 <b>8</b> 02 346	40 140 711
14 154	17 456	39 429
	1989 R000 14 552 14 334 218 	31 Denamber 1989 1988 R000 R000 14 852 17 802 14 334 17 630 218 104 68 14 552 17 302 398 346

DIVIDENDS PAID OF DECLARED DURING THE HALF-YEAR Final ordinary dividend No.34 of 17,0 cents per share amounting to R22 134 000 for the yea

Interim ordinary dividend No.35 of 10,5 cents per chare amounting to R13 671 000 for the half-year ended 31 December 1988 (1988: 13,3 cents per share, amounting to R17 317 000) was declared in December 1989 and in psyable on or about 9 February 1990. INVESTMENTS

The Market value of the corporates holding of 22 000 000 salting in Hart Mining Company Limited was R720 500 000 at 31 December 1989 (1988; R519 200 000). compared with a book value of R20 900 000 (1988; R20 900 000)

The meriest value of the company's other listed shares at 31 December 1989 was R2.342.00 (1968: R2.079.000) and their book value was R736.000 (1968: R516.000). The number of shares in leave at 31 December 1999 amounted to 130 202 850 with a ne

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Anglo - Transvazi Trustees Limited 295 Regent Street

FLAD. Wilson

Directors: D.J. Crowe (Chairman), D.D. Barber, P.J. Eustace, B.E. Hersov D.M.S., B.J. Lawrenson, Clive S. Menell, T.L. Pretorius, FLA.D. Wilson

#### FIDELITY GLOBAL SELECTION FUND Société d'Investissement à Capital Variable

R.C. Luxembourg B 27223 Notice of Annual General Meeting

NOTICE is hereby given that the Annual General Meeting of the share-holders of FIDELITY GLOBAL SELECTION FUND, a Société d'Investissement à Capital Variable organized under the laws of the Grand Duchy of Luxembourg (the Fund»), will be held at the registered office of the Fund, 5, boulevard de la Foire, Luxembourg at 11 am. on February 22, 1990, specifically, but without limitation, for the following

 Presentation of the Report of the Board of Directors; 2. Presentation of the Report of the Auditor;

3. Approval of the balance sheet and income statement for the fiscal year anded October 31, 1989;

4. Discharge of the Board of Directors and the Auditor; Election of six (6) Directors, specifically the re-election of the following six (6) present Directors: Messrs. Edward C. Johnson 3d, Charles A. Fraser, Jean Hamilius, Hissahi Kurokawa, John M. S. Patton and H. F. van den Hoven, being all of the present Directors except William L. Byrnes, who by reason of his retirement does not offer immself for re-

6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg: meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quo-rum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares of the Fund, each share is extitled to one vote. A shareholder may

act at any meeting by proxy. Dated: January 25, 1990 By order of the Board of Directors

This advertisement supports as a matter of record only - James v 1990

#### The Old Park Lane **Group of Companies**

£9,500,000 Secured Property Investment Facility

Old Park Lane Surbiton Limited Senior Debt provided by

Charterhouse Bank Limited

Saudi International Bank

ALBANK ALSAUDI ALALAMI LIMITED Agent



CHARTERHOUSE BANK LIMITED

Notice to holders of Warrants

#### Cosmo Securities Co., Ltd. U.S. \$30,000,000

1%% Guaranteed Notes Due 1992 with Warrants Pursuant to Clauses 3 and 4 of the Instrument (the "Instrument")

dated 14th July, 1987 relating to the above-mentioned Warrents (the "Warrants"), the following notice shall be given. Cosmo Securities Co., Ltd. (the "Company") will make a public offering in Japan of convertible bonds due 1999, convertible bonds due 1998, convertible bonds due 1997 and convertible bonds due 1996 of the Company (date of issue: 9th February, 1990 [Japan time)) at the conversion price of 1,943 Japanese yen per share

which is less than the current market price per share of 2,052 Japanese yan calculated as provided in the Instrument. The Subscription Price of the Werrents (currently 2,251.40 Japanese yen) will be adjusted pursuant to Clause 3 of the Instrument. The further detail of such adjustment will be

published on or after 9th February, 1990. Cosmo Securities Co., Ltd.

Dated: 2nd February, 1990

#### **PUBLIC WORKS LOAN BOARD RATES** Effective January 31

Over 1 up to 2 14 13%
Over 2 up to 3 13% 13%
Over 3 up to 4 12% 12%
Over 4 up to 5 12% 12%
Over 5 up to 6 12% 12%
Over 6 up to 7 12% 12%
Over 7 up to 8 12% 13% 12% 12% 12% 12% 12% 11% 11% 12 11% 

\*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

#### COMPANY NEWS IN BRIEF

Mr Peltz remains interested

AAH HOLDINGS has acquired RWF Wilson and Company (inverness), a pharmacy. The purchase price of £365,000 will be satisfied by the issue of 87,483 ordinary shares, with a cash balance payable, subject to commpletion accounts. BOSTROM has bought Bostrom Seating Systems, a divi-sion of Swift and Company. The price depends on the book value of assets acquired and

liabilities assumed at comple-

tion. The total is expected to be

about £320,000 cash. BRITISH FITTINGS has

acquired Bownard (Fareham)

for £300,000. Consideration to be satisfied by the issue of

139,024 new ordinary shares, plus £15,000 in cash from the group's own resources. The associated property of Bown-ard is also being acquired for

COURTYARD LEISURE: Turnover £495,125 (£829,876) and pre-tax profits £10,568 (£94,478) for the six months to September 30. Tax £6,424 (£20,538) and earnings 0.16p (2.2p). EDWARDIAN HOTELS is to

receivership. Shipiey has a turnover of some film.

Niramba Roofing and Insulation, following an agreement purchase The Mariborough Hotel from Bass. Completion is expected by the end of Febru-

## Bradford and currently in

HOLDERS TECHNOLOGY has bought the electronics division of Dutch company Heesen-ICA. The purchase price of £125,000 will be satisfied by the issue of 119,048 ordinary shares.

MISKIN GROUP has acquired

with G Browne and D Haddon (Financial Services) for a total of £347,000. Consideration will be £182,000 cash and the allotment of ordinary shares to a value of £135,000. A deferred HARDING GROUP has paid value of £135,000. A defermance of the consideration of up to £30 in shares is profit-related. consideration of up to £30,000

Shares fall by 28p as defence sector grows increasingly jittery

## FR Group warns of £3m shortfall

THE DEFENCE sector was yesterday hit by more adverse news when FR Group, which makes specialised equipment for aircraft and the electronics and energy industries, revealed that profits for the year to December 31 1989 would be significantly lower than previously forecast.

The company's shares fell sharply on the news, closing 28p down at 194p.

The Dorset-based group said that its profits were "likely to approximate to those of 1988",

when a pre-tax figure of £22.4m was recorded.

The shortfall amounts to some 13m based on previous city projections of up to The company blamed the

downturn on revised comple-tion cost estimates on major development projects and delivery difficulties.

FR's problems come in the wake of the alleged serious fraud at Ferranti and amid

fears of general cut backs in military spending which have generated concern about the industry's prospects. The announcement raises

the spectre of a second consecutive year of essentially flat profits growth after the 20 per cent- plus rate of progress achieved earlier in the decade.

For the six months to June 30, FR reported a 24 per cent advance in pre-tax profits to £11.9m on turnover ahead 13

Both of the problems revealed yesterday relate to FR's Flight Refuelling division. the group's largest unit accounting for about one-third of turnover.

The reassessed development project believed to account for about £2m of the profits shortfall is the Phoenix remotely piloted air vehicle, which is produced under sub-contract to GEC Marconi.

The company said it did not expect the revisions to affect winning a £100m-plus MoD

GEC. Completion is planned for mid-1990.

The delivery shortfalls related to aerospace fuel

systems components and mul-ti-role towed targets - the latter under production for the Ministry of Defence. These are thought to have reduced anticipated profits by about £1m.

In the case of the components, delays were caused by factors outside the company's control. The majority of the deliveries in question have

now been made.
In spite of yesterday's set-back, FR remains optimistic on longer-term prospects, regarding this latest sethack as "a disappointment not a catastrophe".

The group leavened the

gloom by announcing that it has won a £40m-plus contract from British Aerospace to refurbish and convert 13 RAF VC10s.

FR Group Share price (pence) 250

contract to convert VC10 and Super VC-10 aircraft into flight refuelling tankers for the RAF. The work is to be executed by Flight Refuelling at Wim-borne and FR Aviation at Bournemouth International tract will extend over four

#### Next sets up European credit information ioint venture By John Thornhill

NEXT, the fashion retailer and mail order company, has set up a joint venture with a US company to provide a range of information services through-

The US pariner is the Atlan-ta-based Equifax, a big sup-plier of information for connmer financial transactions

in North America. The venture, to be called Wescot Decision Systems, will provide consumer credit reporting, credit scoring and modelling, and marketing and insurance information services, and will incorporate Next's existing interests in

We cot currently has a data-base covering 25m households and 44m consumers.

The managing director of the new venturs will be hir for E Dawson, a senior vice-president of Equitar.

Equifax has paid Next 26.5m and a further sum of up to 26.8m may become payable depending on the venture's profit performance.

Mr David Jones, Next's chief executive, said the company's database marketing operations would be greatly enhanced as a result of the partnership and the added marketing input would enable it to grow

#### **Bristol Ship** improvement

Bristol Channel Ship Repairers, in which CH Bailey has a major shareholding reduced losses before tax from £30,901 to £15,657 over the 28 weeks to October 13 1999.

Turnover rose from a depressed £41,713 to £645,264. The directors said they expected the rise in turnover to continue and anticipated that the results for the second half would show a further

## Sheffield Insulations expands product range with £5.9m buy

By David Owen

SHEFFIELD Insulations Group, the specialist distribu-tor of thermal insulations and other fire protection products, is broadening its product range with the purchase of Ceilings Distribution (Leeds) for £5.85m.

The acquisition is SIG's largeest since it went public last May via a placing of 6.1m shares. CDL markets and distributes ceiling tiles, partitioning, grid systems and related fixtures from three depots in the north of England. According to Mr Frank Prust, SIG finance director, the acquired business will comple-

"In many cases we have the same suppliers and customers," Mr Prust said. On completion, SIG will pay the vendors £1.85m of CDL div-idends for the year to August 31. This will be funded out of

ment the group's existing

The remaining 24m will be met by the issue of 3.17m ordinary shares - representing 13.29 per cent of the enlarged Panmure Gordon has conditionally placed the stock, principally with institutional inves-

Shareholders have the option to clawback on the basis of one-for-6.5 shares held. In the year to August 31 1989, CDL made pre-tax profits of 21.32m on turnover of 210.14m. At that time, it

mployed 44 people. SIG lifted pre-tax profits by 41 per cent to £2.26m on sales of 252.95m during the six months to June 30. Since then the group has continued to perform well with turnover for the full year increasing by more than 6.5

#### Investment policy change **Murray Intl** buys Edinburgh and new name at SCIT hotel for £9m

By James Suxton

The Roxburghe Hotel in Edinburgh is to be sold to Mur-ray International Holdings, the

private group controlled by Mr David Murray, for £9m.

The Roxburghe, a four star 75-bedroom hotel in Charlotte Square, belongs to a private company named Roxburghe Hotel. Its directors - who approached Murray International - have recommended the offer and irrevocable acceptances have been received for 82 per cent of the equity. Murray international expects

sales this year of £110m and profits of £6m. Having started in steel stockholding it has been built over the past 15 years up by Mr Murray and is now engaged in property devel-opment and manufacturing. In 1988 it bought the Rangers football club in Glasgow.

Roxburghe's shareholders are the descendants of a group of Scottish businessmen who formed a conscrition to build the hotel in 1910. The sale is taking place following the deaths of a number of leading

By Andrew Bolger THE OWNER of the Smaller putting SCIT into liquidation but this plan would give share-Companies international Trust has proposed that the investholders an opportunity to par-ticipate in the new trust or ment trust should dispose of its investment portfolio, change its name and reinvest realise their investment for cash at a price equivalent to 98.5 per cent of SCIT's formula

Last April SCIT was bought by a subsidiary of the British Steel Pension Fund, which now asset value.
This value would be calculated on the day the proposals owns 83.5 per cent of its ordi-nary shares and 97.5 per cent were approved at an egm of SCIT, but as of January 26 the cash facility for each ordinary share would have been 140p. Holders of preference shares will be offered 100p per of the preference shares. Under the BSPF proposal SCIT's existing board would resign and Foreign and Colo-nial Management would be

thare.
It is also proposed to make a appointed investment manat is also proposed to make a free issue of one warrant for every five ordinary shares held on a record falling shortly after SCIT's formula asset value is determined. Each would con-vey the right to subscribe for one ordinary share and would ager. The company's name would be changed to the F and C Germany investment Trust. Some 78 per cent of the ordi-nary shares of the new trust will be placed with instituone ordinary share and would be exercisable, on a single date tional investors, including the Foreign and Colonial Investin each of the years 1991 to 2000, at 100 per cent of SCIT's formula asset value.

F and C said the principal objective of the new trust would be to invest in large, ment Trust and Bayerische Hypotheken und Wechsel-Bank, or Hypo Bank, the fifth largest bank in West Germany, which last year took a 50 per cent stake in F and C Manage-

well-capitalised, quoted companies in West Germany.

## Sale of Lexterten for £1 hits Era shares

ERA GROUP'S shares fell 14 per cent vesterday after the cialist retailer revealed that it had sold Lexterten, its lossmaking retailer of reproduction furniture, for a nominal sum of £1 and would not be able to pay a final dividend for

Lexterten, which dragged the company into the red in the first half of last year, will be bought by Intercede 751, a company formed by some of the subsidiary's man-

But the parent group has to write off about £5m against

reserves - representing the £2.8m original pur-chase price of the subsidiary, and some £2m of trading

Mr Murray Gordon, the group's chairman, described it as a purely technical matter, but the shares fell 6p to 37p. He said Era would not have to raise new capital to make up distributable reserves, which would be restored by normal trading in 1990.

Lexterten's new owners will take on a bank overdraft of some £2.5m. Era itself will repay £90,000 outstanding on a

bank loan, and will make up any shortfall if net assets turn out to be worth less than £1.105m on completion of the

BSPF said it had considered

The parent company is also subscribing £1.5m for preference shares in the buy-out vehicle, which will carry a venture, which will carry a fixed dividend of 5 per cent a year starting in 1935, and can be converted into 10 per cent of informatic before the end of the

century. Lexterten lost £862,000 in 1988 and a further £593,000 before tax in the first half of

It has been up for sale for about seven months, but Mr Gordon denied that the group was paying management to take the subsidiary off Era's hands. "In a sense we are backing them, because we have got a part of the equity," he

He said he was confiden about the ability of the remaining subsidiaries to survive the retailing downturn. They include a camera equipment retailer, a distributor and a retailer of games and hobbies, and a distributor of furniture

dry given that on Polymery 26, 1990 at 3 o'think in the sile

Capier of the suited Relates Start and Posts and Long Accounts from the officer of the Company or well at Somethe officers of th

kders of meghannad and honour abuses allell has opelified as went to de labors of huster stiernes or their proudes somet produce their shows yet

THE MARCH of time in the Soviet Union has led to the formation of a joint venture-between a Soviet trade ministry and a UK company to develop the country's watch industry.

Time to

venture

By John Thomhill

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Soviet joint

musery.

Time Products, the London-based watch distribution group, announced yesterday that it had formed a joint venture to develop six watch manufacturers, controlled by MGO Chasprom, the Soviet trade ministry responsible for tech-nological products. Chasprom employs about 100,000 people and produces 70m watches a

Time will supply and instal new machinery in Chasprom's metrics and will provide technical, design and marketing expertise. The initial investment will be in the low millions of pounds and will be gradually increased depending on the success of the operation.

Time believes there is great demand for Western-style watches in the Comecon countries and in other international markets.

The risk is very limited;

the reward is enormous," said Mr Marcus Margulies, Time's managing director.

The two parties will each own half of the joint venture and Time will be able to receive profits in hard currency through salling watches. rency through selling watches In Interestional markets. Mr Margulies said Time be

first started huying watches from the Soviet Union 27 years ago and was familiar with doing business there. It currently buys 1.5m Soviet watches a year and sells them under the Sekonda brand

The joint verture agreement was signed earlier this week in Moscow by Mr Margulies and Mr Noel Lukeyanov, director general of Chasprom. Time will place the first orders for new plant in the next few

#### Interset buy hits results at West Industries

The acquisition of a further 47.5 per cent interest in Inter-set left profits at West Industries 53 per cent lower at \$80,000 pre-tax, against The Interset business is see

sonal, with all profits being carned in the second half. The result came in spite of a number of acquisitions, particularly in the materials testing division, which helped turn-over increase from 27.77m to \$11.67m

Mr Mel Morris, chairman, added that the expansion into leisure had been slower than expected and group costs had been higher than expected. However, the construction businesses continued to perform well, coping well with

the change of emphasis away from householding. Earnings per share were 0.14p (0.89p). The interim divi-dend has been passed because of the changes being undergone by the group.

#### Sportsfield sales decline to I£73,000

Sportsfield Equipment has amounced its results for the six months to September 30.
Sales fell from Et113,711 to E73,023 (268,245), while gross profit came out at E223,078 (1630,914).
Expenses batalled Trees are

Expenses totalled IE163,731 (IE148,947).

The company is traded on the Third Market and dealings in the shares have been suspended as the board is involved in restructuring talks. To that end an extraordinary general meeting is

# **Budgens parts ways with** its managing director

MR TONY BIRCH, managing director of Budgens, the food retail group, resigned on Wednesday, it was announced yesterday. The group's shares were

unchanged at 101p on the Mr John Fletcher, chairman Mr Birch had in effect left some weeks ago and the part-ing was 'mutual' Mr Birch

tion - but it would not be large.

Mr Birch joined the group in 1966 when the then Barker & Dobson, a sweets manufac-

would receive some compensa-

turer, took over the chain. He had previously worked at Asda, the food retailer, where Mr Fletcher had also worked. Last April Budgens agreed to a £134m bid from William Low, the Scottish supermarket group. But Low called the bid off in May over differences on in May over differences about the financing of the combined group. It is thought that after this Mr Birch lost heart. He is likely to receive less than \$50,000 in compensation

Mr Fletcher, who would have left if the Low bid had gone through, says that he is fully committed to running Budgens. With the arrival of Mr Derek Pretty as finance direc-tor in December and the sale of the remaining manufacturing interests in November, Mr Fletcher said he could concen-trate on running Budgens and Mr Birch might not be replaced

for a while. Budgens plans to sell 50 of its 145 shops which are considered too small for its trading format, which ideally requires shops of between 10,000 and 11,000 sq ft. It then wants to expand to 250 or 300 stores in its existing catchment area. A new distribution centre is

### Warburg to help strengthen Walker Greenbank defences

By Andrew Hill

WALKER GREENBANK has appointed SG Warburg as its merchant bank adviser, apparently to help strengthen its defences against a possible

The bank is already using section 212 of the Companie Act to force the Jersey-based nominee company Aubin and its associates to reveal the ben-eficial owners of their 13.5 per cent stake in Walker. The holding has been built up over the past three months and was increased again two weeks ago. Walker was forced to cut short its conglomerate ambitions in 1988 after Alkar, its supermarket shalving subsidiary, incurred a £6.9m loss. It is

since then have slumped to as low as 39p. At yesterday's unchanged closing price of 59p, Walket is worth about £54m.

The group, which would not comment on the reasons for changing its adviser, has used three merchant banks in the last year - Robert Fleming, Lloyds, and now Warburg, which has a particularly strong reputation for corporate

Walker also announced yesterday that it had sold Van-Line, a wholesaler of engineering and automotive workshop supplies, for 22.1m cash, including the repayment of £500,000 of internal loans. The buyer was Britannia, a man-agement buy-out vehicle for British Syphon industries, the now concentrating on its con-tract wallcoverings business.
Its shares reached a peak of 1289 in the summer of 1988, but ing group.

Walker said the disposal, which also removed Van Line's external debt of £150,000, would reduce its overall bank borrow-

ings by about \$2.25m.
Since September, Walker has
raised some £23m from disposals and reduced borrowings from 74 per cent of shareholders funds a year ago to less than 5 per cent. It is planning further disposals.

Mr Nicholas Brown, chair-

man, said yesterday that
Alkar, which had changed its
name to Montan, should break
even in 1990-91, but that its
future within the group was
still under review. Walker was retaining its healthcare and

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in the 13 months to January 28 1989, Van-Line made pre-tax profits of 2254,000 and had net

#### Delays in technical changes blamed for decline at Aerospace Engineering

By Andrew Bolger

AEROSPACE Engineering, the precision engineer, yesterday blamed delays in the introduc-tion of technical changes by aero-engine manufacturers for a drop in pre-tax profits from £1.32m to £1.1m in the six months to October 31.

Mr Quinton Hazell, chairman, said: "These delays, leading to the late placement of

Aerospace said that the strike in the engineering indus-

try for a shorter working week had affected some of its major customers and that, coupled with the delays in engine tooling, would curtail an enhanced performance at the year end. Mr Hazell said: "All other

the dip, augurs well for a strengthening of performance from now on."

year, with ancellent prospects for growth in 1990-91 emerging on a progressive basis." on a progressive besis."

Turnover increased from 210.2m to £13.3m, but earnings per share fell by 27 per cent to 2.15p (2.95p) and the interim dividend is lifted to 1.56p

(1.41p). Aerospace said its 21.6m acquisition in November of Wynn Klectronics, a maker of printed circuit boards, was an tooling orders, have regrettably affected the results as predicted. Our high level of firm orders in this sector, following and to budget during the half

#### Jameel has 22.4% of Hartwell

Jameel Group, the Saudi Arabian company, has received acceptances for 18.4 per cent of Hartwell's ordinary shares and 0.2 per cent of its convertible preference shares at the first closs of its £151.3m offer for the

Oxford-based motor group. However, 18 per cent of the acceptances for ordinary shares came from persons acting in concert with the Jameel Group, meaning that only 0.4 per cent of the acceptances came from other shareholders. Together with the shares it aiready owns, Jameel now speaks for 22.4 per cent of that twell's ordinary shares and 37.9 per cent of the preference shares.

#### Oceana Consolidated

Oceana Consolidated reported pre-tax profits of 262,401 against a loss of £214,894 after exceptional debit of nil (£250,000.)

Total revenue for period was £3.4m (£309,307).

Tax took £18,500 (credit £72,213) and minorities came to £309 (£563), making earnings per share of 0.59p (loss 2.15p).

The following companies have notified distant of board meetings to the Stock Eachange. Buch meetings are usually held for the gurpose of considering dividency. Official indications are not available as to whether the dividence are inferiors are not available as to whether the dividence are inferiors or these send the sub-

#### NORDIC COUNTRIES + 1992

DIVIDENDS ANNOUNCED

Date of

payment

Mar 16

Dividends shown pence per share net except where otherwise stated.

"Equivalent after allowing for scrip tesue, fOn capital increased by rights and/or acquisition issues. \$USM stock. #Unquoted stock, #Third

**BOARD MEETINGS** 

2.175

The Financial Times proposes to publish this survey on:

21st February 1990

For a full editorial synopsis and advertisement details, please contact:

> Chris Schaanning or Gillian King on 01-873 3428 or 01-873 4823

> > or write to him/her at:

Number One Southwark Bridge London SEI 9HL

**FINANCIAL TIMES** 

In accordance with clause (b) of paragraph "Interest" of the Terms and Conditions of the Bonds, notice is hereby given to Bondholders that for the five-year period commencing February 28, 1990, the Issuer has decided that the Bonds will bear interest at the rate of 111/4% per annum.

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THE INTEREST RATE FOR THE FIVE-YEAR PERIOD COMMENCING FEBRUARY 28, 1990

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Johannesburg, South Africa

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To the Holders of

COLLATERALIZED MORTGAGE OBLIGATION TRUST THEITY-THREE

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Pursuant to the Indenture dated as of March 11, 1987 between Collateralized Mortgage Obligation Trust Twenty-Three and Tenas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period from February 1, 1990 through April 30, 1990 as determined in accordance with the applicable provisions of the Indenture, is 8.775% per annum. Amount of interest payable will be \$12.11391767 per \$1,000 principal amount.

CULLATERALIZED MORTGAGE OBLIGATION TRUST

#### TECHNOLOGY

Della Bradshaw reports on pressure to bring banks into the electronic ordering and payment cycle

corporations by electronic trading order forms and invoices whitz backwards and forwards over phone lines between companies computers.

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interchange (EDI) services omit one important element. While the "paperwork" takes just seconds to air around the country — even around the world — paying the resulting bills is still a question of chaquebook, pen and the postal system.

Concerned at this weakness in the

Concerned at this weakness in the chain, companies are putting pressure on banks to introduce electronic payment services.

Although this would mean cash

being taken from companies' accounts more quickly, they seem to be convinced of its advantages, according to a Midland Bank survey of 3,050 corpo-rate customers. The respondents iden-tified cheaper processing of payments, better cash management and closer links with trading partners as poten-

But bringing payment into the electronic cycle poses an enormous chal-lenge for the banks. Many are sitting lenge for the banks. "Many are sitting on their hands not knowing how or where to move," says Jerrold Donington, principal consultancy. "There are major commercial risks in going in at the wrong time and in the wrong way. If they get it right, by the end of the current decade commercial banking will be based on electronic networks." Ostensibly, the task appears reistively easy. The banks have vast experience of transferring financial inforrience of transferring financial infor-mation electronically. There is the bankers' automated clearing service (Bacs), operated by Britain's clearing banks; and Swift (society for world-wide inter-bank financial talecommunications), which transmits data

internationally.

But with EDI it is not just a question of money; electronic documenta-

lectronic data inter-change (EDI) has been heralded as the only way to send business "paper-work" in the 1990s. But for many a smaller company, the thought of it is nothing short of a nightmare.

The push for the introduc-tion of KDI inevitably comes from the big trading compa-nies, which are equipped to put in large computer systems, often developed in their own data processing departments. For them the financial benefits are manifold. For instance, because ordering is almost instantaneous, they can order

# I ing equipment from a supplier could only be done by typing out an order form, sealing it in an envelope and trusting it to the postal system. The missing link in an envelope and trusting it to the postal system. to the postal system. But over the past 10 years these procedures have been ousted in many corporations by electronic trading. vards and forwards over phone lines etween companies' computers. However, these electronic data parchange (RDD) services over these electronic data

bank account, the corporate finance department needs a remittance advice in order to balance the books.

The documentation problem is cen-tral, says Peter Garlick, manager for benking at the Peugeot Talbot Motor Company (PTMC), in Coventry. Many

banks, he says, are dubious about tak-ing on the extra burden.

PTMC is conducting a trial in bring-ing payments into the EDI cycle with one of its suppliers, Rists, part of the Lucas group, and Barclays Bank. As the money is lodged in Pictal bank the money is lodged in Rists bank account when payments are made by PTMC via Barclays Bank, the remittance advice is sent on electronically

But proving that electronic pay ment can be done on this scale is of little comfort to the big banks. The trial is inevitably too small to emulate the labyrinthine network of banking mainframes needed for a national

And in any widespread commercial implementation the payment would usually have to take an extra interbank hop, as the odds are stacked against the supplier and customer using the same bank.

For the banks, there are two net-work problems: how to transfer the information between themselves, and how to get it in and out of the banking network.
In the first case, various solutions

are being considered, says Bernie Runt, head of EDI services for the card and electronic products division at Midland Bank and chairwoman of

tion has to accompany the payments. the banking interest section of the When a sum is paid into a corporate UK's EDI Association. • The Bacs network could be used

for the payment, with the accompanying documentation taking a different electronic route. • A completely separate data net-

work could be act up to handle the payments and the "paperwork."

Bacs could be extended to handle the documentation as well as the pay-

In the second case, many are waiting for international standards for payment documentation to be agreed. (The first stage should be completed next month.) Banks in the UK are likely to take

the EDI plunge before their European and US counterparts, says Gary Ger-shon, senior manager for high tech-nology at KPMG Peat Marwick, in New York.

Midland Bank already has its own third party network, while National Westminster Bank has opted to do a deal with International Network Ser-vices (INS). Under the deal, which NatWest plans to extend to involve other network suppliers — such as IBM or Istel — corporate customers will be able to pay their bills electronically from the autumn.

NatWest's plan is for payment information emanating from the corporate customer to travel over a direct telephone link or a third party network to the NatWest computer system. The payment will then be made into the beneficiary's account using the Bacs network in the UK and Swift for international payments. The accompanying remittance advice will



be stripped out and sent to the benefi-

ciary's computer system over the third party network. "We see it as more than just a payment system," says Jerry Whitmarsh senior manager of strategy and research in the automated business services division. "We're doing more than sending cash from A to B. We're trying to solve a particular business problem."

in the PTMC trial the telephone lines between the three parties use the public packet switched data network. But would this, or traditional

third party networks, be secure against misappropriation of funds or "spying" by competitors?

Banks are considering encryption to solve this problem.

But the issue of responsibility for the data remains. If a fault creeps into the transaction when it is travelling across a third party network and through more than one banking computer, who should accept liability? As Hunt puts it: "Is the FT prepared to take responsibility for an article in The independent?

developed a software package prevented from travelling at which allows suppliers to participate in EDI at a relatively speed until it has passed the low cost. But if they want to next two clear signals.

The difficulties are not all refer to as "the 80/20 rule" —

## **Underground trains** controlled by electronic elastic

ondon Underground is planning to invest \$300m in a new type of signal-ling system, which has been developed in Canada and France, but is not yet in use in

The signalling is part of a proposed £700m investment programme for the Northern Line which would increase its passenger capacity by between

20 and 30 per cent by 1998.

London Underground has been investigating new signal-ling technology, including a transmission-based system which uses committee to keep which uses computers to keep a constant check on the position and speed of every train.
This is likely to be at the core of the proposals for the modernisation of the Northern Line. It will mark the abandon-

ment, on that line at least, of the principle of signalling on discrete track sections, entailing electro-mechanical relays along every 700 to 800 metres of track.

A relay is energised when there is no train on the line, giving a current to a green light. When a train is on the line, the relay becomes de-energised and a yellow or red sig-nal lights up. Trains are per-mitted to go at different maximum speeds on different parts of the track.

The system has an electro-mechanical fail-safe device. This is a small arm, opposite a signal, which is raised when a signal goes to red for danger.
Any train which attempts to
pass through the red signal
will be stopped automatically
when the track side arm hits a
corresponding layer at the side of the front carriage. This oper-

whole of its clothing and homewere businesses - to use EDI. The company takes a from his cab to reset the arm. paternalistic view and has The train can restart, but is developed a software package prevented from travelling at

sell their knitwear or towels to other retail chains using EDI, they have to install a different Northern Line is festioned with old fashioned electromechanical relays and arms. ome way. Larger companies Maintenance costs are high complain about what they and so is the expense of an and so is the expense of an ageing fleet. Three-quarters of the line's trains are more than 80 per cent of the documents—the line's trains are more than tion comes from 20 per cent of 30 years old and £400m is to be spent on replacements.

ity and service regularity without building more lines has prompted the new approach to signalling. In addition, the new system would give London Underground greater control over its trains.

Transmission-based signalling is designed to improve efficiency by running trains at optimum speeds and by reducing the gap between them from one every three minutes to one every 90 seconds. The trains a could be operated automati-cally, but London Underground

will retain drivers. The system uses a transmit-ting aerial loop by the track for passing digital information between a track-side computer and the train.

A microprocessor on each train knows its position by keeping count of the wheel revolutions, and sends this information to the track-side computer. This computer, which contains continually updated information about the track. sends messages back to the train, such as the maximum safe distance between it and the next one. The microproces sor then determines the speed of the train.

The track-side and train computers communicate about once every second in a continual monitoring process, s "almost as if the trains are on a elastic," London Underground

SEL, of Canada, has installed a transmission-based system called Seltrack at Vancouver, on the Skytrain used for the 1986 World Expo exhibition, and at Scarborough, Toronto, as part of a light rapid transport system. The Anglo-French company GEC-Alsthom also has a transmission-based system, known as Sacem, which is in use on the Paris Metro.
An alternative technique,

called track circuit signalling, is being considered for London's Central Line. This passes a signal through the track to set the train's speed for the next section. The train is automated and has a record of the length and position of each of the track sections.

A version of this system, the Westinghouse F\$2500, is used

Lyuton McLain

#### Small company nightmare follows paperless format

later in the production or retail cycle and so reduce stock. Manufacturers can also tie in their parts or product ordering with just-in-time

manufacturing techniques.

The increased accuracy which results when direct electronic data transfer replaces the re-keying of information also benefits the purchaser rather than the supplier, says Gary Gerxhou, senior manager for high technology at KPMG. Peat Marwick, in New York.

The cost of any inacouracy

falls more heavily on the pur-chaser, because it results in them not having the stock they need to complete a job,"

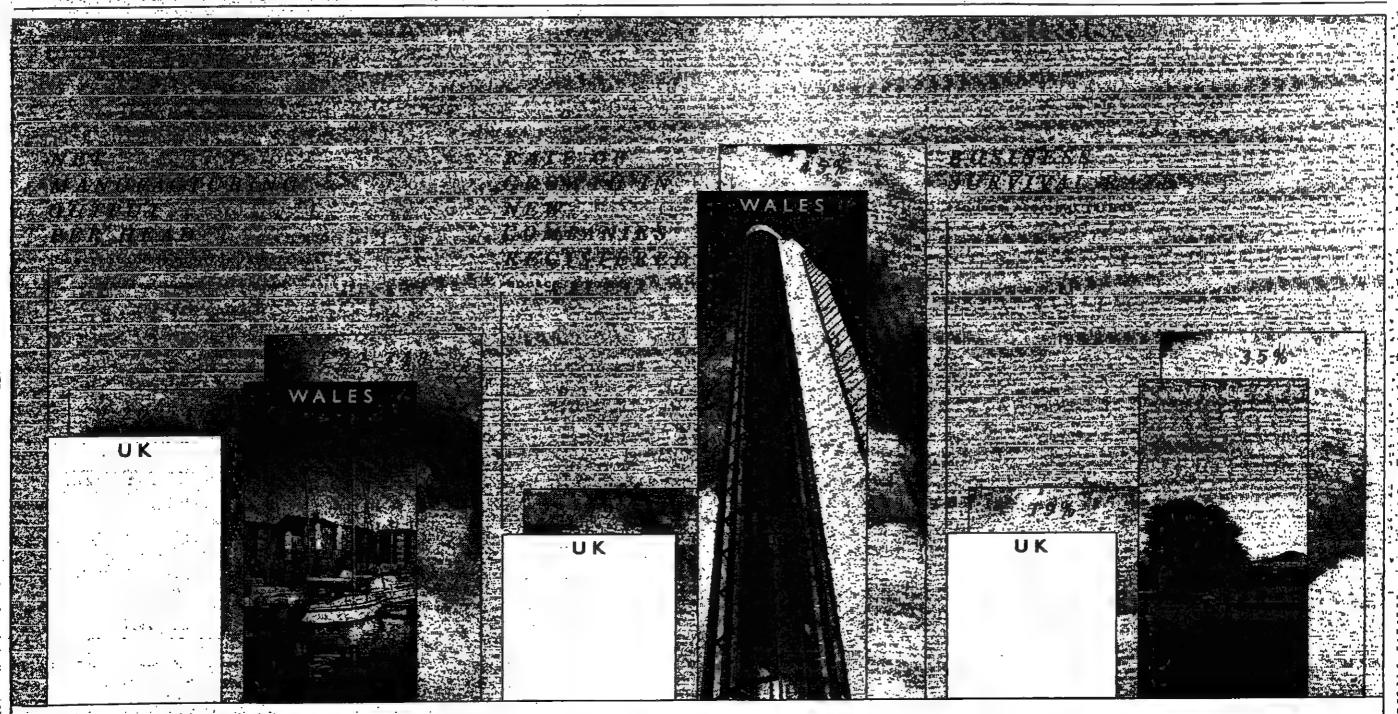
The problems for smaller companies include: How do they get started? What techni-cal know-how do they need? How should they maintain the system? says Jerroid Doning-ton, of Langton, the EDI cou-

In the US, where KDI is most widespread, many tackle the problem by having a standreceiving invoices, but when these arrive they are printed out and dealt with on paper, says Gershon.

says Gershon.

EDI can be costly. If a small company is "persuaded" by one of its higgest customers to conduct dealings electronically, it will have to adopt the same standard message formats for the invoices or order forms. In the UK for accomple forms. In the UK, for example, there are two main formats, Tradanet messages, used by International Network Services (INS), and the Edifact ones, adopted by rival fatel. What then happens if a sec-ond large customer also requires the supplier to use EDI, but employs a different measaging format? At best, "gateways" could be set up between the two networks, a relatively technical and expensive task. At worst, the small supplier has to buy extra hardware and software. Marks and Spencer, the UK

retail chain, requires 60 per cent of its suppliers — the



#### A PEEK BEHIND THE

Change your view of Wales. Take a closer look at the economic scene and compare it with the UK as a whole.

Take for example, the growth rate of new business formations, and equally as crucial, their survival rate. Then take enother key area, productivity of manufacturing industry. Together they are major factors in creating economic growth.

In these and an increasing number of other

important indicators, it may surprise you to see Wales beginning to overtake the rest of the UK.

But if it comes as something of a surprise, it is no coincidence. The WDA's strategy is to stimulate self-generated economic activity resulting in growing levels of indigenous and inward investment.

This in turn is creating a land of great potential that has already been recognised by

blue chip companies such as Ford, Matsushita, NPI, Bosch and Sony.

But a growth area also needs the professional and service infrastructure to support corporate development. Which is why the WDA strategy also focuses on creating commercial as well as industrial expansion. And why major players like Touche Ross and Debenham Tewson rate Wales as a key growth area. And why Rothschild have arrived.

If this all sounds like the place where you are most likely to succeed, it is.

So if your company is expanding its horizons, talk to the people behind the scene.

Contact Anna Prokic on (0222) 222666, or write to: The Welsh Development Agency, Pearl House, Greyfriars Rd,

Cardiff CF1 3XX.

WE MEAN BUSINESS IN WALES

#### Cocoa price 'may stage slow recovery'

By David Blackwell

THE COCOA market, currently close to 14-year lows, stands a reasonable chance of moving towards a slow recovery by the middle of the year, according the latest cocoa market report from Gill & Duffus, the London

trader.
Gil has revised downwards its estimate of the 1989-90 surplus to 205,000 tonnes from the forecast of 231,000 tonnes made last October. Last week the International Cocoa Organisa-tion reduced its forecast for the surplus to 182,000 tonnes from

203.000 tonnes.

World production is likely to be about the same as last year, according to Gill, at 2.44m tonnes: such an outcome would be the first time in six years that production would not have increased. Forecasts have been revised downwards for Nigeria and Ghana but increased for Brazil.

At the same time grindings continue to rise strongly. The report estimates a rise of 5 per cent to 2.22m tonnes for 1990, with increased figures for Brazil and South-east Asia.

Nevertheless, by September this year world stocks will amount to over 1.3m tonnes equivalent to seven months supply, so there is no good reason to expect a sharp market turning point. In addition, many consumers "have extended their cover substan-tially over the last month or two and are therefore well protected against unforeseen dis-

ruptions to supply."
These two factors will hinder any short-term price rise, although the consumers' cover "is itself an indication that the downside risk is also quite

Short-term prices could be lifted by technical tightness in the March terminal market positions, which could be reinforced by option holders exercising their right to buy. On the other hand, the Ivory Coest, the world's biggest producer, still needs to market 200,000 tonnes of current crop cocos, and a burst of selling could hit prices. The cut in Ivo-rian producer prices does not appear to have had a marked effect on the harvest, Gill says, although applications of chemical inputs, notably pesticides and fungicides, has been dra-matically reduced.

the report, "this could be the final downward movement from which a gradual longerterm recovery may begin."

Looking ahead to 1990-81, the report predicts that if demand

continues to grow at the rates seen in the last few years and production is flat or slightly lower, next year's surplus should be well below 100,000

## Wool growers face profits squeeze

AUSTRALIAN wool growers face a sharp reduction in the profitability of their businesses over the next few years as stockpiles go on rising and prices remain supported at current levels.

The warning came yesterday from Mr Hugh Beggs, chair-man of the Australian Wool Corporation, which promotes wool marketing and operates a

wood marketing and operates a price support scheme.

His predictions, given at an annual forecasting seminar in Canberra, appeared to blunt any hopes that the currently stagnant wool market would soon recover.

But he rejected any possibil-

ity of a cut in the Wool Corpo-ration's floor price, the key ele-ment of an intervention scheme which in six months has led to a 2m-bale stockpile, the exhaustion of a A\$1.5bn support fund and a resort to

"Due to the level of stock held by us and the forecast purchases," Mr Beggs said, "there's no visible prospect of anything but relatively constant prices in nominal terms for the next three to four

Coupled with inflation and increased levies on growers to support the scheme, "this

HILE CAREFREE children play ice hockey on Lake Sna-

gov, the workers at the nearby

Farm No 4 are worrying about the future of their unremarks-

Romanian farmers are expec

tant but confused following the overthrow of a communist sys-

tem that had replaced peasants and landlords with more than

4,000 co-operatives and state

Farm No 4 is no exception. Here in Peris, on old royal land

north of Bucharest, the people are delighted about the demise

of incompetent central plan-

ble co-operative.

means a considerable reduc-tion in the profitability of wool growing," he said. Assured fibre supplies, together with lower real prices caused by the effects of inflation and an expected weakening in the Australian dollar, meant wool should improve its market

Recent speculation about a Recent speculation about a cut in the floor price of 870 cents a kilogram (clean) was unfounded, Mr Beggs declared. He admitted that the Corporation had studied the option, but found a reduction "totally inappropriate."

Wool growers, who provide the resources for the fund

wanted the price maintained, he explained. A cut would have to be "very substantial" to have any market effect, which would in turn take 12-15 months to materialise. Yet it would reduce growers' incomes and devalue the wool stockpile. It would also have "enor-

mous global ramifications" for the wool trade, affecting the future confidence of manufac-turers, he said. All wool prod-ucts would be immediately devalued, causing losses to all wool users, and those who survived would be hard to convince to use wool again. Mr Michael Lempriere, beed

of the Australian Council of Wool Exporters, who also spoke at the seminar, confirmed that the short-term outlook for wool was "far from good." Given the record clip from Australian growers, the stockpile would be close to 3m bales by the end of this season.

Without a buying resurgence from China – a major factor behind the current market weakness - he forecast that it would eventually approach 5m bales, almost a whole season's

In a pointed criticism, he said the floor price scheme had in recent years changed fundamentally. Instead of providing a measure of disaster insurance for growers, plus stability and predictability for users and growers alike, it had come to be a guarantee of profitability as the market was actively

"Increasing wool production has become a one-way bet for growers, and unfortunately they have not received any market signals to tell them any different," he said. The possibility of a floor price reduction in the future could not be totally dismissed, he argued, and the way it was set should be reviewed. In the meantime the stockpile should be quarantined - offered for sale only when the market reached a level significantly above the floor price.

"Our industry, unfortu-nately, has become a victim of its own success," he declared. "We now face a dilemma more serious than anything we've seen over the last 20 years."

Earlier this week Mr John Kerin, the Primary Industries and Energy Minister, said the Government would not lower the wool floor price, despite the continuing market weakness and the growing AWC

"The Government has no intention of intervening," he said. "This is a decision we believe the industry takes. It is

their money."
But Mr Kerin said the Government.would implement legislation soon to allow the corporation soon to allow the cor-poration to raise its levy on producers from the present 8 per cent to 15 per cent from July 1. He gave no indication whether the Government would permit the AWC to increase its borrowing above the statutory limit of \$A1.03bn (\$500m).

(\$500m). The AWC has said that if the wool market continues in its present state it will need to extend the borrowing limit.

#### Cow disease passed to mice through feed

CATTLE MADNESS disease, or bovine spongiform encephalo-pathy (BSE), can be transmit-ted to mice by feeding them the brain tissue of infected cat-Government-sponsored research project published

However, government veterinary officers yesterday stressed that the experiment provided no evidence that there was any risk of people contracting the disease, which has killed nearly 9,500 cattle in the UK. The account of the experi-

ment on mice appears in The Veterinary Record, journal of the British Veterinary Associa-tion, together with the results of a separate experiment which found that healthy cattle became infected after inoculation with infected brain The Ministry of Agriculture

said that the results demon-strated that "the disease can be transmitted using unnatural methods of infection which can only be done experimentally in laboratory conditions and which would never happen in the field."

They provided further evi-

dence that BSE behaves like dence that BSE behaves like scrapie, a disease which has been in the sheep population for over 200 years without any evidence of being a risk to human health.

The disease, first identified in 1986, is believed to have been caused by giving cattle feed containing the remains of scrapie-infected sheep. Such

scrapic-infected sheep. Such feed was banned in 1988. Mr Ray Bradley, of the Ministry's central veterinary laboratory, said yesterday that if no other means of transmission means of transmission occurred, BSE would die out by

Mr Keith Meldrum, the Government's chief veterinary officer, said yesterday that the results of the experiments were "entirely expected" and identi-cal to the results of previous experiments with scrapie.

The report of the experiment involving mice refers to a 1962 experiment in which scraple was transmitted to mice

Further experiments - part of a £12.4m programme over three years - are continuing to discover whether mice can be infected with BSE through material from other parts of infected cattle.

#### Doubt cast 3 on nickel recovery

By Kenneth Gooding, Mining Correspondent

AS THE London Metal Exchange price of nickel for immediate delivery recovered further from its recent steep decline by moving up by \$257.50 to \$6,412.50 a tonne years of the metals team at the metals team at the steep at the metals team at the steep at \$257.50 to \$6,412.50 a tonne yesterday, the metals team at Shearson Lehman Hutton gave a warning that the recovery might be short-lived.

Shearson suggests that recently announced production cuts by the world's two largest producers would not be smooth.

producers would not be enough to prevent a 40,000 tonnes sur-plus of nickel developing this

year compared with one of 15,000 tonnes in 1989.

"We would not be surprised to see three-month LME prices touch \$2 a lb (against \$2.82 a lb last night) or \$4,400 a tonne before recovering in the second half of this year," Shearson adds in a special report. It has reduced its forecast average nickel price for 1990 as a whole from \$3.50 to \$3 a lb.

Shearson points out that nickel's problems do not stem from any inherent weakness in world economic growth but because of "massive destock-ing" by the stainless steel industry which accounts for 60 per cent of nickel consumption.

#### UK companies win Burmese oil contracts:

By Chit Tun in Rangoon.

TWO BRITISH oil companies. Croft Exploration of Glasgow and Kirkland Resources of Hertfordshire, have won 25-year production-sharing contracts from the Burmese Government for oil exploration and production in two onshore blocks.

The block allotted to Croft lies in the Irrawaddy Delta where in 1981 Burnese geolo-gists reported discovery of "two giant cilfields." Kirkiand's block in the Moul-

mein area of south-east Burms lies close to an area where oil-shale deposits were found as early as in 1921.

sarly as in lows.

Since October last year, the
Burmese Government has
lifted the 26-year-long ben on foreign participation in onshore oil exploration and production, and has so far awarded production-sharing ..... contracts for nine blocks to nies from seven countries.

Apart from the two British companies, these are Yukong of South Korea, Shell of Netherlands, Idemitsu of Japan, Petro-Canada of Canada, Amoco and Unocal of the US, and Broken Hill Proprietary of Australia.

Four more contracts will be awarded soon for the remaining onshore blocks

119

## Clearing up the debris of Ceausescu's bitter harvest

Victor Mallet surveys the wreckage of Romanian agriculture after an era of mismanagement

having productivity, and there are too many snimals for the land," said Mr Stoica. "There are 700 cows but only 150 give are 700 cows but only 160 give milk. That's why this one hasn't been profitable. The ini-tiatives of the people working in the co-operative were not taken into consideration. Everything was ordered by the ministry — what animals to breed and what production to have." ownership and marketing under a more liberal regime. Farm No 4 is the animal sec-tion of a 2,500-hectare co-opera-tive which also includes three

"in my childhood there was still a private sector," said Mr Nicolae Stoica, who manages a reighbouring government pig-breeding unit and whose uncle runs the co-operative. "My par-ents had five or six hectaves of land. In this village every peasant used to have a cow or a pig, chickens, horses and sheep. They were forced to Farm No 4 suffers from the their cattle instead of releasing typical failings of Romania's old central planning system – rigid, unrealistic production it for export.

targets and prices, a complete lack of consideration for local conditions and a fanatical desire to export without importing the necessary

number of animals without

640 636 852 547

COCOS - Landou POX

the 60m tonnes announced.

A similar picture is emerging from the rest of the coun try. A senior official at the Agriculture Ministry explained how some farmers were ordered by the Government of the late dictator Nicolae Cesu-sescu to grow maize on steep hillsides; they often harvested less than the seed they had sown. Others are said to have

European Community aid mission to Romania found cows normal weight and hens laying what looked like quails' eggs. Like the reform of heavy industry, the revitalisation of agriculture will be essential if Romania is to recover from the

LORDON WETAL EXCHANGE

ravages of Ceansescu and his planners. Farming is still an important contributor to the economy, but not quite as important as Ceausescu led his people to believe. Most crop figures were wildly exaggerated, with last year's grain harvest closer to 17m tonnes than the 60m tunners announced.

ome small and successful vegetable producers in the foothills of the Carpathians were never collectivised, and Mr Stoica and others and Mr Stock and others believe it will be possible for Romanis to revive private farming. "But the land shouldn't be given to the peo-ple who don't know how to to work it," he cautioned. "Most of the peasants now work in

farms - one of them near Timiscers has more than 1m pigs - will be difficult, but the interim Government already has plans to hand back 2m bectares of co-operative land to the peasants. According to the Agriculture Ministry about 20 per cent of farmland is staterun, 65 per cent is co-operative and 15 per cent owned or con-trolled by individuals. Romania has suspended food exports until the middle of the year and started to import produce to feed its deprived citi-zens. But there are still food queues, and it could take years reforms and investments before Romania again becomes a wealthy agricultural nation.

Officials say co-operatives can benceforth grow whatever they want, although they will be asked to provide crop estimates to the Government. They will not be obliged to sell crops to the state or buy its inputs. Instead they can sell on the free market and purchase their own inputs in exchange for cash or produce. The state, however, will stabilise prices by maintaining crop reserves.

The prices that the state

cover the cost of production and allow for a profit," said one senior offical. "Until now all the co-operatives had to sell to the state and the prices were so low that costs were not covered — and the co-operatives had great debts to the state." He said the state was expected to help farmers with debt relief and by providing equipment and services, but the co-opera-



travelling to Bucharest from all over Romania to take advantage of the higher prices now available for their produce

for fear that small farms will prove uneconomic. They say that the main problem under Ceausescu was not so much the fact of state control as the burdensome pricing system

Front's Commission for Reconstruction and Economic Development, said some peasants had already taken back their ancestral land without waiting

#### they don't have profits, they go out of business. The state is not responsible." without passing on the benefits to the consumer. It may be that peasants do not care for such arguments. Mr Bogdan Teodoriu, head of the ruling National Salvation Some Romanians are reluctant to carve up and privatise the co-operatives too quickly

Come Previous High/Low

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HEATING OIL 42,000 US gails, cont

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GRANGE JUICE 15,000 lbs; conts/lbs

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AM Official Kerb sloed Open Interest

#### WORLD COMMODITIES PRICES

#### London Markets THE GOLD price railled on the London bullion market yesterday as overnight confirmation of a US proposal to use International Monetary Fund holdings to help pay debtor countries' payments arears was generally shrugged off. Early talk of the US plan had pushed the price down to \$411.30 a troy ounce at one stage on Wednesday but by the close it had recovered to \$412.75 an ounce, down \$6.50 on the day.

eaving the privce at \$416.25 an ounce. base metals contracts registered moderate gains, led by a £22.50 rise in cash copper to £1,327 a tonne. Overnight Japanese buying, firmer world equities and a further fall in New York Commodity Exchange (Comex) stocks of the metal the market off to a strong start, but prices later drifted back in thin trading.

SPOT MARKETS		
Crude off (per barrel FOB)		+ or -
Oubai Brent Stend W.T.I. (1 pm est)	\$18.75-8.60: \$19.88-9.92z \$22.50-2.60z	+0.75
Oil products (NWE prompt delivery per t	orina CIF)	+ 01 -
Premium Gasoline Gas Or Heavy Fuel Oil Naphthe Potroloum Argus Estimales	\$224-226 \$166-167 \$68-90 \$202-204	+3 -3 +2 -1
Other		+ or -
Gold (per troy oz) 4 Silver (per troy oz) 4 Pistinum (per troy oz) Pallacium (per troy oz)	\$416.25 521.25c \$507.50 \$135.60	+ 3.5 + 1.25 -2 -0.16
Aluminum (free market) Copper (US Producer) Lead (US Producer) Nickel (free market) Tin (Kuala Lumpur merket) Tin (New York)		+20
Zinc (US Prime Western)	287c 65 4 c	-6
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	112.57p 206.01p 90.03p	+0.81° +2.29° +1.89°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$357.0x \$432.0x £326.5	+ 9.0 + 5.50 + 5.50
Barley (English feed) Malze (US No. 3 yellow) Wheat (US Dark Northern)	£113.75w £128.5w £130	+ 0.50
Rubber (spot)♥ Rubber (Mar)♥ Rubber (Apr)♥ Rubber (KL RSS No 1 Feb)	53.50p 57.75p 57.75p 231.5m	+ 1,0
Coconut oil (Philippines)§ Paim Oil (Malaysian)§ Copra (Philippines)§ Soyabeans (US)	\$420.0x \$270w \$275 £159w	-20

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Mar	293.00	363.0	296.60 290.0	0
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PRUST AND VEGETABLES
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BOYA	Close		High/Low	Eftonne	Goine Maplelosi	413-41 \$ pric 428-43	93 99 131 <sup>5</sup>	3	54-257	
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BOYA Apr	Close 132.50		High/Low 32.50	Eftonne	Goine Mapleteef Britannia	413-41 \$ pric 428-43 428-43	23 23 26 56 13 75	2 2 2	54-257 54-257 54-257 54-257	
BOYA Apr	Close 132.50	Previous	High/Low 32.50	Eftonne	Goine Mapieleef Britannia US Eagle Angel	\$ pric 428-43 428-43 428-43 428-43 415-41	23 23 23 23 26 25 25 25	2 2 2 2 3	54-257 54-257 54-257 54-257 66-1 <sub>2</sub> -2	4812
Apr Turnov	Close 132.50 rer 50 (5)	Previous lots of 20 s	High/Low 32.50 Ohnes		Coins Mapleleaf Britannia US Earlo Angel Nnigarand New Sov.	\$ pric 428-43 428-43 428-43 428-43 415-41 98-99	23 23 23 23 26 25 25 25	2 2 2 2 3 5	54-257 54-257 54-257 54-257 66 <sup>1</sup> 2-2 8 <sup>1</sup> 4-69	4812
Apr Turnov	Close 132.50 rer 50 (5)	Previous lots of 20 t	High/Low 32.50 Ohnes.	E/tonne	Goine Mapieleef Britannia US Eagle Angel	\$ pric 428-43 428-43 428-43 428-43 415-41	18 13 13 13 13 13 15	2 2 2 3 5 5	54-257 54-257 54-257 54-257 66-1 <sub>2</sub> -2	4812
Apr Turnov	Close 132.50 rer 50 (5) LEFT PUTU Close	Previous lots of 20 to Previous	High/Low 32.50 Ohnes. E S10/Ind High/Low		Goins Mapleteef Britannia Lisannia Lisannia Angel Ange	413-41 \$ pric 428-43 428-43 428-43 415-41 98-99 98-99	18 13 13 13 13 13 15	2 2 2 2 2 3 5 5	54-257 54-257 54-257 54-257 66 <sup>1</sup> 2-2 8 <sup>1</sup> 4-59 8 <sup>1</sup> 4-59 05-56-3	46 <sup>1</sup> 2 310.35
Apr Furnov	Close 132.50 rer 50 (5) LEST PUTU Close 1595	Previous lots of 20 t	High/Low 32.50 Ohnes. E S10/Ind- High/Low 1810 1595		Coins Mapleleaf Britannia US Eaglo Angel Ringermad New Sov. Old Sov.	413-41 \$ pric 428-43 428-43 428-43 415-41 98-99 98-99	13 <sup>1</sup> 2 13 13 13 15 18	2 2 2 2 2 3 5 5	54-257 54-257 54-257 54-257 46 <sup>1</sup> 2-2 8 <sup>1</sup> 4-59	46 <sup>1</sup> 2 310.35
Apr Turnov PASSQ	Close 132.50 Ner 50 (5) LEST PUTU Close 1595 1627	Previous lots of 20 to Previous	High/Low 32.50 Ohnes. E \$10/Ind High/Low 1610 1595 1636 1625		Colms  Mapleleaf Britannia IJS Engle Angel Angel Angernad New Sov. Old Sov. Noble Plat Silver fix	413-41 \$ prio 428-43 428-43 428-43 415-41 98-99 513.60 p/fine	13 <sup>1</sup> 2 13 13 13 13 18	2 2 2 2 2 3 5 5 5	54-257 54-257 54-257 54-257 46 <sup>1</sup> 2-2 8 <sup>1</sup> 4-59 05-56-3	46 <sup>1</sup> 2 310.35
Apr Famous Famou	Close 132.50 ner 50 (5) LETT PUTU Close 1595 1627 1634 1383	Previous lots of 20 t  RES - BP Previous 1602 1640 1393	High/Low 32.50 Ohnes. High/Low 1610 1595 1636 1625 1646 1630 1400 1360		Colms Mapleleef Britannia IJS Emplo Angel Rinigerrand New Sov. Noble Plat Silver thx Spot 3 months	413-41 428-43 428-43 428-43 415-41 98-99 513.60 p/tine	13 <sup>1</sup> 2 13 13 13 13 18 18	2 2 2 2 2 3 5 5 5 5	54-257 54-257 54-257 54-257 66 <sup>1</sup> 2-2 8 <sup>1</sup> 4-59 8 <sup>1</sup> 4-59 05-56-3	46 <sup>1</sup> 2 310.35
PASSO Feb Mar Apr	Close 132.50 rer 50 (5) lift PUTU Close 1595 1627 1634 1383 1500	Previous lots of 20 t  Previous 1602 1640 1393 1502	High/Low 32.50 Ohnes. E \$10/Ind High/Low 1810 1595 1636 1625 1646 1630		Colms Mapleled Britannia US Easts Angel Rinigermed New Sov. Noble Plat Silver fix Spot 3 months 6 months	413-41 \$ prio 428-43 428-43 428-43 428-43 415-43 98-99 513.60 p/line 308.60 332.70	13 <sup>1</sup> 2 18 13 13 13 18 18	2: 2: 2: 2: 2: 3: 5: 5: 70 3:	54-257 54-257 54-257 54-257 46 2-2 8 1-59 05-56 15 Gls 21.25 43.00	46 <sup>1</sup> 2 310.35
PARIO TAR	Close 132.50 rer 50 (5) Close 1585 1684 1383 1500 1642	Previous lots of 20 to Previous 1602 1640 1393 1804	High/Low 32.50 Ohnes. High/Low 1610 1595 1636 1625 1646 1630 1400 1360		Colms Mapleleef Britannia IJS Emplo Angel Rinigerrand New Sov. Noble Plat Silver thx Spot 3 months	413-41 428-43 428-43 428-43 415-41 98-99 513.60 p/tine	13 <sup>1</sup> 2 18 13 13 13 18 18	2: 2: 2: 2: 2: 3: 5: 5: 70 3:	54-257 54-257 54-257 54-257 46 2-2 8 1-59 05-56 15 GIS 21.25 32.05	46 <sup>1</sup> 2 310.35
PARIO TAR	Close 132.50 rer 50 (5) lift PUTU Close 1595 1627 1634 1383 1500	Previous lots of 20 to Previous 1602 1640 1393 1804	High/Low 32.50 Ohnes. High/Low 1610 1595 1636 1625 1646 1630 1400 1360		Colms Mapleted Britannia IJS Eacto Angel Rinigarand New Sov. Noble Plat Silver fix Spot months months 12 months	413-41 \$ pric 428-43 428-43 428-43 415-41 98-99 513.60 p/line 308.60 321.20 332.70 355.60	13 <sup>1</sup> 2 18 13 13 13 18 18	2: 2: 2: 2: 2: 3: 5: 5: 70 3:	54-257 54-257 54-257 54-257 46 2-2 8 1-59 05-56 15 Gls 21.25 43.00	46 <sup>1</sup> 2 310.35
PARIO TAR	Close 132.50 rer 50 (5) Close 1585 1684 1383 1500 1642	Previous lots of 20 to Previous 1602 1640 1393 1804	High/Low 32.50 Ohnes. High/Low 1610 1595 1636 1625 1646 1630 1400 1360		Colms Mapleled Britannia IJS Eacto Angel Rinigarmad New Sov. Noble Plat Silver fix Spot months months months TRADED OPT	413-41 \$ priot 428-43 428-43 428-43 415-41 98-99 513.60 p/fine 309.80 321.20 332.70 355.60	13 <sup>1</sup> 2 13 13 13 13 18 18 18 18	22 22 22 23 55 55 57 70	54-257 54-257 54-257 54-257 66 1 <sub>2</sub> -28 8 1 <sub>4</sub> -59 05-56-3 15 Gts 21.25 32.05 43.00 65-90	48 <sup>1</sup> 2 310.35 equiv
PARISON AND THE PARISON AND TH	Close 132.50 (5) (6) (7) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7	Previous lots of 20 s Previous 1602 1640 1393 1502 1844	High/Low 32.50 ohnes. E \$10/Ind High/Low 4810 1595 1635 1625 1646 1530 1400 1360	en point	Colms Mapleted Britannia IJS Eacto Angel Rinigarand New Sov. Noble Plat Silver fix Spot months months 12 months	413-41 \$ priot 428-43 428-43 428-43 415-41 98-99 513.60 p/fine 309.80 321.20 332.70 355.60	13 <sup>1</sup> 2 13 13 13 13 18 18 18 18	2: 2: 2: 2: 2: 3: 5: 5: 70 3:	54-257 54-257 54-257 54-257 66 1 <sub>2</sub> -28 8 1 <sub>4</sub> -59 05-56-3 15 Gts 21.25 32.05 43.00 65-90	46 <sup>1</sup> 2 310.35 equity
PRESIDENT OF THE PROPERTY OF T	Close 132.50 (5) Art 50 (5) Close 1595 1684 1593 1594 1595 1642 Art 640 (5) Close 65 - 85°C	Previous fots of 20 to 120 to	High/Low 32.50 Ohnes. E \$10/Ind High/Low 1610 1595 1646 1530 1600 1560		Colms Mapleled Britannia IJS Eacto Angel Rinigarmad New Sov. Noble Plat Silver fix Spot months months months TRADED OPT	413-41 \$ priot 428-43 428-43 428-43 415-41 98-99 98-99 513.60 p/time 308.60 321.20 332.70 355.60 97%)	13 ½ 33 33 33 33 33 33 33 33 33 33 33 33 33	22 22 22 23 55 55 57 70	54-257 54-257 54-257 54-257 66 1 <sub>2</sub> -28 8 1 <sub>4</sub> -59 05-56-3 15 Gts 21.25 32.05 43.00 65-90	48 <sup>1</sup> 2 310.35 equiv
PAIN Theest	Close 132.50 (5) (6) (6) (6) (6) (6) (6) (6) (6) (6) (6	Previous  RIES - EP  Previous  1602  1640  1502  1544  11)	High/Low 32.50 Ohnes. E \$10/Ind High/Low 4610 1565 1636 1625 1646 1630 1690	ex point	Colms Mapleted Britannia IJS Englis Angel Ringerman New Sov. Old Sov. Noble Plat Silver Sk Spot TRADED OPT Alternishton (9) Strike price 3 1300	413-41 \$ priot 428-43 428-43 428-43 415-41 98-99 98-99 513.60 p/time 308.60 321.20 332.70 355.60 97%)	13 ½ 33 33 33 33 33 33 33 33 33 33 33 33 33	22 22 23 55 570 30 U	54-257 54-257 54-257 54-257 54-257 54-257 56-1-257 56-1-25 57 57 58-1-25 58-1-	46 <sup>1</sup> 2 310.35 equity
Apr Turnov Mar Apr Sel Sel Turnov Sel Turnov	Close 132.50 NSF 50 (5) NSF 50 (5) Close 1595 1592 1594 1593 1590 1642 1590 1654 1590 1642 1750 1654 1750 1654 1750 1750 1750 1750 1750 1750 1750 1750	Previous  lots of 20 s  RESS - EP  Previous  1602  1602  1603  1502  1604  17)	High/Low 32.50 Ohnes. E \$10/Ind High/Low 4610 1565 1636 1625 1646 1630 1690	ex point	Colms Mapleled Britannia US Eacto Angel Rinigermand New Sov. Noble Plat Silver fix Spot 3 months 12 months 12 months 12 months 13 months 15 months 15 months 16 months 17 months 17 months 18 months 19 months	413-41 \$ priot 428-43 428-43 428-43 415-41 98-99 98-99 513.60 p/time 308.60 321.20 332.70 355.60 97%)	13 <sup>1</sup> 2 13 13 13 13 13 13 18 18 16 16 17 11 19 19 19 19 19 19 19 19 19 19 19 19	22 22 23 65 55 70 3 0 0 0 55 55 55 56 55 56 56 56 56 56 56 56 56	54-257 54-257 54-257 54-257 54-257 54-257 54-59 8 14-59 8 14-5	48 <sup>1</sup> 2 310.35 squite Puts Mary 8
POYAL OF THE POYAL	Close 132.50 rer 50 (5) rer 440 (5) rer 440 (5) rer 440 (5) rer 440 (5) rer 441 (5)	Previous  Rics - EP  Previous 1640 1590 1590 1944 11)  Previous 0.10	High/Low 32.50 Ohnes. E \$10/Ind High/Low 4810 1595 1696 1625 1646 1630 1500 High/Low 15.65 15.10	en point	Colms Mapleted Britannia IJS Englis Angel Ringerman New Sov. Old Sov. Noble Plat Silver Sk Spot TRADED OPT Alternishton (9) Strike price 3 1300	413-41 \$ priot 428-43 428-43 428-43 415-41 98-99 98-99 513.60 p/time 308.60 321.20 332.70 355.60 97%)	13 ½ 13 ½ 13 13 13 13 13 15 16 16 16 16 16 16 16 16 16 16 16 16 16	22 22 22 35 55 570 30 56 55 56 56 56 57 57 58	54-257 54-257 54-257 54-257 54-267 46-12-26 8-14-59 05-56-3 15 Cts 21-25 43-05 65-90	48 <sup>1</sup> 2 310.35 equity
PARISON AND AND AND AND AND AND AND AND AND AN	Close 132.50 NSF 50 (5) NSF 50 (5) Close 1595 1592 1594 1593 1590 1642 1590 1654 1590 1642 1750 1654 1750 1654 1750 1750 1750 1750 1750 1750 1750 1750	Previous  lots of 20 s  RESS - EP  Previous  1602  1602  1603  1502  1604  17)	High/Low 32.50 Ohnes. E \$10/Ind High/Low 1610 1595 1696 1625 1646 1630 1500 High/Low 15.45 15.10 19.65 15.10 21.50 21.10	en point	Colms Mapleled Britannia US Eacto Angel Rinigermand New Sov. Noble Plat Silver fix Spot 3 months 12 months 12 months 12 months 13 months 15 months 15 months 16 months 17 months 17 months 18 months 19 months	413-41 \$ prio 428-43 428-43 418-41 98-99 513.80 p/line 308.80 321.20 335.60 9.7%)	13 1/2 13 13 13 13 13 13 14 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	22 22 23 65 55 70 3 0 0 0 55 55 55 56 55 56 56 56 56 56 56 56 56	54-257 54-257 54-257 54-257 54-257 68-14-59 8-14-59 05-56-1 15 Cls 21.25 32.05 43.00 65-90 Mirr 1 20 86	48 <sup>1</sup> 2 310.35 squite Puts Mary 8
PRESIDENT OF THE PROPERTY OF T	Close 132.50 187 FUTU Close 1595 1697 1694 1596 1590 1694 1596 1590 1694 1794 1796 1897 1998 1998 1998 1998 1998 1998 1998	Previous lots of 20 s  RESS - BP Previous 1602 1640 1593 1592 1844 11) Previous 0.10 159.25 121.10 106.20 109.05	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 3610 1565 1656 1625 1646 1530 1400 1360 1500 High/Low 15.45 15.10 19.65 19.25 21.50 21.10 09.20 09.10	en point	Colms Mapleted Britannia LIS Engle Angel Rinigerand New Sov. Old Sov. Noble Plat Silver fix Spot 3 months 6 months 6 months 12 months 178ASED OPT Alaminium 9 Stritzs price 3 1300 Copper (Grad	413-41 \$ prio 428-43 428-43 418-41 98-99 513.80 p/line 308.80 321.20 335.60 9.7%)	131 <sub>2</sub> 299 1313 133 133 133 13 13 13 13 13 13 13 1	22 22 23 36 55 56 56 56 56 56 56 56 56 56 56 56 56	54-257 54-257 54-257 54-257 54-257 54-259 54-59 05-56-3 55 6bs 21-25 32-05 32-05 43-00 65-90	A612 310.35 equity Puts May 5 32 38 Puts
PRESIDENT OF THE PROPERTY OF T	Close 132.50 132.50 167 50 (5) 167 FUTU Close 1595 1502 1594 1595 1500 1642 1654 1595 1500 15140 15140 15140 15140 15140 15140 15140 15140 15140 15140 15140	Previous  RESS - EP  Previous 1892 1592 1594 1944 11)  Previous 1,199 121 101 105 120 105 120 105 105 105 105 105 105 105 105 105 10	High/Low 32.50 Ohnes. E \$10/Ind High/Low 1610 1595 1696 1625 1646 1630 1500 High/Low 15.45 15.10 19.65 15.10 21.50 21.10	en point	Colms Mapletod Britannia LIS Engle Angel Rinigerand New Sov. Old Sov. Noble Plat Silver fix Spot 3 months 6 months 12 months 12 months 12 months 1500 Capper (Grad 2100 2100	413-41 \$ prio 428-43 428-43 418-41 98-99 513.80 p/line 308.80 321.20 335.60 9.7%)	13 1/2 13 13 13 13 13 13 14 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	22 22 23 36 55 56 55 56 56 56 56 56 56 56 56 56 56	54-257 54-257 54-257 54-257 54-257 68-14-59 8-14-59 05-56-1 15 Cls 21.25 32.05 43.00 65-90 Mirr 1 20 86	48 <sup>1</sup> 2 310.35 squite Puts Mary 8 32 38
PARTIES OF THE PARTIE	Close 132.50 187 FUTU Close 1595 1697 1694 1596 1590 1694 1596 1590 1694 1794 1796 1897 1998 1998 1998 1998 1998 1998 1998	Previous lots of 20 s  RESS - BP Previous 1602 1640 1593 1592 1844 11) Previous 0.10 159.25 121.10 106.20 109.05	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 3610 1565 1656 1625 1646 1530 1400 1360 1500 High/Low 15.45 15.10 19.65 19.25 21.50 21.10 09.20 09.10	en point	Colms Mapleled Britannia IJS Eaclo Angel Ringerman New Sov. Old Sov. Noble Plat Silver fix Spot TRADED OPT Alamistions (9) Strike price 3 1300 1400 1500 Capper (Grad	413-41 \$ pric 428-42 428-42 428-43 428-43 415-41	1312 333 333 333 336 18 19 119 5 6 6 7	22 22 22 23 35 50 50 50 50 50 50 50 50 50 50 50 50 50	54-257 54-257 54-257 54-257 6812-2-26 8814-59 905-55-5 5 GE 21-25 343-00 65 90	A812 310.35 equity Puts May 32 38 Puts
Apr Turnov Mar Apr Mar Apr Mar Mar Mar Mar Mar Mar Mar Mar Mar Ma	Close 132.50 187 FUTU Close 1595 1697 1694 1590 1500 1640 1590 1500 1640 1590 1590 1691 1691 1691 1691 1691 1691 1691 16	Previous lots of 20 s  Previous 1602 1640 1593 1592 1844 11) Previous 0.10 199.25 121.10 109.05 0.70	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 3610 1565 1636 1625 1646 1530 1400 1360 1500 High/Low 15.45 15.10 19.65 19.25 21.50 21.10 08.20 09.10 12.85	E/tonne	Colms Mapleted Britannia IJS Eacto Angel Rinigarand New Sov. Noble Plat Silver fix Spot months 12 months 12 months 12 months 12 months 13 months 16 months 17 months 17 months 17 months 18 months 18 months 19 Strike price \$ 1400 1500 1500 1500 2200 2200 2200	413-413-413-413-413-413-413-413-413-413-	13 <sup>1</sup> 2 33 33 33 33 33 33 33 33 33 33 33 33 34 88 88 88 88 88 88 88 88 88 88 88 88 88	22 22 25 55 55 50 50 50 50 50 50 50 50 50 50 50	54-257 54-257 54-257 54-257 54-257 54-259 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-25 56-2-2-2-25 56-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2	48 <sup>1</sup> 2 310.35 equity Pubs Mary 32 38 Pors
PART OF THE PART O	Close 132.50 132.50 168 50 (5) 1687 FUTU Close 1595 1593 1593 1593 1594 1642 168 - BFE Close 115.45 119.60 121.40 106.25 109.10 112.70	Previous  Frevious  1602  1603  1604  1903  1904  11)  Previous  1004  101  102  103  103  103  103  105  105  105  105	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 1610 1595 1636 1625 1640 1590 1600 High/Low 19.65 16.10 19.65 19.25 21.50 21.10 12.85 High/Low High/Low High/Low	E/tonne	Colms Mapleted Britannia LIS Engle Angel Rinigerand New Sov. Old Sov. Noble Pist Silver fix Spot 3 months 6 months 12 months 12 months 12 months 1300 Copper (Grad 2100 2200 2200 Coffee	413-41 \$ price 428-42 428-42 428-42 428-43 428-4	131 <sub>2</sub> 33 33 33 33 34 35 36 36 36 36 36 36 36 36 36 36 36 36 36	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	54-257 54-257 54-257 54-257 68-2-258 81-59	Puts Hill Street H
PASSIGNATION OF THE PASSIG	Close 132.50  132.50  137.50  137.50  1587  1583  1593  1594  1584  1584  1584  1584  1584  1584  1584  1584  1584  1584  1584  1584  1584  1584  Close  115.45	Previous 1602 1602 1602 1602 1602 1502 1604 19925 121.10 109.05 0.70 Previous 109.70	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 1610 1565 1625 1646 1630 1500 1500 1500 1500 1500 12.65 15.10 12.65 15.10 12.85 15.1	en point	Colms Mapleted Britannia IIS Englis Angel Rinigarnad New Sov. Old Sov. Noble Plat Silver Sx Spot 3 months 6 months 12 months 12 months 12 months 1300 1400 1500 Capper (Grad 2300 2200 Cation 550	413-41 \$ pric 428-42 428-42 428-42 428-42 428-42 98-99 98	131 <sub>2</sub> 33 33 33 33 34 35 36 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	54-257 54-257 54-257 54-257 61½-25 61½-25 81¼-99 81¼-99 81¼-99 81¼-99 81¼-99 81¼-99 81¼-99 81¼-99 105-55 43,00 85 83,00 85 85 83,00 85 85 83,00 85 85 85 85 85 85 85 85 85 85 85 85 85	48 <sup>1</sup> 2 310.35 equity 8 32 38 Pots 45 140 May 18
PARTIES OF THE PARTIE	Close 132.50 ref 50 (5) ref 440 (5)	Previous  RIES - SP  Previous  1602  1602  1602  1503  1502  1644  11)  Previous  0.10  106.20  109.05  0.70  Previous  Previous  108.70  111.00	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 4610 1595 1696 1625 1696 1620 1500 High/Low 15.65 15.10 15.65 19.25 21.50 21.10 02.20 09.10 12.85	ex point	Colms Mapleled Britannia IJS Englo Angel Britannia IJS Englo Angel Britannia IJS Englo Angel Britannia Bri	413-41 \$ pric 428-42 428-42 428-42 428-42 428-42 98-99 98	131 <sub>2</sub> 33 33 33 33 34 35 36 36 36 36 36 36 36 36 36 36 36 36 36	2 2 2 2 2 3 5 5 5 5 5 5 5 5 6 6 5 5 6 6 6 6 6 6 6	54-257 54-257 54-257 54-257 66-2-26 81-2-98 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-3	A612 310.35 equity Puts Mary 5 32 38 Puts 43 140 Mary 16
PASSES OF THE PASSES OF T	Close 132.50 132.50 137.50 1687 PUTU Close 1596 1697 1694 1596 1596 1596 1596 1596 1596 1596 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60	Previous 1602 - BP Previous 1602 - 1604 1503 - 1504 1504 1504 1504 1504 1504 1504 1504	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 1610 1595 1625 1626 1630 1600 1800 15.45 15.10 15.10 1	E/tonno	Colms Mapleled Britannia IJS Englo Angel Finigarand New Sov. Noble Plat Silver Bx Spot TRASED OFT Aluminishiom 9 Strites price 3 1300 1400 1500 Copper (Grad 2200 2200 Cotice 550 900 650	413-41 \$ price 428-42 428-42 428-42 428-43 428-4	131/2 133 133 133 133 133 133 133 133 133 13	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	54-257 54-257 54-257 54-257 641 <sub>2-2</sub> 54-257 641 <sub>2-2</sub> 81 <sub>4</sub> -59 81 <sub>4</sub>	A812 310.35 squitv Puts Mary 5 32 36 Puts 43 140 Mary 18 42 77
PASSES OF THE PASSES OF T	Close 132.50 132.50 137.50 1687 PUTU Close 1596 1697 1694 1596 1596 1596 1596 1596 1596 1596 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60 119.60	Previous  RIES - SP  Previous  1602  1602  1602  1503  1502  1644  11)  Previous  0.10  106.20  109.05  0.70  Previous  Previous  108.70  111.00	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 1610 1595 1625 1626 1630 1600 1800 15.45 15.10 15.10 1	E/tonno	Colms Mapleled Britannia IJS Englo Angel Britannia IJS Englo Angel Britannia IJS Englo Angel Britannia Bri	413-41 \$ price 428-42 428-42 428-42 428-43 428-4	131 <sub>2</sub> 33 33 33 33 34 35 36 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	2 2 2 2 2 3 5 5 5 5 5 5 5 5 6 6 5 5 6 6 6 6 6 6 6	54-257 54-257 54-257 54-257 66-2-26 81-2-98 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-59 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-30 81-3	A612 310.35 equity Puts Mary 5 32 38 Puts 43 140 Mary 16
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BOYA Apr Feb Mar Apr Feb Mar Apr Apr Apr Apr Apr Apr Apr Apr Apr Ap	Close 132.50 137.50 137.50 1387 FUTU Close 1595 1593 1593 1593 1594 1593 1594 1593 1593 1594 1595 199,60 121,40 106,25 109,10 112,70 Close 112	Previous  REES - EP  Previous  1602  1503  1504  1504  1504  1504  1504  Previous  0.10  159.25  121.10  100.20  100.05  0.70  101.70  101.70  102.67  103.70  104.70  105.70	High/Low 32.50 Ohnes.  E \$10/Ind High/Low 1610 1595 1625 1646 1630 1500 High/Low 15.45 15.10 19.65 19.25 21.50 21.10 01.26 High/Low 12.86 High/Low 21.50 21.10 02.09.10	E/tonno	Colms Mapleled Britannia IJS Eaclo Angel Ringarman Angel Ringarman New Sov. Old Sov. Noble Plat Silver Six Spot 12 months 6 months 12 months 6 months 12 months 6 months 12 months 12 months 12 months 12 months 1300 1400 1500 Copper (Grad 2300 2300 2300 Coffee 550 650 650 650	413-41 \$ pric 428-42 428-42 428-42 428-42 428-42 98-99 98	131 <sub>2</sub> 131 131 131 131 131 131 131 131 131 13	2 2 2 2 2 2 3 5 5 5 5 5 5 5 5 5 5 5 5 5	54-257 54-257 54-257 54-257 54-257 54-257 54-258 81-588 81	A812 310.35 equity Bury 8 32 38 Puts 43 140 May 16 42 77 May 17 41
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#### (Prices supplied by Amsigameted Metal Trading) US MARKETS THE PRECIOUS METALS began the day firm and extended gains late in the session, reports Drexel Burnham Lambert. Prices advanced with trade, fund and dealer buying influenced by a

combination of a weaker US Dollar. reaction to yesterday's decline in gold and position-squaring in silver in advance of the expiry of March options next week. Copper began the day firm against the dollar. However, towards the close, local long-figuidation drove However, a report that the Brazilian of export quotes led to panic long-liquidation before fresh buying reversed the market to settle. Coffee carely held onto gains as overhead price fix selling was anticipated. Coccu as short-covering emerged. The weak undertone, but underlying support was noted. The grains closed mixed as the markets continued to under pressure, but in light volume short-covering before weakening and

hogs eased as commisison house stops were elected.								
Ne	w Y	ork						
GOLL	100 troy	oz.; \$/troy	32					
	Close	Provious	HighyLo	<del>-</del>				
Fob	417.6	412.4	418.3	413.0				
Mar	415.0	414.9	416.9	418.0				
PART	423.5	417.8	423.5	418.7				
Jun	429.2	423.4	429,3	100				
Aug	433.0 444.5	428.5 439.3	433,0 445,0	430.5				
Feb	448.5	W44.9	448.6	445.0				
				443.0				
PLAT		oy oz; \$/tro						
	Clasa	Provious	High/Lo					
Apr	517,5	512.2	517.5	612.5				
ant.	524,0	\$18.5	624.0	522.5				
Oct	529.0	524.8	529 D	529 0				
SILVER 5,000 troy oz cents/troy oz.								
	Close	Previous	High/Lo	*				
Feb	538.7	519.4	522.0	522.0				
Mar	532.6	522.8 ·	<b>533.</b> 0	623.5				
Apr	537.0	\$27 G	536.0	423.3				
Sec.	541.2	531.1	541,5	531.5				
Jul	549.4	539.2	549 0	644.0 651.0				
Sep	558,? 570,0	547.8 659.6	557.5 568 5	562.5				
Jan	574.5	563 1	6	0				
MAN	582.2	571.7	679,5	578.0				
May	599.3	579 7	0	0				
IMIDI	CES							
	TERR /200	er Septemb	DEC 15 193	1 = 100s				
	Feb 1	Jan 31		90 YF 800				
l		1770.6	1811.2	1977.8				
<b> </b>	1780.7							
DOW	JONES (E	ese: Dec.	31 1974 -	100)				
	Jan 31	Jan 30	क्तिया स	рф ут <b>ад</b> ф				
	127.53	127 06	127,12	197.28				
Spot								

#### Chicago Clase Previous High/Low 659/6 572/0 584/4 587/4 587/4 593/4 902/4 613/0 573/4 585/4 589/0 589/6 595/2 605/4 618/0 SOYABEAN OIL 60,000 this cents/lb 19.17 19.55 19.81 19.85 19.85 19.85 20.02 20.03 SOYABEAN MEAL 100 tons; S/ton 167,4 170,6 173,8 175,5 177,3 178,8 181,3 183,5 168.8 172.0 174.8 176.7 178.5 179.5 162.2 183.5 MAZZE 5,000 bu min; cents/567b bushel Close Mar Jul Sop Dec Mar May 375/6 362/8 147/4 354/0 365/4 2/2/0 377/4 365/2 350/0 356/4 367/4 372/0 LIVE CATTLE 40,000 fbs; co Previo Feb Apr Jun Aug Oct Oct Dec Feb 78.00 76.10 70.05 71.60 72.45 72.65 79.35 76.02 71.80 70.85 71.45 72.50 0 LIVE HOGS 30,000 (b: cents/lba Previous 46 70 46,67 52,42 52,37 51 05 46,35 46,85 46,85

(3/1/75)

#### **LONDON STOCK EXCHANGE**

# Early advance runs out of support

LONDON'S EQUITY market yesterday at first succeeded in extending its recent upturn but closed well below the day's best levels. Once again there was selective interest in the defensive shares, with speculative activity among insurance stocks providing several features. However, the investment institutions were cautious and marketmakers were left to digest the aftermath of this week's trading programmes without further pressures.

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CHITCHE.

Hopes ran high yesterday morning, in view of Wall Street's 47 point rise overnight - although enthusiasm was held in check by the mere 17

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Account	t Dealing	
Tirst Dealings: Jan 15	Jan 29	Feb 12
Option Declaration	Feb 8	Feb 22
Lest Dealings Jen 26	Feb 9	Feb 28
Account Days. Feb 5	Feb 19	Mar 5
Time the dealers for the	egs may teks Sees days e	place from erior:

point rise in the Nikkel Dow index in Tokyo. UK equities quickly moved ahead, and the first two hours of Seaq trading saw the Footsie Index rise by just over 18 points. However, turnover was very slow, indicating that marketmakers were lifting share quotations on slim encouragement

The sheer lack of trading volume proved the market's undoing, and two-thirds of the Footsie gain melted away as London drifted ahead of the new session on Wall Street. With the Dow Average hesitant before edging upwards to show a 6.98 gain as London closed, the UK market resumed its advance only at the very end of

The final reading showed the FT-SE Index up 8.5 at 2,345.8, still comfortably inside what some analysts have identified as a new trading range based around 2,330. Seaq volume of 470.5m shares compared with 571.9m in the previous session. Most trading firms were

happy to say goodbye to January 1990, a month which has given them more than their usual share of headaches as the stock market moved erratically after falling sharply from the new peak reached early in the month. The month brought a net fall

of 85.4 points on the FT-SE Index (see chart), an unhappy trend for those analysts who point to the fact that the January trend has been a guide to the pattern for the full year in both the London and New York markets; past performance of the FT Ordinary Share Index shows that the January irend has proved an accorsic barometer for most of

This week's rally in equities has appeared suspect to some analysts because of the low level of trading volume, even when compared with what has become the depressing norm since the market Crash of October 1987. At Hoare Govett, Mr Robin Aspinall commented that he still fears a market correction down to the Footsle 2,029.7 trading low of Grey Monday in October 1989, although he expects another good bull market will then develop. A significantly bear-ish pointer, he says, is the relative underperformance of the broader market against the Footsie since last October.

FINANCIAL TIMES STOCK INDICES 81.66 (9/1/35) 91.06 91.06 90.92 90.94 90.85 15/3/89) (26/1/90) (26/11/47) (3/1/75) 1447.0 2008.6 (3/1/89) (5/9/89) (26/6/40) 384.5 389.6 370.9 154.7 (25/1/90) (17/2/89) (15/2/83) (26/10/71) PT-CII 100 Share 2945.8 2337.3 2322.0 2328.8 2314.5 Ord. Div. Yield Besis 100 Govt. Secs 15/10/26, Fixed Int. 1926, Ordinary 1/7/35, Gold mines 12/9/55, Besis 10 Urtinary 1/7/35, Gold mines 12/9/55. Basis 1000 FT-SE 100 31/12/83. ½ Nit 10.82 Earning Yld %(full) P/E Ratio(Net)(余) 11.13 10.87 11.00 11.03 10.77 11.22 10.79 11.29 10.73 SEAQ Bargains(5pm) Equity Turnover(Em)† Equity Burgains† Shares Traded (ml)† 25,903 767,35 28,711 27,369 674.11 GILT EDGED ACTIVITY 494.8 415.8 654.0 Ordinary Share Index Day's High 1875.6 Day's Low 1884.7 "SE Activity 1974. IExcluding Intra-market business & Overseas turnover. Calculation of the FT Indices of delity Equity Bargains and Equity Value and of the five-day averages of Equity Bargains and Equity Value, was discontinued on July 31. Cloping values for July 28 available on request. 1 p.m. 2 p.m. 1871.6 1870.6 Day's High 2355.4 Day's Low 2343.6 1 p.m. 2 p.m. 3 p.m. 4 p.m. 2352.0 2360.2 2346.1 2343.6 Open 10 a.m. 11 a.m. 2346.5 2354.1 2348.4 TRADING VOLUME IN MAJOR STOCKS

### Greater optimism on BAe

SPECULATION THAT the industrial action at British Aerospace (BAe) could soon 17 to 560p, while downturns for related companies showed how much the strike has depressed the sector. The company reported that talks continued.

ment were premature.

Mr Clive Forestler-Walker of Kitcat & Aitken said dealers were also encouraged by the possibility of Daimler-Benz taking a 15 per cent stake in the company. Press reports that the company would not object to such a deal caused the price to rally initially on Tue The maximum permitted for-eign shareholding in the company is 29 per cent, and the current figure is believed to be 14 per cent, giving the suggested move by Daimler some logic. The company said that talk about a cross-shareholding was still only specula-

A addy July 🚡 However, other traders would be in the form of a cross-holding, and the two companies aiready collaborate on joint ventures including Airbus and Tornado, there was little reason for the speculation to affect the share price. Mr Nick Cunningham of Laing & Cruickshank suggested that an active bid would not be in Daimler's interests, and would higher after a meeting with the almost certainly be blocked company yesterday.

either by the UK government. Ms Julie Feaver at County said: "They are having a very said: "They are havi The rally may have been helped by BAe's new contract from the Ministry of Defence to convert 18 aircraft into flight refuelling tankers for the RAF. worth over 2100m. although some dealers in the stock traded for the day without even noticing the company's

#### Sedgwick setback

Shares in Sedgwick, the insurance broking group, were weak among otherwise firmer insurance brokers after Charerhouse Tilney, the Liverpoolbased broker, reaffirmed its cautious stance and profits forecasts on the stock. Mr John Mart, insurance analyst at Marr, insurance analyst at Charterhouse Tilney, said he had not lowered his pre-tax profits forecast for the year to end-1990, but was keeping it at £100m, a figure below many other estimates which range up to £120m.

The Charterhouse analyst said the shares had run too far recently on hopes of an improvement in the US insur-

FT-SE 100 Index											
460		Al-	me high								
440					300 TAX		<u>. į</u>	-			
420			1 1			1000					
400						200			44	<u>.</u>	
2380							i.				
350						14					
340					100						
320			111								
300											
280											
260											
æV.	-	,	,		Janu	ary 1	990				

merica will sell on its 39.9 per cent stake when its agreement not to sell expires at the end of this month. Sedgwick's preliminary figures are expected on February 27. Dealers noted persistent selling of Sedgwick, which ran back 8 to 2950 on turnover of 3.8m shares, well above normal.

Other insurance broking stocks were higher on the day, with CE Heath, up 7 at 525p and Willis Faber a fraction

#### Carlton wanted

Cariton Communications had a good day after a weak January. Sentiment was helped by the approach of a series of Japan. In addition, analysts at County NatWest WoodMac

reasonable trading time and their markets are growing fast." She added that speculation that the company might take a stake in British Satellite Broadcasting had held the share price back, "I don't think it's likely they will buy the BSB stake," she said. The shares climbed to 780p before closing a net 8 firmer at 776p. County's new estimate of the

current year's profit is £175m,up from £173m, while next year it is predicting £210m instead of £205m. Ms Feaver added that the tax charge would be lower, and lifted her

ance cycle, good figures from sps forecast from 68.5p to 71p.

US broker Marsh and McLennan and the bid hopes tion for Wellcome's Aids drug, prompted by hints that Transe-Retrovir, left the shares 16 Renewed fears of competi-tion for Wellcome's Aids drug, Retrovir, left the shares 14 lower at 700p. Other pharmacentical stocks were also weak. with Glazo 5 off at 708p, Smith kline Beecham's "A" shares 2 cheaper at 549p and Reck-itt & Colman closing at 1214p, down 12. Dealers said the sec-

tor had outperformed recently Triton Europe raced up 36 to 238p on news that Triton Energy, its American parent which holds a stake of 59.5 per cent (49.1m shares) in Triton Europe, is considering the sale of all or part of the holding. The oil sector continued its strong performance, with the sector relative to the market moving to a three-year high according to dealers who said the boost to the oils came from what is now perceived to be a

general upwards re-rating of the shares on hopes of firmer crude oil prices. There was more big turnover British Gas, 12m, which added 2 more at 226p, after added 2 more at 22sp, after
22sp, while BP, where 12m
shares changed hands, put on 4
to 345p. Shell added 3 at 487p
on 5.3m. Enterprise, up 5 at
668p on good turnover of 1.2m,
and LASMO, up 6 more at 635p on 3.1m, were particularly in demand in the marketplace.

In an otherwise quiet trans-port stock sector, BAA shed some of the gains made at the some of the gains made at the start of the week. The shares eased 6 to 382p in thin trade of less than 1m shares. A shortage of stock squeezed P & O 9 higher at one point before they closed at 621p, up 6 on the day.

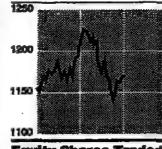
A positive note from Hoare Govett helped Polly Peck advance 8 to 414p. Hoare said

that in spite of the recent outperformance, Polly Peck remained undervalued. Its foods division would benefit from favourable pricing trends in fresh fruit. However, "the kicker to the rating" would be the corporate demerger, where the first steps are likely later in the year, Hoare said. Polly Peck's two primary concerns, Del Monte and Sansui, Hoare

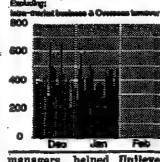
company. Hillsdown added 2 to 269p from a visit to the company apparently reassured about its non-food operations. This helped ease worries that analysts were set to downgrade down. Renewed speculation that Sunningdale could yet use launch a full hid for Banks Hovis McDougall pushed the UK food manufacturer 5 higher

estimated to be worth more as

Continuing good support, fol-lowing a recent view by fund FT-A All-Share Index



**Equity Shares Traded** Turnover by volume (million)



managers, helped Unitever gain 8 to 675p. US buying was said to be behind Tate & Lyle's advance of 4 to 312p. One analyst said ADM, the US corn syrup producer, may have been the buyer and could now be holding just under 5 per cent of Tain. But ho added ADM would be unlikely to launch a full bid as it would run into US anti-trust laws, and instead would favour an investment stake. Further consideration of disappointing profit figures on Wednesday from W.H. Smith helped the "A" shares recover

unusual event in recent weeks The Kinglisher bid for Dixons is being considered by the Monopolies and Mergers Commission and their share prices tend to move in opposite directions as sentiment varies on whether the hid will be given the go-shead. Dixons eased 3 to

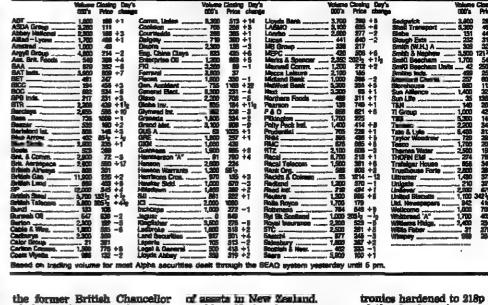
USM-quoted Sock Shop continued Wednesday's slide, down 13 to 50p. The company yesterday warned it expected to make a loss for the current year. It said it was continuing to discuss refinencing with its

bankers. The takeover speculation that has kept the insurance market bubbling for many months switched from its temporary home in the lifes, where Sun Life has held centre-stage, back to the composites yester-

Most of the speculation set-tled on Commercial Union and General Accident, Dealers said there had been aggressive buy-ing of Commercial Union (CU), which advanced 14 to 513p on turnover of 3.2m shares. The hid stories involved all the old market favourites, including the French and other Continental insurance groups, but there was also talk of possible involvement by Sir James

But dealers pointed to the protective 14.5 per cent stake in CU held by Sun Alliance, which acquired the shares from Adsteam last year. Gen-eral Accident, also sustained by switching out of the other composites, put on 22 to 1168p on turnover of 755,000 shares. Royals dipped 5 to 523p and

Barclays Bank, after appointing Mr Nigel Lawson,



the former British Chancellor of the Exchequer to its main board, outstripped other lead-ing banks, the shares adding 10 to 586p, having touched an all-time peak of 588p at one point. Turnover came out at 2.7m. Marketmakers said the latest bout of buying interest came from income funds eager to pick up the dividend to be announced along with the preliminary figures scheduled for March 1.

NatWest, due to report on February 20, rose 6 to 355p, partly in response to dividend-buying, dealers said. Lloyds were the same amount up at 299p on turnover of 3.7m after reports that Hongkong & Shanghai was interested in acquiring Lloyds Bank of Canada. Lloyds was also expected to announce the sale

Abbey National put on 3 to 186p after some renewed buying interest, but Brit-ish & Commonwealth came under pressure, sliding 8 to

IEP's 17p a share bid for GPG, the remains of the for-mer Guinness Peat merchant benk, saw GPG shares dip 4 to

in a quiet day for the prop-erty sector, Laing Properties again provided the most interest, as profit-taking forced the shares down 24 to 550p. Hopes for a bid from stake-holder Cheisfield faded.

Renewed American buying and talk of a stock shortage boosted British Telecom a further 4% to 305%p, after 307p, on 5.8m. Racal Telecom moved up 6 to 361p and Recal Elecof the forthcoming presentations while STC, still boosted by the BZW buy recommendstion, rose 5 more to 261p.

ARB Kent jumped 35 to 168p after the 178p a share cash bid for the minority shares from ABB Brown Boveri. A profit warning from FR.

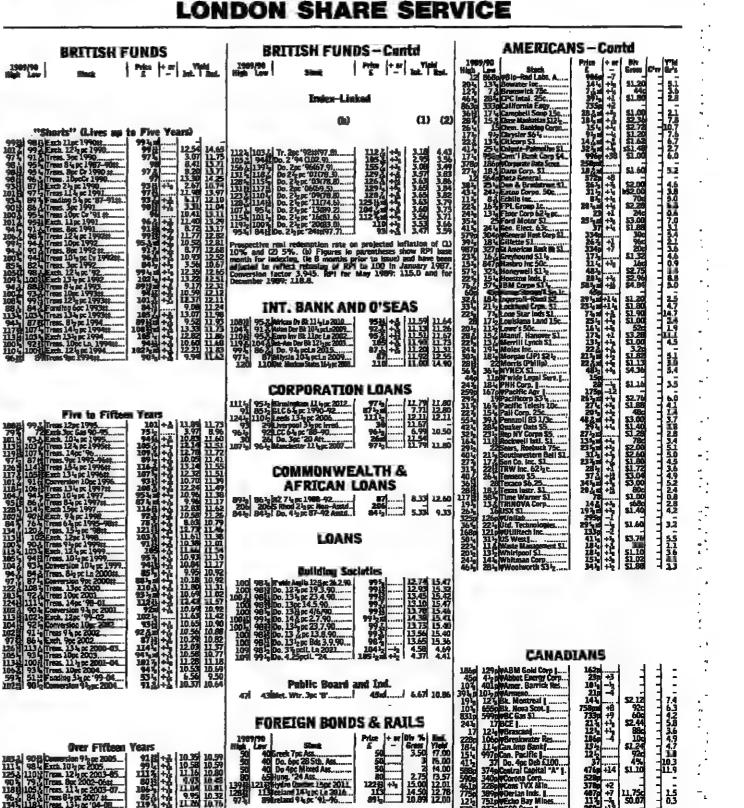
pany's involvement in the same Ministry of Defence contract that helped buoy British Aerospace. The company blamed revised cost estimates and a shortfall in deliveries for the caution on profits. The Other Market statistics,

including the FT-Actuaries share index, London Traded Options, and recent issues (including the water issue

NEW HIGHS AND LOWS FOR 1989/90 BARGE (1) Mitsubishi Tsi & Suig., SREWERS (1) Ediridge Pope "A", CHESECALS (1) Astro, STORES & B. Z., JACUSE VIT., Oliver "A", Bacir Storo, ELECTREALS & Associat, Encess, bopad, 4858, Wars, Selection, ENGRESTREAL (2) Astrospope Eng., 600 Grp., VSEL Consortium, BOUSTRALS (8) STS, Klassel-Za, Nortor, Rock, Smithdine Beechgar Ln. 180782, Spectrum, LESSURE (1) Midsume Leisure, PROPARTY (4) INC. Land, Land Securities, Do., 10pp 2025, Regentered, 340083 (1) Storog & Fellor, Per Lantz, card sectoress, up. (196 2005). Regentizest, SHOES (1) Strong & Feiber, TRAINSPORT (2) Cons. Preliphtweys, TNT, TRUSTS (2) Brit. & Contm., Do. 74 pc Ln 2000, MERCES (2) Sougainville Kins. Expe Admen, THEOD MARKET (8) Leading Leis, LIPL, Vista Erts.

4 to 321p. But the performance of Smith's Do-R-All subsidiary was said to have hurt King-fisher, which also has a do-it-yourself division. King-fisher slipped 6 to 276p. Dixons moved in the same

#### LONDON SHARE SERVICE



#### APPOINTMENTS

#### Finance man at Pavilion Leisure

Mr Anthony Canning-Jones (pictured) has been appointed finance director of PAVILION director of Merrill Lynch, and from Mr John Bailey who leaves after the annual

O meeting. Mr

Christon

THE RESERVENCE OF THE SERVENCE OF THE SERVENCE

Burt has been appointed COMBDAIN secretary. He joins from EMI where he was legal adviser, company secretary and deputy business affairs director. Mr Anthony Shakesby has been appointed corporate planning executive. He was senior audit and business services manager with Price Waterhouse.

■ FIDELTTY has appointed Mr Mike Nevill as executivedirector - broker sales; a new post. He was sales director at Prudential Holborn.

PREMIER FOODS GROUP has appointed Mr Keith Stolt as managing director of J. Van as managing uncon, Lines, a Smirren, Boston, Lines, a shellfish processing subsidiary. He was sales and marketing director of Wirral Seafoods.

Mr Robert F. Ehr has been . .

appointed vice president and general manager of the Clearwater division, Florida, of SMITHS INDUSTRIES, He was general manager, communications manufacturing division. E-Systems.

The supervisory board of DEUTSCHE BANK has appointed Mr John A. Craven, chairman of Morgan Grenfell Group, as a full member of the board of managing directors.

 ASSOCIATED LEISURE, Bedford, a Mecca company has appointed Mr Rod Firth as assistant managing director. He was operations director.

Mr M.J. Barrwell has been appointed director, plastics division, MARTIN SHELTON

Mr David Thompson has been appointed a vice president and partner of KORN/FERRY INTERNATIONAL, and managing director of Haymarket Consultants. He was managing director and founder of Bull Thompson and Associates.

Mr Phil Stamp has been promoted to manager, Europe, of PARKER HANNIFIN's instrumentation connectors division, Barnstaple.

■ Mr Christopher Lewinton has joined the board of REED INTERNATIONAL as a non-executive director. He is chairman and chief executive

ALLIANCE & LEICESTER BUILDING SOCIETY has appointed Miss Frances Calracross to its board of management. She is environment editor of The

Mr Brie Dudley Fountain has been appointed a non-executive director of GIBBS AND DANDY, Luton. He recently retired from

 AARONSON BROS has appointed as directors Mr David Gould (finance), Mr Paul Feeney (sales and marketing), and Mr Keith Thornley (manufacturing operations).

■ ACCESS BRAND has appointed Mr Richard Jukes (pictured) as executive director, and Mr David Royle as marketing director, both on the main board. Mr Jukes, who has been with

Access for 18 years, will be responsible for legal and trademark \* protection, company secretariat, finance and administration, Mr Royle will be responsible for the external strategy of the Access brand, together with marketing, advertising and public relations.

Mr Quinton Hazell, chairman of AEROSPACE ENGINEERING, retires on May 1, when he will be succeeded by Mr John Davis, deputy chairman. Mr Davis will continue as chief executive. appointed a non-executive director. He is executive chairman of the David Brown Corporation, and an adviser with Baring Brothers & Co.

direction as Kingfisher, an

MEYER INTERNATIONAL has appointed Mr Richard (pictured) as deputy chairman in addition to his present post as managing director. Sir Oscar DeVille is to continue as executive

<u>chairman</u> for two years. ■ CAMPBELL FOODS. Orpington, has appointed Mr Douglas A. Lacy as group financial director. He will also be a director of Campbell's frozen food companies in Holland, Belgium and Ireland. Mr Lacy was financial director

at General Foods.

technical director.

 ALLIED COLLOIDS has made the following appointments. Mr John Binnie. sales director, is promoted to deputy managing director. Mr Keith Harrison, production director, also becomes deputy managing director. Mr George McGrow joins the group board as sales director and Mr David Farrar is made research and

**AMERICANS** | Price | + at | Div | Cre | Cre |
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46	x	+ b	30	3.6
54	+ b	20	3.6	
54	+ b	20	3.6	
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#### CURRENCIES, MONEY AND CAPITAL MARKETS

LONDON (LIFFE)

#### **FOREIGN EXCHANGES**

#### Dollar soft ahead of data

THE MARKET awaits today's US employment data before taking a view on the dollar's immediate prospects. Dealers expect the dollar to weaken, with the D-Mark and sterling looking more attractive at

If there is a weak figure on US non-farm payrolls today it is likely to depress the dollar, since the market is looking for a rise of about 175,000 in January, compared with 142,000 in December. Even if the employment data are reasonably strong, there remains a suspicion that the US Federal Reserve may ease its monetary

policy.
The outlook for the dollar remains negative, in the view of Mr Robert Thomas, an economist at Midland Montagu Research, as long as interest rates are more likely to decline in the US than elsewhere. He thought that the next Federal Open Market Committee meeting on February 6 is unlikely to sanction an immediate eas ing of monetary policy, but interest rates will probably fall by the summer. Mr Thomas felt that if interest rates are not reduced this year, the weakness in the US economy is likely to increase
It was noticeable yesterday

that the foreign exchanges failed to react to comment by

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#### CURRENCY RATES

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#### **CURRENCY MOVEMENTS**

Sherring	Feb.1	Back of England Index	Morgan** Georges %
Yer 1288 +59.8	ti S Dofter Cauadian Dollar Asstrias Schillen Betstas Franc Danisk Krone Oversche Mark Seiss Franc Golider	89.1 67.0 102.3 109.9 110.0 109.0 118.8 109.4 114.6 103.7 100.3	-223 -110 -03 +121 -33 +350 +164 +164 -126 +168

#### 1/82 - 100 Bank of England Index

OTHE	r Curre	NCIES			D	CCHA	MGE	CRC	)\$S
Feb.L		\$							
Argentina Australia	2969 80 - 3074.05 2.1855 - 2.1870	1775.00 - 1825.00 1.2985 - 1.2995	Feb.I	2	S	DM	Yes	F Fr.	S Fr.
	30 4655 - 30 5300 6.6575 - 6 6785 262.55 - 267.05		\$	0.594	1.683	2.826 1.680	243.8 144.9	9.603 5.705	2.520 1.497
Hong Kong Itau KorestSisi	13 1330 - 13 1465 115 40° 1142 55 - 1160 95	7 8100 - 7.8120 69 30° 684 10 - 689 50	DAI	0.354 4.102	0.595	11.60	86.71 1008.	3.3% 39.39	0.891 10.34
Kuncait Luxembourg Maisysia Mexeco	0.4880 - 0.4890 59.00 - 59.10 4.5280 - 4.5395 4539 95 - 4558 20	0 2905 - 0 2910 35.05 - 35.15 2.6945 - 2.6975 (2695.00 - 2705.00	F Fr. S Fr.	1.041 0.377	1.753 0.668	195 112	253.9 96.75	10. 3.611	2.624 1
Zealand . Sands Ar Ongapore	Z8040 - 2.8090 6.3000 - 6.3055 3.1310 - 3.1385	1.6680 - 1.6705 3 7500 - 3.7510 1.8620 - 1.8650	H FL Lins	0.514 0.476	0.538 0.501	0.887	76.47 116.1	3.012 4.573	0.790 1.200
Af (Cor) Af (Fr) Jaiwan	4.2960 - 4.3075 5.6850 - 5.7835 43 90 - 44 00	2.5595 - 2.5610 3.3780 - 3.4365 26.10 - 26.15	C S B Fr.	0.500 1.693	0.842 2.850	1.414 4.789	4129	4.802 16.26	1 250 4 268
U.A.E	6 1690 - 6 1745 "Setting rate	3.6720 - 3 6730	Yes per 1,0	00: Frenci	Fr, per	LO: Lina pa	er 1,000:	Belgian F	. per 100

MONEY MARKETS

within a fairly narrow range of 85.67 to 85.59, before closing at

London rates steady INTEREST RATES were steady in: London yesterday. Trading lacked incentives, with no eco-nomic news likely to move the bills in band 2 at 14% per cent

and £236m bank bills in band 2 at 14% per cent. Late assistance of around £20m was also provided. market expected until the sec-ond half of the month. Bills maturing in official Three-month sterling interhands, repayment of late assistance and a take-up of bank was unchanged at 15½ 15½ per cent. There was a slight firming of 12-month money. It was quoted at 15-14½ Treasury bills drained £223m, with a rise in the note circulation absorbing £80m and bank balances below target per cent against at 141-141 on Wednesday. £170m.

Trading in short sterling remained subdued on the Liffe In Frankfurt call money returned to a normal trading level, after falling sharply on Wednesday as banks' reserve holdings with the Bundesbank market. UK clearing bank base leading rate 15 per cent remained above the level necessary to meet January's average requirement of DM60.3bn. The average for the first 30 days of the month was DM60.7bn. Call money touched 1 per cent in places on Wednesday but moved up to As speculation has faded that there will be any change in UK bank base rates before delivery of the March contract, most volume has moved into June delivery. This contract opened unchanged at 85.64 and traded 7.85 per cent yesterday. As expected the Bundesbank's

council meeting left credit policies unchanged. The West German discount rate remains at 6 per cent and the Lombard the day's low.
The Bank of England emergency financing rate at 8 per cent. initially forecast a day-to-day credit shortage of £200m on the In Amsterdam the Dutch Central Bank left its rate for money market, but revised this to £350m in the afternoon. Total help of £269m was provided. The authorities did special advances unchanged at at 8.3 per cent when offering seven-day funds to the domestic money market. The new facility will replace FI 1.402bn of eight-day special not operate in the market before lunch; in the afternoon the central bank bought £249m advances, expiring today. bills, by way of £13m Treasury

Y144.55. On Bank of England Mr Edward Relly, a Federal Reserve Board Governor, that the rate of US inflation is too figures the dollar's index was unchanged at 67.0. high and must be brought down over time. This suggests the market does not expect the

Fed to be determined enough to reduce inflation at the cost

reception on the foreign exchanges. Some traders

believed the news was good for the dollar, because it has the potential to reduce the US bud-

get deficit, but others felt that less tension in Europe favoured the D-Mark.

In fairly quiet trading the dollar weakened, closing in London at DM1.6800, against DM1.6870 on Wednesday. The

US currency also fell to SFr1.4975 from SFr1.5035; and to FFr5.7075 from FFr5.7300.

but rose to Y144.85 from

possible recession.

economic weakness and a

Sterling lacked new factors, but remained supported by high London interest rates.
The pound gained % cent to \$1.6825 and rose to Y243.75 from Y242.75, but fell to DM2.8275 from DM2.8350; to President George Bush's offer to reduce US forces in Europe met with a mixed SFr2.5200 from SFr2.5250; and to FFr9.6025 from FFr9.6275. Sterling's index rose 0.1 to 89.1.

The D-Mark was very firm against the yen, after breaking through resistance at Y86.00. It touched a peak of Y86.20 in Tokyo, and closed at Y86.09; in London the German currency rose to Y86.22 from Y85.68.

Among members of the European Monetary System, the lira weakened against the D-Mark at the Milan fixing. The Italian unit remained the strongest member of EMS, but all currencies stayed within their divergence limits

Feb 1	Short,	7 Days	Cine	Three	Six	Owe
	terts	natice	Marith	Months	Mouths	Year
of lar of	95-94 8-73 195-105 15-11 105-104 61-64	14 12 12 12 12 12 12 12 12 12 12 12 12 12	15,-15 82-82 123-184 83-78 83-78 103-103 103-103 104-103 104-103 104-103 104-103 104-103 104-103 104-103	15-1-18-1-18-1-18-1-18-1-18-1-18-1-18-1	13,4-15 8,4-84 12,4-14 81,-91,-91,-91,-91,-10,-10,-10,-10,-10,-10,-10,-10,-10,-1	15-142 84-85- 114-114- 80-83 91-83 91-93 114-114 114-114 114-114 114-114 114-114 114-114 114-114

POUND SPOT- FORWARD AGAINST THE POUND							
FeLL	Day's SPend	Clase	Gre mouth	P.A.	Three souths	% p.a.	
is and interior an	\$6.85 - 59.30 10.884 - 10.944 1.0625 - 1.0695 2.814 - 2.83 + 247.65 - 249.65 181.90 - 183.20 28944 - 21044	1.6620 - 1.6230 1.9940 - 2.0030 3.184, -3.194, 59.00 - 59.16 10.43 - 10.94 2.624, -2.63 2.624, -2.63 10.240 - 182.70 2.0994, -21004, 10.42 - 10.92 9.594, -9.604, 10.32 - 10.31 2.434, -2.444, 19.62 - 19.92 2.514, -2.524, 19.63 - 19.92	0.86-0.84cpm 0.34-0.25cpm 15-13-cpm 22-20cpm 23-13-cpm 0.30-0.25cpm 15-13-cpm 4-20cpm 34-23-cpm 34-23-cpm 15-13-pm 11-33-pm 11-33-pm 11-33-pm	6.05 5.44 2.55 1.07 1.07 1.07 1.07 1.07 1.07 1.07 1.07	2.73-2.70 pm 1.27-1.13 pm 54-45 pm 70-59 pm 84-77, pm 970-2.80 pm 110-181 ba 0-1140- 13-8 pm 94-94 pm 14-84 pm 14-84 pm 32-284 pm 33-3 pm 33-3 pm 33-3 pm	6.46 2.46 4.58 4.58 4.52 4.52 4.53 4.69 4.69 4.69 4.69 4.69 4.69 4.69 4.69	

menorital rates taken towards the end of London trading. Belgian rate is convertible trans. Pleanciel fram. .00-39.10 Sto-manta forward bollar 5.17-5.12gm 12 Months 9.20-9.10gms								
DOLLAR SPOT- FORWARD AGAINST THE DOLLAR								
Peb.1	Day's spread	Clem	Ger trouth	% pa.	Three	P.A.		
K†	1,6775 - 1,6665 1,5750 - 1,5640	15785 - 15795	0.86-0.84cpm 0.41-0.36cpm	6.06 2.93	2.73-2.70pm 1.39-1.29pm	3.40		
irada, etherlands, elekum	1.8870 - 1.1895 1.8870 - 1.8985 34.95 - 35.25	1.3940 - 1.3950 35.05 - 35.15	0,41-0.44cds 0,05-0.07cds 4,00-7.00cds	-0.38 -0.38	1.19-1.25db 0.18-0.23db 16.00-21.00db	411 441 441 441 441 441 441 441 441		
Germany	6.47-6.514 1.6730-1.6845	1.6795 - 1.6805	1.80-2.00orests 0.05-0.03ofess	-351 0.29	5,65-6,15db; 0,05-0,01ma	-3.63 0.07		
ategai air	147.80 - 148.15 108.20 - 108.75 1244 - 12514	147.80 - 147.90 108.65 - 108.75 1247 \ - 1248 \	80-95cds 50-60cds 4.00-5 00lireds	-7.69 -5.75 -4.32	305-3300s 170-185ds 13.00-15.00ds	福		
Greety	5.664 - 5.724	5.705 - 5.71	1.50-1.75ore04 1.02-1.09edk	-3.00	5.10-5.50ds 3.62-3 76ds	-5.26 -2.58		
igati	6.124 - 6.145 144.35 - 145.05 11.785 - 11.855	144.80 - 144.90 11.824 - 11.854	0.20-0.18ypm 0.70gen-0.25ydly		0.49-0.46gs 0.50pm-0.70ds	131 -0.20		
eitzerland . CV	1.2110 - 1.5025 1.2110 - 1.2165	1.4970 - 1.4980 1.2135 - 1.2145	0.15-0.18ms 0.26-0.23mmt	242	0.50-0.55dls 0.85-0.82pm	-140		

Previous and discounts apply to the US dollar and not to the laddelsteal currency. Religion rate is for commercial frames. Plannelsi Frame 35.05-35.15.								
EMS EUROPEAN CURRENCY UNIT RATES								
	Eso central rates	Currency Amounts against first Fub.1	% charge from central rate	% change adjusted for divergence	Divergence theret %			
Belgian Franc Danish Krote Danish Krote German D-Mark Franct Franct Franc Datch Gel Her Irigh Pust Little Spanish Petitis	42 1679 7.79845 1.04446 4.85684 2.3039 0.763159 1529.70 132.889	42,6363 7,86747 2,04001 6,43631 2,29973 0,769200 1515,90 131,632	+114 +124 +127 +127 +127 +127 +127 +129 +129 +129 +129 +129 +129 +129 +129	+1.11 +1.14 +0.22 +1.07 +0.17 +0.19 +0.99 +0.95	±1.5508 ±1.5453 ±1.1762 ±1.3618 ±1.5072 ±1.56679 ±1.5162 ±4.2705			

ignish Kro igronen D-I rench Fran Jutch Gul H righ Punt talian Lira puntsh Pes	F 45 11011	0.74 0.74	2.04446 2.04001 6.85684 6.93051 2.30398 2.29973 0.763159 0.769200			444 444 444 444 444 444 444 444 444 44		422 -1.07 -0.17 -0.79 -0.90 -0.95	4 4	\$1.1762 \$1.1762 \$1.3618 \$1.5079 \$1.5169 \$1.5169			
buye an Ujukmeri	numps are for Ecu, therefore positive change denotes a week currency djustment calculated by Financial Tunes.												
EXCHANGE CROSS RATES													
Feb.I	2	5	DM	Yes	F Fr.	S Fr.	R FL	Lire	CS	B Fr.			
£ \$	0.994	1.683	2.826 1.680	243.8 144.9	9.603 5.706	2 520 1.497	3.188 1.894	2100 1248	2.000 1.188	55.00 35.00			
DNI YEM	0.354 4.102	0.595	11.60	86. <u>71</u> 1008.	3.3% 39.39	0.891 10.34	1127	742.6 8614	0.707 8.203	20.8			
F Fr. S Fr.	1.041	1.753 0.668	195 112	253.9 %.75	10. 3.611	2.624	3.320 1.265	2187 833 3	2.083 0.794	11.00 25.40			
H FL Lins	0.514 0.476	0.528	0.887	76.47 116.1	3.012 4.573	0.790 1.200	1.518	458.7 1000.	0.627 8 952	18 5 28 1			
CS OFF.	0.500 1.693	0.842 2.850	1.414 4.789		4.802 16.26	1 250 4 268	1.594 5.399	1050 3556	3.307	29.53 100.			

_		_	_		PRINCES (PRINCES) EXCHANGE)
•	R FL	Lire	CS	B Fr.	1665 1674 1684 1681 1986
,	3.188 1.894	2100 1248	2.000 1.186	59.05 35.09	MAN-STEER SHE SE NOT S.
	1.127	742.6 8614	0.707 8.203	20.88 242.2	Har 16678 16700 16665 16660 Jan 16689 16400 16405 16400 Sap 16899 16400 16405 16400 LAITH
•	3.320 1.265	2187 833.3	2.083 0.794	61.49 23.43	17-8E 100 DUBEX
3	1 1.518	458.7 1000.	0.627 0.952	1852 2812	\$25 per full index point  Close High Law Prev. Nar 2342.0 2377.9 2957.9 2956.0
3	1.594 5.399	1050 3556	3.387	29.53 100.	Mar 2342.0 2377.0 2357.0 2356.0 Jan 2405.5 2412.0 2410.0 2379.0 Sap 2450.0 2456.0 2456.0 2443.0
00.					Estimated volume 3297 (4813) Previous day's open Inc. 21939 (23201)
-	_	_	_		
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Estimated volume 4055 (6550) Province day's open int. 34363 (33931)

31.53 30.94 31.22

2	4.268	5.399	3556	3.387	100.	Say			2456.0	340.6
<b>30</b> 5	. per 100					Estimate Period	relate 32 by's aper h	97 (4013) nl. 21939	232011	
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Own	seed to the	marins in	रोक्त सर्वास	eare back	s at 11 00 a	marest one-sis .m. each work a de Paris, and	on day The	backs are	أتاا لمسألما	ior Siden Symbolics

#### **MONEY RATES KEW YORK** Treasury Bills and Bonds (Lunchtime) 7.80-7.90 7.35-7.45 7.75-7 85 7.95-BJ0 139845 91-94 855-846 617-61 135-135 87-91 831-844 64-65 125-125 10.75

stim.	12-112	1111-121	112-124	12-124	11費-12%	-
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iterbank Offer teerbank Bild t	141	15 148 148 148 	15.15 15.15 15.15 15.15 15.16	15.4 15.4 15.4 15.4 15.4 15.4 15.4 15.4	15.4 15.5 15.5 15.6 14.8 14.8 14.8 14.8 14.8 14.8 14.8 14.8	15 167 1641 147 - 168 15 - - 8.52 9.4
CU Linked Dep. Offer	-	] -	197	1114	11.2	113

# FINANCIAL FUTURES AND OPTIONS LAFFE US TREASURY BOND STORY OF 2015 LIFFE OUND PUTURES OFTE BEEST, DOS points of 190% 0.07 0.13 0.13 0.13 0.23 0.24 0.48 VILLES S per YING Per 94.00 94.00 95.20 95 92.49 92.79 92.79 00 00 M PRELABEL PRIA SE SIS NOT (SIL,250 issues per SI) Previous day's open inc: Cults 380,995 Puls 360,481 GAII o Previous day's valame: Cults 47,122 Puls 23,797 (Ali cort Same Int. 15,983 17,627 4,775 2,800 valuate 71,126 Total Open Interest 77,365

94,142 15 粉

February March April June Estimated volume	0pm 1997.0 1899.0 1905.0 ne 4,253 Total Oper	Clast 1898.0 1890.0 1894.5 I blorge 5,924	Change +1.0 +1.0	1907.0 1907.0 1900.5 1905.6	1867,0 1890,0 1894,9	Open S.
	BAS	E LEN	DING	RATE		
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Associates Cas Caso	14	Empiorial Back pit	15	Prontocial
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Bank of Baroda	15	Pleastiel & Gen. Bank	15	Repail Dix e
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Bangor, Belge List	15	Harneshire Trest Pic	154	Western Tr
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& Charlestones Raul	15	f kriek Bank	15	Banking &

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Results Section

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Menhers of British Merchant Banting & Securities Houses Josephine D. To. Top The 4:10,000-bates are supplied by the 4:10,000-bates are supplied by the Heritage. Sare rate. § Demand deposit 9%. Mortage 15.2% - 15.95%

#### TRANSPENNINE The New North?

The Financial Times proposes to publish this survey on:

#### WEDNESDAY, 4th APRIL 1990

For full editorial synopsis and details of available advertisement postions, please contact

> Hugh Westmacoft Regional Manager Financial Times Permanent House, The Headrow, Leeds, LS1 8DF. Tel: 0532 454969 Fox: 0532 423516

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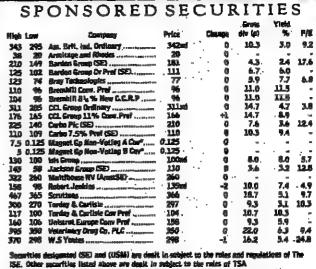
To the Holders of

COLLATERALIZED MORTGAGE OBLIGATION TRUST EIGHTEEN

Class A-1 Floating Rate Bonds Due February 1, 2017

Pursuant to the Indenture dated as of November 26, 1986. between Collateralized Mortgage Obligation Trust Eighteen and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period from February 1, 1990 through April 30, 1990 as determined in accordance with the applicable provisions of the Indenture, is 8.875% per annum. Amount of interest payable will be \$8.9087753 per \$1,000 principal

COLLATERALIZED MORTGAGE OBLIGATION TRUST EIGHTEEN



ISE. Other securities listed above are dealt in subject to the rades of TSA.
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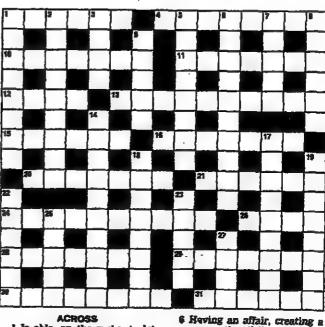
Tel: 01-799 2233 Pag: 01-799 1321

2011

**JOTTER PAD** 

#### CROSSWORD

No.7,154 Set by DINMUTZ



flies (64) Ruin a French party (4)

ministers (7)
39 Example of archaeological work in Parma , it turns out

DOWN

I Supplier of breakfast food to HM the King (8)

EMBAGIN W PAPE NO.,133

DE TO THE OF THE OF

**ACROSS** 

springs (5) 8 Stretch one's legs, even on street? (6) 9 Carbon accumulation is reduced (5)
14 Nelson, for example, in fort (10) 17 Rainbow over Paris, nice clear sort (3-2-4)

ACROSS

1 is able, on the rocks, to let oneself down (6)
4 Goes for profit (8)
10 Sort of gloomy old vessel fitted with modern serial? (7)
11 One engaged for a long time in Reading, say (7)
12 Bound, we hear, to be transported (4)
13 Fitting lamp so, X-ray is produced (10)
15 Criters English dictionaries (shorter edition) (6)
16 Dirt caught in shoe? (7)
20 High and dry in Stamford Bridge, for example (7)
21 Drives the services (6)
24 Extremely colourful butter-

24 Extremely colourful butter-

28 Ruin a French party (4)
28 Love rising, perhaps, in these italian coves? (7)
28 Ends of some of the better

(8) 31 Falcon Arthur kept in a tree

2 Very strong sticking-plaster 3 I twice get the bird (4) 5 Abuse of salesman with fish

**(2)** 

١,

commotion (8.2) 7 Poems about site of mineral

ciear sort (3-2-4)

18 What goes in a capital night out? (8)

19 Tongue of schoolboy eating last of raspberries (8)

22 Spin observed at start of sign (4.9)

25 Heat from sausage with head bitten off (5) 27 Fare from France (British Rail, that is) (4)

Solution to Puzzle No.7,153

play (4,2) 23 Identifies flaws (5)

iDow swiw on iD member

ALL STREET 2579/2591+1 2591/2603+1

#### **WORLD STOCK MARKETS**

	24 24 1.	المراجع والمراجع والمراجع والمراجع	21	W	ORLD STOCI
	### AUSTRIA  February 1 Seb + 62 —  Austrian Abritons : 3,820 v +100  CreditAstical . 5,600 v +410  Internalal . 29,000 -200  Laustriant . 18,600 +425  Perincotes . 1,955 +65  Enhaptas . 2,800 +90  Scoperit . 200 +1  Yeischer Mag . 1,667 -1  Verband . 388 -1	FRANCE (continued)  February 1 Fris, + er -  Auxiliare of Ent.   1,002   +13    BIG	GERMANY (conditioned) February 1 Dan. + ar - Styre	### Track   1   1   1   1   1   1   1   1   1	SWEDER + Fabricary 1   Cremer + er - A&A 8 (Fresh
	BELSTUM/LUXEMBOURE February I  Acted	Caselon	Deutsche Sabouti   223   145     Deutsche Saak   823   145     Deutsche Saak   823   145     Deutsche Saak   823   145     Deutsche Saak   823   145     Deutsche Saak   806   18     Drouges Hinds   525   14     Fan Kupeffscher   525   145     Fan Kupeffscher   525   1-5     Feinmiske Hobel   525   1-5     Feinmiske Hobel   525   1-1     Feinmiske Hobel   525   1-1     Hausburg Elekt   215   1-1     Hausburg Elekt   215   1-1     Hausburg Elekt   1,450   17     Heidscherger Zone   1,550   17     Heidscherger Heidscher   2,550   17     Heidscherger Zone   1,550   17     Heidscherger Heidscher   2,550   17     Heidscherger Zone   1,550   1	February 1	Sanchie 15 (Free)   205   212   213   214   215   21
	DERMARK   February 1	Park Research	10   10   10   10   10   10   10   10	Hardund Nyos A   172.00   46.5	Seites Volleight   1,720   +5     Seites Volleight   3,855   +5     Seites Rada   3,855   +5     Seites Rada   1,555   +5     Writter her   4,400   +135     Seites Rada   5,800   +5     Seites Rada   1,920   +10
	Califor	Sammer-All Reft   2,329   19   19   19   19   19   19   19	Control (1997) Contro	Eintra Vierge 305 - 1	East, Rand Gold
	JAPAN   Petruary   Yes	Pulsmary 1	Viderality   1, 760   + 67	February 2   Ven	AUSTRALIA Gentimes February 2 Auril 407 - 0.00 MINI 2.079 -0.00 Millia
	Characterist   Color   Color	Colord   C	Outsign   1,720   -20	Topic   1,710   -20     Topic   1,710   -20     Topic   1,710   -20     Topic   1,190   -20     Topi	HONE   10006   H. K.\$   + 87 -
is 4 e 4 f	Faming Corp.   1,320   430     Faming Grap.   1,150   410     Faming Grap.   1,150   410     Faming Grap.   1,150   430     Faming Grap.   1,250   1,50     Faming Grap.   1,50   1,50     Faming Grap.	M Packs Meses   1,130   -50   M Packs Miles   1,600   -70   M Packs   1,600   -70	Secon	Joseph	Wind On Co

CANADA												
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TOKYO - Most Active Stocks Thursday February 1 1990



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## **Euphoria fades** as Dow sticks in narrow range

Wall Street

THE EUPHORIA surrounding Wednesday's substantial end-of-January rally faded yester-day as trading was held in a fairly tight range, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 2.03 points higher at 2,592.57 on moderate volume of 90m

moderate volume of 90m shares. On Wednesday, the Dow had closed 47.30 points higher at 2,590.54, its biggest one-day gain since its surge of 56.95 points on January 2 to a record high of 2,810.15.

The Dow had initially fallen by about 10 points as some investors inevitably took profits after the sharp price gains on Thursday. But then the

index recovered.

Among other key indices, the broad-based Standard & Poor's 500 was quoted margin-ally higher at midsession and the Nasdaq Composite index of stocks traded over-the-counter was higher after its recent bout of extreme weakness. The early weakness came

ing but deepened briefly after the publication of the US purchasing managers' report for January which was clearly weaker than the financial markets had expected. The managers' index fell 45.2

per cent from 46.7 per cent in December, the greatest rate of decline in economic activity since December, 1982. The report said that new orders fell sharply, that employment con-tinues to decline and that its inventories index was the low-

est since December, 1986. The bond market failed to respond particularly positively to this news because the report also said that, although prices declined for the eighth consecutive month, it was at the lowest rate since May, 1989. The failure of the Treasury market to build on Wednesday's sharp gains kept the equity market somewhat on the defensive.

The Government also reported yesterday that construction spending fell by 0.8 per cent in December after rising by a revised 0.7 per cent in November.

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**New York** 

January 1990 January 1990

January 1990

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January 1990

FRARS over the course of world interest rates, Soviet politics and profit-taking let the steam out of global equity markets in January. Japan had to revise its maxim that January is a good month for investment. In the

this evidence of weakness comes after a bout of positive thinking in the equity market which was partly due to the testimony by Mr Alan Greenspan, the Fed chairman, in Congress earlier this week, in which he said that he thought the chances of the economy slipping into recession were relatively low.

Takeover issues were weak yesterday in the wake of news that the board of Hilton Hotels had ended its meeting without taking action on a possible sale or restructuring of the com-

JANUARY PUTS QUESTION MARK OVER 1990 PROSPECTS US, where January's performance has set the tone for 34 international markets. West of the last 39 years, Wall Street opened the new decade

> In Europe. France has d firmly coupled to other

pany. Hilton dropped \$4% to \$57%. UAL dropped \$% to \$121 and Holiday fell \$2% to \$57%. First Interstate Bancorp dropped \$% to \$37% after the Securities and Exchange Commission said it had begun an informal investigation into the circumstances surrounding the company's \$400m write-down in the fourth quarter.

with a record high, and deteri-

orated thereafter.

Compaq Computer jumped \$4% to \$80% after reporting fourth quarter earnings which, at \$1.84 a share, were at the high end of analysts' forecasts. Bell Industries added \$1% to

Volume reached a record of 218.2m shares. The previous

record of 213.6m was set on

October 17 last year. The Siralis Times industrial

index climbed 13.82 to 1,528.83.

Institutions chased property, shippard and hotel stocks. DBS Land added 32 cents to

\$3.80 and topped the actives list with 18.8m units traded.

Hong Kong eased to its lowest level in nearly three months, amid political uncertainty and selling pressure from local market makers.

The Hang Seng index dropped 12.38 to 2.738.24 with turnover at a thin HK\$606m compared with Wednesday's

compared with Wednesday's HK\$563m.

Germany almost recovered from its mid-month slide but, in the end, it had to content itself with a monthly record for bourse turnover – put yes-terday at DM385.5bn, against DM284.5bn in December.

FEARS OF a rise in interest

Gold shares regained some ground, with Corona up C\$%

\$15 after the company declared a \$4 a share special dividend.

rates left Toronto stocks barely changed in light turnover by midsession. The composite index fell 0.8 to 3,703.62 on vol-ume of 15m shares. Advances outnumbered declines by 206 to

at C\$10% and Lac Minerals ris-

A\$177m, compared with Wednesday's 86m and A\$170m. WELLINGTON followed Wali

Street higher. The Barclays index gained 14.19 points to

TAIWAN continued to rise, but the momentum slowed, as the weighted index added 32.88

to a record 12,087.23. The index has soured 1,251 points during

the past six sessions.

SEOUL fell sharply due largely to lack of institutional support. The composite index lost 10.83 to 885.83 on 12.3m shares traded.

## Bourse sentiment boosted by US troop cuts proposal

on Wall Street, US President George Bush's proposal to cut US troops in Europe to 195,000 and a positive Soviet reaction to this initiative gave a strong boost to bourse sentiment yes-terday, writes Our Markets

FRANKFURT shifted into top gear again and the DAX index climbed 35.30, or 2 per cent, to 1,858.08 as volume rose more than 40 per cent to DM12.1bn. The FAZ closed 12.62 higher at 774.10, threatening the record of 776.71 that it registered on January 12.

Foreign buying took the international blue chips, Siemens and Daimler, up DM21 to DM759, and DM37 to DM870, as they topped the individual volume charts in turnover of DMI.47bn, and DMI.09bn respectively. Daimler's increased defence industry commitment following its Messerschmitt acquisition seeme no obstacle, on the day. However, West Germany's

classic blue chip, Deutsche Bank lagged following Tuesday's DM1.56bn rights issuenews, rising just DM8.50 to DM823, Commerchank gained DM15 to DM317.50 and Dreadner DM12.0 to DM411.

Lufthansa was a strong fea-ture, putting on DMII, or 5 per cent, to DM230 after the airline chairman said that he expected ti to be flying services to West Berlin before the end of the year. Since World War II, only the sirlines of the US, Britain and France have been permit-ted to operate the highly profit-able Rerlin routes. able Berlin routes.

able Berlin routes.

Retailers were also abarply higher. Kaufhof rose DM25.50 to DM669.50, and its recently floated Kaufhalie division closed at DM360, up DM30 from the offer price, on the first day of official trading.

PARIS had a better day than of late, but finished off its highs in light trading. The CAC 40 index closed 12.65 higher at 1,895.53, after an early rise to 1,901.39.

Recant losers regained some

Recant losers regained some ground, with La Rochette ris-ing FFr7-80 to FFr115.10 and Raffinage adding FFr11.80 to FFr204.10. Thomson-CSF demurred, losing FFr4.20 to FFr127.50 in the most active trading of the session, on concern about a reduction in

Rising crude prices helped oil shares, with Elf Aquitaine

oil shares, with Elf Aquitaine gaining FFr18 to FFr565, Total up FFr9 to FFr549 and BP France rising FFr9.30 to FFr197.90.

Sanofi, the pharmaceuticals company controlled by Elf, rose PFr19 to FFr1,058. It reported an 18 per cent rise in 1989 sales and estimated a 20-25 per cent spin in net unofits. per cent gain in net profits.

AMSTERDAM began the day
in confident style, but Wall

THE LOCK-OUT of Finnish bank staff in the wage dis-pute between bank employers and employees has coincided with an abrupt halt in the country's fragile stock market recovery, writes Enrique Tessieri in Helsinki.
After sizeable increases in
the four weeks to January
26, the Unitas all-share index

edged 0.1 higher to 664.1 yes-

edged 0.1 higher to 664.1 yesterday in static turnover of FM33m (\$8.4m).

"It's been quiet and it will stay quiet," said Mr Alex Odrischinsky, managing director of Selin, a Helsinki stockbroking house. However, he did not blame the banking dispute. "The lock-out is not killing the stock market; but the general economic gloom as well as high interest rates are doing so," interest rates are doing so," he maintained.

The Helsinki stock market revived last month after Met-sa-Seria, one of Finland's largest forest groups, bought aggressively into the shares of UPM, the country's third largest forestry company.

Street's flat opening tipped shares off their highs. The CBS tendency index added 0.5 to 112.5. Strong crude oil prices fed local and foreign demand for Royal Dutch, up another Fl 1.30 to Fl 144.80.

Heineken, the brewer which plans to cut 700 Dutch jobs, local further for the first foreign for the first foreign for the foreign forei

lost a further 80 cents to FI 115.50. Volmac, the software group, shed FI 3 to FI 41.70; the company has forecast little change in 1969 net profits from

the previous year.

RRUSSELS slipped slightly on profit-taking. The cash market index shed 10.68 to 6226.48. Solvay firmed BFr50 to BFr18,650 on its 10 per cent profits rise for 1989. Acec-

cern, dropped BFr150 to BFr5,200 as speculation receded that RTZ, the UK mining group, would buy a stake.

MILAN still seemed depressed by the non-performance of Fiat, up just L5 to L10,485 at the official close and L10,485 at the official close ann fragile since last week's 1989 results. The Comit index put on 1.51 to 684.27 in dull trading, and Flat slipped L115 to L10,370 after hours.

The telephone company, SIP, lost L95 to L3,120 as it put a figure of L1.2 trillion (million million) on the rights issue it PPOINT

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million) on the rights issue it foreshadowed last year. OSLO surged to a record high in heavy trading, with for-eign investors featuring strongly and further interest in

The all-share index gained 10.67 to 578.87, just below the day's high of 579.86. Turnover was a bumper NKr599.8m.
Norsk Hydro added NKr5 to
NKr183, while Saga Petroleum
put on NKr1.5 to NKr78.
STOCKHOLM hardened
across the board in spite of extremely limited trading due to the four-day long bank-workers' strike. There was a

pick-up in turnover and the Affärsvärlden general index added 8.1 to 1,246.9. Electroluz, the white goods and electricals group, turned in a widely forecast 1989 net profit of SKr3.6bn, compared to SKr3.7bn in 1988. Its free Bs rose SKr5 to SKr287.

Ericsson, the telecommunications company, saw its free Bs rise SKr17 to SKr965 in anticipation of annual results next week, Astra, the pharma-ceuticals group, saw its restricted As climb SKr20 to

SKr415. COPENHAGEN rose close to its record, fuelled by Wall Street and a shortage of scrip, but volume was low and for-eign investors remained out of play. The bourse index gained 2.48 to 373.55. MADRID was encouraged by

wall street's overnight performance, adding to recent gains in quiet trading. The general index rose 2.82 to 291.74. Bunco Popular continued to rise, gain-ing 14 points to 1,665 per cent

ZURICH nudged upwards in thin trading, the Crédit Suisse index rising 2.3 to 905.5.

# Nikkei ends little changed as rally peters out

Tokyo

EARLY signs of buoyancy in the market fizzled out yester-day, and share prices closed with only marginal gains in allow trading, writes Michiyo Nukamoto in Tokyo.

A firm yen and a recovery in the bond market, combined with Wall Street's overnight gains, brought a measure of enthusiasm in early trading as the Nikkei index rose 116.52 to a high of 37,332.19. But it was unable to sustain this, dropping into negative territory before it closed a little higher at 17.47 at 37,206.42. The day's low was 37,124.89.

In spite of the minimal gain in the Nikkel, advances outnumbered declines by 838 to 281, with 194 unchanged. Activ-ity remained thin, although volume improved to 507m shares from the 401m traded on Wednesday. The Topix index of all listed stocks gained 16.52 to 2,754.09 and, in London, the

Index-linked buying by investment trusts was behind

Latin America

Argentina

Colombia

Venezuels

**Philippines** 

South Asia 'india |Malaysia

Pakistan

Thelland

Greece

Jordan

Nigeria

Turkey‡

Europe/Middle

HATRONAL AND REGIONAL MARKETS

Taiwan, China

Mexico

East Asia South Kores

Brazil

the initial rise in share prices. But most investors found little reason to venture into a market that has plunged this year and has been clouded by uncertainties which look likely to be around for some time.

"Investors have been hurt, and they need time to heal their wounds," said Mr Kazuma Kital at County Nat-West. Although the fundamentals of the Japanese economy are still strong, the stock mar-ket will be happier when it knows the outcome of three upcoming events: the plenary session of the Soviet Commusession of the Soviet Committee; the US Treasury bond auc-tions; and the meeting of the US Federal Open Market Com-

mittee in mid-February. Scattered interest in equities saw laggards attracting most of the attention. Several financial stocks put in a good performance, with Industrial Bank of Japan rising Y190 to Y5,800 and Bank of Tokyo and Fuji Bank each adding Y30, to Some of the smaller steel

and heavy industrials rose on

good earnings and relatively

39.30 35.40

5.80

65,20

-35.30

57.50 95.40

39.40

-2.40

-4.20

10.20

30.90

300.10

% Change on Nov

(Dollar terms)

-- 3.50 22.80

7.20

5,70

6.70

- 13.60 8.50

0.80

1.20 -- 1.80

6,10

0.10

WEDNESDAY JANUARY 31 1980

Constituent change 1/2/90: Name change: Toa Nenryo to Tonen Corp. (Japan) Latest prices were unava. Prices for Finland & Sweden were not fully updated Jan.30/31 following problems at the exchanges.

31.60

129.6

618.6

232 E

577.2

1,927.9 1,300.3

161.8

119.1

404.4

92.1

654.4

241.2

(13)

(18) (62)

(29)

East/Afric

(26) (25)

low prices. Toe Steel, an elec-tric furnace steel maker, was third on the actives list, with 7.8m shares traded, and rose Y130 to Y1,930. Sasebo Heavy Industries, a

heavy machinery maker with shipbuilding as a mainstay, rose Y49 to a record Y907. Investors were attracted to the issue by speculation that it would merge with a larger

Among bigger companies, Kawasaki Steel topped the vol-umes list with 17.2m shares and added Y4 to Y825 and Ishikawajima-Harima Heavy Industries rose Y20 to Y1,350. Wide-ranging interest in Osaka supported a 186.53 point rise in the OSE average to 38,316.86. Turnover improved to 55.5m shares from the 40.2m traded on Wednesday.

#### Reundup

IFC EMERGING MARKETS INDICES

3,181,205

444,527.8

1,405.7

8.010.2

386.0 2,124.0 658.0

164.B

381.5

155.7

315,1

729.9

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzle in conjunction with the Institute of Actuaries and the Faculty of Actuaries

563.2

A DAY of record turnover saw Singapore surge ahead, while Hong Kong and Australia SINGAPORE experienced heavy buying from both insti-tutional and small investors.

(Local currency terms)

100.30

93.60 14.20

3,80

8.30

-12.50

8.90

5.70

1.10

7.80

-0.10

31.80

5,70

Dec 31 '89

2.053.20

39.60

33.20

92,20

65.60 80.50

38.80

12,10

88.40

28.50 54.90

33.50

408.20

AUSTRALIA was mainly influenced by the gold sector and drifted to a weaker close. The All Ordinaries index closed 6.1 down at 1,670.9, but recovered from an earlier low of 1,667.0 after the announcement of a better-than-expected A\$208m trade deficit.

637.2 188.8

1,048.9

411.1

760.8

2,372.4 1,440.0

182.1

105.2

113.5

51.1

1,160.4

3,438,9

Overseas investors continsector, which had posted solid gains recently. National turn over was 83m shares worth

TOTAL RETURN

% Change on Nov

(Dollar terms)

22,90

6.30 6.70

-13.50

10.10 3.50

1.20 - 1.80

6.10

0.10

DOLLAR INDEX

163.70

Dec 31 '88

223, 20

49,20

51.00

14,40 71,50

-33,30

59,40 99,20

43,90 6,40

141,30

90,90

- 1.30

21.10

40.00

40.80

1.097.20

HESITANT trading while investors awaited today's pres-idential speech at the opening of parliament left the Johannesburg market mixed.

SOUTH AFRICA

Sedgemoor, in the heart of Somerset, is famous for its outstanding natural

INDUSTRIAL AND COMMERCIAL SPACE FROME450PERSO.FT.

Picturesque villages, the rugged Mendip and Quantock Hills, Cheddar Gorge, the Port of Bridgweter and small seaside resorts give it a variety of scenery unique in England.



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Add excellent housing (plus a golf club that it's still possible to joinl and you have everything for relaxed, enjoyable

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relations - no wonder more and more

companies of all sizes are making Sedgemoor their first choice for expansion

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development sites in Sedgemoor, please

SEDGEMOOR HAS THE EDGE

Group Div. Yield US Dollar Index Year ago. (approx show numbe per grouping 151,58 219,58 150,49 138,99 151.13 218.94 148.41 139.79 245.89 147.85 148.56 125.97 112.94 183.74 89.09 165.18 230.81 138.02 69.85 221.55 188.06 225.93 159.93 159.96 133.02 160.41 219.88 160.02 154.17 155.21 94.97 134.43 135.70 155.51 134.54 117.36 83.31 127.47 134.69 81.42 133.37 193.22 190.97 123.36 217.00 112.05 99.67 170.98 67.44 163.42 203.00 307.56 61.84 195.56 185.97 198.98 155.84 172.79 82.65 141.16 128.26 92.84 125.58 124.67 165.45 110.63 112.57 79.58 86.41 125.07 125.03 143.35 153.32 110.63 191,51 130,08 119,82 129.20 120.00 152.57 122.44 216.97 130.59 131.89 111.88 99.81 171.06 86.23 164.17 199.24 297.96 200.47 136.25 200.47 136.25 171.34 83.21 140.38 140.38 216.96 122.80 134.10 110.06 113.62 173.62 173.62 173.63 169.64 235.01 996.46 61.86 119.56 61.86 192.11 160.84 167.19 126.89 176.81 176.81 87.22 140.36 246.30 148.23 149.72 127.00 119.30 191.30 97.49 186.37 220.17 338.23 138.35 69.63 218.45 157.60 154.65 159.63 250,34 100,10 157,97 130,32 140,33 191,57 102,11 200,11 238,51 145,56 51,18 221,58 169,75 206,95 99,12 169,75 184,31 146,29 92.74 190.41 154.88 160.51 72.28 157.28 139.53 122.82 144.80 150.17 76.10 Mexico (13)..... Netherland (43). 119.75 61.55 195.57 161.46 186.21 126.81 177.97 87.30 141.16 139.92 124.57 115.35 143.14 138.45 67.81 133.26 112.13 142.11 193.50 181.24 195.79 133.33 129.99 133.91 165.57 152.28 152.50 142.09 192.98 182.35 166.44 131.02 130.28 134.10 166.18 112.63 137.95 180.44 141.58 112.79 96.30 111.93 141.49 136.98 136.67 114.51 124.93 165.16 166.04 149.86 129.94 115.40 121.05 149.09 145.13 125.41 170.50 159.94 146.31 145.66 198.12 194.72 +0.0 118.42 3.42 1.72 0.73 1.67 3.53 2.70 4.79 1.73 2.06 2.26 3.53 118.42 144.17 186.27 159.13 121.67 99.65 136.53 167.98 143.10 143.73 121.16 +0.1 -0.6 -0.4 +1.8 -0.2 -0.1 -0.4 +0.3 +0.9 174.18 146.56 134.66 140.05 173.77 162.00 161.84 146.52 117.67 114.71 118.17 146.12 134.58 134.58 114.77 118.13 146.39 133.76 133.93 120.29 World Ex. US (1849) 137,84 +0.3 134.97 143.57 152.49 182,05 The World Index (2391)... 152.94 Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County

# NEWLY QUALIFIED APPOINTMENTS

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NO PROMISE

April 1858

out.

The Financial Times will be publishing the results for the Institute of Chartered Accountants on Thursday 1st March.

The advertising rate is £53.00 per single column centimetre with premium positions available by arrangement at £63.00 per single column centimetre.

A Guide to Recruitment Consultancies will also be published at £80.00 per entry with extra information at £16.00 per line.

For further information please contact:

Nicholas Baker 01-873 3351 Elizabeth Arthur 01-873 3694

#### **ACCOUNTANCY COLUMN**

# Information document figures By David Waller

ARTHUR YOUNG condensed b/sheet Sept 30 (\$m)

47.9

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KRNST & WHINNEY belance sheet Sept 30 (\$m)

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6.5 50

Payable to retirement

Assets
Cash and cash equivalents
Client accounts — Inventor
Investments and advances
to affiliated firms
Equipment and Lessehold

41.6 25.4

29.2 80 84.2

39.9

26.8 24.1

10.1

87.T

-62.6

45.3

14

READERS learned last week how much US periners in four of the big firms paid themselves last year. Now there are details of the operations statements and balance sheets of Arthur Young and Ernst & Whinney in the US. The data are taken from the (confidential) Information Document circulated to partners in the two firms before they paraged last year.

the two firms before they merged last year.

The operations statements show the market has been growing a lot more allowly than in the UE; growth in fee income for the UE firms has not exceeded 15 per cent a year in the last five year. The UE arms have been growing at 20 per cent or more a year.

While growth in US fees has been broadly the same, Ernst & Whinney was more profitable than Arthur Young after taking pensions and other factors into account, the return on fee income was forecast to be 24 per cent for E&W in 1886, 18.5 per cent for Arthur Young. Total return on fee income dropped from 18.6 to 18.5 per cent for Arthur Young, from 26.5 to 34 per cent for E&W.

The firms' balance sheets differ markedly. Arthur Young had

per cent for R&W.

The firms' balance sheets differ markedly. Arthur Young had much more cash than R&W, both in absolute terms and obviously as a proportion of total assets. But AY was much more highly geared then its merger partner, with long-term debt of \$60m giving a ratio of long-term debt to equity of 31 per cent. R&W had no long-term debt as financed largely by equity from its own partners.

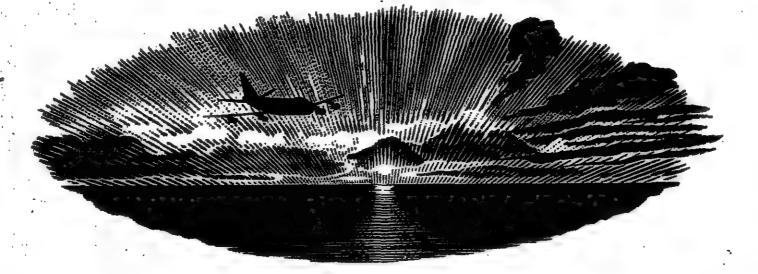
Accrued earnings

# COMPARATIVE SUMMARY OF OPERATIONS

ERNST & WHINNEY					
(Figures in \$m)	1985	1986	1987	1988	1989 (forecast)
Total Revenues	809	903	1,036	1,174	1,318
Cash earnings for allocation	169,3	211.8	238,4	260.9	288
Accrued Earnings available for distribution	220.4	240	274.8	293.2	331.3
Average number			•		
of partners	1,012	1,079	1,142	1,236	1,260
PER PARTNER - Sums in Th	ousands of	Dollars			
Cash earnings available for allocation	187.3	196.3	208.5	217.9	228.1
Contributions to	107.43	180,0	200.0	Line	220.7
pension trusts	12.5	13.3	13.9	14.6	14.5
Interest on					
capital investment	7.1	8.4	5.7	6.6	7.9
TOTAL	206,9	215.0	228.1	233.1	250.8
Accrued earnings	217.8	222.4	240.5	237.2	262.9
ARTHUR YOUNG					
(Figures in \$m)	1985	1986	1987	1988	1989 (forecast
Total Revenues	574	652	738	843	838 (10160#21
Cash sarnings	105.0	115.8	131.6	134.6	133.6
for allocation Accrued Earnings available	0.001	110.6	107.0	104.0	. 100.0
for distribution	114.6	137.1	163.2	146.9	168.0
Average number			807	838	871
of partners	765	783		636	9/1
PER PARTNER - Sume in The Cash parnings	ousands of	Dollars			
available for allocation	134.6	145	184.1	161.4	158.1
Contributions to	10710	1-10			
pension trusts	7.1	7.2	7.2	7.3	7.0
interest on capital	3.1	5.7	6.3 177.6	7.0 175.7	6.6 169.9
TOTAL	144.8	157.9	1//.0	1707	(00.9

ACCOUNTANCY APPOINTMENTS

# Why two Tax Managers had a mid-Atlantic tussle with the French Law



One of our Partners in London had written an article which, it transpired, was of particular interest to a major American investment bank. The first we knew of this was a phone call from New York on Tuesday morning.

The Tax Manager who took the call was asked for advice on the new French Law relating to securitisation. He called in another Tax Manager from Paris who also works on our international on-call programme. A great deal of contemplative head scratching ensued. Thursday morning saw the two of them on a flight to New York putting the finishing touches to their presentation.

The meeting with the bank the following day went as planned – the result: a new client.

#### THE MORAL OF THE STORY

We offer our Tax Managers an unrivalled degree of autonomy. In fact, the signature of an Arthur Andersen Manager is sufficient to commit the firm. Our Tax Managers operate in an environment that encourages informality and team spirit. That's because we ensure that they have the best training and technical support available.

Our Tax Managers are highly talented and very ambitious. That's because Arthur Andersen is a meritocracy in which career development comes rapidly. We offer a salary and benefits package which is unlikely to be bettered elsewhere and prospects for partnership which are very real.

These factors have helped our tax practice grow dramatically in recent years. Indeed, compared with other firms, tax consultancy is a much larger part of our overall UK practice.

Behind our success lies a commitment to providing business solutions, not just tax solutions. We're able to do that because, in our opinion, Arthur Andersen Tax Managers are the best in the business. We'd like you to join them.

Develop your career now by contacting Helen Shaw, Arthur Andersen, 1 Surrey Street, London WC2R 2PS. Telephone 01-438 3250.



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#### Winchester

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Reporting to, and working closely with, the managing director, the finance director will assume total responsibility for the finance and accounting functions of the company and will participate actively in the overall management of the business. The finance director will play a key role in the development and future growth of the company

The successful candidate will be a qualified

#### £35,000 + bonus + car

accountant with proven financial management abilities gained in a manufacturing environment. Previous experience in the development and implementation of internal controls, computerised systems and management information is essential. A keen commercial awareness, and the ability to contribute effectively in a hands-on, team environment are necessary.

Please send career and personal details, quoting reference F/690/F to Frances A Bell at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

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c£45,000 + bonus etc

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THE COMPANY, turnover c. £100m, produces metal components and operates a multi-site business from its Midlands headquarters. It is a key part of a leading UK group and is expanding organically and by acquisition.

THE ROLE is to manage the finance and computer functions with special emphasis on upgrading information systems to meet the needs of a vigorous, expanding business.

CANDIDATES, age 32-45, will be qualified accountants who have headed a modern financial control function in a substantial manufacturing business; will be experienced in systems development and will have good leadership skills. Contracts management and acquisition experience would be helpful.

Please reply in writing with full CV and quoting Ref 1964 to Waggett & Company, 5 Clifford Street, London W1X 2BX. Tel: 01–494 2551. Fax: 01–439 0222.

#### WAGGETT & COMPANY

executive search consultants

#### **Appointments** Advertising

appears every Wednesday and Thursday. (Friday International Edition only). For further information please call:

01-873 3000

Elizabeth Arthur ext 3694

Nicholas Baker ext 3351

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Z

Jennifer Hudson ext 3607

Richard Huggins ext 3460

Adam Futeran ext 3559 Sarah Gabe

ext 3199 Stewart Maddock

# Finance Director

#### London

# £40,000 + Car + Share Options

This major Division (t/o £20m) of an acquisitive medium sized UK plc is involved in the photographic sector. The Group's strategic direction has been effective in producing strong

grown.

In addition to having accountability for the effective operation of the finance function, the successful candidate will be expected to contribute to the strategic growth of the Division and therefore must be able to demonstrate broad commercial skills.

This is a very hands-on assignment initially. Key areas of responsibility will involve the development of existing computerisation, ensuring the maintenance of tight financial controls and evaluating future growth opportunities both in the UK and internationally.

Candidates should be qualified accountants, age indicator 35-40,

ambitious, with proven interpersonal skills, commercial experience and strong personality preferably gained in a distribution or f.m.c.g.

The future prospects within this dynamic organisation are exceptional and extend beyond the financial area. Please telephone or write enclosing a full curriculum vitae quoting ref. 404

Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

# Cartwright

FINANCIAL SELECTION AND SEARCH

# FINANCE DIRECTOR

#### Midlands

#### HEAD OF FINANCE

International Leisure Company c£25,000+

We are market leaders in our field and are looking for a qualified finance prof to complement the companies rapid expansion. The successful applicant will head up a small existing team and will be responsible for ensuring the companies finance and administrative systems match up to our turnover and profit and growth. Involvement in corporate acquisitions and development of new international and U.K. subsidiaries is required in a role which reports directly to the Group Managing Director.

Please send C.V. in strictest confidence with full details of career and salary progression to The Group Managing

Box A1454, Pinancial Times One Southwark Bridge, London SE1 9HL

# COMMERCIAL DIRECTOR

Woking £40,000 + bonus, car

\_\_\_\_KAY \_\_\_\_ **CONSULTANCY** =GROUP===

The UK subsidiary of a successful international group with a turnover of £1 billion, derived from various service industries is currently looking to expand its £30 million business in the UK. A commercially-minded person is sought to play a key role in the management and development of the group which currently has 450 employees.

The Commercial Director will be responsible for monitoring and providing support to existing group activities in addition to co-ordinating the development of the group. This will involve the identification and evaluation of acquisition targets. He will work closely with the Managing Director to whom he will report.

Candidates, who are likely to be aged between 35 and 45, should have a recognised business qualification, proven financial and analytical skills and be computer literate. Industrial experience and experience of making acquisitions is essential.

A substantial package including bonus, car and executive benefits reflects the importance of this position within the group.

Interested applicants should forward a full curriculum

David Binney, Kay Consultancy Group Limited, Thames Valley Office, Kennet House, 80-82 Kings Road, Reading RG1 3BJ.

# Financial Director

#### Birmingham

Our client is a £25 million turnover manufacturing subsidiary of a diverse International Plc. Operating in the dynamic FMCG market they are recognised as a market leader in their field. Following the promotion of the previous incumbent to a general management position within the group they are now seeking to appoint a commercially minded Financial Director.

#### The Position

Reporting to the Managing Director the successful applicant will be responsible for the formulation and implementation of long term strategic plans including acquisitions and special projects, review of monthly/quarterly and annual results, and the day to day running of the finance department including DP and credit control.

Interested candidates should contact Nick Stephens on 021-233 4450 (office hours) or 021-445 5055 evenings/weekends. Alternatively, write enclosing CV to the address shown.

c£28,000 + Car(FX) + Bonus + Bens

Applicants must be experienced qualified accountants with a 'hands on' management style, who can demonstrate a successful track record of achievement to date together with well developed inter-personal and commercial skills. Experience of working within the manufacturing sector (ideally FMCG) would be a distinct advantage.

#### The Rewards

The salary package indicated shows the commitment of our client to attract exceptional candidates. It will include those benefits normally associated with a progressive organisation including relocation expenses where necessary. Promotion prospects are excellent.



Nicholas Andrews

Nicholas Andrews, Freepost, 126 Colmore Row, Birmingham, B3 2BR.



# FINANCE DIRECTOR

#### Leisure services – £35m t/o

Berkshire based, the group is a successful national business, operating with considerable independence within a dynamic plc.

A commercially oriented ambitious accountant with strong management skills is required. Reporting to the Managing Director, he/she will make a substantial input to business strategy and be fully accountable for finance, accounting, MIS and company administration.

The group has a range of activities, providing both products and services to

#### From £40,000 + car

a large customer base, and several regional offices. Recently enhanced computerised systems link these with Head Office and the Finance Director will be expected to lead their continuing development.

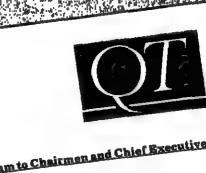
A background in fast moving, sales oriented business is essential. Strength of personality and communication skills will be valued as highly as technical ability.

Please send career details, including current salary, to Mike Smith quoting ref. G/303 or telephone him on (0734) 505555 for further information.



# **KPMG** Peat Marwick McLintock

**Executive Selection and Search** Abbots House, Abbey Street, Reading, Berkshire RG1 3BD.



Memorandum to Chairmen and Chief Executives who are seeking top calibre

With the changing and difficult environment in the financial skills market, there Finance Directors. is increasing concern about the lack of effectiveness and high cost of traditional headhunting services.

To match the new market needs, QT Search brings a completely new approach to financial appointments in the £40K - £100K salary range. It guarantees confidentiality to client companies and candidates, under the

personal responsibility of a Reed Executive PLC main board member. It specialises in senior financial appointments and is backed by the full resources and experience of Reed Executive, the first selection consultancy to establish a

specialist accountancy appointment service. It maintains a discreet knowledge of very senior financial executives who would

consider a career move. It provides personal candidate CV's to reflect individual personality

characteristics, with no candidate 'packaging' It operates on a 'No appointment, No fee' basis, with all advertising and search costs included in the fee, and payable only when the candidate is appointed.

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The Chairman QT Search Reed Accountancy 76 Cannon Street London EC4N 6AE Tel: 01-236 7346

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# Divisional Financial Controller

London

£30,000 + Car

# **International Marketing/Design**

Our client is undisputedly recognised as one of the world's foremost International design and marketing consultancies with an outstanding reputation for both its creativity and the commercial impact of its work. Through dynamic management, sound strategic planning and innovative solutions provided to clients, this ple has achieved a dramatic increase in the range and scale of its activities. With an excellent blue chip client base and the opening of new offices across Europe, the expansion achieved to date is planned to continue and as a consequence a Financial Controller is now sought to be responsible for all day to day financial control of an £8m t/o division. Duties will

include management reporting, business planning, systems enhancement and

vels and scross many disciplines within

treasury matters. The role will require continual involvement in projects of an ad-hoc nature with frequent haison to all Candidates will be qualified accountants, aged 26-30, with an ability to get thoroughly involved and who can bring an enthusiastic and commercial attitude to this highly professional Group. Opportunities within this challenging and stimulating environment are excellent.

Please telephone or write enclosing full curriculum vitae quoting ref: 403 to: Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

# Cartwright

FINANCIAL SELECTION AND SEARCH

Accountants/Financial Business Analysts c£25,000 plus benefits

# RESPONDING TO THE CHALLENGE OF CHANGE.

Prudential's General Insurance Division is a major contributor to the success of one of the UK's leading financial services groups. Concentrating on commercial business we sell both through brokers and the group's field agents.

Located at our Head Office in Welwyn Garden City our high calibre team of Management Accountants/Financial Business Analysts plays a vital role in managing the business and helping us make the most of new market trends. Increasing activity and rapid change now creates opportunities for either a qualified Accountant or a Financial Business Analyst with experience in a similar management accounting role.

#### **Management Information**

In this key role, you will prepare reports to board level of monthly business activities and trends, making appropriate forecasts and recommendations as well as taking responsibility for the construction and development of the business plan. You will also provide a financial consultancy service to all levels of management within the Division and take responsibility for the computerised management information system.

#### Expense Control

This role concentrates on the application of tight budgetary control procedures. You will be responsible for all aspects of expense monitoring, forecasting and planning, as well as providing reports up to board level. An essential part of the job will be to further develop the management controls in the flow of information and reporting.

With extensive contact with all levels of management, both these central roles call for good interpersonal skills, business awareness, strong analytical flair and computer literacy. Heading a small team, the ability to manage and motivate staff is

In addition to attractive salaries, valuable financial sector benefits include lowinterest mortgage, non-contributory pension and interest-free season ticket loan. Career prospects are excellent.

Please telephone or send your c.v. to Mike Driscoll, GIPT, Prudential General Insurance Division, Charter House, Parkway, Welwyn Garden City, Hertfordshire AL8

We are an equal opportunities employer.



# Financial Controller

Central London-Media

c£35,000 Plus car

A highly profitable and fast moving company in the media business is seeking a financial controller. The company has a proven commitment to long term growth by organic development and acquisitions.

Specialist knowledge of the industry is less important than the ability to learn fast and manage a young and highly motivated staff.

The ideal candidate will be a young graduate Chartered Accountant but other qualified applicants with appropriate experience will be considered. The Controller will have to lead by example and be able to hold their own in a competitive department in a highly competitive company.

If you think you have the strength of personality and confidence to take on this very demanding post you should send your c.v. in confidence with a daytime telephone number to:-

Peter Willingham (Ref 078) Managing Director HODGSON IMPEY SEARCH & SELECTION LIMITED 50 Pall Mail, London SW1Y 5JQ

# **ACQUISITIONS MANAGER**

make a real contribution in this strategic role

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Our client, an acquisitive UK pic (t/o £45m) with significant overseas subsidiaries, is poised to enter an exciting period of growth, both organic and through acquisitions. They seek an ambitious individual who is looking for increased responsibility and the chance to make a real and visible contribution to the development of

the Group. Reporting to the Group Finance Director, the appointee will be a qualified accountant, aged 28-32 with experience of acquisitions and, ideally, a sound knowledge of corporate taxation. Personal qualities sought include drive, commitment, enthusiasm and the ability to communicate at senior level.

The package includes a basic salary, bonus, share options, company car plus usual fringé

For further details and an application form telephone Guildford (0483) 300938 (24 hours) or write in confidence with CV to Peter Page, Senior Consultan 3i Consultants Limited, 3 The Billings. about Tree Close, Guildford, Surray GU1 4UL, quoting ref: PP/894.



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FINANCIAL CONTROLLER "Strategic Consultancy"

#### London

Our client is an international management consulting firm specialising in the implementation of strategic change. With more than 20 years' experience working with corporate leaders in the U.S., a London office was established two years ago and now has more than 100 consultants working with major "blue chips." Plans are under way to expand into other European cities.

A Financial Controller is required to take overall responsibility for the accounting and financial management of the U.K. operation and to assist in assessing possible acquisitions, or in establishing appropriate entities in Europe. The initial tasks however, will be to enhance the quality of management information and to act as adviser to senior management on all statutory and legislative

A graduate, chartered accountant is

# £50,000 plus car

required with above average intellectual and analytical ability combined with first rate verbal and written communication skills and a flexible but disciplined approach. Candidates must be able to relate successfully to highly qualified professionals in a knowledge-based business. Previous experience of treasury and corporate and personal taxation is required and will ideally, have been gained in more than one country. A second European language is strongly preferred.

This is an unusual and challenging opportunity to join an energetic, rapidly growing, but highly professional organisation and to make a significant contribution to its future direction.

Please reply in confidence enclosing full curriculum vitae to Carey Jenkins quoting reference UN105.

**KPMG** Peat Marwick McLintock

**Executive Selection and Search** 70 Fleet Street, London EC4Y 1EU

# **Lending Analyst**

High calibre investment group offers a stimulating role which involves analysing, evaluating and reporting back views and recommendations on clients' financial status and management - thus playing the key role in dictating levels and terms of lending capital. Research into economic and industry trends, accounting and legal issues will all be part of this very broadbased position. An exceptionally good package will comprise mortgage subsidy, company car, with paid parking,

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and excellent personal benefits. Ref: 67066 Contact the Manager: 21 George Street, Richmond 01-940 4483 Fax: 01-940 1627

#### NR. BEADING F25,000 + cur

#### **Chief Accountant**

Small subsidiary (c£3m t/o) of high profile micro computer company offers scope for you, to create a finance function to your own specification. Reporting to the young M.D., your brief will be to create, develop and implement all accounting systems. Your other responsibilities encompass monthly reporting, control of project costing, statutory accounts and cashflow forecasting. Directorship prospects form a part of the attractive package. Ref: 25A161B2

Contact the Manager: 20 Queen Victoria St, Reading 0734 596677 Fax: 0734 591707

Post Qualification Experience - send your CV or phone the appropriate Manager or our Specialist POE Career Advisers on 01-489 0403 (24 hour answering service) for an application form now. Reed actively promotes Equal Opportunities

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accountancy 8.7 +

# Controller Finance & Administration

# N. Home Counties

This well-known and highly successful international consumer products group is committed to maintaining its dominant market position through the further development of a clearly focused growth strategy.

The UK division is a key participant in the achievement of this strategy and, as a consequence, is seeking to strengthen the calibre of the finance team.

Reporting to the Director of Finance you will be responsible for a 30 strong department Your initial key task will be to review and project manage the enhancement and implementation of sophisticated management information systems and reporting procedures. You will work closely with senior colleagues and contribute to the raising of reporting standards through the provision of timely and accurate financial info

to £40,000 + Bonus + Car

A Chartered Accountant, preferably aged 32-38, you will possess the technical competence and professional maturity to lead and motivate a committed finance team. Your experience should have been gained within a large corporate environment Awareness and understanding of accounting standards, preferably including G.A.A.P. reporting, would be a distinct advantage.

Compensation benefits will include an attractive profit related bonus scheme, fully expensed executive car, non-contributory pension scheme and family healthcare. A generous relocation package will be available if required. Prospects for advancement within this progressive environment are considered excellent.

For further information contact James Hyde on 01-839 7595 or alternatively write. enclosing a detailed CV, to the address below,

ST. James associates

MANAGEMENT SELECTION

32 St. James's Square, London SW1Y 4JR FAX: 01-930 7470. Telephone: 01-839 7595. A GKR Group Company

# DIRECTOR OF FINANCE to £40,000 + car + benefits

One of London's most prestigious teaching hospitals is currently seeking to recruit a high calibre qualified Accountant to play a key role in preparing them for substantial change management in the 1990's.

Reporting directly to the General Manager, and working closely with the 14 clinical directorates created as a result of decentralisation, you will be responsible for developing operational efficiency and planning future hospital services based on expected funds and anticipated demand. A further key task will be to improve the quality of management information and systems to provide a platform for commercial decision making and development of resource management.

Probably, aged in your early to mid thirties, a graduate qualified accountant, you will be able to demonstrate a history of achieving objectives, and the ability to work

WASHINGTON

LONDON

under pressure with a diverse workload. Outstanding communication skills are pre-requisite, particularly in dealing with general and clinical management and corporate decision-making on non-financial issues.

The remuneration package will be negotiable based on experience and ability and will not be a limiting factor. Please forward a detailed résumé including current remuneration, quoting Reference No. 10/737, to Jonathan Williams at Morgan & Banks Search and Selection Plc, First Floor, 114 St. Martin's Lane, London WC2N 4AZ. Alternatively contact him on 01-240 1040 to arrange an initial meeting.

Morgan & Banks

# Financial Controller

#### North of England

Our client is the market leader in the distribution of time sensitive materials within the UK with the administrative centre located in Yorkshire.

This will be a Board appointment, reporting to the Managing Director and working with a team of circa 60. The appointee will be responsible for the financial management of the business and play a key role in the strategic growth of the division.

Major responsibilities are to further develop the systems and controls currently operating, review and implementation of computer needs and the provision of timely and accurate management and financial information. Candidates will be graduate chartered accountants

c£40.000 + car + benefits

aged between 35 and 45, with line financial management experience and familiarity with large company culture. Personal skills will include a proactive approach, drive and determination and a desire to take on new challenges. Good communication skills and the ability to perform in a team environment are essential.

The company has an excellent reputation for employee development and will reward success with rapid career progression within the group.

Please send career and personal details to Suzanna E Karoly, quoting reference F/120/K at Ernst & Young Search and Selection, 21 Conduit Street, London

# **Ernst & Young**

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For details phone: 01-873 3000 Elizabeth Arthur ext 3694 Nicholas Baker ext 3351 Jennifer Hudson ext 3607 Richard Huggins ext 3460 Adam Futeran ext 3559 Sarah Gabe

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# **Director of Finance**

# **Prestige Consumer Products**

c. £35,000

Surrey/Kent Border

Highly successful pic subsidiary seeks experienced finance professional for new management team. Quality products, excellent growth potential and strong financial backing. Early appointment to the Board envisaged.

THE COMPANY

Recently acquired subsidiary of £170m turnover plc.

Well established business with track record of profitability entering new phase of growth and development under new

\$\lambda \textit{\Lambda} \text{ turnover } c \text{ 70 employed in the production, marketing and distribution of premier, fine art related consumer products.

Member of senior management team reporting to the M.D. with full responsibility for the financial management of the company. Key task to develop computer systems to enhance the already efficient financial and management information procedures.

Wide ranging role covering financial reporting and management information, analyses, measury and company secretarial. QUALIFICATIONS

Identity

Ideally certified or cost and management accountant aged late 30s or 40s with strong computer skills.

Track record of managing the financial function in a small or medium sized company.

Self starter, hands-on manager with enthusiasm and commitment.

Please reply in writing, enclosing full cv.

54 Jermyn Street, London, SW1Y 6LX



# FINANCIAL CONTROLLER

London

£40,000+Car +Bonus+Share Options

megasat

This highly entrepreneurial business has pioneered satellite communications in Europe since its formation in 1981. Today it is recognised as a market leader for professional, network and consumer systems and is currently enjoying the benefits of the present industry boom.

Its enviable reputation for integrity and technical excellence reflects the importance the company places on systems design and customer relationships. Clients include BT International, London Stock Exchange, BBC, Sky, BSB, Harrods and all the major players in European cable.

Turnover is increasing rapidly after doubling each year since 1981.

Reporting to the Chief Executive and monthly direct to the Board, the successful candidate will assume full responsibility for all finance, including the supervision of systems and staff, special assignments, joint venture agreements and most importantly preparation for a market flotation before the end of 1992.

You will be a qualified accountant with specific experience of controlling finance matters within a rapidly expanding company. The age of the candidate is not important, attitude is. Strong negotiation skills, good business acumen and the ability to achieve a Board position are prerequisites.

Interested candidates should contact Michael Herst or Jon Vonk on 01-629 4463 (day) or 01-720 1527 (evenings and weekends). Alternatively, please send a curriculum vitae to the address below or by facsimile on 01-491 4705 quoting Ref: MH816.

# HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS Cardinal House, 39-40 Albemarle St., London WIX 3FD. Tel: 01-629 4463.

# Financial Controller

c£35,000 + car

NW London

This is a highly successful and expanding Plc with a turnover in the region of £9.2m.

Central to its development is the appointment of a 'tough minded', computer literate Financial Controller who will report

directly to the Chairman. Responsibility will be for the control of the accounting department and the implementation of a computer accounting system which must provide accurate and immediate financial

control to the Board. This is an excellent opportunity for a resilient and articulate 'shirt-sleeved' Financial Manager to make a major contribution to a growing business.

Candidates aged 35-50, should be qualified and have gained previous financial management experience in a highly commercial environment, possibly within the insurance industry.

To apply, please send CV, in confidence, quoting CL/106 to: Chris Lane, Moores Rowland, 43 Eagle

St, London WC1R 4AP. Tel: 01-831-8383

# **European Finance Director**

c. 550,000 F. Fr

**Paris** 

Our client is a US company and a leader in high quality office system. furniture; sales in Europe are around \$70 million. The European headquarters are based in Paris, but extensive travel to the UK and elsewhere in Europe will be necessary.

The Finance Director has a leading role to play in the management and development of the European business, particularly in determining priorities within the overall business plan. Key accountabilities include leading the entire European financial and IT function, planning, forecasting and reporting on the financial implications of commercial

Candidates should be Chartered

Accountants with previous experience of heading up a company or divisional finance function. Multi-national/European experience is essential and exposure to US reporting systems and schedules would be a particular asset, as would a working knowledge of French and/or German. Professional weight and the personal ability to counsel and influence at Board level is equally important.

in addition to salary, there will be a comprehensive executive benefits

Please write - in confidence - with full details, quoting ref. 17552 to David Dodd, MSL International (UK) Limited, Broad Quay House, Bristol BS1 4DJ. Tel: (0272)

**MSL** International

# Company **Finance** Director

Plus P&L Responsibility For A Business Unit

**Quality Furniture Products** West Yorkshire.

To \$40,000, Bonus, Car, Benefits

Annual turnover is £30m of this very successful subsidiary of a major UK plc. Aged early to mid 30's. a qualified Accountant with a proven business record, your role will be to ensure the highest quality of financial management throughout a closely knit professionally run multi sited business. Key future developments include the enhancement of systems as well as an active acquisition programme in an as well as an active acquisition programme in an organisation that encourages real autonomy at operating company level. In addition to your responsibilities as Chief Financial Officer of the company and Board member, you will be personally accountable for the performance and development of a growing £3m per annum turnover business unit which is currently subject to a substantial investment programme. As a complement to your technical pedigree as a financial manager you must have a high level of communication and interpersonal skills. An ability to make a substantial contribution in a very ability to make a substantial confribution in a very challenging, dynamic and achievement oriented organisation is essential.

J.A. Thomas, Ref: L13153/FT. Male or female candidates should telephone in confidence for a Personal History Form, 0532-448661, Fax: 0532-444401, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ.

# Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

# F. D. DESIGNATE

Lincolnshire

Our Client, a subsidiary of a Public Group, design, manufacture and market high quality packaging materials. The company, with a turnover of £13 million, employs 400 staff operating from a number of UK locations, and has, in addition, a European subsidiary.

This key appointment involves a broad range of activities, with a principal function to co-ordinate and develop the efficient financial management of the company. The role will be pro-active and will involve financial and commercial decision making at senior level.

Applicants will be qualified Accountants with genuine financial, commercial and interpersonal skills. With the ability to lead a small team, a good understanding of computerised systems is essential, ideally gained from a manufacturing background. Age indicator 28-40 years.

Overall this is a rare opportunity to become involved in an exciting programme of business development with a progressive Group. In addition to outstanding career prospects, an extensive remuneration package is on offer with a generous range of supporting benefits.

Please write with full career details, including current salary, and quoting Reference L/128/89



# **KPMG** Peat Marwick McLintock

Executive Selection
Arlen House, Salisbury Road, Leicester LE1 7QS. Telephone (0533) 471122

# **Finance Director (Designate)**

**Excellent Potential** 

**Subsidiary of Major Plc** 

The Midlands

Circa £30,000 + Car

Our client, a successful autonomous subsidiary of a major British Plc, operates in the Midlands and is a leading supplier to a specialised section of the motor trade. It has an excellent reputation, is highly profitable and has the potential to develop its operations further. They now seek a high calibre Finance Director Designate.

Reporting to the Managing Director you will lead a small head office team responsible for the accounting and financial control of the company. Key tasks will include the timely production of financial and management information, budgeting, capital expenditure control, systems development and enhancement.

Candidates should be qualified accountants of graduate calibre, probably aged 26 to 33. The business is poised for further development and a strong commercial awareness is therefore essential. Good computer skills and an ability to take a 'hands on' approach are further requirements for this key position. In addition you must be highly motivated with strong leadership and intellectual qualities and be able to demonstrate first class technical and interpersonal skills.

This is a senior appointment and has excellent career prospects. Location is in the Midlands and there is an attractive remuneration/relocation package for the right candidate.

If you are interested, telephone Stuart Adamson FCA or Graham Marlow on 0532 451212 or send your CV, in confidence, quoting reference number 710, to Adamson & Partners Ltd., 10 Lisbon Square, Leeds LS1 4LY. Fax number 0532 420802.

# ADAMSON & PARTNERS LTD

**Executive Search and Selection** 

THE REAL PROPERTY.

# **Home Counties**

to £60,000+car

Our client is a major international management consultancy practice with an enviable reputation for excellence. Sustained growth and rapid regional development has created a ture opportunity to join this prestigious firm at senior management level.

The requirement is for an outstanding consultancy manager to build a significant financial consultancy practice in an economically buoyant region with high growth potential. This will form an integral part of the firm's broader management

consultancy activities, which include marketing, I.T., human resources, manufacturing and distribution consultancy services.

The major responsibilities of the position will include initiation and development of business, managing assignments and the recruitment and development of a team of high calibre consultants. Existing clients range from small and medium sized companies to major international groups, across a variety of business sectors. Assignments are likely to focus on business planning, treasury

operations, cost management systems, financial control and financial reporting systems.

Candidates, aged 30 to 45, must be qualified accountants of graduate intellect, who can demonstrate a strong track record of achievement gained in both industrial financial management and, latterly, at a senior level in a major management consultancy. Strong communication skills, self-motivation, energy and achievement orientation are prerequisites of the appointment.

The salary is negotiable to £60,000 and there is a comprehensive benefits package, including relocation assistance where appropriate. There is considerable scope for advancement, both nationally and internationally.

Interested applicants should write to Alan Dickinson ACMA quoting reference 2618 at Michael Page Finance, Executive Division, 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000.

# FIF

Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham

Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

#### **FINANCIAL MANAGER**

Salary £22,600 plus performance related pay Dorset Family Practitioner Committee, responsible for the management of services provided by family doctors, dentists, pharmacists and ophtalmic practitioners at an annual cost of some £65m, seeks a suitable person to take responsibility for its financial affairs, to provide expertise to fellow members of the Committee's senior management team and to help monitor, and advise practitioners facing radical change as the result of two Government White

The successful candidate will ideally possess a recognised accounting qualification and previous experience of NHS Finance will be an advantage but personal qualities and skills are paramount.

Job description/information pack from:
Personnel Officer
Dorset Family Practitioner Committee
Victoria House
Princes Road
Ferndown
Dorset BH22 9JR

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female ce for a 48661. Liston (Tel: 0202 893000)

Closing date for applications - Monday 5 March 1990

In fact, as one of Britain's leading.

Finance Houses with a national network of branch offices and a major subsidiary of the National Westminster Bank Group, we can provide a truly progressive environment in

We're keen to talk to qualified accountants about the exciting and varied opportunities across our business areas including our Head Office at Redhilf. This is an ideal opportunity for you to talk to us informally about the excellent financial sector benefits and first-class career prospects available throughout the Group.

which to explore your full potential.

# Accountants

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# OPEN EVENING

Talk to us between 5.30 and 7.30 p.m. on Wednesday, 7th February at Redhill, Surrey.

We have <u>all</u> the options you need . . . and a lot more besides.

if you're an ACA, ACCA or ACMA, with between one and five years' post-qualification experience, come along to our modern Head Office, just two minutes walk from Redhill station, and find out how we can help advance your career.

If you can't make it, please write with brief cv, quoting reference FT1, to Ursula Robinson, Lombard North Central PLC, Lombard House, 3 Princess Way, Redhill, Surrey RH1 1NP.

Lombard North Central PLC is an equal opportunity employer and positively welcomes applications from all sections of the community.

# Financial Controller

North West London

to £35,000 + car

One client is a using and blabby ambitious company specialists in importing and

Our client is a young and highly ambitious company specialising in importing and marketing contemporary office furniture. Established in 1985, both staff and turnover have more than quadrupled and the company anticipates further dramatic growth in the next few years. They are already recognised amongst the market leaders in their field and have future plans for diversification and expansion. As a consequence, they have identified an urgent need for a Financial Controller.

Reporting directly to the Managing Director, the candidate will be a qualified accountant with proven management and commercial skills. They will assume immediate responsibility for all financial and administrative functions, and will be expected to make a significant contribution to the future growth and development of the company.

significant contribution to the future growth and development of the company.

Ideally, candidates abould be aged between 27 and 34, with achievements in the field of business development and strategy planning. A graduate ACA/ACMA/ACCA with staming and genuine commitment are required for this challenging and demanding role. There are excellent prospects for a high calibre candidate, in line with the predicted future growth of this company.

Interested candidates should send a detailed CV, including current salary and daytime telephone number to Carol Jardine at Spicers Executive Selection, 13 Bruton Street, London WIX 7AH quoting reference LM 113.



SPICERS EXECUTIVE SELECTION
A MEMBERT OF SPICER 6 OPPENHEIM INTERNATIONAL

# Controller FINANCIAL ACCOUNTING

# to £34,000+Car+Reloc. Pkg+Benefits

The client is a major U.K. designer and manufacturer of High-Tech electronic systems, based in the South East, whose capability in advanced technology has taken them to the forefront of the world's markets. Growth and success in recent years can be attributed to various other factors, which include the ability to deliver promptly within budget and to provide first class support. Also the implementation of and adherence to strong accounting, procedural and control mechanisms, have combined to consolidate their reputation worldwide.

As Controller-Financial Accounting you will report to the Financial Director and assume overall reponsibility for the Financial Accounting, Cash Management and Internal Audit functions. More specifically, this will include the supervision of a strong management team responsible for the Bought and Sales Ledgers, the preparation of Statutory Accounts, fixed asset accounting and foreign currency management, together with systems design and implementation, payroll and the definition of cash management policies and procedures.

Candidates (aged 28+) will be qualified Accountants, ideally with exposure to an industrial environment gained from either a medium to large manufacturing organisation or the professional audit environment. A state of the art understanding of modern accounting techniques, together with first class man-management and interpersonal skills are essential criteria. They will be innovative, proactive and confident, possessing the ability to display the energy, initiative and flair required to meet the continuing challenge that this role will present.

For further information, please telephone or write, in strictest confidence, enclosing full career details, to David Goodrich, Firth Ross Martin Associates Ltd., Search and Selection Consultants, Bell Court House, 11 Blomfield Street, London EC2M 7AY Telephone 01-628 2441 Fax 01-382 9417.



# CHALLENGING OPPORTUNTIES WITHIN AN EXPANDING GROUP

This highly acquisitive group has grown substantially over the past five years creating a divisionalised and diversified organisation employing in excess of 6,000 people with a worldwide turnover of £300M+. Internal promotion within one of the group's major divisions, which operates through a number of specialist and autonomous engineering companies, has created two influential management positions.

# **Divisional Financial Controller**

c£35,000, car

Reporting to the Divisional Chief Executive and working closely with him, the role will be all embracing involving the profitable development of the division's activities. A key element of the position will be formulating a total business strategy together with direct involvement in the commercial aspects of major contracts, many overseas based. Aged 30-45, qualified and commercially aware, candidates should have an engineering background, preferably including major projects. The ability to operate with the minimum of direction and work closely with unit management is essential for success. Quote reference: (F.T. 353C).

#### **Financial Director**

c£30,000, car

To provide the financial and commercial controls for this high technology based process plant manufacturer with a turnover of £15M and employing 200+: emphasis is placed on advising colleagues on all factors affecting the business profitability and growth strategy. With a number of years experience in a contract/job costing environment, the successful candidate will be 30+, a qualified accountant, have operated in a senior accounting role and be familiar with computerised systems.

Quote reference: (F.T. 354C).

Both the above positions are based in an attractive part of Yorkshire. A comprehensive benefits package, including relocation, is available.

Candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gurdens, Manchester, M3 2LE. Telephone: 061-839 0089 quoting appropriate reference.

Hougate Sable

EXECUTIVE SEARCH AND SELECTION

# CORPORATE STRATEGY

#### **Major West Country Enterprise**

This Successful, publicly quoted service organisation has once again achieved record profits, and, with access to considerable funds, has ambitious plans for growth and diversification.

To support these plans, two new high profile positions have been created which offer a significant degree of autonomy and variety in the provision of strategic investment advice to the Board.

Strategic Financial Planner c.£40,000
Assisting the Group Finance Director in the formulation of strategy and evaluation of strategic options, you will be responsible for considering acquisition targets and new business activities, their evaluation and appraisal, and subsequent negotiation and integration into the Group. You will also advise on funding, structure, reporting and taxation

It is therefore essential that you have a business mind capable of rapidly grasping and developing commercial issues, together with the flexibility to work with the minimum of guidelines. A Chartered Accountant aged 28-35, you must have demonstrable experience in this field, possess a high degree of motivation and commitment, credibility in dealing with external advisors, and the desire to contribute to the successful expansion of the organisation.

Ref: PEX/4027/FM

### Investment Analyst c.£30,000

Reporting to the Strategic Financial Planner, you will provide high quality and detailed financial and market analysis to support the Board's decision making. With a capital investment budget exceeding £1bn in the next ten years, you will advise on investment strategy for both Group and main operating units, assessing market trends and ratios and advising on timing and priorities.

Aged 25-35 and ideally a qualified accountant or MBA, you should have the experience and ability to establish this function and create sound relationships with external advisors and brokers, necessitating a breadth of high level business and financial analytical expertise.

Ref: PEX/4028/FM

To apply for these positions, please send a cv, indicating current salary, and quoting the appropriate reference, to Fiona McMillan, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060.



Creating Business advantage

Executive Recruitment - Human Resource Consultancy - Advertising and Communication

# **EXECUTIVE ACCOUNTANCY ROLES South East** International High Technology Corporation

This blue chip multinational group, established in 1981 has researched and developed interoprocessing technology with emphasis on a truly automated means of transmitting information. A multi-million pound annual turnover and an outstanding record of growth and profitability has resulted in the need for:

COMPANY ACCOUNTANT (Director Designate)

c £27,000 + Car + benefits

Reporting to the Managing Director and European Board, you will be solely responsible for financial control of the UK operations, With the potential for a Board Appointment within 12 months this position offers exceptional scope to personally influence the shape of the company and to play a key role in its future direction – ideally Stock Exchange flotation within 3 years.

A qualified ACMA/CIMA in your late 20's, you will have up to 5 years successful financial management experience in the commercial arena. Computer literacy together with strong communication and management skills are essential. Fluency in French would be advantageous. For a flexible, decisive and ambitious individual this position offers an outstanding challenge in

COMPANY ACCOUNTANT

c £20,000 + benefits

Reporting to the Director Designate you will contribute significantly to the future growth and success of the company. This all encompassing role will include preparation of management accounts; control of all aspects of sales, purchase and nominal ledger administration combined with the ability to set up systems and provide timely and accurate information for Board Management.

This position represents an excellent opportunity for qualified ACMA/CIMA, aged early 20's with at least one year's commercial experience. Prospects for progression to Chief Accountant (UK Operations) are well defined. Please write in confidence to Helen Krischock or Gina Gallagher, at:

Argosy Search and Selection Ltd. Sufte 28. Beaufort Court, Admirals Way, South Quay, Waterside. London E14 9XL. Tel 01-537 3717 Fex: 01-538 9925



# **Chief Financial** Officer

Advertising, Public Relations and Marketing Group — Jeddah

US Dollars 60,000 Tax Free + Expetriate Benefits

This new position reports to the Director General of a well established and successful advertising, public relations and marketing group. The group is actively expanding its range of interests both by internal growth and by company acquisition and seeks an experienced Chief Financial Officer to be responsible for financial management during

The Chief Financial Officer will be responsible for the finance function with particular emphasis on:

- establishment of group wide financial procedures
- funds management project evaluation
- development of computerised management reporting and financial

The group is offering long term career prospects. Additional to the basic salary are expatriate allowances for car, housing, airfares, other benefits.

The successful candidates, a graduate with a UK or US accounting qualification, is likely to be either an experienced Finance Manager who is looking for a career move within the Middle East, or a younger accountant with some commercial experience wishing to develop with the group, Personal qualities of leadership and initiative are very

Age range 30 — 45; Good written and spoken Arabic is essential.

Please send career details including salary history, quoting reference JA/50 to: John Allen; Ernst & Young, Executive Recruitment Division, P.O.Box 140, Manama, Bahrain.

# A role combining technical ability with "up front" communication

You will already have a financial technical background, and will be used to the preparation of budgets and forecasts and ideally analysing the profitability of new and existing business. For this challenging role however, you will also need the maturity and confidence to present this information to our customers in the form of "face to face" presentations and written documents as part of a negotiating team.

# FINANCIAL CONTROLLER

c. £24,000 + car + PPP

We are Lloyds Bowmaker, a member of the Abbey Life Group and one of the UK's leading finance houses. As a Division of the Group we specialise in the provision of leasing finance for business equipment.

Although financially and technically minded you also need to see the wider implications of our business upon our customers when evaluating proposed new business ventures and developing financial planning and forecasts to achieve the goals and objectives of the

As a Qualified Accountant with a background of 4-5 years' commercial experience, ideally in the leasing industry, you will be computer literate and familiar with FCS and Lotus. You will have excellent interpersonal skills and the potential to take on a people-management role developing relations with staff and suppliers. You may possibly be a graduate, though this is not essential as experience is more important than formal multiplications. qualifications

Ideally the position would suit a Financial Analyst or Financial Accountant with leasing experience looking for career development.

In addition to our attractive salary we also offer a benefits package consisting of a company car, PPP private health cover, non-contributory pension, excellent relocation package, mortgage subsidy and preferential loan scheme.

Please telephone for an application form or write with full career details plus current salary to: Teresa Bailey, Personnel Department, Lloyds Bowmaker, Business Technology Finance, Finance House, 80 Stokes Croft, Bristol, BS1 3QW. Telephone (0272) 248080.



# Corporate Financial Manager

City

Legal & General is one of the outstanding success stories in the British insurance industry with significant international business interests.

We have a small, high quality, central finance team based in the City and are now seeking an experienced professional for an important position in our Group Financial Control department.

Reporting directly to the Group Financial Controller you will take responsibility within the department for all aspects of our external financial reporting and play a key role in our corporate finance activities. The scale and variety of our business makes this a challenging appointment which offers the broadest scope.

c&45,000+bonus+car

Candidates must be qualified accountants, probably in their early thirties, with experience of Stock Exchange reporting. Your current background may be in a manufacturing environment.

This position offers a highly attractive salary and a performance related bonus, plus a car, and benefits which include profit sharing, non-contributory pension and free medical insurance.

For further details please reply in confidence, with a detailed CV to: P. J. O'Sullivan, Personnel Manager (Group), Legal & General Group plc, Temple Court, 11 Queen Victoria Street, egal &\ General London EC4N 4TP.

# **DERIVATIVE PRODUCTS** MANAGER - TRADER SUPPORT

ACA/MBA

Aged 25-35 c£50,000 + Car + Bonus + Benefits

The creative momentum of a multi-currency derivative products team at an established US based Investment Bank, draws on an essential analytical support group.

An exceptional individual who has ambition to broaden product knowledge and risk management skills, will find the management of this trader support function a stimulating challenge.

As intermediary for traders, operations and accountants in London, Tokyo, Australia, Canada and New York, responsibilities will include day to day management of all accounting and operational issues arising from trading.

The products involved include swaps, and interest rate, currency and stock index options. Experience of these would be an advantage, but the major criteria for selection will be drive, numeracy, strong interpersonal skills and evidence of achievement.

Commitment and ability will be highly rewarded, and career prospects for this key role are excellent. We are inviting applications from top quality accountants and MBA's who wish to join a leading American Securities operation.

For an initial discussion please contact Bianca Coulter on 01-437 0464 or write, enclosing your career history, to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS ns House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

# **YOUNG FINANCE** DIRECTOR

West Midlands

c. £35.000 + car + benefits

subsidiary of a well-known plc is in excellent shape to capitalise on the strong position it already holds in its niche marketplace. Following this appointment, a highly capable and dynamic management team will be in place to develop the business aggressively, thereby increasing profitability substantially.

One of your main initial aims will be to ensure that, with lines of communication much shorter, reporting systems are improved and the philosophy of right financial control is understood and practised at all levels. There is plenty of scope here for you to make a significant personal impact and for this to be recognised in the form of a better informed commentary on business operations and quantifiable improvements in key performance criteria. The business will be adopting a very active development policy and your professional input will be crucial at all stages in this programme.

The company culture is demanding, fast-moving and results-orientated. To be a success here, you will need to be a highly intelligent, qualified, young professional with a well-developed "feel" for business, supported by practical experience in industry. The Group has a record of providing exceptional career opportunities for its young executives and of rewarding them impressively for effective performance.

Please apply to our Manchester office, where your contacts are Dudley Harrop or Audrey Shaw.



Nottingham and Swindon

ASB RECRUTIMENT LTD A Division of ASB Desert Readings Pic

# Management **Accountant**

Retailing Chain

**West of** London

c.£24,000 p.a. + car

Resource &

Our client is a high-profile retailing operation with well over 100 outlets across the U.K. Recognised as the market-leader in its own field it sets the trading standards that its com-

Amajor expansion programme involving me upgrading and enlargement of the retail network has necessitated a dramatic and significant memory of the accounting function at head

who will take personal responsibility for the implementation and development of a computerised integrated accounting system. The role will develop into a function of The role will develop into a function or considerable scope and variety centreling on the production, analysis and interpretation of all management accounting data. In addition, the person appointed will be expected to communicate effectively with senior managers in ensuring that adequate accounting standards are established, understood and achieved by the milestant consentional and retail staff. relevant operational and retail staff.

Applicants, aged around 25, must be fully qualified accountants with relevant experience gained in a multi-branch retail group. Of paramount importance is an intimate knowledge of networked EPOS systems used in high-volume fast-moving consumer products retailing. Well-developed communication skills are a pre-requisite with the ability to relate well to staff at all levels, often in demanding and pre-seurized citizations.

As the company and its parent group continespand, future career opportunities are excellent. An initial salary c. £24,000 p.a. is envisaged. A

company car and a range of fringe benef letes the package.

Development Ltd. SKARCH - FELLICTION - APPLAISAL - TLADIENG In the first instance applicants should send a comprehensive C.V., including details of salary progression, to Brian Hodges acting as advisor to the company at Resource House, 6A High Street, Epsom, Surrey KT19 8AD. Alternatively telephone Epsom (0372) 7443 11 to request an application form.

#### FINANCIAL CONTROLLER

HEDSORBOARD, a privately-owned British Company, is the UKs leading board merchant supplying packaging and graphic boards to printers, cartonmakers and converters.

A successful Company based on 3 sites with current turnover of £20m, we require a qualified ACCA/CIMA to undertake responsibility for all aspects of the financial management of the Organisation. As a key member of the management team the successful candidate will have a practical but innovative approach to improving the quality and presentation of management information. Effective use of computer technology is an important part of this role. Key objectives include:

- Preparation of Financial and Management Accounts.
- Improvement of Management Reporting Systems.
- Co-ordination of bi-annual budget preparation.

Candidates should be aged 28-35 with at least 2 years post qualified experience. Excellent interpersonal skills are sential, combined with drive and initiative.

Management of a small highly motivated team.

SALARY: £25-30K + CAR AND BENEFITS

Please write in confidence, enclosing a full CV, to:

Michele Birtles Personnel Manager, Hedsorboard Tolworth Tower, Ewell Road SURBITON Surrey KT6 7EL Tel: 01 390 3671



### **FINANCIAL** CONTROLLER

An opportunity to join a fast growing, privately controlled company operating in construction materials. Ennemix Group is a significant, independent producer operating in the Midlands, East Anglia and South Coast regions.

The position entaits full involvement and responsibility for assessment and control of Group cash resources within budgetary projections. The person will also be responsible for producing some of the Group's financial accounts to audit standard, and will have a direct responsibility for the finance of the operating subsidiaries of the Group and monitoring that they adhere to these financial targets.

This is a demanding job where a broad scope of financial management and accounting skills is essential, as is a willingness to take a personal involvement and dedication in the Group's achievements and targets. If you are ready to take on the hard work, the position offers excellent rewards.

Send a comprehensive curriculum vitae to C.V.Mclead, Chief Executive, Ennemix Holdings Limited, East Street, Bingham, Nottingham NG13 Fi

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To £50,000 + CAR + PARTICIPATION

# Letter researching and director

This multi-divisional subsidiary of a diversified US high technology company is seeking a graduate qualified accountant with international experience to organise, develop and manage their financial and administrative functions across Europe.

This person will assume full responsibility for on a Pan-European scale, overall expense controls, financial reporting and analysis, management reporting and budgeting whitst ensuring the provision of accurate information on a timely basis into the field and to Corporate US Headquarters. The position will also require the development of micro-based systems and the extension of worldwide accounting and reporting packages; compliance with SEC and local

statutory requirements, and management of the European treasury and tax situation.

American corporate exposure and experience in applying creative, practical solutions to angoing and developing issues in a multi-country situation are essential. The position is located in the M4 corridor and will involve some international travel of short stay duration. Please send résumé, including detaits of present remuneration and giving a daytime telephone number to Adrian Edgell, Coopers & Lybrand Delotte Executive Resourcing, 9 Greyfrians Road, Reading RGI 1JG. Telephone 0734 597111 quoting reference AESO2.

Coopers & Lybrand Delotte is the business name used by Coopers & Lybrand and Delotte Historia & Sells in the U.C. The New Stress are to messe on 29 Acril 1980.

# DIRECTOR OF FINA

West Midlands \$50K & excellent package

Our client, one of the top 100 public companies in the UK, is an acquisitive and innovative retail and distribution organisation.

The Company now wishes to appoint an individual of outstanding ability and potential as Director of Finance for a £250m turnover retail subsidiary based in the West Midlands. Reporting to the Managing Director the position will entail responsibility for all aspects of finance and involvement in commercial decision-making.

It is anticipated that the successful applicant will make a significant impact on the future growth of the business.

Applicants will be probably aged over 35, be professional accountants, and must have experience of computerised retail systems. Personal characteristics will include a strong personality, ambition and excellent communication skills.

If you wish to be considered for this excellent career opportunity please apply in confidence to Paul Fairley, at the address below or telephone him

**Brian Ingram Associates** 

Brian Ingram Associates 70/71 New Bond Street, London W1Y 9DE

# Financial Controller (with an entrepreneurial spirit)

c£30-£35,000 + car(South West)

Our client who is a specialist in the slopment, marketing and support of software tools for IBM mainframe systems, now wishes to appoint a Financial Controller

This new position reports to the Managing Director with responsibility for establishing the financial function within the company in this start up ... situation you will design and implement financial and management accounting systems which will cover its UK and overseas operations and then manage the accounting function. The position carries responsibility for both

management and statutory reporting. as well as treasury and company secretional duties.

Applicants should be a qualified accountant in their 30s, with a good grounding in commercial accountancy In a computerised environment, A high degree of computer literacy in financial systems and PC modelling is essential. The position will appeal to a confident and ambitious individual who is seeking greater autonomy. Energy and selfmotivation will be vital to keep up with the pace in the company's informal and

A first class remuneration package will be negotiable to include a pension, 2i. Granada or equivalent and private medical cover Relocation expenses will be paid where appropriate.

Please apply in writing enclosing a full CV with salary details and quoting reference MCS/8989 to: Sue Lane **Executive Selection Division** Price Waterhouse Management Consu Clinton Heights

Price Waterhouse



# Merrell Dow Pharmaceuticals Limited

A UNIQUE CAREER OPPORTUNITY

# MANAGEMENT ACCOUNTANT

Merrell Dow Pharmaceuticals Ltd is part of Marion Merrell Dow inc, a highly successful US based multi-national Healthcare organisation committed to the ethical Research and Development, Manufacturing and Marketing of

We have a long tradition of success and an ambitious vision for the future. We are amongst the fastest growing Pharmaceutical Companies worldwide and last year our combined global sales were in excess of \$2.3 billion.

An excellent career opportunity for a Management Accountant has arisen at the Company's new headquarters, located in Stockley Park, near Heathrow. The successful candidate will be responsible for the management accounts functions within the Company and will report directly to the Financial Controller. As you will need to familiarise yourself with all aspects of the pharmaceutical business, self motivation and initiative are essential.

Candidates will ideally be qualified with a positive attitude towards the commercial environment. Your total commitment to quality will be rewarded by opportunities for significant career development within this major multinational.

We offer a very competitive remuneration package consisting of a high base salary plus performance related bonus, a flexible and innovative pension plan, car, idised health insurance and other significant benefits. Relocation assistance will be provided where appropriate.

For further information please contact Karen Blackham at Merrell Dow Pharmaceuticals Ltd by telephone on 01 848 5221, or send your CV to her at Lakeside House, Stockley Park, Uxbridge, Middx UB11 1BE.



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# **Group Financial Accountant** •

North West

Our client, a substantial publicly quoted company with turnover around £260 million worldwide, designs and manufactures specialised engineering and consumer products. In addition to the U.K., manufacturing facilities are located in the U.S.A., Canada and Europe. Re-organisation of the Group Head Office accounting

structure has created the need for a Group Financial Accountant. Reporting to the Group Financial Controller you will have a small team of professionally qualified staff.

As a key member of the Head Office team you will be responsible for the review and consolidation of financial

information including monthly and annual accounts, budges and cash-flow forecasts of the subsidiary companies. Our ideal candidate will be a Chartered Accountant with at least three years' experience either within a large

professional firm or within a Group Head Office accounting unction, who will be familiar with all aspects of group statutory and management accounting and reporting systel Experience of taxation and computerization would be a stinct advantage. The person appointed will be accustomed to working in a dynamic and fast moving environment and possess the personal skills necessary to succeed in this Conditions of employment are those associated with a

cessful group and include assistance with re-location

Please send a comprehensive C.V. quoting reference number 1551 to the Advising Consultant, Nexus Consultant Gilbert Wakefield Lodge, 65 Bewsey Street, Warrington



The Recruitment Solutions Company

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# FINANCIAL DIRECTOR DESIGNATE

Our client, based in Cambridge, is a market leader in the manufacture for sale and hire of laser display equipment and large screen video based products. The Company has achieved significant growth in both sales and profits and following a recent injection of development capital, current sales of £2m are forecast to rise to £6m within three years. The Company now wishes to recruit a FINANCIAL DIRECTOR DESIGNATE to join a young management team to take the Company to the Unlisted Securities Market. He or she needs to be a highly commercial, qualified accountant with strong inter-personal skills. Salary in the region of £30,000 plus benefits with the possibility of bonuses and share options at a later date.

Apply initially to the Company's adviser, Peter Howard-Jones, Jones Golding, Chartered Accountants, 70 Castle Street, Cambridge CB3 OAJ

# SENIOR FINANCIAL ANALYST PAN-EUROPEAN MARKETING ENVIRONMENT

c.£30,000p.a. Plus car and benefits

Duracell is a European market leader in the premium battery sector, with high-profile brands and a reputation for marketing excellence. An independent and successful business, we are committed to continuing our programme of expansion throughout the 1990's.

We now have an opportunity at a senior level in our European H.Q. and seek a Financial Analyst who will be the focal point for financial information relating to all the marketing subsidiaries throughout Europe.

This is a highly visible role, which will involve close liaison with the company's most senior European Managers. Responsibilities will include the coordination, control and analysis of operating unit data, including annual plans and monthly actual information. The accuracy and insight provided by your commentary will directly affect vital business decisions.

Our need is for a qualified Accountant, probably aged 28-35, with proven interpersonal skills and the confidence to influence a dynamic business within the fast-moving consumer goods sector. Previous experience of a pan-European environment and/or fluency in a second language would be an advantage.

The remuneration package will fully reflect the importance of the role, with a salary of around £30,000 p.a. plus fully expensed company car and a comprehensive range of benefits. Please write, or fax a full c.v. to: Tony Tomblin, Personnel Manager, European H.Q., Duracell Batteries Limited, Mallory House, Hazelwick Avenue, Three Bridges, Crawley, West Sussex RH10 1 FQ. Fax No: (0293) 549320.

# **DURACELL**



# Where does an ambitious treasury manager go from here?

For at least three years now, you've done a first-class job in

corporate treasury management. And although still in your late

20's or early 30's, you have developed excellent professional, social and interpersonal skills.

But is your present company giving you the opportunities that you deserve? If not, consider treasury management consultancy with KPMG Peat Marwick.

We're currently looking for ambitious men and women, ideally with ACMA, ACA, ACCA or MCT qualifications.

As a consultant with us, you'll enjoy the challenge of a wide variety of assignments, ranging from multinational corporations to private companies to public sector organisations.

You will stretch yourself, advising our clients' most senior management.

You'll work alongside some of this country's highest calibre, most experienced management consultants, often as part of a multidisciplinary team.

And you'll enjoy all the scope for career development we can offer. Write with full c.v. to Karen Church, KPMG Peat Marwick Management Consultants, 1 Puddle Dock, Blackfriars, London EC4V 3PD quoting Ref. FM F90 FT.

You have a future at KPMG Peat Marwick Management Consultants

# **Practice Director**

North Midlands

£35,000 + Car + Benefits

Our client is a leading provincial firm of solicitors operating principally in the Midlands and the North West and increasingly in London and invernationally. The practice provides a high quality service of specialist and general commercial legal and financial advice to the business community. Continued expansion of activities has identified the need for a Practice Director.

Reporting to the Managing Partner, the prime emphasis of this key appointment is to provide the Partnership with wide ranging support in the management and development of the practice. The Practice Director will assume full responsibility for finance, accounting and all administration pervices and staff. The individual will have

agnificant involvement in the formulation and implementation of future business strategy. Candidates, aged 35+, are likely to be graduate Chartered Accountants who can demonstrate sound technical and commercial expertise and a team orientated, hands-on management style. A commitment to high standards of performance and a professional approach are essential. The role offers an excellent career opportunity, with a high quality of work combined with an exceptional quality of life. Interested applicants should contact

Mark Hurley BSc(Hons), ACMA at Michael Page Finance, Clarendon House, 81 Mosley Street, Manchester M2 3LQ or telephone 061-228 0396.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

# CITY TREASURER

#### Package circa £66,500 plus relocation package up to £20,000

Birmingham has established itself as one of the most progressive cities in the European Community through the foresight and achievements of many organisations including the City Council. We have always been regarded as a progressive authority, due to our pioneering development work and policies which aim to provide a first class service to our one million citizens. To achieve that aim, we have an annual budget of over £1 billion and employ around 51,000 people.

Our capital and revenue financing has been crucial to our success and is certain to remain of paramount importance.

You will be responsible for developing and implementing comprehensive strategies and policies; these include major changes in management structure to give both greater freedom and greater accountability to service managers throughout the City Council.

To succeed you will need to have operated in a strategic and financial planning role at a very senior level within a large multi-disciplinary organisation.

Whilst we attracted a high calibre response when this position was previously advertised, we have improved the package on offer to reflect the importance of the job and to make it even more attractive. You can therefore expect a renewable fixed term contract, negotiable but likely to be around five years, a substantial salary, a free car, a personal allowance and additionally a very generous relocation payment.

For an informal discussion please telephone Stephen Ward, Director of Management and Personnel on 021 235 2265.

For an application form and further details, please telephone Denise Cutting on 021 235 4238, or write to her at Directorate of Management and Personnel, Birmingham City Council, Snow Hill House, Barwick Street, Birmingham, B3 2PF. (Fax 021 233 1866)

Closing date; 2nd March 1990.



S.W. of London \$50K & excellent package

Our client, a large and attractive major UK plc, wishes to appoint a Financial Director for a new division it has created following recent acquisitions. Projected sales for 1990/91 are c£150m.

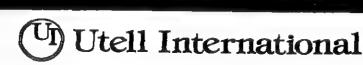
The appointee, reporting to the Divisional Chief Executive, will be responsible for all accounting and financial matters within the Division and its subsidiaries. He or she will participate as a member of the Divisional Board in the planning of the future growth of the business and will play a key role in improving the operational efficiency and the quality of management information and systems.

The successful applicant is likely to be over 35, be a qualified accountant with a minimum of five years in commerce, and preferably have experience at Director level in a medium sized Distribution/ Service company. Applicants should possess determination, ambition and the ability to communicate at the highest levels.

If you wish to be considered for this excellent career opportunity please apply in confidence to Paul Fairley, at the address below or telephone him on 01-629 3555.

#### **Brian Ingram Associates**

Brian Ingram Associates 70/71 New Bond Street, London W1Y 9DE



# **Treasury Manager**

# Middlesex

Utell International, the rapidly expanding hotel reservation and marketing subsidiary of Recd International Plc, has 35 worldwide sales offices operating in over 100 countries. The use of state-of-the-art networked systems to provide the highest level of customer service has led to increased profitability, further establishing their position as innovative market leaders.

The challenging and high profile role of Treasury Manager has been newly created to take pro-active responsibility for the management of the company's worldwide treasury activities. Based in their prestigious Kew head office, with a department of four experienced staff, you will report directly to the Finance Director, advising on policy matters and courses of action to minimise exposures and maximise interest earnings. The

to £30,000 + Car

treasury function will play a vital role within the company's international framework and is run as a profit centre, making a valuable contribution to the

You will be aged 28-35, a qualified Accountant/ Treasurer, actively seeking an opportunity to demonstrate your commercial prowess and acumen. Ambition, discipline and strong interpersonal skills are essential qualities to integrate into a highly motivated management team intent on realising their tuli potential.

Interested candidates who feel that they could contribute significantly within a stimulating environment should send a full cv to Tina Shortman, at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW. Telephone: (0753) 856151.

Michael Page Finance

# FINANCIAL ACCOUNTANT

#### **CENTRAL LONDON**

Salary c.£25,000 + Car Thomson Financial Networks Limited is a pioneer in delivering financial information and software to the International Investment and

As a young dynamic and fast growing company, we are seeking a Financial Accountant to strengthen our Accounts Department. The Financial Accountant will be responsible for the preparation of monthly and annual accounts for our UK operation as well as consolidating the results of the Far Eastern business. In addition you will be required to produce management reports for the

The successful candidate is likely to be in his/her mid-30's, a graduate qualified accountant with one to two years' post qualification experience. A background in working with spreadsheets and a computerised accounting package is essential. This position will report directly to the Financial Controller and will be required to supervise one member of staff. Benefits include optional contributory pension scheme, low cost private health cover and interest free season ticket loan.

> Please write with full C.V. to Miss A Fewster, Personnel Manager, Thomson Financial Networks Climited Centre Point, 103 New Oxford St.,

Thomson Financial Networks

For further inform

33 George St., Croydon CRO 1LB 1el, 01-686 4586

# FENSIONS FINANCIAL & INVESTMENT CONTROLLER

Ranks Hovis McDougall PLC, a major Food manufacturing company, has a vacancy in its Group Pensions Department for a senior manager to supervise and develop the accounting and investment functions within the Department. You will also act as

You should be innovative with a proven financial background. In addition, you should have a good knowledge of pensions and also have made significant progress towards a relevant pensions or accountancy qualification.

# CONFIDENTIAL

2nd Floor Offices, Bank Chambers, New St.

# FINANCIAL CONTROLLER (SYNDICATE ACCOUNTANT)

£27,000-£32,000+CAR+BENEFITS

Are YOU a Qualified Accountant with personality and drive? Would YOU enjoy a diverse environment, one that would expose you to the latest accounting and business technology? Do YOU want to improve your competitive edge by working in a high profile role with a progressive firm where you would be exposed to all areas of business activity?

Can YOU see the benefits of a career move that would put you in a Not Finance For further informat

position, where you will be able to use your Lloyds experience, managerial expertise and business acumen?
Following a period of sustained growth our client, an innovative Syndicate Group dealing mainly with commercial liabilities, seeks an enterprising Controller to run the Finance function and work closely with the Managing Director.

ALLISON

A challenging role which requires a very special person... COST (PROJECT) ACCOUNTANT

Accountancy Per 13 Cavel Court,

... A person with initiative and drive capable of taking decisions based on thorough investigations and yet ready to listen to new ideas and take advice. Reporting to the Financial Director you will undertake ad noc appraisal work as well as contract and site costing analysis for this construction subsidiary of a major pic. Ideally with quantity surveying experience you will be computer literate, collating your information from sites nationwide for input into the management and financial

in return for your enthusiasm and commitment Allison Homes are offering Pension, BUPA and Share Option Schemes.
If you are this special person then contact us now on the address opposits.



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# Accountancy Personnel

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# **New Appointment** Financial Controller

To £35,000 + car  $\int$ Birmingham -

Acer Engineering is a new joint venture company formed by Acer Consultants, the international engineering consultancy and Severn Trent Water pic.

The company, based on the Birmingham University Science Park, will carry out major projects internationally initially in the field of water, sewerage, drainage engineering and related fields.

They now need a Financial Controller, a chartered accountant probably aged early 30's to provide a full accounts and company secretariat

service to the company. Controlling a small team, the successful candidate will report to the Managing Director, a structural engineer and to the board and should have, or be able quickly to gain, experience in the control of projects and project costing. Intially, support will be made available from the Aper Consultancy head office in London.

It is expected that the Financial Controller will also play a major part in the running of the company. An appreciation of business and a commercial outlook are, therefore,

regarded as being highly important. The comprehensive package includes BUPA, PHI, and an attractive relocation allowance where appropriate.

Candidates should write including

full career and salary details quoting reference number MCS/8877 to Jim Mitchell: **Executive Selection Division** Price Waterhouse Management Consu Livery House 169 Edmund Street Birmingham B3 2JB

Price Waterhouse



An Influential Role in Financial Management

# **Project Accountant**

to £30,000 + Car + Benefits

Rapid expansion and exciting plans for future growth have created an outstanding opportunity with this major City financial services organisation.

A self motivated qualified accountant, you will need a robust, confident yet diplomatic approach, in this autonomous rule. Listising with senior management, this highly visible position is essential in supporting the business decision making processes of the organisation, On-going responsibilities will include:

> Formulation and review of the business strategy of the organisation on an annual and five year basis.

Preparation and presentation of monthly and quarterly management reports to

Special projects including investment appraisal and financial modelling, requiring

good working knowledge of spreadsheet packages. This position offers outstanding potential for future advancement in a dynamic atmosphere and is particularly suited to a young fast track accountant currently in a commercial environment or looking for a

first move from public practice. Previous experience in the financial services sector is not required. Please contact Darryl Bentley ACA on 01-925 0848 or write, enclosing a comprehensive CV, to Talisman Accountancy, Dorland House, 14-16 Regent Street, London SW1Y 4PH. Closing date for applications: 16th February 1990.



TALISMAN

Accountancy

# FINANCE DIRECTOR

#### City solicitors c.£65,000

This prestigious city firm, with a total staff complement of 200, has a wide range of corporate and private clients. Committed to profitable expansion, the firm has established a professional management team to co-ordinate and develop the firm's resources.

Reporting to the Managing Partner, you will have overall control of all financial matters and assist in implementing the partnership's strategy and business plans. Managing a department of 10 staff, you will be responsible for the preparation of detailed financial and management information

including budgets and forecasts, maintaining performance and making recommendations for

A Chartered Accountant, you have the ability and personal credibility to liaise effectively with partners and other professional managers, particularly in developing and improving computerised accounting systems. Experience in a professional partnership would be an advantage, but is not essential.

To apply, please send cv, indicating current salary, to Fiona McMillan, Ref. 3898/FM/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SWIX 7LE, Tel: 01-235 6060.



# GROUP FINANCIAL PLANNING MANAGER

Strategic planning and the provision of financial data to support decision taking at the highest level is the essence of this position, which offers opportunities for career growth in an expanding environment.

Acer is a leading group of consulting engineers, formed by the combination of Freeman Fox & Partners and John Taylor & Sons. Its projects are of increasing size and complexity, both in the UK and abroad, and demand corresponding sophistication in forecasting and control. This new position, reporting at director level, has been created to assist the Board in controlling and attaining the ambitious growth targets of the organisation.

We are looking for a professionally qualified individual, not necessarily a chartered accountant, with a blend of high-level experience in financial planning and project management. Knowledge of computer modelling techniques would be particularly useful.

In addition to a salary negotiable around £35,000, there will be good benefits, including pension and car. This opportunity is based in our new offices in Guildford and relocation assistance will be offered as appropriate.

Please send your CV to Tony Miller quoting reference R415 at our recruitment consultants, Miller Brand and Company, 36 Spital Square, London E1 6DY. Telephone: 01-377 5661.





c£35,000 + Car

# HEART DE LA CONTRACTION DE LA

**Publishing** 

# BUSINESS ANALYST

Essex/Herts borders

to £35,000 + car + bonus Our client, Longman, is one of the world's leading publishing groups and forms a significant part of the information and entertainments interests of the highly regarded Pearson plc. Expanding throughout its UK and international markets, the group is predicting an exciting future.

In a newly created position reporting to the Director of Financial Services, the Business Analyst will review new business opportunities including acquisitions, joint ventures and projects. Additionally providing a financial analysis service to senior management of several publishing divisions, he or she will appraise business performance and contribute to its enhancement. Based in Harlow, the Analyst's high profile within the group should lead to considerable promotion opportunities.

Aged 28-32, applicants should be commercially aware graduate accountants with proven analytical experience and excellent communication skills.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/895/F.

1 LEDOTS MAN AGEMENT Selection Consultants 125 High Holborn London WCIV 6GA: 01:405 3499

# **Group Finance Manager**

Major British Plc

North of England

Package to £35,000 + Car

Our client, a household name and one of the UK's major retail groups, is seeking a high calibre financial executive to join its Group Finance function

Reporting to the Divisional Director, you will lead a small highly qualified team whose role is to control and consolidate the Group's statutory, financial and management reporting. You will also be responsible for Group accounting policies and procedures, analytical support and strategy formulation. In addition you will be involved in systems enhancement, business

evaluation, plus performance monitoring and acquisition analysis.

You must be a qualified accountant, ideally a graduate or MBA, probably aged 28 to 35. You should have at least two years' corporate experience in the group finance function of a major plc involved in financial accounting and consolidations.

Experience of financial planning would be a further advantage. You must be highly motivated with strong leadership and intellectual qualities and be able to demonstrate first class technical and interpersonal skills. An ability to manage change in

This is a high profile appointment and has genuine long term career development potential. The appointment carries an excellent remuneration and relocation package and is situated in a congenial location in the North of England.

If you are interested, telephone Stuart Adamson FCA or Graham Marlow on 0532 451212 or send your CV, in confidence, quoting reference number 709, to Adamson & Partners Ltd., 10 Lisbon Square, Leeds LS1 4LY. Fax number 0532 420802.

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Eastern accounts as well as

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in IMBM PC systems and treasury

concepts. Excellent English skills

and problem-solving ability are

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2130 Massachusetts Avenue

A company representative will be in London to conduct interviews.

Cambridge, MA. 02140. USA

essential. Send CV to:

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expanding the existing client base.

treasury experience.

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# Financial Controller

BSI Standards is the core business of the British Standards Institution, providing roughly half of a turnover in excess of

The Financial Controller is a key role in implementing change mechanisms to make BSI Standards more dynamic, competitive and financially stable to meet the challenges of 1992.

Let's be clear. The job to be done is not accounting—although the successful candidate will probably be a professionally qualified management accountant and may well have taken an MBA. He or she will be hands-on, skilled in developing, interpreting and explaining financial/marketing information using spreadsheets.

First-class communication skills are a prerequisite—the controller reports to the Executive Chairman of BSI Standards and will attend Board meetings as well as interacting with 500 staff in three locations,

Specific responsibilities will be the development and control of forecasts, budgets, long-term plans and other critical management information. The controller will take charge of a small Business Information team, and will have strong functional links with corporate finance and accounts.

The position will interest those currently earning around £25K in a commercial/industrial business, and will be based in Milton Keynes or Mayfair. Relocation assistance will be given in approved cases.

Please write, enclosing a full curriculum vitae, including details of current salary to: Mr. S. J. T. Hill, Head of Personnel and General Services, BSI, 2 Park Street, London W1A 2BS.

Closing date for applications is: 15 February 1990.



# FINANCIAL CONTROLLER: START-UP COMPANY SURREY CS30k+ Finance Sector Benefits

THE COMPANY, a wholly-owned subsidiary of a major financial services group, is being established to provide private medical insurance products to be sold through the sales outlets of other members of the Group. Substantial and rapid growth is planned over the next few years.

THE JOB, Reporting directly to the Managing Director, the job carries responsibility for structuring financial policies, procedures and systems for the proper management control of the company's operations to meet commercial objectives as well as statutory requirements. The remuneration package will include a quality car and other benefits associated with a financial services company. Relocation expenses will be payable where necessary.

Candidates will be qualified accountants, aged under 40, with at least 2 years experience of both management and financial accounting and the ability to manage change.

Please reply in writing quoting current remuneration and giving a daytime telephone number. Replies to Martin

Write to Box A1450, Financial Times, One Southwark Bridge London SE1 9HL.

#### GROUP FINANCIAL CONTROLLER

Bucks/Oxon border £30,000 + car

This manulacturing and marketing group of companies supplies the UK and worldwide markets. The Group has a turnover of £3 million and is growing both organically and through acquisitions.

The young management team requires strengthening with the

addition of an experienced and positive Group Financial Controller, who can demonstrate the qualities needed to be an active team player and develop this key role.

The position reports directly to the Managing Director and carries the full responsibility for all financial control and

reporting throughout the Group. There are excellent career prospects for the successful applicant.
The Group is looking for a qualified accountant with proven commercial experience. He or she must demonstrate excellent

Please write with your c.v. to

communication and management skills.

Mr M Penrson, Chairman, Stylistick Auto Limited, The Trading Estate, Great Haseley, Oxon OX9 7PQ.

# LONDON

c.£30,000 + Participation

# Financial and Budgetary Control

We are acting for a major distribution, contracting and retail business which is undergoing rapid change in its financial reporting and systems. With a multi-million pound humover there is a need for additional resource in the financial management team.

Your work will involve close ilaison with divisional management in planning, budgetary control and the development of supporting systems. Experience of financial accounting would also be appropriate, and you will be expected to take a close interest in commercial affairs.

Your background could be in manufacturing or a service business, but in either case importance will be attached to your technical and staff management skills. An accounting qualification is essential.

Résumés please including a daytime telephone number and quoting reference AS660 to Ann Shepherd, Coopers & Lybrand Deloitte Executive Resourcing, 78 Shoe Lane, London EC4A 3JB.

Compact & Lightering Densitie is the European Japan Least by Douglas & Lighteric and District Harmer & Safe in the Life. The hard leads are in manner on 28 June 1800.



# **Finance Director**

### **Engineering**

**Greater Manchester** 

c. £33,000 + Bonus Scheme + F/E Executive Car

Our client, an expanding engineering company with a turnover in excess of £25m and an excellent profit record, supplies to niche markets worldwide and forms part of a successful diversified international group.

Reporting to the Managing Director, the position will take responsibility for the direction of the financial function. In particular, this will include an input into the policy and strategic planning processes of the Company, the controls of budgets, periodic accounts and management reports, together with responsibility for the efficiency and development of operational systems, which are all computer based. Close liaison with all operational functions within the Company is also necessary.

Applicants for the position should be qualified accountants, aged 30-40, with a minimum of five years' experience up to senior level within an industrial/commercial environment, ideally with the emphasis upon engineering. Additionally applicants must be able to demonstrate decision making and analytical skills, have proven management ability and be able to cope with the high demands of rapid growth. An excellent package will be offered to the right applicant.

Interested applicants should send a comprehensive curriculum vitae, with salary details, and quoting reference 9617 to:

Jeff Cottrell Pannell Kerr Forster Associates New Garden House 78 Hatton Garden London EC1N 8JA Pannell Kerr Forster Associates

# CORPORATE & ACQUISITIONS ACCOUNTANT

Cheshire/Manchester/ Merseyside Borders

Age 25/32

£25/28,000 package + car

Our client is an internationally-owned holding company, based in Cheshire that controls a growing number of trading and processing companies, involved in a wide range of activities. Restructured 2 years ago, its ambitious plans for growth are gathering momentum and with further acquisitions expected, a highly talented young professional is needed to assist the Group Financial Director in this fast-moving and changing environment.

You will take an active role in the targeting, investigation and final negotiation of acquisitions, subsequently incorporating the newly-acquired subsidiary into the Group structure. Management appraisal, business plans, profit forecasts and systems review will be some of the many features of your brief. These evaluation processes will be a test of your technical and commercial skills, while face-to-face discussions with directors will demand a high level of confidence, maturity and professional credibility.

The role will suit a young, qualified accountant, either from the profession or in industry, who can already demonstrate a high degree of commerciality. An energetic, quick-thinking style will fit in well with the company culture. Promotional prospects are excellent, both at Group and subsidiary level.

Please apply to our Manchester office, where your contacts are Audrey Shaw or Lawrence Burnett.

Ref. M334



Amethyst House, Spring Gardens, Manchester M2 1EA. Tel: 061-834 0618 Fax: 061-832 9123

ASB RECRUITMENT LTD' & Division of ASB Bernett Kinnings Fig.

#### West Thurrock, Essex

Х

We are acting on behalf of a dynamic and rapidly expanding distribution division of a major blue chip company. The division has a worldwide turnover of c£400 million and a high profile due to its strategic importance to the future development of the organisation-

As a result of the demands being placed on their increasingly ophisticated business, our client is seeking to appoint a Commercial Manager for one of their recently relocated autonomous operating units (c£15 million turnover), which itself reports to one of the main UK companies with a total

Reporting to and working closely with the General Manage of the operation, with a functional link to the Company Director, the Commercial Manager will act as an interfac between the operating unit and its customers, ensuring that hudgers and service contracts are both negotiated and serviced effectively, with a high degree of financial control. The successful candidate will

also be responsible for producing and controlling all management information including three year business plans and monthly reviews in accordance with the group's high standards of reporting.

c£30K + Bonus + Car

Prospective candidates must be qualified accountants probably aged 28-35, with a strong track record incorporating significant commercial exposure. Ideally from a project/contract costing background, candidates must have good systems knowledge, strong communication skills, and above all, the ability to manage vital commercial relationships in a credible and mature manner. The prospects within the organisation for future finance or operational career development are excellent.

For further information, please write enclosing full Curriculum Vitze to David Head, Michael Page Finance,

Centurion House, 136-142 London Road, St. Albans, Herts AL1 1SA.

Michael Page Finance

# Director of Finance c£37K + Bonus + Car

#### South Essex

Our client is an established FMCG company with a turnover approaching £25 million. Its prominence in an expanding marketplace was reflected by its strategic acquisition by a major Japanese group. With the financial backing to develop its UK and overseas operations to optimum effect, the company is poised for significant growth and development.

Following a period of re-organisation, the management team is seeking to consolidate its strengths by appointing a Director who will take a proactive financial role in the development of the

Managing a small team, the Director will be responsible for all finance functions

with a view to exercising effective financial control over the operations of the business. In addition, he or she will provide significant input in areas of planning, product development, management information systems, economic forecasts and reviews.

A qualified accountant, preferably ACMA, the successful candidate will be a strong finance manager with a proven track record in industry. Developed man-management skills coupled with a persuasive and sensitive approach to management issues are essential.

For further information, please contact Mr. David Head at Michael Page Finance, Centurion House, 136-142 London Road, St. Albans, Herts ALI ISA.

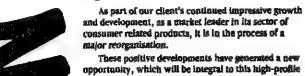
Michael Page Finance International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birming

# **Key Member of Management Team** GROUP FINANCE MANAGER

Age 27-32

Central London

c. \$32,000 plus car



- rganisation's progress over the next 12-18 months. Reporting to the Group Finance Director, managing a team of 10 staff, this role will be responsible for:
- Developing Group financial and management
- Gonsolidation and analysis of periodic financial and management account
- Preparation of statutory accounts
- Assisting in the development of computer base

Liaising with Controllers and Finance Directors throughout the Group

challenges and developments of reorgani You will be a qualified accountant, probably ACA, with a minimum of two years' commercial experience A strong confident personality and previous staff motivation/management experience are considered

Ad boc investigations (stemming from the

Excellent opportunities for progr oup exist in the medium term.

piesse contact Shirley Knight, BA, MBA, ACMA on 01-491 3431 or write to FMS, 14 Cork Street, London WIX IPF enclosing a recent CV and note

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Financial Management

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to £45,000 WITH CAR AND PROFIT SHARE

# r mance Discour

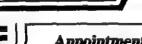
For a well established publishing company which is much respected in both the UK and internationally for the quality of its programme and its strong customer base. The headquarters are in London and there are subsidiaries operating in the USA, France and Australia. In addition to the financial and accounting

management of the UK organisation, you will have functional responsibility for the accounting of the overseas companies. An early priority will be to oversee a major upgrading of the group's computing resources. Also of importance will be the obility actively to participate in the planning and execution of the

If you are not already operating at or near board level in commerce, you could be seeking a move from a major consultancy practice. In either case an accounting qualification is essential, together with extensive experience of computer-based financial and management information systems.

Résumés please including a daytime telephone number and quoting ES655 to Edward Simpson, Coopers & Lybrand Deloitte Executive Resourcing, 76 Shoe Lane, London EC4A 3JB.

Coopers, & Librard Deletie is the business name used by Coopers & Lybrard and Deletie Hollers & Sels in the UK The had time are to merge on 29 April 1990.



ORLD LEADER - ENGINEERING North West England

A major re-organisation within the corporate headquarters of one of the world's leading engineering groups has created two key and influential roles. With a £400M turnover and highly profitable, the Group employs in excess of 10,000 people across a number of sites. Activities involve the design and manufacture of major complex projects, many involving the use of state of the art' technology. An extremely healthy order book may be attributable to the ambitious, on-going investment programme.

# **Group Chief Accountant**

to £40,000, car, benefits

To play a total role in controlling the Group's financial accounting, treasury and taxation activites and meeting statutory accounting requirements. Furthermore to ensure that systems procedures are developed to meet the ever increasing demands of the business. Reporting to the Group Finance Director the Group Chief Accountant will be expected to Reporting to the Group Finance Director the Group Chief Accountant will be expected to influence profitability through the efficient use of financial resources. The brief is wide, involved and highly demanding, but will allow considerable opportunity for individual expression and personal development. Candidates aged 30+ will almost certainly be ACA's with broad experience which should include preparation of statutory accounts at Group level plus experience of fund management. A detailed knowledge of computerised accounting is essential. Quote reference: (F.T. 357A).

# Group Systems Accountant

c£35,000, car, benefits

Part of the re-organisation programme is an ambitious review of all accounting controls together with appropriate systems development. This new position, reporting to the Group Finance Director, will have significant impact on the relevant applications requiring detailed and constant involvement with both group and divisional financial management. An in-depth appreciation of both financial and management accounting requirements is essential with a number of years appropriate experience in a large manufacturing based group highly desirable. Candidates aged around 28+ will almost certainly be qualified accountants and have had practical experience in the implementation of both mainframe computer systems and package applications. Quote reference: (F.T. 358A). Based in North West England, the positions offer the opportunity to make a significant

impact on the business. A generous benefits package is offered. Candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester. M3 2LE. Telephone: 061-839 0089 quoting appropriate reference.

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Elizabeth Arthur ext 3694 Nicholas Baker ext 3351

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# **Financial Director**

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c.£40,000 + Car + Substantial Bonus and Share Options

major strategic role in the management of a £140m turnover company (plc), part of a large and well known European Group. Reporting to the Group Managing

Director, you will be expected to fulfil the normal duties of a company Finance Director - mergers and acquisitions, tax, legal, secretarial and insurance, and also to provide financial help and guidance to three devolved operating divisions. A very active participation in the key business and strategic decisions of the Company is required.

An FCA, in the age range 30-45,

This is an opportunity to play a you should have direct experience of a strategic role at the top level of a business and at least five years' financial management experience preferably in an international group. Consulting experience within one of the leading financial consultancies would be an advantage.

This is a career development appointment which will open up opportunities in General Management in Europe.

Please write with full details to: Mike Carr, MSL International, Ref: 16171, Clinton House, 2/4 Clinton Terrace, Derby Road, Nottingham

MSL International

# Group Financial Controller

c.£35,000 + Car

used by over three million people.

Our client, an autonomous subsidiary of a major insurance group, provides a unique portfolio of specialist insurance, consultancy and assistance services, currently

As a result of sustained growth, the new post of Group Financial Controller has been created to manage a department of 12 people engaged in management and statutory reporting, internal controls, treasury, credit

control, payroll and product costing. Candidates must be qualified accountants, probably aged 30-40, with some experience gained in a service industry. Proven management ability is of more importance than technical insurance

knowledge. The person appointed will possess the

leadership and personal qualities to guide and motivate his or her team through a period of rapid change with its related challenges and pressures. The Company is the leader in its field and can offer an

excellent working environment, stimulating colleagues and significant career prospects. An attractive salary will be negoriated, together with usual large company benefits, including a share option scheme.

Please apply to Sir Timothy Hoare, Career Plan Ltd., 33 John's Mews, London WCIN 2NS. Tel: 01-242 5775. (01-607 7359 between 7.30 and 9.30 pm). Fax: 01-831 7623. plan

Personnel Consultants

# **Deputy To The Controller** Achieve Results Through Communicating

This profitable and respected International Group, based in central London, is a market leader in crude oil and LNG transportation. This opportunity, enjoying immediate responsibility in a fast moving and challenging environment, will see you join a highly automated accounting department.

As Deputy to the Controller your responsibilities will include managing a young team involved in monitoring and producing financial results for senior management, assessing variances, special project work and overseeing the implementation and development of a new accounting system. You will deputise, when appropriate, for the Controller.

In your late 20's, early 30's you will have an ACA/ACMA/ACCA with a good degree. You may have 2-3 years' commercial post-qualification experience within a blue chip organisation. As a self-starter you are adaptable and capable of motivating a team. Your effective communication will enable you to draw information from all levels.

The salary is generous and includes an attractive range of Group benefits plus executive car. Please write with full career and salary details in complete confidence to Ref. 6124; Cripps, Sears and Partners - Selection Division, 71 Kingsway, London WC2B 6ST. Telephone 01-404 5701. Fax 01-242 0518.

#### FINANCIAL CONTROLLER

£28K + Attractive Benefits Package including Car

Qualified Accountant required to complement Management team. Working to deadlines, you will be responsible for all the Accounting of the operating aspects of cruise line based in London.

Commitment, high technical competency, ability to manage and motivate staff towards the development of a quality financial department are all assential personal characteristics. Career opportunities within the group are excellent.

> Please reply in confidence, enclosing a full C.V. to Box A1452, Financial Times, One Southwark Bridge, London SE1 9HL

MARKETING 26.000 to £

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ADM DRILLING 2

# Eurobond Sales

# Salary - Negotiable

A dynamic and well-regarded trading house with a developing presence in the Euromarkets is looking to expand its London - based operation.

They therefore wish to recruit experienced Eurobond sales professionals. Candidates will have a number of years' experience gained in an established Eurobond sales team, with a well developed client base within Europe. Proven sales ability is a prerequisite and fluency in one or more foreign languages would be a major advantage.

Compensation will not be a limiting factor for the right candidate. Interested applicants should contact Arabella Goodford or Kate Griffiths on 01-831 2000 or write to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



International Recruitment Consultants

### INVESTMENT **ANALYST**

Short-term appointment

FT Prices, the department of the Financial Times responsible for daily financial statistics, requires an experienced investment analyst to work on a confidential development project.

The successful applicant will need to demonstrate thorough familiarity with Continental European equity markets and companies, as well as with relevant financial information sources. First-hand acquaintance with the principal European financial centres would be a distinct advantage, as would some knowledge of PC support systems.

This full-time appointment will be made on a shortterm contract basis and will last not longer than six months. Working hours can be flexible, but applicants must be able to start immediately.

The FT offers a stimulating newspaper environment in which to work, as well as competitive pay and conditions.

Please apply in writing, attaching a detailed CV and two relevant references, to:

> The Prices and Statistics Manager. Financial Times One Southwark Bridge,

> > FINANCIAL TIMES

# onathan Wren Executive Credit

#### MARKETING £26,000 to £65,000

**ANALYSTS** £20,000 to £30,000

1990 has seen a burst of activity within the credit departments of many international and investment banks both in the City and in the Midlands. Jonathan Wren Executive is currently handling a wide range of new positions for credit professionals who are ready for that vital next career move. We are especially interested in candidates who can demonstrate particular credit experience and skills in the following:

UK corporates..small/medium Property finance European languages

Commodities Capital markets Treasury products

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An interview with one of our team of highly experienced consultants offers an opportunity to assess your current career position, and then access to our active client base of over 200 banking employers.

Call Norma Given, Richard Meredith or Ron Bradley on 01-623 1266, or send a c.v. to them at the address below.

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Recruitment Consultants No 1 New Street, (off Bishopsgate), London EC2M 4TP Telephone: 01-623 1266 Fax: 01-626 5258

# **INVESTMENT MANAGER** JAPANESE EQUITIES

The Opportunity to Develop your Career with a Top Quality Institution.

This is an opportunity to join part of a major North American Insurance Group and to have responsibility for their Japanese equity and warrant investments.

Based in their City office and working as a member of a small team, your role will be one of active management of unit trust and life funds. Initially, you will be managing in the region of £100 million and will have investment decision-making responsibility in your market area. Reporting to the Director of International Equities, you will also be required to present commentary on the Japanese market's performance and outlook.

You should have had at least two years' experience of managing Japanese equity

funds. You should also possess well developed stock selection skills and be performance-orientated. Finally, it is essential that you have strong interpersonal skills to present your views and be prepared to participate in the unit trust marketing process, on occasion.

The position offers an attractive remuneration package including a company car, mortgage subsidy and performancerelated bonus. To apply, please telephone Susan Muncey on 01-222 7733 or write to her at John Sears and Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings; Dartmouth Street, London SW1H 9BP.

John Sears and Associates



# SPERRY-SUN DRILLING SERVICES

DIRECTIONAL DRILLING SUPERVISORS

Tracey L Brown, Speray-sun drilling Services, Howe Moss Delve, Eirkhill Industrial Estate,

# RESEARCH ANALYST

Oil Company based in London requires Research Analyst for general studies on European products market.

Enthusiasm and background knowledge of petroleum is essential.

Please send your application and CV to Box A1448, Financial Times. One Southwark Bridge, London SE1 9HL

# FINANCIAL BLUE CHIP

c.£60,000

# Business Development-Europe

Consumer financial products sales in Europe are growing much faster than GDP. Our client has a stake in this market which it intends to grow by acquisition, joint ventures and marketing alliances. The job of Business Development Monoger will handle these opportunities creatively and effectively from an office

If you are 38-45 with an MBA or suitable professional qualification, have a knowledge of insurance or savings products and experience in strategy consulting or M&A/Joint Venture planning and negotiation, we would like to hear from you. As a person you should be entrepreneurial, have worked and lived on the Continent of Europe and be fluent in English.

Coopers & Lybrand Debitle is the business name used by Coopers & Lybrand and De The two firms are to merge on 29 April 1990.

Our client offers the job satisfaction that goes with creating business opportunities in the environment of a friendly professional team working only at high level. The employment terms and prospects match this challenging requirement.

Write in confidence with CV and indication of present earnings to Liz Uttridge, Coopers & Lybrand Deloitte Executive Resourcing, 76 Shoe Lane, London EC4A 3JB, quoting ref HS662.

# **GROUP FINANCIAL** CONTROLLER

Base Emoluments UAE Dh 300.000 tax free Furnished accommodation + Car + Benefits

A leading UAE incorporated commercial bank headquartered in Dubai with extensive operations in the UAE and overseas has created a new role and seeks to appoint a Group Financial Controller at senior Management level to head Treasury and Correspondent Banking and Finance.

The successful candidate heading this function will have a dual role; on the one hand he will have a line type authority over Treasury operations whilst on the other he will be functionally accountable for every aspect of the Bank's accounting, budgeting and financial reporting.

Reporting to the Group Managing Director, the successful candidate aged between 40-50 years will be a computer-literate seasoned banker with international financial exposure in the financial services industry, particularly well versed in asset/liability management, interest and exchange rate operations, the liquidity and funding requirements of financial institutions and management information systems. The candidate must possess entrepreneurial financial engineering skills, with proven man-management and hands-on management style. The job requires the successful candidate to provide guidance and upgrade and integrate Treasury operations within the Bank's total activities. It is also to promote sound financial management by ensuring the establishment, proper implementation and periodic upgrading of financial policies, procedures, standards and controls throughout the Bank.

Interested candidates who meet these criteria should forward a comprehensive CV including current salary details to reach The Advertiser, Box A1446, Financial Times, One Southwark Bridge, London SE1 9HL by 15th February 1990.



#### RECRUITMENT CONSULTANTS GROUP

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Short term Board level prospects with potential to advance to Chief Executive of one of these successful ventures in 2-3 years



# **ACQUISITIONS MANAGER**

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£35,000-£40,000 + BONUS

HIGH GROWTH SPECIALIST ENGINEERING, INDUSTRIAL AND COMMERCIAL SERVICES DIVISION OF SUBSTANTIAL BRITISH GROUP

For this new appointment, key to the success of an ambitious, international acquisitions and diversification strategy we seek graduates, ideally MBA or qualified accountants or solicitors/barristers, aged 28-35, with an established record in this field. This is likely to have been gained in merchant banking or via investment/venture capital activities. Reporting to the Acquisitions Director and initiating then working within an agreed corporate strategy, the successful candidate will be responsible for identifying and researching target companies and for detailed proposals and negotiation leading to the closure and implementation of successful deals. The ability to schieve objectives with the minimum of direction and supervision is essential and languages will be an asset. Initial salary negotiable £35,000-£40,000 plus performance related bonus, car, contributory pension, life assurance, medical insurance and assistance with relocation costs, if necessary. Applications, in strict confidence under reference AM4697/FT to the Managing Director: CJA

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ. TELEPHONE 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

# Assistant Compliance Officer

#### To £32K + Excellent Bens.

Our client, a prestigious and highly successful securities house, currently seeks a high calibre individual to join its Compliance Department. With reference to the regulations, primarily of TSA, but also Bank of England and IMRO, the successful candidate will be responsible for conduct of business surveillance, training and one-off

Ideally, candidates will have compliance experience and, possibly, a legal or accountancy qualification. Knowledge of the financial services industry is essential, as are good inter-personal skills and a mature approach. Interested? Call Karin Clarke on 01-831 2000, or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

Michael Page City International Recruitment Consultants London Paris Amsterdam Brussels Sydney

# Credit

We are currently experiencing increased demand from a wide range of leading institutions who seek experienced credit analysts. Areas of particular interest include property, commercial mortgages, LBO's and asset based finance.

If you have a minimum of 2 years' corporate credit experience with exposure to both balance sheet and cash flow analysis across a broad spread of products and would be interested in hearing about current market opportunities please contact Mark Hartshorne, Charles Ritchie or Ann Semple on 01-831 2000 or write enclosing a full curriculum vitae to Michael Page City, 39-41 Parker Street, London WC2B 5LH.



International Recruitment Consultants London Paris Amsterdam Brussels Sydney

# SALES AND MARKETING EXECUTIVE **GLOBAL CUSTODY**

Our client is a premier International Bank and leading Global Custodian where dedication to customer service and the development of products to meet the increasingly sophisticated needs of international investors provide the competitive edge.

Their success to date, within the Global Custody market-place, has been built upon the strength of their information technology, together with the skills and expertise of their people. Future success is dependent upon continued product development, combined with their ability to effectively present their range of services to prospective clients. Consequently they are now looking to recruit a Sales and Marketing Executive.

The successful candidate will join a progressive, accomplishment orientated team with responsibility for proactively identifying new business opportunities and developing and implementing sales programs. This high profile role will have direct revenue responsibility and is seen as critical to the future growth of the business.

Whilst candidates will ideally have at least a fundamental understanding of the securities market, this is secondary to a proven track record of selling products within the financial sector. Additionally, they should possess the maturity and personal presence to gain immediate credibility with clients at the highest level, together with outstanding interpersonal and influencing skills. Above all they should have the tenacity to achieve in a highly competitive environment and be motivated by the tangible success of closing deals.

This is an opportunity to join a dynamic, market leader offering outstanding career prospects together with a competitive compensation

For further information contact Gill Pembleton or write in confidence to:

#### WELL COURT ASSOCIATES

11 Well Court, London EC4M 9DN Tel - 01 236 0723 Fax - 01 489 8305



# Analyst-UK Capital Goods

Morgan Grenfell Asset Management Limited is one of London's most successful investment management companies with assets under management in excess of £16 billion. We are now seeking an additional experienced investment analyst to join our UK Equity Research team.

The successful candidate will be responsible for analysing the capital goods sector of the UK Equity Market for our fund management teams. Success will be judged on the quality of stock selection ideas and overall contribution to portfolio

This demanding and potentially exciting opportunity will appeal to a self-reliant analyst who would enjoy working in a small, stable team within a large and dynamic firm. Candidates should have about five years' experience of investment analysis of which at least two years should have been in the capital goods sector. In addition to an attractive salary and bonus scheme, we offer a substantial benefits

package reflecting the importance we attach to this post which includes a company car, mortgage subsidy, non-contributory pension and BUPA. Career prospects are

Please write, in confidence, with a full CV to:

Stephen Brooks

Personnel Manager Morgan Grenfell Asset Management Limited

20 Finsbury Circus London EC2M INB



# REAL ESTATE BANKER

#### The Opportunity to Develop and Run Your Own Team

This is a chance to expand and manage a real estate team within the structured finance area of a leading commercial bank. Your job will involve building upon a small existing loan portfolio to help the bank to become one of the major deal-leaders in the area of property finance. You will be marketing the bank's full range of debt products and, with assistance, will be generating business from a dient-base consisting of some of the largest property companies.

You are likely to be from a banking background and have spent at least 3 years specialising in real estate banking. Probably in your late 20's/early 30's, you should be

highly motivated and a potential team-leader. You should also possess strong interpersonal skills for presenting your business development ideas within the bank and for marketing/client liaison.

This position offers a competitive remuneration package including a performance related bonus, company car, mortgage subsidy and other benefits. If you would like to be considered, please telephone Susan Muncey on 01-222 7733 or write to her at John Sears and Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SWIH 9BP.



#### FINANCIAL TIMES LIBRARY STATISTICAL RESEARCHERS

The Financial Times Library provides data of an economic and statistical nature, using a variety of sources, for the journalistic team including Economic Features Writers and also produces regular Economic Tables all to daily deadlines.

If you have an Economics Degree, a minimum of 3 years experience in an information environment, specialising in economic data, and are conversant with both published and online sources using PCs. It is unlikely that any one under 27 years would have the relevant experience for this Senior Statistical Researchers post. C£15,000pa

If you have an Economics Degree wish to pursue a career in the information field as a Statistical Researcher. C£12,500pa It is essential for both positions that candidates have good general knowledge and the ability to work under pressure whilst maintaining accuracy.

Our working hours are 33% per week between 9.30am - 7pm. Benefits include 5 weeks annual leave, sports facilities, season ticket loan scheme, subsidised restaurant, free medical health insurance and an employee share scheme (both subject to service qualification).

Please apply in writing enclosing an up to date CV to: Mary Batten, Library Manager, The Financial Times Ltd,

Number One Southwark Bridge, London SE1 9HL. Closing Date: 16th February 1990, previous applicants need not apply.

**FINANCIAL TIMES** 

# ASSOCIATE DIRECTOR/SENIOR MANAGER

# **CORPORATE FINANCE**

City

Our client, one of the leading Japanese Securities Houses, seeks to appoint a dynamic and innovative Associate Director/Senior Manager to strengthen its European Corporate Finance team

Reporting to the Head of the Central European Desk, your primary responsibility will be to market a full range of corporate finance services, predominantly to German Corporates.

Fluent German is a prerequisite as is the ability to use your extensive contacts in the German corporate sector to initiate quality transactions. A proven track record in deal-making in respect of German clients, excellent communication and negotiation skills

c£40K-£50K + Benefits

together with commercial flair and dynamism are essential to succeed in this competitive and challenging environment.

An accounting, legal or MBA qualification is preferable, but more emphasis will be placed on candidates with directly relevant experience, probably gained in a leading financial institution.

The key nature of this appointment will be reflected in the final package on offer to the right candidate.

Interested applicants should telephone Jonathan Cohen on 01-437 0464, or write to him, enclosing a detailed CV, at the address

#### ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

# **Corporate Banking**

to £32,000 + car

Our client, a major international banking group, has built its reputation in the UK corporate market on commitment to relationships and being able to provide tailor-made solutions to specific financing requirements. Due to sustained business growth there is a need to recruit an additional Account Manager to the Division. Experience in UK corporate relationship management gained in an international banking environment will be a prerequisite. The Bank is also looking for some exposure to new business development.

Additionally important, since transactions are often highly structured, will be a strong base in credit and risk analysis — a US bank credit training is favoured here.

This is a non-hierarchically orientated environment which rewards on performance and welcomes innovative input. Part of a major banking group, it offers immense scope for career progression both in the UK and oversess.

Interested candidates should telephone 01-489 9494 (Fex 01-236 6118) or write sending a detailed CV to 12 Groveland Court, Bow Lane, London EC4M 9EH.

CONSULTANTS IN HUMAN RESOURCING

LOMBARD CONSULTANTS LIMITED



# **Fund Management** in Manchester

The CIS is one of the UK's largest insurance organisations and as an institutional investor is constantly involved in a wide range of investment transactions.

We are now looking for people to join the large professional team at our Chief Office in Manchester.

# **Fund Manager**

(European Equities)

As a fund manager you will be involved in day-to-day management of european equity portfolios.

The successful applicant for this position will be a graduate with some experience of fund management.

#### **Investment Analyst**

(Far East Equities)

This interesting role involves analysing the smaller Asian and Australasian stock markets and advising the fund manager. Successful applicants will be graduates, aged early-mid 20's, with 2 years' working experience in a financial environment.

Salaries are negotiable according to experience and career prospects with this rapidly expanding organisation are

excellent.
There is a contributory pension scheme and free luncheon will be provided. A car can be provided as part of the total remuneration package and relocation expenses will be paid where applicable.

Please write stating age, qualifications and full details of experience to Senior Recruitment Assistant, Personnel & Management Services Department, Co-operative Insurance Society Limited, Miller Street, Manchester M60 OAL. We would like to receive applications by 9th February 1990.

The Society is an Equal Opportunities Employer.

# Senior Fixed Interest Manager

International Banking

Our client, a highly respected European bank with a global presence, is seeking an experienced fund manager to head up its Private Banking fixed interest operation in

Aged 35 - 45, you will currently be managing international fixed interest investments and should be well experienced in both Eurobond and currency markets. In addition to managing discretionary and non-discretionary funds you will be expected to contribute to international

investment strategy and to make formal presentations. Strong communication skills are essential.

This is an excellent opportunity to join a high quality organisation. The attractive salary and benefits package will fully reflect the importance attached to this key

To apply, please contact Tim Nicholls at Austin Knight Selection on 01 439 5783 (01 494 1093 evenings/weekends). Or write to him, enclosing a detailed CV at Knightway House, 20 Soho Square, London W1A 1DS.

Please quote ref 124/TN/90.



#### INTERNATIONAL INSTITUTIONAL SALES

Major bracket West Coast firm looking for salesman to cover Italy and contingent regions. Preferably, the candidate will be Italian speaking registered rep w/min 2 years experience covering accounts. Must relocate to San Francisco, California. Compensation to be based on gross production with very attractive payout. Please address C.V. and cover letter to:

O Tschudi, General Pariner MONTGOMERY SECURITIES 600 Montgomery Street, San Francisco, California 94111 USA Fax (415) 627-2946 Toll free line London 628-3684

# TREASURY SPECIALISTS

We are a fast growing Danish-based international group with an annual turnover approaching £300 million. We are seeking two treasury specialists to join our newly established London unit.

Coming from a banking or corporate treasury environment, candidates will be experienced in managing currency and interest rate risks and ideally will have a dealing, accountancy or analytical background. They will be self-motivated and capable of generating profits as key members of a small team.

A competitive salary and bonus structure is offered.

In the first instance please forward your CV to: Stephen Chance, Chance & Company, 68 Chandos Place, London WC2N 4HG

# WilliamsaBroë

OIL ANALYST

Sector specialist with 1 - 3 years experience required to reinforce our presence in this area. Please apply with C.V. to P.Cartwright at:

WILLIAMS de BROE LIMITED P.O.Box 515, 6 Broadgate, London EC2M 2RP Telephone: 01 -588 7511

# RISK ARBITRAGEUR

For U.K.Office

Candidate should have Graduate Degree, M & A experience, Research Capability, Good Personality. Send Resume by Fax to: 212 272 7422 or Write box A1438 Financial Times, One Southwark Bridge London SE1 9HL

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### **ECP SALES**

Daiwa Europe Limited, already a major player in the Money Markets requires a salesperson to join its well-established team. Daiwa is committed to improving its market share in Money Market instruments over the short and longer term.

Candidates are expected to have at least 2 years' experience in ECP sales with a demonstrated record of achievement in establishing and developing new and existing business. Fluency in one or more European languages would be an advantage.

A highly competitive remuneration package, including a full range of City fringe benefits applies to the position.

Applications by letter indicating how you meet the above requirements should be accompanied by a full C.V. and be addressed to Gordon Stevenson, Personnel Director.



Daiwa Europe Limited, 5 King William Street, London EC4N 7AX



# **Mergers and Acquisitions**

Cazenove & Co. is expanding its specialist mergers and acquisitions activities which are operated within the corporate finance department. We are seeking an experienced professional to become a key member of the team.

THE POSITION

The M&A group concentrates on identifying and executing merger and acquisition business on behalf of the firm's clients.

QUALIFICATIONS

At least three years experience, with an emphasis on mergers and acquisitions, gained within the corporate finance department of a major merchant or investment bank. The successful candidate is likely to be an accountant or MBA, aged mid to late 20s.

♦ Cazenove & Co. wishes to attract candidates of the highest calibre and will offer appropriate remuneration and excellent long term career opportunities.

> Please reply in writing, enclosing full cv, Reference JO314 54 Jermyn Street, London, SW1Y 6LX

> > .8IMMINGHAM\_ • 021-253 4656 a GLASGOW • 041-204 4334 SLOUGH - 0753 694844 - HONG KONG - (HK) 5 217138

# Jonathan Wren Executive -

# **ACCOUNT OFFICER COMMODITIES/TRADE FINANCE**

A leading European bank, with an established activity in Commodities and Trade Finance, is seeking to strengthen its team by recruiting an account officer with at least 2/3 years experience in the sector.

The bank markets a wide range of short term facilities including many dealing room products, letters of credit, guarantees and bonds. They are . looking for experience of the product range together with good analytical skills and ACIB or similar qualification.

The successful candidate will be offered a competitive salary and benefits package plus performance related incentive bonus.

Please contact Norma Given, Director, on 01-623 1266 or forward your cv to the address below ...

No. 1 New Street, (off Bishopsgate), London EC2M 4TP Telephone: 01-623 1266 Fax: 01-626 5258

# WilliamsaBroë

# **UK EQUITY RESEARCH**

We are seeking to enhance our research capability and build upon current profitability.

To this end, we would like to recruit a highly motivated young analyst with 1-3 years experience. Computer literacy an advantage.

Early sector responsibility awaits the right candidate.

Peter Cartwright Williams de Broë Limited P.O. Box 515, 6 Broadgate, London EC2M 2RP Telephone: 01-588 7511

# **DERIVATIVE PRODUCTS** MANAGER – TRADER SUPPORT

ACA/MBA

Aged 25-35

c£50.000 + Car + Bonus + Benefits

The creative momentum of a multi-currency derivative products team at an established US based Investment Bank, draws on an essential analytical support group.

An exceptional individual who has ambition to broaden product knowledge and risk management skills, will find the management of this trader support function a stimulating challenge.

As intermediary for traders, operations and accountants in London, Tokyo, Australia, Canada and New York, responsibilities will include day to day management of all accounting and operational issues arising from trading.

stock index options. Experience of these would be an advantage, but the major criteria for selection will be drive, numeracy, strong interpersonal skills and evidence of achievement. Commitment and ability will be highly rewarded, and career prospects

The products involved include swaps, and interest rate, currency and

for this key role are excellent. We are inviting applications from top quality accountants and MBA's who wish to join a leading American Securities operation.

For an initial discussion please contact Bianca Coulter on 01-437 0464 or write, enclosing your career history, to the address below.

#### ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

# **Project Finance**

This AAA rated international bank is experiencing considerable expansion across the range of its banking activities. It has established a first-class reputation in a number of markets including project. finance wherein the team handles the evaluation, development and financing of projects in the oil and gas, infrastructure, and electric power generation sectors. As part of the Bank's strategy for growth, they currently seek an additional senior professional for this high profile group.

Ideally aged at least 30, you will be a numerate graduate with strong PC modelling skills. You will have a minimum of 3 years' project finance experience and perhaps 10 years' total experience gained in a quality banking environment. Working within a small team, your primary responsibilities will be the identification, appraisal, structuring and negotiation of transactions, particularly those in the infrastructure or electric power generation sectors. You will manage deals from inception to completion and will monitor these transactions over the life of the project. You will be working closely with other areas of the bank and will be liaising with clients at a senior level. Successful candidates can expect a varied and long-term career within one of the world's most respected banking organisations. Normal banking benefits will apply.

Interested applicants should contact Mark Hartsborne or Ann Semple on 01-831 2000 or write enclosing a full curriculum vitae to Michael Page City, 39-41 Parker Street, London WC2B 5LH.

Michael Page City

International Recruitment Consultants London Paris Amsterdam Brussels Sydney

#### MARKETING EXECUTIVE—JAPAN

An exciting and challenging opportunity exists to represent a company within an already established operation in Tokyo.

The principal tasks will be marketing, identification of new product opportunities, and support to client servicing.

Candidates should be in the age range 30-40 and must be fluent to business standard in Japaness. Knowledge of the financial sector, not necessarily fund management, would be a significant advantage, but a full training of up to one year, based in the U.K. and Japan, will be given. It is anticipated that once fully trained, the successful applicant will spend a minimum of three years in Tokyo.

A generous remuneration package based on expetriate terms and conditions will be offered.

Please write with c.v. to: Mr Dara Fitzgerald, ASA International Ltd., Recruitment Consultants, 111 Fleet Street, LONDON EC4A 2AB.

Listing any companies to whom you do not wish you



# **COMPANY SECRETARY**

### £30k

Brown & Tawse Group PLC, a leading UK distributor of steel, pipeline and other industrial products is seeking to appoint an experienced professionally- qualified Company Secretary to be based at the Group's new Corporate Headquarters in

Reporting to the Group Finance Director, the appointee will be responsible with a small professional team, for the statutory requirements of subsidiary companies, the Group's pension and share option schemes and the insurance schedule.

Aged 30-45, applicants should have PLC experience and be qualified to assist with the legalities of business acquisition/divestment/restructuring

#### Reigate, Surrey

and the management of the property portfolio. Knowledge of Stock Exchange listing requirements and the City Code would be a distinct advantage.

The commencing salary will be negotiable from £30k depending upon experience, and the benefits package includes a company car at executive level and family medical insurance cover.

C.V.'s and handwritten letters of application, which will be treated in strict confidence, should be addressed to:- Group Personnel Manager, Brown & Tawse Group PLC, P.O. Box 159 Imperial Street, Bromley-by-Bow, London E3 3JQ

))) BROWN # STAWSE A Brown & Tawse Group PLC Company

#### **EUROPEAN/UK SALES** EXECUTIVE

As a global Investor Relations Services group. we have expanded agressively in the U.K. and on the Continent. We are now looking for an additional executive, with sales experience in the financial area, preferably equity related, who would welcome some travelling abroad. Foreign languages, particularly French, a definate advantage. A high degree of self-motivation and good communications skills are needed to relate to Board level. Please send Curriculum Vitae to Dr. V. Berbers, 13 Knightbridge Green, London SW1X 7QL -Tel: 01-581 4393, Technimetres, Inc.

#### MANAGING DIRECTOR

Clothing company, with £2.5 million turnover in North Midlands seeks Managing Director.

Strengths in sales and marketing essential.

Remuneration package will reflect the achievement of a turnaround. Write Box A1451. Financial Times, One Southwark Bridge, London SEI 9HL

# **Forestry Commission**

# DIRECTOR GENERAL

The Forestry Commission is charged to the general duties of promoting the angles of the second state of th of forestry, the establishment and mean the production and supply the development of the potential of the forests the development of the forests the development of the forests the development of the forests the forest the forests the forest the forest

directly to Forestry Manufacture from it is responsible for advisory and for the implementation of that policy.

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For further details unit on apparation form (to be returned by 23 February 1990) write

to Civil Service Commission, Alencon Link Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hour Please quote ref: G/8291.

An equal opportunity employed

# European

# Market Makers and Sales

As a leading Securities House, our client now forms a highly profitable element within one of Europe's mon successful banking groups.

We have been retained to assist in the selection of experienced market makers and sales specialists with

· France Holland

Germany

If you have relevant experience and a reputation in these areas then contact, in total confidence, ELIZABETH

*leet* partnership

37/41 Bedford Row, London WC1R 4JH Telephone 01-831 1101 - Fax 01-831 4204

The London branch of an international bank seeks applicants for the positions of:

#### **FUTURES TRADER**

The successful candidate, male/female, will ideally be aged between 25-30 and have at least 3 years active dealing experience running their own book in all short-dated financial future contracts. Trading experience in FRAs and IRs will be an advantage.

The position will suit a dedicated self motivator who can generate regular income and be willing to work in a small and highly protessional dealing room which is looking for

Negotiable salary + bonus + usual banking benefits

CVs to be sent to : Box A1449, Financial Times. One Southwark Bridge, London SE1 9HL

All CVs will be acknowledged

# **Business Development** Manager

Metals Engineering and Distribution

Sheffield

Aurora plc, a highly successful division of Australian National Industries (ANI), is poised for substantial profitable growth over the next two to three years by organic means and by acquisition. Aurora itself was acquired by ANI in 1988 to provide a vehicle for European expansion before and after 1992 and to this end a strategic plan has been developed.

We are now seeking an experienced Business Development Executive to implement the strategic plan which will involve the identification and appraisal of target companies, the negotiation of purchase agreements, and the integration of acquired businesses. The successful candidate will have relevant experience in a commercial or financial capacity in the metals engineering or distribution sectors. First class analytical and negotiating skills are essential and a working knowledge of German or French would be an advantage

Career prospects are excellent. An attractive salary will be negotiated and the comprehensive benefits package includes the use of a fully expensed company car and relocation expenses to the

Sheffield S10 5DY.

Please write in the strictest confidence enclosing a detailed cv to:

Peter Wilson, Director, Personnel and Administration, AURORA plc, Aurora House, 61 Manchester Road,

#### U.S. BROKERS

Are you a self-producer with an established client base in U.S. equities?

We offer prospects for enhanced pay-out, long-term growth and excellent opportunities associated with a leading name in the U.S. market.

Please reply in confidence, enclosing cv, to: Box A1444, Financial Times, One Southwark Bridge, LONDON SE1 9HL

# NEW TOP EXECUTIVE JOBS

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Connaught Mainlana 22 Suffolk Street, Birmingham 81 1LS 021-643 2924

#### FINANCIAL FUTURES AND COMMODITY BROKER

Well established futures and options broker is looking for young, well-spoken sales people who have an interest in financial and world affairs and want to join our team. Excellent prospects for the right individuals. Reply in confidence, enclosing C.V. to Box A1445. Financial Times, One Southwark Bridge, London SEI 9HL

#### **EUROPEAN EQUITIES TEAM**

Highly experienced individuals specializing in European equity markets desire to establish broking or fund management department/subsidiary. Excellent track record. Prepared to relocate from UK.

Write Box A1441, Financial Times, One Southwark Bridge, London SE1 9HL

#### 1990 YOUR CRUCIAL YEAR?

Changing your career? Finding employment? Taking vital exams? NOW IS THE TIME to consult as for export assessment and guidness. CAREER ANALYSTS
90 Gloucester Place, W1
01-935 5452 (24 hrs)

REPRESENTATION IN THE U.S.S.R.

Menaging Director, 10 years inter-national experience in Sales. Marketing and Project Manage-ment, Computer Industry and House Improvements, fluent Ger-man, basic Russian is looking for Please reply to Box A1447, Financial Times, One Southwa Bridge, LONDON, SEL 9HI

# **EDUCATIONAL**

LL MARGETHIC LIMITED

AND IN THE MATTER OF THE

CYPRUS COMPANIES LAW CAP 113

Date this 31st day of January 1990

ART QALLERIES

A SELECTION OF

**PAINTINGS** 

Boudin, Burra, Chadwick, Con-der, Hepworth, Hoffman, Lowry, Moore, W. Nicholson, Matthew Smith, Rutkin Spear, 178 Brompton Rd, SW3, 01-584

7566/383. Daily 10-6; Sats 10-4.

A Haff Rousson FCCA Liquidator

# **READY FOR 1992?**

- Evening classes and a la carte courses
- · Two points enrollment. Between 5th and 9th of February • 1/2 week crush courses at Easter.
- Business French and courses for compenies
- Secretarial 10 week short courses.



#### PERSONAL

THE VANDIJCK'S CLUB SUGGESTION FOR MAKING THE BEST OF A WEEK'S HOLIDAY THIS SUMMER.

A sailing yacht will take you through idyllic scenery in privacy at your pace along a suggested itinerary. All along the route our management team will everyday be your discreet guide to help enjoy at its best the cultural. touristic, recreational and sportive enshere local activities which you will be able to select at your whim. The crew will step on board at any time of the day to sall your yacht as you desire or to take her to the next port of call while you might be enjoying other pursults. Destination Summer 90: Greek Islands. Yachts are booked with the most established charter companies. 2-10 guests per boat. Prices from approx £250 per person per week. For more information please call 01 584 8779.

#### LEGAL NOTICES IN THE MATTER OF

IN THE MATTER OF WERNER & WERNER LIMITED AND IN THE MATTER OF THE CYPRUS COMPANIES LAW CAP 113

Notice is narraby given that the creditors of the above-named company which is being voluntarity would up are required on or before the 2nd day of March 1996 to send in their full names, their addresses and descriptions, full perroulars of their debts or claims and the names and addresses of their solicitors of anyl to the undersigned Mr Antony half Rouseon FCCA of Julia House, a Thornfestacked Devite Street, P. O. Sox 1812, Nicosta. Cyprus, the Replicator of the said company, and if so required by notice in writing from the said fluidator, are personally or by their solicitors, to come in and prove duel docts or claims at such drive and place as shall be specified in such notice, or indetant thereof they will be secuted from the benefit of any distribution made before such debts are proved.
Date this 31st day of January 1990.

A Half Rousson FCCA. Notice is hereby given that the creations of the above-named company which is being voluntarity wound up are required on an before the 2nd day of March 1900 to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their their full names, their addresses and descriptions, full perficulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned for Antony Haji Rousses FCGA of Julie House, 3 Themistocies Dervis Street. P O Box 1812. Nicosta, Cyprus. The Reguldator of the aad company, and if so required by notice in writing from the said fliguidation, are personally or by their solicitors, to come in and prove their debts or chaims of such info... or in default thereof they will be excluded from the breefit of any discribistion made before such ticks are proved.

CLUBS

has outlived the others because of a policy on latr play and value for money. Supper from 10-3.30 am. Disco and top musicians, glamorous host-esses, exciting floorshows. 01-734 0557. 189, Rogent St., London.

### LEGAL NOTICES

BAKER GROUP PLC

Trade chanafication; 19
Date of appointment of joint administrative receivers: 8 Junuary 1980
Hame of person appointing the joint administrative receivers: Berclaye Benk Plo
JOSEPH FATRICK CONSIDER, and CHRISTOPHER JOHN HUGHES JOHN HUCHES
JOHN Administrative Receivers
(Office holder noe 686 and 141) of Carl Cally
Chruchill House
Chruchill Way
Caroli CF1 4002

GREAMES OFFICAL SERVICES

Registered number: 697175 Reture of business: Manufaching: ties and Leness and Marketing of Plannes and Optical Equipment, Trade classification: 11 Date of appointment of joint age receivers: National Westminster 8 Juli IOHN PREDERICK POWELL and IAN NAPIER CARRUTHERS Joint Administrative Receivers (Office holder not 548 and 514) of Cork Gully, As Toronto Ress. Microbiology 825 647.

expanding firm, providing strategic and corporate finance advice to companies in the mining, metals and petroleum industries. Current business includes strategic sasignments for major international mining companies, project financing, asset acquisitions and disposals and direct equity investment.

FINANCIAL ANALYST

WARRIOR INTERNATIONAL LTD.

We seek to expand our team supporting the Partners by the recruitment of a young financial analyst who is likely to have gained a first class scientific degree preferably in engineering and have had expedence in a mining or oil company, accounting, law or investment benking.

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Experienced Private Client UK Equities Salesperson required. Also, a young analyst, small companies experience desirable.

> Please send CVs to: Miss C M Segrave, Alexander Securities Ltd. International House. 1 St Katharine's Way, London El 9UN

# COMPANY NOTICES

AIP FINANCE KLY. ASP FINANCE IL.V.

IS 515.000.000 GUARANTEED PLONTINE
RATE NOTES 1994

The Interest rate applicable to the above
Notes in requect of the interest period
convenencing 21st January 1990 will be
94/45 per sensor.
The Interest armounting to US 5250.35
per US 55.000 principal amount of the
Notes and to US 8451.92 per US \$10.000
principal amount of the Notes will be
paid on 21st July 1990 appainst
presentation of Coupon No. 5.

BANK LEIGHE GMD IPE. BANK LELIMI (LAC) Pic Principal Paving Appel

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LIEUMI INTERNATIONAL INVESTMENTS H.V. LIE SECLOSO, COS GLARANTEED FLORTING RATE NOTES: 1990 EXTENDIBLE AT THE HOLDERS OPTION TO 1993 The interest rate applicable to the above FIGURES OF INTELLIGIBLE TO the above Notes in respect of the Internet period committees in respect of the Internet period committees at Junuary 1990 has been flared at 6945 per ansura. The internet amounting to US \$43.35 per US \$1.000 officiolal amount of the Notes will be paid on Stat July 1990 against presentation of Coupon No. 14. MANK LC INSECTION TRUST COMMANY. BANK LEUM TRUST COMPAN OF NEW YORK Principal Paying Agent. bank leumi non pto 🛞

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Overcome the fear and nervousness of public speaking. Phone Leadership Skills Training.

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c.£35,000
A prestigious financial institution has a A prestigious financial institution has a requirement for an experienced man-manager to control its day-to-day swap reporting and administrative activity; in addition, the successful candidate is likely to have in-depth knowledge of related products — IR/Currency swaps, futures, FRA's and Securities — and the ability to recruit, train and motivate an expanding team. Contact: Alan Sewell.

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For more information on these and other positions, please contact Anderson Squires Limited, Financial Recruitment Specialists, 127 Cheapside, London ECTV 6811, Tel: 01-606 1706. Fax: 736 4051.

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We are a small, active international bank seeking to supplement our existing dealing staff with the addition of a Spot Foreign Exchange Dealer. Ideally, the successful candidate will be under 25 years of age with a minimum of one year's experience dealing in a major currency. Salary is negotiable according to experience. Please apply in strictest confidence to

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Seeks Spanish equity analyst/portfolio nanagement work within a London based firm. Two years experience as equity analyst in one of the top 5 Spanish independent brokerage firms. Spanish nationality. Aviable now. Write to Cossga S.A. - Sr. Almazza, Pasco De La Castellana, 129 Madrid, 28046. SPAIN.

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#### INTERNATIONAL APPOINTMENTS

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Unser Auftraggeber ist eine bedeutende deutsche Bank, die an allen wichtigen internationalen Finanzplätzen vertreten ist und für eine ihrer Auslandsniederlassungen einen Geschäftsführer sucht. Die Unterstützung durch ein leistungsstarkes nationales Institut garantieren der Tochtergesellschaft auch langfristig eine positive Geschäftsentwicklung. Für einen auslandserfahrenen, Führungsstarken Bankmanager bietet sich hier die Chance, den weiteren Ausbau dieses wichtigen Stützpunktes maßgeblich mitzubestimmen.

Niederlassungsleiter/-in Luxemburg

In dieser Position ist Ihre Kompetenz in erster Linie bei der Akquisition und Pflege von Beziehungen zum anspruchsvollen Kundenkreis des Instituts gefordert. Schwerpunkte der Tätigkeitsbereiche sind einmal der Wertpapier-, Devisen- und Edelmetalhandel sowie die Betreuung und der Aufbau des Bereichs Kapitalanlagen. Damit Sie Ihre eigenen Ideen und Konzepte erfolgreich realisieren können, erhalten Sie umfangreiche Kompetenzen und einen großen Handlungsspielraum.

Für diese in hohem Maße eigenverantwortliche und vielseitige Tätigkeit möchten wir eine engagierte, offensive Unternehmerpersölichkeit gewinnen, die sich bereits in einer leitenden Position bewährt hat und Durchsetzungsvermögen und die Fähigkeit, Mitarbeiter zu motivieren, mitbringt. Wichtig ist, daß Sie eine starke Vertriebsorientierung aufweisen und über umfangreiche Erfahrungen im Kundengeschäft verfügen. Idealerweise waren Sie bereits für eine große Geschäftsbank an einem der Offshore-Handelsplätze tätig. Wir erwarten von Ihnen, daß Sie die geschäftspolitische Initiative, die Selbständigkeit und das Durchaltevermögen besitzen, um diese fordernde Aufgabe erfolgreich zu bewältigen. Neben fundiertem Fachwissen sind gute Englischkenntnisse und ausbaufähige Französischkenntnisse wichtig. Bei entsprechen Deutschkennmissen kommen auch Manager anderer Nationalitäten in Frage.

Wenn Sie sich von dieser anspruchsvollen Aufgabe angesprochen fühlen, dann sollten Sie sich mit uns in Verbindung setzen. Bitte senden Sie Ihre aussagefähigen Bewerbungsunterlagen (Lebenslauf, Zeugniskopien, Lichtbild) unter der Kennziffer MA 617/06 z. Hd. Herrn N. Heinrich (01049-221/20506-52), Frau P.-M. Lochner (01049-221/20506-27) oder Herrn K.-D. Sänger (01049-221/20506-24), die Ihnen auch für telefomische Vorabinformationen zur Verfügung stehen. Die vertrauliche Behandlung Ihrer Bewerbung sichern wir Ihnen Bewerbung sichern wir Ihnen zu. Sperrvermerke werden gewissenhaft berücksichtigt.



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# **Appointments Advertising**

appears every Wednesday and Thursday, (Friday International Edition) for further information please call: 01-873 3000

Elizabeth Arthur ext 3694 Jennifer Hudson ext 3607 Adam Futeran ext 3559 Stewart Maddock ext 3392 Nicholas Baker ext 3351 Richard Huggins ext 3460 Sarah Gabe ext 3199

#### The University of Calgary Chair in insurance and Risk Management

The University of Calgary Invites applications and nominations for the newly established Chair in insurance and Riek Management, the first English University level program in Canada. The Chair and program, developed in response to market needs, enjoys a \$2.4 million endowment by the Insurance Industry and the Province of Alberts. The successful candidate will be responsible for implementing the new program and will teach and conduct research in the fields of insurance and risk menagement. The candidate will have: an international reputation in scholarship; leadership, communication and organizational skills; and in-depth knowledge of the industry. Salary is negotiable. The initial appointment will be for a five-year term beginning July 1, 1990.

The University of Caigary provides a stimulating research and teaching environment, it is located in a dynamic city, one of Canada's major financial centres with unsurpassed recreational opportunities. The Faculty of Management, which offers AACSB accredited programs, is housed in Sourfield Hall, a building specifically designed to meet the needs of management education. The Faculty's Future Fund in excess of \$12 million is used to facilitate research and development.

in accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Caigary has an Employment Equity Program and encourages applications from all qualified candidates, including women, aboriginal people, visible minorities, and people with disabilities.

Nominations and applications must be submitted before March 31, 1990 to:

Search Committee Chair in insurance and Risk Management ato Dr. M. Brinkerhoff Office of the Vice-President (Research)
The University of Calgary
2500 University Drive N.W,
Calgary, Alberta, Canada T2N 1N4

